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February 2, 2015

Governor Asa Hutchinson
State Capitol
500 Woodlane Street, Suite 250
Little Rock, AR 72201

Governor Hutchinson,

It is my pleasure to recommend Mr. David Norsworthy to serve as the Arkansas Health Care Association designee on the Arkansas Health Services Permit Commission.

Mr. Norsworthy has worked in the long term care profession for his entire career. He has served on the Arkansas Health Care Association Board of Directors for eight years, and he is currently serving on the American Health Care Association Board of Governors. David's background in physical therapy allows him true understanding at the patient level, and his experience of operating and developing multiple facilities allows him understanding of policy implications on businesses.

He consistently demonstrates characteristics of being responsible and hard working. He performs his responsibilities with dignity, enthusiasm and tact.

Sincerely,

A handwritten signature in dark ink, appearing to read "Rachel Bunch Davis", written in a cursive style.

Rachel Bunch Davis
Executive Director