

ONE CHATTANOOGA

Public Education Fiscal Year 2024 Budget



ONE Chattanooga Strategic Plan

The **ONE CHATTANOOGA** plan is a broad vision and guide, built on the basics with 7 goals:

- Build a path to universal early learning
- Catalyze economic vitality in the Black community
- Ensure accessible housing choices for all Chattanoogaans
- Improve local infrastructure
- Build a competitive regional economy
- Close the gaps in public health
- Provide responsive and effective local government

ONE Chattanooga Budgeting Principles

- Spend within our means
- Prioritize services
- Do the important things well
- Question past patterns of spending
- Provide transparency of community priorities
- Provide transparency of service impact
- Demand accountability for results

City Budget 101

Types of Budgets

- **General Operating Budget**
 - Primary budget for most City services
- **Capital Budget**
 - 1-year budget
 - Planning for 4 future years
- **Other Budgets**
 - Sewer System, Economic Development

Types of Budgets (continued)

Operating Budget pays for:

- Salaries
- Health Care
- Fuel
- Office Supplies
- Training
- Insurance

Capital Budget pays for:

- Road Paving
- Sidewalks and Greenways
- Parks & Playgrounds
- Infrastructure
- Economic Development Projects

Source of Funds: General Operating Budget

Example: Fiscal Year 2023

Revenue Source	Dollars	Percent
Property Taxes	\$187,983,240	59%
State & Local Sales Taxes	83,142,000	26%
Other Local taxes	20,747,390	7%
Other Revenues	25,127,370	8%
Total Revenue	\$317,000,000	100%

Use of Funds: General Operating Budget

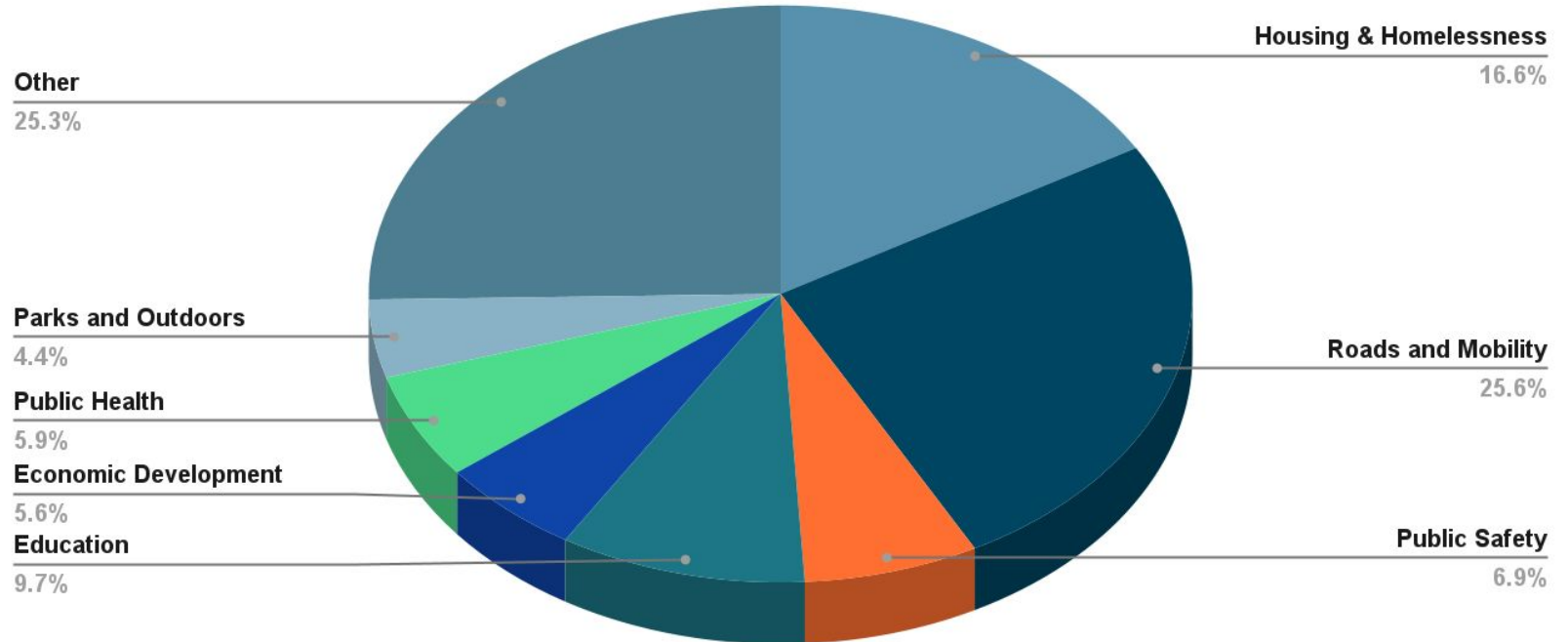
Example: Fiscal Year 2023

Department	Dollars	Percent
Police	\$86,359,622	27%
Fire	59,850,555	19%
Public Works	37,558,254	12%
Debt Service	19,878,455	6%
Agencies	19,093,870	6%
General Government	20,118,844	6%
Information Technology	16,447,433	5%
Parks & Outdoors	15,041,284	5%
Community Development	14,621,243	5%
Finance	7,613,920	2%
Other Departments	20,416,520	6%
Total Expenditures	\$317,000,000	100%

FY24: What We Heard from You

[illegible]

Resident Priorities



FY24: Budget Focus Areas

ONE CHATTANOOGA

- Last year we formulated a bold, actionable budget for implementing the One Chattanooga plan
- This year, we're continuing that work, with a focus on the things that matter most to Chattanoogaans

Affordable Housing and Homelessness Reduction

- Building out **new team** under new Chief Housing Officer Nicole Heyman to finalize and implement housing action plan
- Managing and deploying federal funds to support the completion of **hundreds of new affordable and supportive units** over the next year
- Strengthening partnerships to prioritize rapid rehousing of **veterans** and **households with children** experiencing homelessness

Public safety

- Investing in the sustainability of our police and fire workforce
- **Enhancing youth programming** to help prevent violence
- Continuing **violence interruption efforts** with partners and the community
- Utilizing **new technology** to better predict and prevent violence

Roads and Critical Infrastructure

- Fulfilling Mayor Kelly's commitment to invest at least **\$40 million over 4 years for repaving roads**
- Prioritizing funding for **road construction, sidewalks, and bridges**
- Deploying federal funds to improve **road safety and traffic signal synchronization**
- Management of **ongoing sewer and stormwater projects**

Early Learning

- Training the **next generation of early learning professionals** through a new partnership with Hamilton County Schools
- Creating **new early learning seats** with the deployment of American Rescue Plan funds
- Continuing **supplemental pay** for Head Start teachers

Economic Development

- **Busting blight** across the city, creating thousands of good-paying jobs.
- **Workforce training** to ensure that our residents are prepared for the jobs of the future.
- **Strategic investments** in Chattanooga's ability to serve to compete globally as the worldwide economy pivots toward electrification.
- Leveraging a **community benefits lens** to ensure that when we attract new employers, existing residents receive significant benefits.
- A heavy focus on **transit and transportation** so that every resident can access all of Chattanooga.

Significant Challenges

Significant Challenges

Rebuilding a post-pandemic workforce

- Maintaining improved pay scales
- Increasing base salaries to attract qualified civilian candidates

Impact of Inflation

- Material costs, construction costs, contracting costs, fuel, utilities

Addressing deferred maintenance

- Roads and bridges; parks and pools; community centers

Substantial economic challenges lay ahead, most notably surging prices and costs faced by consumers and businesses. The inflation rate peaked at 9.1 percent during the year, its highest level since 1981.

— The State's economic Outlook January 2023

Budget Timeline

Public Education Sessions	Week of April 17, 2023
Prepare Budget Documents (Internal)	April 2023
Public Budget Presentation	May 2, 2023
Budget Education Sessions *	May 9-June 6, 2023
Budget Ordinance First Reading	June 13, 2023
Budget Ordinance Second Reading	June 20, 2023

No Council meeting May 30

In Closing...

- **ONE Chattanooga**

Q&A