



City of Chattanooga



Budget FY 2017/2018

Safer Streets - Growing Economy - Smarter Students - Stronger Neighborhoods - High Performing Government



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Chattanooga
Tennessee**

For the Fiscal Year Beginning

July 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Chattanooga for its annual budget for the fiscal year beginning July 1, 2016.

To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

The award is valid for a period of one year only. We have received this award twenty times since 1996. We believe our 2018 budget document will continue to measure up with program requirements, and we will submit it to GFOA to determine its eligibility for future awards.



TABLE OF CONTENTS

- Executive Summary..... A-1
- Operating Budget Ordinance..... 1
- Revenues..... B-1
- Appropriation by Result Area..... B-11
 - Safer Streets..... B-13
 - Smarter Students, Stronger Families B-17
 - Growing Economy..... B-21
 - Stronger Neighborhoods..... B-25
 - High Performing Government..... B-29
- Fund Summary..... B-33
- Appropriation by Department
 - General Government..... B-45
 - Executive Branch..... B-119
 - Finance & Administration..... B-129
 - General Services..... B-139
 - Human Resources..... B-149
 - Economic & Community Development..... B-157
 - Police..... B-167
 - Fire..... B-177
 - Public Works..... B-187
 - Youth & Family Development..... B-197
 - Transportation..... B-207



TABLE OF CONTENTS

- Other Funds
 - Municipal Golf Courses..... B-217
 - Economic Development..... B-225
 - State Street Aid..... B-227
 - Hotel/Motel Tax Fund..... B-237
 - TN Valley Regional Communications..... B-239
 - Debt Service Fund..... B-249
 - Interceptor Sewer Fund..... B-251
 - Solid Waste Fund..... B-263
 - Water Quality Fund..... B-273
 - Automated Traffic Enforcement Fund..... B-283
 - Narcotics Fund..... B-285

- Capital Improvement Plan..... C-289
 - Results Area Summary
 - Growing Economy..... C-292
 - Stronger Neighborhoods..... C-296
 - High Performing Government..... C-301
 - Smarter Students, Stronger Families C-305
 - Safer Streets..... C-309
 - Enterprise Fund Projects
 - Interceptor Sewer System..... C-312
 - Solid Waste..... C-318
 - Water Quality..... C-318
 - Capital Improvement Ordinance C-321
 - Fiscal Year 2018 Plan..... C-323
 - Fiscal Year 2018 thru 2022 Plan..... C-333

I. Mayor Berke's Budget Message

To build Chattanooga together, we must invest in our people. This budget focuses on the priorities of our citizens by breaking down the barriers that keep Chattanooga from leading the life of their choosing. When we remove those barriers, we are building a safer Chattanooga, a stronger Chattanooga, a more connected Chattanooga, and a more effective Chattanooga.

The FY 2018 budget prioritizes the outcomes that empower Chattanooga to lead the best life possible. In public safety, we are increasing technology, giving our officers the tools to enhance safety in neighborhoods and investigate crimes. We will continue to use intelligence-led policing and focused deterrence principles, and with our coordinated services among agencies at the Family Justice Center, we will be able to respond more quickly to child abuse and family violence.

To ensure stronger families, we know we must start as young as possible. That's why we're focusing on early childhood education and expanding Baby University. Our new director of the Office of Early Learning will coordinate partners in early childhood education and help direct our resources to support early learning scholarships, Head Start, and quality education. Through this budget, we'll help meet the earliest health, safety, and developmental needs of our youngest citizens.

The barriers that keep neighborhoods from thriving also impact families, businesses and our entire community. Through this budget, we're investing in neighborhoods by creating new affordable housing, preserving existing homes, and continuing to help our veterans - and next, our chronically homeless - secure housing. Infrastructure is important to our daily lives and how we get around our neighborhoods and all of Chattanooga. That's why we're increasing paving and street improvements this year to our highest level in history.

We know as our economy improves, the Chattanooga economy grows and so do costs. With this budget, we are looking at helping senior citizens with a property tax freeze. At the same time, we are seeing cuts in revenue from the State and federal governments, but we have to move forward with our progress. We are building a more effective government through strategic investments whether it's smart cities, workforce development, early childhood education, or important capital projects. This budget lowers the tax rate from last year, but also invests in important items to ensure government runs efficiently. As we look to the year ahead, we are building a stronger Chattanooga together.

Sincerely,



Mayor Andy Berke



Mission: To break down the barriers that prevent people from living the lives they want in our community.

Vision: We will be a city that empowers Chattanoogaans to build an equitable, authentic, and inclusive community through prosperity and a high quality of life.

II. Budget Highlights

The City of Chattanooga works each day to break down the barriers preventing every citizen from living the life of their choosing. This budget emphasizes the communities priorities in the undertaking of this mission. It puts forward strategies that will make streets safer, families stronger, and neighborhoods thrive. However, this budget is not without significant challenges. As the economy succeeds, the cost of materials and services rise. The City meets these challenges head on, continuing our long term obligations to employees, maintaining excellent service, and building partnerships that will ensure the resilience of our community in the years to come.

Building a Safer Chattanooga

This budget builds upon the investments the City has made over the last four years, including allocating funds to implement innovative and effective policing strategies, increased technology to support the work of our officers, prevention programs for our young people, and high-quality emergency response.

Total funded: \$129,680,679

Total number of offers funded: 36

Total number of capital projects: 9

Total capital funding: \$3,580,391

The City of Chattanooga FY 2018 budget invests in:

- providing several key investments in first responder personnel including beginning a three phase replacement plan for a second set of turnout gear for the Chattanooga Fire Department. When firefighters are forced to put on turnouts that have not been sufficiently cleaned, they may be putting themselves at risk. This budget provides a \$100,000 to begin ensuring each firefighter has a second set of turnouts.
- following through on our 2014 Memorandum of Understanding, we are investing over \$2.3 million dollars to adjust the pay brackets for all sworn personnel.
- building appropriate staffing levels at the Department by providing 14 new authorized sworn positions to staff the gun crime unit and the rapid response teams. These two

units will provide citizens with immediate support follow traumatic gun violence incidents. Not only will they provide investigative support to the Police Department, but they will work collaboratively with state and federal partners to build cases against chronic offenders.

- maintaining critical support for ex-offender reentry, domestic violence survivor services at the Family Justice Center, the Police explorer program, as well as fire and police services.

Building a More Prosperous Chattanooga

Through this budget, the City of Chattanooga is investing in small businesses, strengthening our infrastructure to support business recruitment, retention, and expansion, and providing citizens with the tools they need to participate in our growing economy.

Total funded: \$22,502,679

Total number of offers funded: 25

Total number of capital projects: 12

Total capital funding: \$18,787,965

The City of Chattanooga FY 2018 budget invests in:

- a brownfield coordinator that will allow the city to be able to take advantage of opportunities to make brownfield sites viable for future development of residential, commercial or light industrial sites that could yield great benefit to the economic growth of the city. Cleaning up and reinvesting in these properties increases local tax bases, facilitates job growth, utilizes existing infrastructure, takes development pressures off of undeveloped open land, and both improves and protects the environment.
- Establishing Chattanooga as a Kiva City. Through Chattanooga's partnership with Kiva, entrepreneurs can borrow up to \$10,000 at 0% interest to take their business to the next level. Kiva has lent over \$850 million dollars to over 1.5 million entrepreneurs around the world through a global network of over a million lenders. Louisville, KY became a Kiva City a few years ago and now, 38% of their Kiva loans go to minority business owners. Kiva has a 94% borrower repayment rate.
- creating an office of workforce development that will oversee a workforce readiness and education fund to support Chattanooga kids who may be preparing entering the workforce as well as people who are unemployed and underemployed. This fund will be used to issue grants that further the City's goal of workforce development and job/career readiness.
- economic development initiatives and infrastructure programs that support local businesses such as the Growing Small Business (GSB) incentive, create access to equitable transportation and ECD services that support thriving neighborhoods.

Building a Smarter, Healthier Chattanooga

The City will continue to invest in building smarter students and stronger families through a keen focus on early learning as well as ensuring students have access to literacy resources, new moms have more resources to raise healthy babies, and families are supported through effective programming in YFD centers throughout Chattanooga.

Total funded: \$26,916,704

Total number of offers funded: 34

Total number of capital projects: 12

Total capital funding: \$6,095,094

The City of Chattanooga FY 2018 budget invests in:

- ensuring that every child is ready to enter kindergarten. Through an increased investment in Baby University, we will provide wrap around support to more families throughout Chattanooga including transportation, basic necessities, and case management.
- making a significant investment in the East Lake YFD center to turn it into a 21st century location for learning and recreation.
- expanding programming for girls at multiple YFD centers utilizing Girls Inc's proven curriculum and logic model for empower young women to be community leaders.
- leading with an investment in expanding the Chattanooga Zoo with a new Africa exhibit.
- supporting our Step Up partnership for summer internships for high schoolers
- building a more cohesive community through greater diversity in public library materials.

Building a More Connected Chattanooga

Every Chattanooga should have the opportunity to live in a thriving neighborhood. Through this budget, the City of Chattanooga will continue our work to provide high quality affordable homes, recreation opportunities for residents, efficient and customer-focused services, and increased access to transportation options.

Total funded: \$40,605,642

Total number of offers funded: 22

Total number of capital projects: 17

Total capital funding: \$11,488,556

The City of Chattanooga FY 2018 budget invests in:

- removing the blighted rubble in Lupton City as we turn it into an asset for the community rather than an eyesore.
- remembering our past and spurring conversation about race in our community through a new Ed Johnson Memorial.

- following through on our engagement with the East Lake community by funding the improvements to its spectacular park.
- paying homage to our Fallen Five heroes through a new installation in the Riverpark.
- placing a record amount into paving and street improvements to provide the infrastructure underlying a high quality of life.
- building out our long-term ability to improve congestion and connectivity in the new field of smart cities.

Building a More Effective Chattanooga

We strive each day to build a more effective Chattanooga through the operation of a high-performing, constituent-focused local government. Ensuring the long-term financial health of the city means we are mindful of every dollar spent to provide excellent customer service to our constituents. Even with substantial budgetary impacts from recent legislative action, this budget funds all essential services, meets all financial commitments, and major projects for FY 2017/2018.

Total funded: \$33,725,296

Total number of offers funded: 28

Total number of capital projects: 13

Total capital funding: \$11,480,700

The City of Chattanooga FY 2018 budget invests in:

- retaining our employees through a fair and equitable raise that prioritize employees at the lower end of the wage scale.
- keeping up with our obligations to employees, especially our sworn personnel, through meeting our benefit contributions.
- funding the health care plan needed to have a healthy workforce.

This budget continues our compliance with the EPA consent decree, which requires a previously scheduled 9.8% increase in sewer rate.

III. Operating Budget Process Overview

The City of Chattanooga employs a method called *Budgeting for Outcomes* (BFO) to ensure accountability, collaboration, and transparency throughout the entire budgetary process. In most cases, municipalities use an antiquated and traditional form of budgeting, simply using the prior year's budget as a baseline and calculating increases or decreases to develop a new budget. The result of this type of incremental process is a budget with little innovation or community input, that often reflects the priorities of government rather than the priorities of our citizenry.

The BFO process starts with a defined set of priorities and requires City administrators and community partners to work collaboratively to achieve outcomes and provide the essential services to citizens in a cost-effective and efficient way. Rather than submitting department-wide proposals focused on total expenditures, departments and agencies must submit offers to explain how they can achieve the best results for the lowest cost. Included in offers are the potential performance measures that will be employed to demonstrate success. Like performance budgeting, BFO focuses on what the constituent receives, how much it costs, and how outcomes will be measured.

Figure 1. Budgeting for Outcomes Process



Step One: Establish Citizen Priorities

Based on our community's priorities, efforts to move Chattanooga forward are built around five result areas:

- Safer Streets
- Smarter Students & Stronger Families
- A Growing Economy
- Stronger Neighborhoods
- High Performing Government

Step Two: Determine Available Resources

City Finance department staff analyzed historical information and evaluated current trends to estimate revenues from varying sources for fiscal year 2018. Estimated general fund revenue for fiscal year 2018 is \$253,431,200, a 10.1% increase over the budgeted revenues for fiscal year 2017 but 5.6% above actual revenues.

Step Three: Accept Offers

Departments and agencies submitted offers that detailed how each dollar in the general fund operating budget would achieve results for Chattanooga. As a resource for departments and agencies, city leadership developed requests for offers and results maps, laying out the goals for each result area.

Requests for offers (RFO) summarize each result area and provide useful information for developing offers, including a description of the result area, desired outcomes, and budget strategies.

Results maps (RM) summarize the components of each result area used to develop the overall desired outcomes for each result area. All offers were encouraged to include the following:

- **Clear and measurable goals:** The Administration will track these benchmarks to ensure long term success of the funded initiatives.
- **Multi-agency and/or multi-departmental collaboration:** To leverage City dollars effectively, the Administration will give preference to multi-agency or multi-departmental collaboration.
- **Mechanisms for citizen involvement and feedback:** To ensure effectiveness, citizen input should be encouraged during program development and implementation. Agencies and departments should have plans that use citizen input for constant iteration and improvement of service delivery.
- **Sustainable practices:** Agencies and Departments that harness environmental sustainability will be given extra consideration. These projects should detail the environmental and fiscal return on the investment to City taxpayers.
- **Research/Evidence based best practices:** All funded offers must employ documented best practices or thorough research.

Preparing the budget in this manner allowed the departments and agencies to review operations and organizational structure to identify opportunities to streamline processes, improve customer service, save money, adopt best practices, provide needed services, and focus limited resources on citizen priorities.

Step Four: Allocate Resources

Once the result areas were identified and offers submitted and reviewed, the Administration allocated available funding to each result area based on estimated cost of services and priority of result area. The largest result area, making up 51% of the budget, is **safer streets**. Not only does this result area include the operation of the Police and Fire Departments, it also includes all crime prevention initiatives. **Stronger neighborhoods** ranks second highest, making up 16% of the budget. The stronger neighborhoods results area includes all city-wide services to ensure the health, vitality, and cleanliness of City neighborhoods. Smarter students, growing economy, and high performing government are each roughly 9 to 13% of the total budget.

Table 1. Results Area Allocations

Results Area	FY 2015	FY 2016	FY 2017	FY 2018
Safer Streets	47%	49%	50%	51%
Growing Economy	11%	10%	10%	9%
Smarter Students, Stronger Families	11%	11%	11%	11%
Stronger Neighborhoods	21%	20%	18%	16%
High-Performing Government	10%	10%	10%	13%
Total	100%	100%	100%	100%

Step Five: Rank Offers

Result teams were formed for each of the five result areas. Result team responsibilities included reviewing and ranking the offers for funding and providing feedback on how to improve offers. Each result team included a member of the leadership team, a budget analyst, three City department heads, and two volunteer community members knowledgeable in the result area.

Table 2. Results Team Members

	Safer Streets	Growing Economy	Smarter Students	Stronger Neighborhoods	High-Performing Government
Lead	Michael Baskin	Lacie Newton	Stacy Richardson	Wade Hinton	Jermaine Freeman
Budget	Simone White	Fredia Forshee	Teresa DiDonato	Greg Wright	Fredia Forshee
Dept Head	Tina Camba	Bonnie Woodward	Justin Wilkins	Chief Adams	Lezlie Rupert
Dept Head	Richard Beeland	Donald Stone	Justin Holland	Vickie Haley	Tony Sammons
Dept Head	Jason McKinney	Brent Messer	Chief McPherson	Captain McCullough	John Bridger
Community	Roderick Ware	Ann Yoachim	Sandy Smith	Roenesha Anderson	Marty Lowe
Community	Gene Shiles	Alexis Willis	David Steele	Olga de Klein	Ron Harris

The results teams reviewed all offers and ranked them twice. After the first ranking, the result teams provided extensive feedback to departments and agencies on how to improve their offers. The second ranking was submitted to the leadership team for review, followed by input from the Mayor. The ranking process is subject to change based on the recommendations of all the reviewers until the final budget has been compiled.

Step Six: Monitor Performance and Track Results

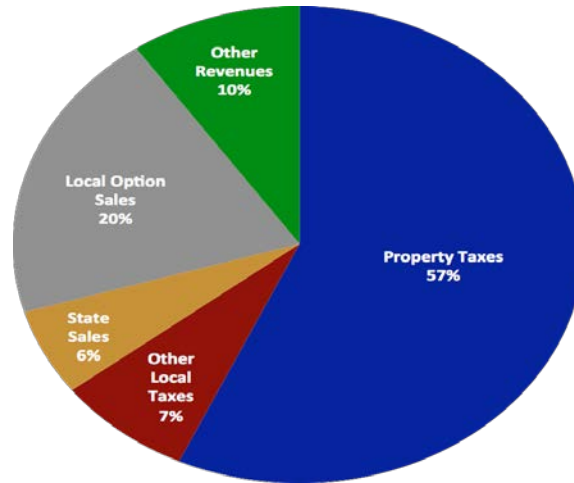
Currently, departments and community partners who receive funding must acquire, verify, and track data manually to measure performance. The Office of Performance Management works with them to improve the City's ability to maintain, track, and release performance information, yielding long term savings and effectiveness.

IV. Projected Revenue & Impact of Revenue Losses

Current real property taxes, including payments in lieu of taxes, remain the primary source of funds for the City of Chattanooga, with the FY 2018 estimate of \$149 million or 59.1% of general fund revenue. These revenues capture a portion of the growth in property values as certified by the Assessor of property. The proposed tax rate of \$2.277 is over 3 cents less than last year's budgeted rate of \$2.309. While this adjusts the assessor's certified rate of \$2.05, ***the tax rate in FY 2018 will be lower than in any year since 1958 except one.*** Homeowners whose property values increased by less than 1.4% will pay \$8.00 less than they are paying under the current rate.

Sales taxes serve as another principal source of revenue for the City. The State of Tennessee imposes a 7% tax on sales. Under state law, 5.5% to 5.75% is returned to all municipalities. The distribution is based on population data from the latest certified census. In addition to the City's allocation of State sales taxes, the local option sales tax provides revenue for the City. The City of Chattanooga, along with Hamilton County, has adopted by referendum a county-wide sales tax of 2.25%. The FY 2018 estimate for combined sales taxes is approximately \$60 million or 24% of general fund revenues.

Figure 2. Revenues by Type



Described as the largest tax cut in TN history, the “Improving Manufacturing, Public Roads, and Opportunities for a Vibrant Economy” (IMPROVE) Act was enacted in April 2017. While enhancing existing highway revenue by increasing fuel taxes and vehicle registration the legislation cuts three major sources of revenues for the City. Namely, a 1% cut on sales taxes on food and phase out in 2021 of the Hall Income Tax. The impact for FY18 is a \$1.2 million loss in Hall income Tax. Total fiscal impact over the next three year is a reduction of \$5.3 million in General Fund.

Growing Economy

A. Results Area Summary

Chattanooga's economy is improving, and now is the time to continue our progress. The Growing Economy results area is all about making the best use of our resources and breaking down the barriers that keep Chattanoogaans from reaching prosperity - at work, home, or as a small business owner. Through these offers, the City is developing and managing programs, projects, and policies that support infrastructure, produce housing and jobs, and deliver crucial social services to meet the needs of citizens in all of Chattanooga's neighborhoods.

B. Key Strategies

- Manage ongoing maintenance of the street assets, including major repaving and resurfacing projects
- Provide alternative transportation options to existing workers at Enterprise South and opportunities for employment for those who are currently unemployed
- Support the development, growth, and success of minority, women, and veteran owned businesses in Chattanooga
- Provide services that protect human health and safety, including air monitoring services
- Pursue opportunities to make brownfield sites viable for future residential, commercial or light industrial development
- Develop and manage programs, projects, and policies that impact the lives of citizens in the areas of housing, jobs, safety, and social services
- Produce structures that are healthy and safe, while also adding long-lasting value to our built environment
- Expand job opportunities for adults with disabilities within the competitive labor market
- Boost job skills and employment opportunities to help ensure the lowest income Chattanoogaans can benefit from the area's growing economy
- Provide planning services which include community/land use planning, transportation planning and zoning/subdivision review
- Design and implement multi-modal transportation projects and review private development for transportation needs such as access, pedestrian infrastructure, new streets, and parking
- Establish funding opportunities that give entrepreneurs who are traditionally excluded by lending institutions access to zero interest loans
- Ensure a continuous pipeline of quality Chattanooga talent that can be matched to open jobs with local employers

C. Offers Funded

Building a Stronger Community through the Arts (ArtsBuild)

Total Funded: \$225,000

ArtsBuild strives to strengthen Chattanooga's economy through providing significant annual operating support to its cultural partner organizations including Association for Visual Arts, Ballet Tennessee, Chattanooga Ballet, Bessie Smith Cultural Center, Chattanooga Boys Choir, Chattanooga Girls Choir, Chattanooga Symphony & Opera, Chattanooga Theatre Centre, the Creative Discovery Museum, Hunter Museum of American Art, Shaking Ray Levi Society, and Southern Lit Alliance. As the City's designated arts agency, ArtsBuild's goals are focused on inclusiveness and include ensuring that all citizens have access to participate in arts performances and programs through Community Cultural Connections grants, Equity in the Arts grants, and Project & Program grants as well as by using arts and culture as a tool in attracting new businesses, creative professionals, and retirees through a comprehensive Economic Impact Study of Chattanooga's nonprofit arts and cultural organizations in collaboration with the Tennessee Arts Commission and Americans for the Arts. ArtsBuild collaborates with the City's Office of Multicultural Affairs to achieve these goals.

CARTA CMAQ Grant for Enterprise South Service (CARTA)

Total Funded: \$69,980

Since 2008, Enterprise South Industrial Park has become an employment hub for Chattanooga, and CARTA believes that service to this area will provide alternative transportation options to existing workers and opportunities for employment for those who are currently unemployed. CARTA has analyzed information provided by the businesses located in Enterprise South and has evaluated where park and ride locations may be feasible and then plans to offer express service from those locations to Enterprise South. The park and ride locations will be central locations that employees can access near their homes and then take an express bus route into the industrial park. An express route will offer the convenience of an automobile by making no stops between the park and ride sites and the industrial park.

Carter Street Corporation Operating Support (Carter Street Corporation)

Total Funded: \$200,000

The Convention Center offers the City's only large-capacity venue for national, regional, and state conventions and events, enabling the City to attract out of town visitors and increase economic growth across multiple sectors of the city. Each year, the facility attracts more than 65,000 out-of-town delegates, 35-40 large conventions and trade shows, and 360-400 local events that have a combined direct economic impact of \$35-40 million through visitor spending in hotels, restaurants, and local retail.

Chattanooga Alliance for Diverse Business Enterprise (Urban League)

Total Funded: \$115,000

The Chattanooga Alliance for Diverse Business Enterprise is a multi-agency effort focused on supporting the development, growth, and success of minority, women, and veteran owned businesses in Chattanooga. LAUNCH Chattanooga and BrightBridge Women's Business Center are key partners, and the Alliance also works with several strategic partners who support business development in the city through referrals, events, and training activities, including the Tennessee Small Business Development Center, the Chamber's INCubator, The Company Lab,

The Edney Innovation Center, the Tennessee Minority Supplier Development Council, and several lending agencies. The Alliance will have a measurable impact on economic growth, quality of life, and job opportunities for citizens in our community.

Employment for Adults with Mental Illness (AIM Center)

Total Funded: \$60,000

The AIM Center prepares individuals with mental illness for the workforce. The funding will ensure AIM Center clients have the opportunity for paid employment through integrated work settings. This includes transitional employment placements for AIM clients with no work experience or who have been out of the workforce for an extended amount of time.

Smart Cities

Total Funded: \$134,467

This initiative will allow Chattanooga to step into the future, leveraging the gig fiber network to integrate the latest information and communications technology into the very fabric of our infrastructure. It is critical that Chattanooga builds on its unique assets to improve city services, serve as a test bed for innovation, accelerate response times, and increase responsiveness to citizen needs.

Air Quality Services (Air Pollution Control Bureau)

Total Funded: \$270,820

The Chattanooga-Hamilton County Air Pollution Control Bureau will provide services that protect human health and safety, which include air monitoring services; responding to citizen complaints; issuing required permits to industrial and commercial sources of air pollution; conducting inspections of permitted facilities; initiating enforcement proceedings for violations; ensuring that air pollution control requirements are being met; assisting the City in improving blighted properties; providing support for economic development activities with existing and new businesses; and expedited permitting to accommodate those businesses. The Bureau is the sole entity designated to carry out these responsibilities and is subject to oversight by the Tennessee Air Pollution Control Board and the U.S. EPA.

Reinvesting in Neighborhoods (Economic & Community Development)

Total Funded: \$103,918

The Economic Development Office recruits, retains, and grows businesses in Chattanooga, working with the Chamber to support a thriving, resilient, and diverse business ecosystem.

Brownfields Coordinator (Economic & Community Development)

Total Funded: \$103,918

Per the EPA, a brownfield is a property, the expansion, redevelopment, or reuse of which may be complicated by the presence or potential presence of a hazardous substance, pollutant, or contaminant. There are about 450,000 brownfields in the U.S. and many in Chattanooga. The coordinator will be responsible for pursuing opportunities to make these brownfield sites viable for future development of residential, commercial or light industrial sites that could yield great benefit to the economic growth of the city. Cleaning up and reinvesting in these properties increases local tax bases, facilitates job growth, utilizes existing infrastructure, takes development pressures off of undeveloped, open land, and both improves and protects the environment.

Civic Facilities (Public Works)

Total Funded: \$750,000

Cultural life needs a space to thrive. This offer funds the historic Tivoli Theatre and the Soldiers and Sailors Memorial Auditorium. This offer from the Tivoli Foundation is in support of the operations of the Tivoli Theater, Memorial Auditorium and the Robert Kirk Walker Community Theater as provided by the Lease and Operating Agreement between the City and the Tivoli Theater Foundation, Inc.

Economic & Community Development Administrative Operations

Total Funded: \$574,021

The Department of Economic & Community (ECD) works to execute the Mayor's vision for a great city by developing and managing programs, projects, and policies that impact the lives of citizens in profound ways. The Department works specifically in the areas of housing, jobs, safety, and social services. The Department includes administrative oversight of Economic Development, Community Development, Neighborhood Services & Development, The Land Development Office, Code Enforcement, Public Art, Regional Planning Agency, and support of Health & Ed Board for PILOTs and Land Bank Authority.

Land Development Office (Economic & Community Development)

Total Funded: \$2,751,330

The Land Development Office (LDO) is the hub of all residential and commercial real estate development and construction in the City. For most projects, it's the first and last stop for small and multi-million dollar projects alike - from land disturbance permit to certificate of occupancy. LDO staff works hand-in-hand with an internal team that includes staff in the Regional Planning Agency, Chattanooga Department of Transportation, Chattanooga Fire Department, Chattanooga Public Works and various County agencies. All of these groups work to ensure that the development community brings its financial investment to our city to produce structures that are healthy and safe, while also adding long-lasting value to our built environment.

Signal Centers Employment and Adult Day Services (Signal Centers)

Total Funded: \$35,000

Signal Centers shares the City's vision for a diverse workforce through expanding job opportunities for adults with disabilities within the competitive labor market. Employment generates income, taxes and contribution to the community through meaningful work. Participants receive a full range of services to prepare for and increase chances of gaining and maintaining employment. Signal's Assistive Technology Services Equipment staff suggest or supply modifications when needed. Once employed, participants practice self-advocacy skills exuding confidence in asking for promotions and raises. Signal staff are there to assist clients in working through common workplace conflicts so that they may keep their jobs and employers may save time and money in training costs.

Office of Workforce Development

Total Funded: \$114,297

A workforce development strategy focused on boosting job skills and employment opportunities will help ensure that the lowest income Chattanooga residents can benefit from the area's growing economy. A director of workforce development will build this strategy and align key partners (including public agencies, education and training providers, non-profit services providers, and

industry) to ensure unemployed and underemployed adults can get jobs, keep jobs, advance in their careers, and use their earnings wisely.

Education and Inclusion for Citizens with Disabilities (Orange Grove)

Total Funded: \$105,888

Orange Grove has served individuals with intellectual/developmental disabilities (I/DD) since 1953. Over the years, the programs and services have changed to meet the widely varied needs of the individuals served as well as the families, community, agencies and organizations tasked with oversight of Orange Grove. Recent regulatory changes require, in effect, a decentralization of Orange Grove's service delivery model, and they must transition any individuals served primarily on their campus to community-based programs. By 2019, at least 245 individuals will be fully transitioned to community-based programs.

IRONMAN Events (Sports Committee)

Total Funded: \$225,000

Chattanooga is the first city globally to host all three events - a full IRONMAN race, a half 70.3, and Championship. In its inaugural year, the full IRONMAN event sold out in three minutes and had the highest satisfaction rate ever amongst all IRONMAN events. The event also over performed estimates by generating over \$10 million in direct spending. IRONMAN events will increase economic activity within local businesses, increase local sales & occupancy tax collections, enhance international marketing brand presence and increase awareness of the positive impact health & wellness initiatives can have on the individual resident.

Growing Forward (Regional Planning Agency)

Total Funded: \$2,203,663

This request covers the staffing and work program costs for the Regional Planning Agency (RPA) to fulfill its mandated responsibilities and to provide the core services which include community/land use planning, transportation planning and zoning/subdivision review. The RPA serves as staff to both the Chattanooga-Hamilton County Regional Planning Commission and the Chattanooga-Hamilton County/North Georgia Transportation Planning Organization (TPO) Board. For the Planning Commission, RPA is charged with administering rezoning requests and subdivision applications, updating the zoning and subdivision regulations, and maintaining the official zoning map. For the TPO, RPA manages the ongoing transportation planning activities (Regional Transportation Plan, Transportation Improvement Program, Transportation Grant program coordination, modeling/data analysis).

Infrastructure Repair & Maintenance (Transportation)

Total Funded: \$2,124,852

Through our repaving and street infrastructure maintenance program, this offer provides funding that will be used to manage ongoing maintenance of the street assets, including major repaving and resurfacing projects, crack seal and seal coat, rebuild, and full-depth reclamation, and other yearly needs as evaluated by our engineering staff.

Kiva City Project Leader (Office of Multicultural Affairs)

Total Funded: \$43,060

The Kiva City Project Leader will work to establish Kiva crowdfunding locally and make Chattanooga an official Kiva city. Kiva is for any entrepreneur who can use an up to \$10,000, 0% interest loan to help take his or her business to the next level. To become a Kiva City, local

partners must raise between \$100,000 and \$200,000 (to match loans) and provide a full-time staff person to assist borrowers in applying and promote the program throughout the city. Kiva has lent over \$850 million dollars to over 1.5 million entrepreneurs around the world through a global network of over a million lenders. Louisville, KY became a Kiva City a few years ago and now, 38% of their Kiva loans go to minority business owners. Kiva has a 94% borrower repayment rate.

Recreation Complexes (Youth & Family Development)

Total Funded: \$1,568,088

The Champions Club and Warner Park, as well as Frost Stadium, Summit, and Community Ball Fields result in direct and indirect economic activity, including hotel/lodging, restaurants, parking, retail, fuel, sporting goods, and cultural activities. The economic impact was estimated at over \$7.8 million in 2015. In addition to bringing direct tourism dollars to our community, these sporting events serve as gateway experiences to promote Chattanooga and build long-term tourism revenues.

Tech Workforce Program (TechTown)

Total Funded: \$40,000

In early 2017, TechTown is launching the Tech Workforce Program (TWP) at the Brainerd and South Chattanooga Youth and Family Development centers in partnership with the City of Chattanooga. TWP is an opportunity for unemployed or underemployed adults, ages 17-50, to acquire the basic hands-on and experimental skills vital to our local workforce demands, including coding, public presentation/communication skills, and soft skills. Our goal is to get participants started in a career that will change their lives economically by obtaining jobs that earn them at least \$35,000. Our success outcomes include attitudinal shifts, completed certifications, job placements and retention. TechTown will implement TWP in additional YFD Centers and ensure a continuous pipeline of quality Chattanooga talent that can be matched to open jobs with local employers.

Tennessee Riverpark Downtown (Public Works)

Total Funded: \$2,922,784

Parks Division maintains the parks and green spaces bordering the Tennessee River in downtown Chattanooga. The parks are a hub for tourism, hosting events such as Chattanooga's Ironman, Head of the Hooch, Three Sisters Music Festival, the Riverbend Music Festival, and numerous other outdoor events throughout the year. Riverparks maintenance and operations include routine, highly manicured grounds maintenance, litter collection, facility maintenance, landscaping, carousel operations, and security to over 50 acres encompassing Coolidge Park, Renaissance Park, Walnut Street Bridge, Bluff View including Hunter Museum area, Holmberg Bridge, the Aquarium Plaza, The Passage and adjoining stream features, Ross's Landing, Chattanooga Green, Chattanooga Pier, the marina and docks, and most recently, the new Riverwalk extension from Ross's Landing to St. Elmo which opened during FY2017.

Transportation Administration

Total Funded: \$482,606

The Transportation Administration is responsible for implementing the City's policies for transportation. It is the responsibility of the administration division to ensure people are prioritized in the public space. Efficiency of movement will always be vital for an economically

competitive city, and offering choice of mode for residents and visitors is just as important. Safe, interesting, inclusive and active transportation is important to the department and the City.

Transportation Design and Engineering (Transportation)

Total Funded: \$1,136,281

The Transportation Design and Engineering Division designs and implements multi-modal transportation projects for the City of Chattanooga as well as reviews any private development for its transportation needs such as access, pedestrian infrastructure, new streets and parking. The project managers within this division manage funds from the federal, state and local sources planned in increments of 5-years, at a total value of over \$90 million. The division is responsible for compiling the department's capital program and ensuring the long range planning for the City include accommodations for smart transportation options.

A Growing Economy - Offers Not Funded

- AGENCY: Community Parade & Street Party-St. Chatty's Day
- CDOT: Bike Chattanooga
- ECD: Minority Business Coaching & Consulting
- ECD: GIG City Parks, Open Spaces & Programs Mobile
- ECD: Parks and Greenways Master Plan
- AGENCY: Southern Brewers Festival
- AGENCY: Sidewalk Stages by SoundCorps
- AGENCY: Chattanooga-Wuxi Business Exchange

High Performing Government

A. Results Area Summary

A high performing government matches the priorities of citizens in delivering crucial services in the most efficient and effective manner, while increasing access to City of Chattanooga divisions and departments to help citizens live the best life possible. The High Performing Government results area ensures timely and accurate financial reporting, storage and retention of public records, and optimal use of limited resources. By promoting transparency and accountability in all operations, the City provides citizens with the best service possible while increasing quality of life in Chattanooga.

B. Key Strategies

- Meet outstanding healthcare and pension obligations
- Improve the 311 Call Center to decrease wait time, provide better training, and ensure excellent customer service
- Create better access to City of Chattanooga services for citizens living with disabilities
- Ensure that implementation of capital projects move forward as expected by our citizens
- Enhance the civic environment through public art and enrich the lives of visitors and residents

- Strengthen City Council Operations through focused goals and support of strategies to make Chattanooga a better place for everyone
- Improve efficiencies in court docket and work toward eliminating unnecessary paper in courtroom processes
- Promote transparency and accountability by providing independent and objective evaluation of the performance of various operations in the City
- Support cultural, educational, and artistic excellence and foster research and education of African and African American heritage
- Save on utility costs allowing taxpayer dollars to be spent on beneficial programs as well as increase city employee job performance and satisfaction
- Provide citizens with the best service possible and strive to make each citizen feel valued by ensuring efficient and effective service
- Ensure long-term storage and retention of city records of importance to citizens and the City of Chattanooga
- Better serve citizens through enhancements in information technology that increase the city's systems availability, increase overall user satisfaction, and increase security compliance
- Optimal use of limited resources in the most cost effective manner to help assure the fiscal integrity of the City of Chattanooga
- Timely and accurate financial reporting of all financial transaction and activities with ultimate transparency to the citizens of Chattanooga
- Streamline the process for tracking and analyzing progress on performance measures

C. Offers Funded

3-1-1 Operations

Total Funded: \$669,966

The City's 311 Call Center is the primary means of citizen communications regarding many city services. The call center is the front door for citizens who have a direct need, including brush pick up, a traffic light issue, or questions about other City services. This offer not only funds the overall operation of the 311 call center, it will ensure improvements to better serve citizens. The 311 Call Center has made significant strides over the last year and will continue to improve customer service and response times. The staff are trained on and currently using new software, and the mobile app was launched for the 311 Call Center in December. Since adding the additional staff, the 311 Call Center has decreased the hold time and the abandoned rate by more than 50 percent.

Deaf Citizen Services (Partnership for Families, Children, & Adults)

Total Funded: \$65,000

Chattanooga is a progressive city which emphasizes diversity and inclusion. Deaf citizens of this city often find themselves at a disadvantage due to inadequate communication access. This offer provides an American Sign Language (ASL) certified interpreter to be available to provide effective communication accessibility to Chattanooga citizens who are deaf.

Capital Projects Coordinator (Finance)

Total Funded: \$55,324

The Capital Projects Coordinator's sole focus will be to ensure funded projects are implemented in a smart, coordinated, and timely manner. Fiscal Year 2017 funded 75 capital projects totaling \$79,791,000. Once the capital budget is passed, it is crucial that there be an individual dedicated to ensuring that implementation of these projects moves forward as expected by our citizens and City Council. The Capital Projects Coordinator will help departments create implementation plans, track project status, and eliminate roadblocks to implementation for these critical investments in our city.

Chattanooga Artist in Residence (Economic & Community Development)

Total Funded: \$4,600

The Chattanooga Department of Transportation (CDOT) and Public Art Chattanooga (PAC) both have missions that involve enhancing the civic environment and enriching the lives of visitors and residents. Through this FY18 request, CDOT and PAC request funds for a year of research, education and community engagement on a proposal CDOT has proactively developed called Art in our Streets. The Artist in Residence will be able to efficiently implement this pilot program, which would also serve as a model for developing and testing how creative approaches can meaningfully impact the work of the City of Chattanooga and society at large. CDOT and PAC will establish collaborative workflows, identify Art in Our Streets pilot projects, and lay the groundwork for a Chattanooga Artist in Residence to continue and expand that work throughout the City.

City Council

Total Funded: \$781,878

The Council's offer is based upon the following goals: (1) Significantly reduce crime to make Chattanooga a safer community by supporting funding for proven crime reduction initiatives; supporting community policing and neighborhood watch programs; supporting initiatives that strengthen relationships between citizens and law enforcement; and receiving activity and outcome reports quarterly regarding crime reduction, key performance indicators and outcomes; (2) Repurposing city-owned vacant or blighted property by treating these properties as assets, not liabilities; fostering a community's ability to stabilize its housing market; and seeking partners to assist in marketing efforts; (3) Promoting small business throughout the City by establishing a committee of stakeholders and small business owners; assessing weaknesses and hindrances to small business development; and connecting small business to revenue sources; (4) Providing for a well-maintained infrastructure by striving to ensure sidewalks and street are safe and in good repair; increasing funding annually; and promoting equitable funding among all nine districts; and (5) Providing support for all citizens to become economically self-sufficient by concentrating on programs alleviating economic disparity; promoting early childhood education programs; supporting workforce development and job readiness training; and encouraging vocational education and hands on learning.

City Court Clerk Judicial Support Services

Total Funded: \$1,338,903

The City Court Clerk and staffs primary goal is to provide operational support for adjudication of city ordinance violations as required by Tennessee Code. Consistent application of the laws promotes citizen compliance and a safer community for all Chattanoogaans. Steps to achieve this goal include providing customer-oriented quality service, promoting use of online access to client dockets for court dates and court information, maximum collection of related fines,

encouraging use of online payment option for customer convenience, staff training to increase accuracy and efficiency in handling of court docket, increased automation via implementation of E-Citation (electronic ticketing), customer surveys for feedback where we can be more transparent and build public confidence in the court system, and employee recommendation/input for process improvement.

Internal Audit

Total Funded: \$662,875

Pursuant to Article IV of the City's Charter, the Office of Internal Audit (OIA) conducts audits, special projects and investigations (Hotline), as well as provides staffing support for the City's Audit Committee. These services promote transparency and accountability by providing an independent and objective evaluation of the performance of various operations in the City. Various projects/reviews assure government is managing resources well, complying with laws and regulations, providing services effectively, efficiently, ethically, and equitably. The presence of an active internal audit function encourages high performance by City managers and staff.

Heritage Hall

Total Funded: \$69,500

This offer supports facility maintenance of the Chattanooga African American Museum (Heritage Hall) in its mission to become the premier interdisciplinary cultural center that promotes cultural, educational, and artistic excellence and fosters research and education of African and African American heritage. Heritage Hall also provides a venue that allows the community to celebrate through education, art and entertainment.

General Services

Total Funded: \$2,745,575

General Services is the internal support providing Facilities Management Services (Energy Management, Facility Maintenance, Custodial Services, Security & Mailroom), Real Property Services, Real Property Lease Administration, and Risk-Management for Real Property Auto and Equipment Insurance. Most of these General Service Operations are now administered as units within Public Works. General Services not only saves on utility costs and allows taxpayer dollars to be spent on other beneficial programs, but it ensures that City employees have a clean, safe, secure, and comfortable work environment, which increases job performance and employee satisfaction, reduces the incidents of on-the-job injuries, and limits potential liabilities from life-safety/code-compliance claims while stewarding environmentally responsible practices and reduced impact on the environment.

Mayor's Office

Total Funded: \$1,487,005

As the executive branch of City Government, the Mayor's Office is responsible for establishing and implementing policies for the City. This Mayor and his administrative staff set the priorities of City government, oversee government operations, and conduct the administrative affairs of the executive branch. The Executive Branch will continue to reach out to the community, engage the citizens of Chattanooga and provide an effective platform for citizens to provide feedback. The Mayor and his staff will strive to ensure that every voice is heard, respected, responded to and assisted. Department Administrators and their staff will be encouraged by the Operations Staff to come up with new and innovative ways to provide citizens with the best

service possible. By ensuring efficient and effective service, the Executive Branch will strive to make sure that each citizen feels valued.

Mayor's Youth Council

Total Funded: \$1,000

The Mayor's Youth Council advises the Mayor and Administration on issues relevant to youth, facilitates communication between City and youth, acts to advance efforts important to youth. The Mayor's Youth Council is a group of 20-30 high school juniors and seniors who reflect the community as a whole and serve to represent the youth perspective in City government. The Mayor's Youth Council is an initiative designed by local students to give young Chattanooga a voice in local government, even though they may not be old enough to cast a vote in an election. Last year's Mayor's Youth Council made a recommendation to Mayor Berke to work with the University of Tennessee at Chattanooga to address sexual assaults on campus. The 2016-2017 Youth Council cohort is focused on raising awareness of mental illness among youth and encouraging more young women to pursue STEM Careers.

City Attorney's Office

Total Funded: \$1,570,217

The Office of the City Attorney handles all legal, compliance, open records, and risk management matters for the City of Chattanooga, which includes providing counsel and work on a more pro-active process, ensuring persons receiving services from the City are not discriminated or treated differently because of their race or national origin, and recommending best practices for the reduction of expenditures on claims.

Records Retention (City Attorney's Office)

Total Funded: \$50,000

The City has evaluated the internal processes for records retention and is pursuing a vendor for long-term storage of the City's records. This offer will fund the first year of long-term storage of the City's records off-site as well as the expenses related with the management of the City's storage facility for on-site record retention, records management, maintenance and processing of records into and out of the records storage facilities, and routine destruction of outdated and duplicate record.

Implementation of Disparity Study (City Attorney's Office)

Total Funded: \$100,000

There have been a number of significant court cases that shed light on actions that a legislative body can take to increase diversity in government contracting, and the constitutionality of minority- and women-owned business programs, which have been decided by both the United States Supreme Court and several of the United States Courts of Appeal. The City put out an RFQ for a Special Counsel/Consultant to analyze all relevant laws and court decisions, and make recommendations on methods, techniques and approaches that would meet the requirements of controlling laws. Based on an evaluation of responses to this RFQ, one or more firms/consultants will be selected and invited to participate in further discussions and negotiation of a contract for the requested services. The selected Special Counsel/Consultant will be expected to conduct a complete legal analysis, including a full and comprehensive disparity study, to determine whether there is a need to create programs and/or modify existing procurement activities, to ensure fairness and diversity in City of Chattanooga procurement.

Department of Information Technology

Total Funded: \$7,970,908

This offer funds the regular operating budget for all of the Department of Information Technology and includes regular operating costs for all departments regarding licensing, digital connectivity and hosting of core applications. This offer directly correlates to our current three year strategic plan and associated outcomes including increasing our systems availability, increasing our overall user satisfaction, and increasing our security compliance. These outcomes in turn are tied to our goals of achieving operational excellence, technological maturity, standardization & reuse, and sustainability.

Finance Administration (Finance)

Total Funded: \$760,487

This offer provides management of the financial affairs of the City that promotes long-term fiscal sustainability ensuring economic growth and a thriving community for citizens to live, work and play. Oversight and support of the financial operations of all City departments and agencies will be maintained via core functions such as budgeting for outcomes, accurate accounting and financial reporting, debt management, cash and investments, and financial technology administration. Sound practices will be assured through the development and implementation of comprehensive policies for cash and investments, debt management, pension funding, internal controls, asset management.

Financial Operations Management & Reporting (Finance)

Total Funded: \$1,536,553

The primary goal of this offer is the provision of timely and accurate financial reporting of all financial transaction/activities with ultimate transparency to the citizens of Chattanooga and those who invest in our community (financing institutions) in accordance with state law and generally accepted accounting practices. We prepare an award winning Comprehensive Annual Financial Report and Popular Annual Financial Report to enhance transparency of the City's fiscal activities. Grants are monitored to ensure grantor and Federal audit requirements are met. Additionally, we develop and monitor an internal control framework to safeguard city assets and promote fiscal accountability. We will continue to work closely with departments and agencies to refine processes that enable the City to be a leader in service delivery to our Citizens.

Financial Plan Development & Management (Finance)

Total Funded: \$568,696

One of the most important functions of any organization is the establishment of a strategic financial plan that is reflective of its short and long-term goals. The Management and Budget Analysis staff's primary focus is the delivery of quality service to citizens through a sound financial planning and monitoring program for both the operating and capital budgets. The Office produces the annual operating budget framed within a 5-year strategic plan and supports the development of the 5-year capital improvement plan. Revenue trends are analyzed to determine resources that will be available to support these foundational service and infrastructure plans that serve all Chattanooga residents. Financial management support is provided to all agencies and departments to ensure proper and optimal use of limited available resources. In recognition of the importance of transparency and citizen participation in the development of the City financial plan, this office assures easy access to financial data via online publications of budgetary information during and after adoption of the budget by City Council.

Human Resources

Total Funded: \$1,938,941

This offer represents the Human Resources (HR) operational budget for FY18. The Department of Human Resources provides leadership, collaboration and support service to City of Chattanooga departments in the selection, training, development, compensation and wellbeing of all City employees. The HR operations budget reflects the expenses associated with providing HR related support to all customer groups including citizens, employees, retirees, dependents and applicants. The Human Resources Department helps to ensure the effective management of all the City's investment in human capital through a continued focus on employee relations, HR compliance, employee safety, health and wellness, training and development, recruiting and onboarding and the City's total compensation and benefits options, to include the General Pension plan.

Judicial Operations

Total Funded: \$950,032

Chattanooga City Court served the City of Chattanooga by hearing city ordinance violations including traffic, environmental issues, animal issues, fire codes, zoning as well as other ordinance violations issued by a City Officer or Inspector. The citations are generally brought by the Chattanooga Police Department, Fire Department, Department of Economic and Community Development and McKamey Animal Services Officers. City Court hears approximately 100,000 violations annually. The goal of the two elected Judges who hear these violations is to administer justice in a fair, impartial and timely manner.

Office of Multicultural Affairs

Total Funded: \$309,673

The City of Chattanooga Office of Multicultural Affairs (OMA) was established in November 2005 by City Ordinance 11767, to cultivate an environment of understanding, respect and equality of rights for the diverse cultural populations of Chattanooga. The Office seeks to encourage understanding and goodwill, promote justice, and work toward eliminating discriminatory practices between and among the citizens of Chattanooga because of race, religion, national origin, age, sex, sexual orientation, disability or ethnicity. Our goals are to provide the resources and information small, minority, service-disabled veteran, and women-owned businesses need to compete for business opportunities with the City of Chattanooga. We work to promote goodwill among City of Chattanooga employees and citizens, expand employment and promotion opportunities within city government to underrepresented groups, and impact the community by promoting diversity and inclusion on behalf of the City of Chattanooga

Office of Performance Management and Open Data

Total Funded: \$215,705

The City of Chattanooga will improve service delivery to its citizens through a robust performance management and open data programs. The performance management program will train departments on performance management and process improvement, as well as instill a data driven approach to improving citizen services. This will be done by working closely with departments to ensure that they have quality performance measures and targets and are consistently tracking and review their data as it relates to these measures and targets through

monthly ChattaData meetings. The Office of Performance Management and Open Data will streamline the process for tracking and analyzing progress on performance measures to make it easier for departments to see if they are on or off track to achieve their year end target. To further department's use of data, the Office of Performance Management and Open Data will assist with the development of departmental dashboards tracking proxy measures of core department/division functions that relate to the broader performance measures.

Purchasing

Total Funded: \$838,120

This offer seeks to fund the operations of the City of Chattanooga Purchasing Division, which impact all City Departments, citizens, and current/potential City suppliers. The objective of the Purchasing Division is to procure the best quality products and services available for our customers in an economical, efficient, ethical, and environmentally responsible manner. The Purchasing Division is the contracting unit of the City of Chattanooga, and utilizes procurement methods that are based on minimum requirements set forth in Federal law, the Tennessee Code Annotated, and the Chattanooga City Code, which allow for the compliant and cost-efficient use of tax revenue, in order to obtain the supplies, equipment, materials and services required for all City operations.

Public Works Administration & Engineering (Public Works)

Total Funded: \$3,033,855

To preserve and enhance the quality of the physical environment and infrastructure through prompt, cost effective and courteous delivery of services to protect the health, safety, and welfare of all citizens and visitors; to accomplish this mission this offer funds department-wide administration, construction engineering, and water quality in the Department of Public Works. The Administration Division supports the development of employees; establishing, refining, and documenting processes, protocol, and policies; and maintaining a safe and healthy working environment for all Public Works employees. Administration monitors and manages the overall budget and department-wide performance. The Engineering Division provides necessary in-house construction, maintenance planning and design, analysis of infrastructure systems, all water quality permitting, compliance and enforcement in the City; as well as capital project management, Geographic-Information-Services, and other services requiring civil engineering expertise for all City Departments and to citizens.

Strategic Capital Planning (Finance)

Total Funded: \$84,780

Strategic Capital Planning produces a 5-year plan for citywide capital improvements that is both fiscally responsible and highly impactful to citizens across Chattanooga. The Strategic Capital Planning program's primary output is the five-year Capital Improvement Plan (CIP), of which the first year is the fiscally constrained capital budget. The Strategic Capital Planner creates this document with support from Budget staff within the Department of Finance and Administration; advisement from the Mayor; and direction from the CIP Committee, a committee composed of representatives of City departments who plan and/or implement capital projects. Through implementation of the projects approved and funded through the capital planning process, Chattanooga should experience a safe, and high quality built environment, while seeing continual improvements in government services.

Air Cards for Investigations II (Chattanooga Police Department)

Total Funded: \$10,500

This offer would fund 25 wireless computer air cards for investigators and supervisors in the Chattanooga Police Department's Family Justice Center and Property Crimes Units during FY 2018. Utilizing wireless air cards allows investigators to conduct their investigations more efficiently, leading to increased case clearance rates and faster apprehensions. This results in reduced subsequent crimes and increased safety to the public. The Investigative Units of the CPD are tasked with solving criminal acts which occur in the City of Chattanooga.

Treasury Management Services (Finance)

Total Funded: \$1,716,188

This Offer's primary goal is to maximize collection and deposit of city funds from all sources in a fair and equitable manner and compliance with federal and state laws. This includes but is not limited to management of the complex billing and collection system for Sewer and Water Quality fees and Property Taxes, PILOTS and TIFs (including bankruptcy regulations, back-tax sale, and the tax-relief program) of the City. Property tax, representing over 50% of total general fund revenue, is the primary funding source for delivery of essential services to our Citizens. Maximizing collection of existing taxes and fees enables the City to minimize tax rate hikes and assures greater equity in assessments for all payers. The Treasury manages all the banking services and investments for City in a manner that maximizes return while minimizing risk of loss. The Treasury also issues business licenses and permits in conjunction with the state.

High Performing Government - Offers Not Funded

- FIRE: Chaplaincy Division
- CPD: Civilian Police Accreditation/Grant Manager
- HR: Compensation Enhancements
- CPD: Crime Scene Unit Supplies
- FIRE: Department Photograph Composite
- HR: Employee Performance Initiative
- FIRE: Firefighter Marriage Enrichment Program
- FIRE: Increase Admin Productivity & Develop Future Leaders
- FIRE: Leadership Training
- HR: Leave Coordinator Position
- ATTORNEY: Litigation Fund
- CDOT: Mobile Public Engagement Tool
- HR: Occupational Safety and Health Management System
- Finance: Peak Academy Chattanooga
- Finance: Performance Analysts
- CPD: Phase II Crime Scene Civilianization
- HR: Training and Development Program Enhancements

Safer Streets

A. Results Area Summary

Safer Streets support neighborhoods, the wellbeing of our youth, and the health of all of our community's citizens. The Safer Streets results area funds important public safety initiatives and technology that keep guns out of the hands of violent criminals, increase investigation of crimes,

and decrease family violence in Chattanooga. The security of our community is not only impacted by the crimes police officers investigate but also by the programs and organizations that are focused on prevention and awareness. Safer Streets funds services, programs, and policies that protect life, property, and community resources in the most effective manner to improving the outcomes of all Chattanooga residents.

B. Key Strategies

- Combine modern technology with motivated, goal-oriented CPD investigators to ensure a lasting positive effect in neighborhoods impacted by violence
- Use intelligence-led policing and focused deterrence principles to work in a more timely, effective, successful manner
- Increase trust and respect among victims of crimes and their families through police chaplains
- Increase investigators responsiveness to victims of violent crimes and be proactive in confronting and reducing incidents of organized crime
- Ensure streetlights and traffic signals are working efficiently and maintained to allow walkable neighborhoods and controlled intersections for traffic
- Effectively investigate crimes involving property crimes and family crimes
- Support educational awareness and prevention programs
- Coordinated services to respond to child abuse as quickly as possible, providing community outreach to at-risk juveniles who may have been violated, and providing tailored, trauma-focused therapy to child victims
- Provide housing and supportive services needed to help end homelessness
- Support training, workforce development, transitional employment and mentoring for ex-offenders
- Increase access to a diverse array of co-located services for those experiencing intimate partner violence, elder abuse, or human trafficking
- Protect life, property and community resources through prevention, preparation, response and mitigation

C. Offers Funded

Violence Reduction Initiative (Chattanooga Police Department)

Total Funded: \$272,500

Chattanooga's Violence Reduction Initiative uses focused deterrence policing to target and reduce violence among group members. The initiative has established and continues to grow partnerships with agencies and organizations to provide services to group members including re-entry planning, GED training, job skills, job placement, employer recruitment, transportation, mental health services, mentorships, counseling, educational opportunities, recruitment of financial partners, family mentoring, and financial management. Agencies, service providers, and volunteers play an essential role in Chattanooga's Violence Reduction Initiative.

Administration Support (Chattanooga Police Department)

Total Funded: \$4,857,847

The Administrative Support Command of the Chattanooga Police Department effectively supports the overall mission, vision, and operation of the entire department as it relates to Budget & Finance, Fleet, Facilities, Security, Information Center, Technology, Court Liaison, Tele-Serve, Property and Evidence, and Crime Analysis. The Administrative Support Command provides support for the entire department through these various services. Reducing crime and making citizens feel safe are two primary objectives of the Chattanooga Police Department. The Administrative Support Command and the different components therein provide the necessary support that enables the Police Department to be successful in achieving these objectives.

Real Time Intelligence Center (Chattanooga Police Department)

Total Funded: \$1,158,766

The Real Time Intelligence Center is a major investment in community safety focused on reducing violent crime. The investment means the Chattanooga Police Department has the tools, technology, and data capabilities to respond swiftly and effectively to our community's needs and to successfully prosecute violent aggressors. The Real Time Intelligence Center includes a crime analysis unit to communicate real time data to officers on the street, public safety cameras to stand as witnesses that can not be intimidated into silence, and advanced data analysis tools to speed up police response to community concerns. Additionally, the Police Department will be launching a new app to open another avenue for dialogue.

Investigative Services Division 1 (Chattanooga Police Department)

Total Funded: \$4,047,301

The Investigative Services Division 1 is one of two offers, along with Investigative Services Division 2, responsible for providing investigative operations for the Chattanooga Police Department (CPD). Investigative Services 1 investigates major, violent crimes and organized crimes. The division also includes Federal Task Force Liaison Officers for the Drug Enforcement Agency, Bureau of Alcohol, Tobacco and Firearms and Federal Bureau of Investigation. The Intelligence Unit and Electronics Technician are integral members of this division. This offer seeks to fund salaries, benefits, uniform allowances, longevity pay for all personnel, as well as funding for support services, equipment and ancillary services. If funded, the investigative personnel assigned to Investigations Division 1 will continue their work to investigate crimes involving organized and violent crimes. Investigators will be responsive to victims of violent crimes. They will also be proactive in confronting and reducing incidents of organized crime. Outcomes will be the successful prosecution of offenders who perpetrate violence against citizens of Chattanooga.

Citizens Police Academy (Chattanooga Police Department)

Total Funded: \$7,000

An 8 week program designed to educate citizens on the police department. These programs are intended to open the lines of communication between the community and the Police Department. By allowing citizens a firsthand look at what rules, regulations and policies the police follow, some misunderstandings may be alleviated. The objective of the Citizen Police Academy is not to train an individual to be a Reserve Police Officer but to produce informed citizens.

Investigator Training and Professional Development (Chattanooga Police Department)

Total Funded: \$38,500

This offer will provide funding for ongoing investigative training and professional development programs to be presented to personnel of the Chattanooga Police Department, focusing on those tasked with conducting criminal investigations. During FY 18 there is a need to reassign numerous investigators due to promotions. This training will provide a base of knowledge to incoming investigators and other patrol officers. These investigators are charged with investigating crimes including Homicide, Aggravated Assault, Kidnapping, Robbery, Burglary, Fraud, Crime Scenes, Gang Crimes and others. Professional development and investigations training will be provided locally to reduce unnecessary travel expenses. By providing basic and advance training to these investigators it will increase their proficiency and confidence as well as developing experience and techniques common to successful investigations and prosecution. Additionally, this offer will fund the implementation of ongoing, web based, training that will occur each week for all officers. This will lead to a safer community for the citizens of Chattanooga.

Gun Team - Firearm Violence Response Strategy (Chattanooga Police Department)

Total Funded: \$1,702,691

The Firearm Violence Elimination Strategy consists of the creation of a Gun Team (four officers and one sergeant) and Rapid Response Teams (9 Officers). They will follow up on dispatched "shots fired" calls and more importantly "hits" or ballistic matches, that come from NIBIN (National Integrated Ballistic Information Network). The unit will reinforce Major Crimes, following up on leads that come from homicides and shootings in any way possible to advance ongoing investigations. The unit will work in conjunction with Neighborhood Services, Alcohol, Tobacco, Firearms, U.S. Attorney's office, Hamilton County District Attorney and with the Chattanooga Firearms Initiative to ensure that all gun cases are handled appropriately. Rapid Response Teams will be sector/area specific and consist of three officers and one sergeant. They will work closely with Intel, Street Crimes Response Team, Real Time Intelligence Center, Crime Analysis Unit. Mobile CAD will enable them to expedite high priority calls. They will be responsible for using intelligence-led policing and focused deterrence principles, in order to work in a more timely, effective, successful manner. Using focused deterrence for success and identifying/establishing solid cases on the small amount of violent offenders in our community are vital. Combining modern technology with motivated, goal-oriented investigators ensures that we have a long lasting positive effect in neighborhoods besieged by violence.

Explorers Program (Chattanooga Police Department)

Total Funded: \$7,000

Travel, uniforms and equipment for primarily high risk teens. Teens compete in Gatlinburg yearly as part of the National Explorers Program and some will attend the National Explorers Conference. The mission of the Chattanooga Police Law Enforcement Exploring program is to bridge the gap between youth and police by educating and involving them in police operations and to interest them in Law Enforcement. Exploring is for young men and women 14 to 21 years of age. Exploring can further each Explorer's education, encourage the Explorer's participation in a rewarding and productive service activity, and enhance the Explorer's preparation for future roles as citizen and community members. Besides gaining a working knowledge of police work, the participants have the opportunity to give of themselves to their community. Explorers have

many opportunities to apply the training they receive during monthly meetings. For example, members volunteer at community events doing security work, directing traffic, fingerprinting small children, and helping with Crime Prevention Programs.

Investigative Services Division II (Chattanooga Police Department)

Total Funded: \$6,754,305

The Investigative Services Division 2 is one of two offers, along with Investigative Services Division 1, responsible for providing investigative operations for the Chattanooga Police Department (CPD). Investigative Services 2 investigates Property Crimes and Family Crimes. This offer seeks to fund salaries, benefits, uniform allowances, longevity pay for all personnel, as well as funding for support services, equipment and ancillary services. If funded, the investigative personnel assigned to Investigations Division 2 will continue their work to investigate crimes involving property crimes and family crimes. Investigators will be responsive to victims of violent family crimes. They will also be proactive in confronting and reducing incidents of property crime. Outcomes will be the successful prosecution of offenders who perpetrate violence against citizens of Chattanooga. This includes crimes of Sexual Assaults, Aggravated and Simple Assault, Kidnapping, Burglaries, Fraud, Auto Burglary, Juvenile, Missing Person, and Auto Theft.

Emergency Communications 911 Center (Chattanooga Police Department)

Total Funded: \$4,810,000

This offer funds the Chattanooga Police Department's contract with emergency communications 911 center to provide rapid dispatch and a high quality of service to citizens in need.

Offer for Neighborhood Policing (Patrol) (Chattanooga Police Department)

Total Funded: \$27,245,773

This offer will ensure adequate staffing to maintain a high level of police service in relation to the growth in size and population of Chattanooga. This offer will help give proper coverage to a city which has expanded boundaries and population in the last five years. We need adequate coverage to ensure the safety of citizens. Neighborhood policing is the backbone which allows us to achieve this goal. Neighborhood Policing is responsible for responding to reported crimes and other calls for service. Since 2014 the department as a whole has embraced community policing. The three pillars of community policing are: specifically emphasizing community engagement and partnering to resolve problems; focused deterrence which allows us to look at specific offenders who are responsible for a majority of the crime, and focus on changing their behavior and deter them from crime; and data drive policing which uses data and crime analysis to determine crime trends and resource allocation for command staff and frontline supervision. Proper staffing will provide safe streets and good customer service.

Office of Chief of Police & Community Services (Chattanooga Police Department)

Total Funded: \$2,878,099

Office of Chief of Police is fundamental to the mission and services of police. It provides essential leadership and support positions to manage daily tasks of the department. It also provides modeling of our vision and values internally and externally. This is why we have included the Professional Standards, Communications, and Community Services (Community

and Victim Services) in this part of the departmental structure. The inclusion here demonstrates accountability, community policing and active communication are valued and supported from the very top of organizational leadership. We believe, fundamentally, in servant leadership □ and strive to provide each of our employees the support, direction and accountability they need and deserve. Functions of the Office of Chief of Police include, but are not limited to, administering and leading a department of over 600 employees, resolving community complaints and concerns in a positive manner, providing oversight and accountability, managing the budget prudently, engaging the community, directing large-scale emergency incidents, communicating internally and externally. It also includes the wide range of Community Policing that exists in the spaces between those functions. The Chattanooga Police Department's goal in all our efforts is best summarized in the first sentence of our philosophy and in our mission: the protection of life is the core value and guiding principle of the Chattanooga Police Department. Our mission is to be trusted and respected by all members of Chattanooga's diverse community and to embody the best ideals of community policing.

Police Facilities (Chattanooga Police Department)

Total Funded: \$7,049,669

The offer funds the management of all police facilities including the Police Service Center, the Firing Range, the Police Training Academy, the Police Annex and the E. 11th Street Police Station and supports the Family Justice Center. The staff performs repairs, replacement of equipment, general upkeep and daily management. Four civilians and the D/C perform/oversee these duties. In addition, this offer funds the upkeep and management of the Police Department Fleet which is critical to their ability to police neighborhoods effectively.

Police Chaplain (Chattanooga Police Department)

Total Funded: \$1,500

The Chattanooga Police Department has created a 30+ member volunteer chaplain corps in order to provide greater spiritual and emotional support to CPD Officers, and victims of crime. The goal is to protect our greatest resource, our people, by providing trained chaplains to help them deal with spiritual and emotional trauma that accumulates over time. A trained chaplain corps can help increase the retention rate of officers and provide for greater satisfaction among those officers who utilize their services. Chaplains are of diverse backgrounds and faiths and can serve as ambassadors between the department and the community. Trained chaplains also offer their services to victims of crime. This service will increase trust and respect among victims and their families, which can assist with more and better communication between citizens and police.

Police Leadership and Youth (PLAY) (Chattanooga Police Department)

Total Funded: \$6,000

A part-time civilian position whose responsibilities will be to coordinate the PLAY program and other youth programs. PLAY stands for Police Leadership And Youth. PLAY is a community, police and fire collaboration to provide athletic and recreational opportunities to Chattanooga youth in an environment that includes positive role modeling, mentorship, and support in building positive life skills by local police and firefighters. PLAY has offered several wildly successful opportunities for police and at-risk and underserved youth to interact in healthful, positive relationships. We hosted a flag football tournament this summer and, last week, the first citywide Field Day. The vision for PLAY is a permanent, collaborative activities league that brings public safety, YFD, YMCA, and others such as Chattanooga Football Club together in

communities that have few formal opportunities for recreation and few opportunities for early life interactions with adult role models and public safety professionals.

Refugee and Immigrant Safety Education (RISE) (Chattanooga Police Department)

Total Funded: \$4,000

The Chattanooga Police Department in conjunction with the Chattanooga Fire Department seeks to increase safety awareness and decrease crime rates, death and injury due to crime or fire among those participating in the program. The program seeks to identify groups of individuals from the Chattanooga area who have recently moved to or immigrated from another country and offer them 2 hours of safety education from the police and fire departments, along with 2 hours of education about city services from ECD, YFD and Office of Multicultural Affairs. Secondary goal is to increase the opportunities for public employees to interact with Chattanooga's immigrant and refugee communities. The program collaborates with La Paz and Chattanooga State to identify participants and coordinate the training.

Special Operations Bureau (Chattanooga Police Department)

Total Funded: \$6,508,428

The Special Operations Bureau (SpecOps) of the Chattanooga Police Department (CPD) is an integral part of our organization. This bureau consists of officers that staff the units within Special Operations Bureau. SpecOps manages ancillary duties performed by officers assigned to Neighborhood Policing or other bureaus. This bureau recruits and trains new officers. SpecOps officers work diligently to provide support for fellow patrol officers, develop strategies to maintain safe streets, supplement the city's growing economy and support strong students and families, all while being a part of a high-performing city government. City of Chattanooga Park Security and Parking Enforcement are included in this budget but not under its actual command. This offer seeks to continue to provide that strong support in the most efficient manner.

Family Justice Center

Total Funded: \$526,661

This offer will increase access to a diverse array of co-located services for those experiencing intimate partner violence, elder abuse, or human trafficking through the implementation of the Lethality Assessment Protocol (LAP), the Domestic Assault Review Team (DART), along with targeted outreach, community education/training events, and public media awareness campaign. Strengthening coordination of services to victims of intimate partner violence across the community and identifying gaps in services through the Coordinated Community Response (CCR) team of community partners will be a key outcome for this budget year. The court-based advocacy services provided to Hamilton County, Red Bank, and East Ridge courts have been successful in increasing the number of victims with access to services offered at the FJC. .

Animal Control

Total Funded: \$1,675,000

This offer funds the Chattanooga Police Department's contract with McKamey Animal Center for animal control.

Forensic Interviewing for Kids (Children's Advocacy Center)

Total Funded: \$25,000

Children's Advocacy Center of Hamilton County (CACHC) is dedicated to serving those affected by alleged child abuse or neglect by offering help, hope, and healing. A key component of that mission includes facilitating a comprehensive and humane response to alleged child sexual or severe physical abuse. CACHC is charged with coordinating the state-mandated multidisciplinary team of professionals (known as CPIT) responsible for the investigation, intervention, and treatment of abused children and their non-offending families. Forensic Interviewers provide developmentally-appropriate, neutral, fact-finding interviews so children feel safe telling the facts of any incident which may have occurred. Interviewers also serve as expert witnesses in court proceedings. The FI program is an excellent example of an ideal program for City funding. This program is not only built on multi-agency collaboration, but also uses proven sustainable practices which are evidence-based, tested, and effective. It supports the City budget strategies of providing coordinated services in response to child abuse, providing community outreach to at-risk juveniles who may have been violated, and providing developmentally-appropriate outreach to alleged crime victims. Additionally, this program directly partners with the Chattanooga Police Department and Family Justice Center to support alleged victims of crime.

Clinical Therapy for Children (Children's Advocacy Center)

Total Funded: \$25,000

Children's Advocacy Center of Hamilton County (CACHC) is dedicated to serving those affected by alleged child abuse or neglect by offering help, hope, and healing. A key component of that mission includes providing trauma-focused therapy for child victims and their protective family members. The goal of the CACHC Clinical Therapy (CT) program is to increase the number of child abuse victims who receive trauma-focused individual and family therapy by a qualified, licensed, Master's level therapist. Increased funding for this program would also provide dollars for a shared therapist with the Family Justice Center (FJC) to provide services for children traumatized by witnessing violence. This program is not only built on multi-agency collaboration, but also uses proven sustainable practices which are evidence-based, tested, and effective. It directly supports the City budget strategies of providing coordinated services to respond to child abuse as quickly as possible, providing community outreach to at-risk juveniles who may have been violated, and providing tailored, trauma-focused therapy to child victims. Additionally, this program will directly partner with the FJC to provide comprehensive healing for families experiencing domestic violence.

Helen Ross McNabb Mitchell Home (Helen Ross McNabb)

Total Funded: \$17,000

Homelessness continues to be a problem in Chattanooga, and approximately 25% of homeless persons suffer from severe mental illness; unfortunately, many homeless individuals who are suffering from mental illness cannot acquire housing due to a lack of treatment, history of evictions, unpaid utility bills, a criminal record, or lack of income. Mitchell Home makes an impact in the community by targeting this specific population and providing them with the housing and supportive services needed to end homelessness, further mental health recovery, and contribute positively to the community.

Impact1! Ex-Offender Training & Development (The Bethlehem Center)

Total Funded: \$50,000

The Impact1! program is training, workforce development, transitional employment and mentoring for motivated men in Chattanooga who are ex-offenders or are at-risk. Since mid-2014, 34 men have graduated from Impact1!, and numerous families and neighborhoods have been positively impacted. Impact1! graduates completed 20 projects in 2016, earning over \$25,000 in total income. One graduate has started a part-time construction business resulting from Impact1!. Others have gone on to employment elsewhere. Funding is needed for staffing, supplies, training materials and equipment.

Intensive Criminal Justice Case Management (Joe Johnson Mental Health)

Total Funded: \$60,000

Intensive criminal justice case management services will be offered to 60 of the neediest mentally ill justice-involved individuals in the City of Chattanooga who are returning to the community from incarceration or are at risk for re-incarceration. Individuals with a valid mental health diagnosis will be served in this intensive program for 90 day increments, 15 served at a time. This program will provide and promote Safer Streets by engaging persons in treatment services and stabilization in the community through collaborative efforts with CPD, The Family Justice Center, Public Safety, Mental Health Court, Probation and Parole and other treatment providers. As housing and treatment services are secured and intensely monitored by the ICJCM, city streets will become safer. Crimes will be reduced as individuals learn alternative lifestyles and become less vulnerable as targets of criminal actions. Case management as it is known today with community mental health centers ceased to exist on December 1, 2016. A reduction in step-down programs means that on-going treatment and recovery may become a more significant challenge. A specialized program that focuses specifically on the needs of mentally ill individuals with criminal justice involvement is vital to maintaining the safety of our streets and our community.

Fire Administration (Chattanooga Fire Department)

Total Funded: \$870,056

This offer is being made for the basic and essential operating costs of the department's leadership and administrative staff, as well as the CFD Administration building, equipment, and necessary lease vehicles. Specifically, this offer requests funding for the sworn positions of Fire Chief, Administrative Deputy Chief, and the Safety Officer, and civilian positions to manage the functions of Public Information Director, Budget, Payroll, Executive Administrative Assistant, Administrative Support. These positions and functions provide for not only the necessary business functions of the department, but also the leadership to guide the department toward the Mayor's initiatives and goals, and to support the mission of protecting life, property and community resources.

Fire Logistics Division (Chattanooga Fire Department)

Total Funded: \$1,402,434

In support of the mission of the Chattanooga Fire Department (CFD) requests funding for the Fire Logistics Division. This offer includes personnel, position support, and operating expenses pertinent to this division's basic and essential functions. The overall purpose of this division is to logistically support the department's duties of emergency response, fire prevention, and administration. The department's best asset is its people. The operating funds requested provide for many logistical and supportive functions, including oversight of apparatus purchasing and maintenance, oversight of inventory and dissemination of all emergency equipment and station supplies, oversight of all department construction and building maintenance projects,

oversight of the purchasing and ordering processes, and oversight of all technology components. The Fire Logistics Chief also performs internal surveying to ensure the supply service is efficient and effective. While these functions lack the luster of emergency response work, these functions are vital to the mission of protecting life, property and community resources.

Fire Operations Division (Chattanooga Fire Department)

Total Funded: \$38,212,909

The Chattanooga Fire Department is dedicated to protecting life, property and community resources through prevention, preparation, response and mitigation. This mission and this offer, along with the offer for the Fire Prevention Bureau, are the fundamental core of the service the CFD provides our community. While the department works hard to prevent fire, it remains prepared to respond to and mitigate all incidents 24 hours a day, 7 days a week, 365 days a year. This offer will fund the basic and essential costs of the Operations Division, including personnel, apparatus, equipment, vehicles, and fire stations. In FY2016, the CFD responded to over 18,000 emergencies and calls for service. Of those incidents, about 170 were structure fires. The citizens and guests of our great city have a reasonable expectation that the CFD will respond safely, efficiently, and effectively, regardless of the type of emergency, to what is likely one of the worst days of their lives.

Fire Prevention Bureau (Chattanooga Fire Department)

Total Funded: \$1,586,877

This offer, along with the offer for the Operations Division, are the fundamental core of the service the CFD provides Chattanooga. The best fire is the one that does not happen or is minimized because of quality fire code enforcement or public education. This offer requests to fund the Fire Prevention Bureau (FPB) to maintain fire prevention activity toward the reduction of structure fires. The FPB is comprised of the Fire Code Enforcement (or Fire Inspection), Public Education, and Fire Investigation divisions. Each of these perform invaluable jobs in preventing fires or removing arsonists from the streets. With a relatively small staff in each of these divisions, the FPB is the primary proactive arm of the department.

Fire Training Division (Chattanooga Fire Department)

Total Funded: \$846,441

In support of the mission of the Chattanooga Fire Department (CFD), this offer seeks to ensure that CFD responders remain highly skilled to perform functional and expedite emergency response. The primary reason that the department's best assets are its people is because of the outstanding work of the Training Division. This division provides training ranging from fire academy fundamentals to advanced technical rescue. The Training Chief and Training Instructors are responsible for administering required annual State In-Service training, daily station school curriculum, multi-company drills, apparatus driver/operator training, company officer development, and many other functional training classes and hands-on events. This offer includes personnel, position support, and operating expenses pertinent to this division's basic and essential functions. Success in this division is ultimately measured by the competence and capability of CFD's operational response and personnel. This offer also seeks to increase instructor development to ensure our men and women are provided the latest training and techniques available.

Second Set of Turnouts (Chattanooga Fire Department)

Total Funded: \$100,000

This offer seeks to fund a turnout gear program for CFD firefighters. Firefighters respond many times throughout each shift. Often these labor-intensive and dangerous responses leave gear wet with sweat or water from firefighting operations, soaked with a hazardous substance or biological matter, and except for extreme failures, firefighters are required to provide their own rudimentary decon, and put the gear back on for the next response. This mode of protection can leave the firefighter fatigued from additional water weight, chafed, more apt to exposure, and most importantly at more risk because the sweat and water enveloped inside the gear is converted to steam when introduced to extreme temperatures, which occurs quite often.

Special Operations (Tactical Services) (Chattanooga Fire Department)

Total Funded: \$261,888

In support of the mission of the Chattanooga Fire Department (CFD), this offer is at the fundamental core of the service the CFD provides our community. Specifically, this offer for the Special Operations Division (also known as Tactical Services) requests funding for the personnel, position support, and operating expenses pertinent to this division's basic and essential functions. Currently, the two highly-capable, highly-experienced employees in this division provide response expertise and experience involving hazardous materials, water-related emergencies, large-scale incidents, or any of the technical rescue disciplines (rope, confined space, structural collapse, and trench). Their duties also include working alongside the Training Division to provide initial and recurring training for employees to develop hazardous materials and technical response knowledge and skills. Chattanooga citizens and guests have a reasonable expectation for the fire department to be able to solve their problem, even their high-risk, low-frequency problem. Expertise and experience are vital to mitigate these scenes as safely, efficiently, and effectively as possible. This offer seeks to maintain the CFD's capability in responding to and preparing for these incidents.

Energy Usage and Lighting Infrastructure (Transportation)

Total Funded: \$3,114,940

This offer covers the Chattanooga Department of Transportation's electricity needs and maintenance of the lighting infrastructure. There is a 2% increase based on the existing burn rate for FY 2017, where a possible \$39K spending pressure has been identified (1%) and an additional 1% increase based on the increase in from FY 2015 to FY 2016. Beyond covering the cost of the street lights and signals, this fund covers the maintenance of the lighting infrastructure. It is paramount to basic city services to have street lights and traffic signals to allow walkable neighborhoods and controlled intersections for traffic.

Traffic Engineering (Transportation)

Total Funded: \$1,108,997

Traffic Engineering oversees efficient and safe day-to-day operation of the network. The department manages capital projects to implement signal prioritization for transit in partnership with CARTA and also maintains the Intelligent Transportation System initiative to keep the City up-to-date with operations of the transportation network such as signals that communicate and encourage use of the multi-modal network provided to citizens and tourists. This division is also responsible for the safe design of the network for all users and analyzes crashes to understand the trends and pursue ways to improve safe travel in Chattanooga as well as working with the

community to understand neighborhood needs and develop solutions to slow traffic in residential neighborhoods. CDOT is moving its traffic engineering equipment from the capital program to the operating budget. This is because the equipment needs are paramount to day-to-day operations and not reflective of a capital program need (per the request of the CFO). Additionally, the department is moving toward installation of more thermoplastic than paint on the roadway as the life of thermoplastic is longer and will ultimately decrease the operational needs to stripe the road.

Traffic Operations (Transportation)

Total Funded: \$2,350,536

Traffic Operations provides the essential function of the installation and maintenance of Chattanooga's traffic control devices: traffic signs, signals and pavement markings (crosswalks, turn arrows, bike markings, thermoplastic and yellow and white lines). Staff is available 24 hours a day and seven days a week to respond to any emergency repair for the devices allowing for safe travel through the City. This funding ensures the regular maintenance for visible pavement markings and adequate signage in the City. This division readily responds to service requests from the community and implements the day-to-day visual necessities for safe travel. CDOT moved its traffic signal equipment funding need from the capital budget to the operating budget for FY18 (per the CFO). The equipment purchased with the traffic signal line item is for standard business needs to keep travelers safely moving in Chattanooga.

Safer Streets - Offers Not Funded

- AGENCY: Project Evolution Intensive
- FIRE: Better Operational Communication
- AGENCY: Enhancing Chattanooga's Response to Sexual Assault
- CPD: High Visibility Traffic Vest
- FIRE: Increased Special Operations
- CPD: Motorcycle Helmets/Updated Communications System
- FIRE: Quick Response Vehicle (QRV) Staffing
- CDOT: School Zone Improvement
- FIRE: Special Event Staffing Plan
- AGENCY: Supervised Visitation Saves Lives

Smarter Students, Stronger Families

A. Results Area Summary

Chattanooga thrives when families are supported in their daily lives and students are set up for success. The Smarter Students, Stronger Families results area funds the programs, policies, and initiatives that help remove obstacles to leading the best life possible. That means investing in early childhood education and services for children and adults with disabilities as well as improving the outcomes for citizens who experienced childhood violence or are facing abuse. When the City equips youth and families with the resources to succeed, we ensuring productive citizens have access to opportunities to change their outcomes.

B. Key Strategies

- Increase access to interventional services for children and adults with hearing impairments
- Ensure that the earliest health, safety, and developmental needs of babies are met
- Equip students and their families with the resources to become productive citizens
- Provide access to technology, programs, and materials at the Library which serves as a location for community meetings, job skills training, and classroom instruction
- Increase use of the zoo through inspiring and engaging specific Chattanooga citizens.
- Serve those affected by child abuse or neglect by offering help, hope, and healing
- Provide evidence based clinical interventions to improve the outcomes for people who experienced childhood violence
- Eliminate barriers to digital literacy, technology adoption, advanced skill development, and internet access faced by underserved citizens
- Eliminate barriers, increase access to available resources and provide direction for Chattanooga's Latino community
- Improve early learning outcomes for 0-5 year olds in Chattanooga so that every child has the foundation for a bright future
- Preserve African American culture and provide cultural education programs that celebrate, enhance, and embrace cultural diversity in our community
- Provide quality programs and services aimed at educational enrichment, leadership, character development, career exploration, health, fitness, sports, aquatics, therapeutic, culture and the arts
- Provide college financial assistance to eligible graduating public high school seniors residing in the city of Chattanooga

C. Funded Offers

Audiology & Speech- Language Pathology Services (Speech & Hearing Center)

Total Funded: \$67,700

Children with speech/language challenges or hearing loss will be identified before preschool and children with impairments will have access to interventional services regardless of ability to afford services. Undetected communication disorders/hearing loss can result in delayed speech and language development, social-emotional or behavioral problems, lags in academic achievement, potential unemployment/ loss of wages, feelings of depression and isolation and dementia/ falls in adults. The Speech & Hearing Center partners with a variety of community and state agencies in order to perform community wide screenings, diagnostic follow-up, and treatment offering a sliding fee scale discount. We will treat more than 4,000 individuals and make sure all family members are healthy and strong so they can have positive impacts on our city. We will measure our success by using the most up to date clinical outcome tools as we have for the past 64 years.

Bethlehem Center's Community Academy (The Bethlehem Center)

Total Funded: \$15,000

The Bethlehem Center has served the City of Chattanooga for 97 years through programs such as the Read to Lead After-School & Summer Academies, Morning Manna, and the Adult & Community Education Initiative. Our focus remains on equipping students and their families with the resources to become productive citizens. The Read to Lead After-School Program provides daily reading instruction, homework assistance, physical wellness and learning expeditions to approximately 80 students in grades K - 8th from September through May. The summer academy mirrors the after-school component by providing quality programming for 120 students during the months of June and July. Our program serves as a safe haven for students during summer months, keeping them academically alert and prepared for the school year. The Adult & Community Education program provides HSET/GED preparation for South Chattanooga citizens in partnership with TN Dept. of Labor and Workforce Development, TN College of Applied Technology, and the Partnership for Families, Children & Adults. In order to remain innovative, we have expanded our programs to include collaboration with community partners such as: Ballet Tennessee, Chattanooga Sports Ministry, UTC Education Dept, Bessie Smith Museum, and YMCA to provide further enrichment opportunities for our students and families.

Office of Early Learning (Youth & Family Development)

Total Funded: \$140,511

The Office of Early Learning (OEL) seeks to improve early learning outcomes for 0-5 year olds in Chattanooga so that every child has the foundation for a bright future. To achieve this goal, OEL focuses on three primary areas. First, equipping parents and educators with the tools, partnerships, and information they need to provide developmentally appropriate education to children. Second, creating accountability and transparency into Chattanooga's early learning progress to enable better action and advocacy. Third, increasing access to high quality early learning experiences by providing early learning scholarships to families in need. OEL seeks to increase the number of providers participating in high quality professional development, increase the % of children and childcare providers in a public database, increase the number of low-income 0-5 year olds ready for entry to kindergarten, increase the number of low-income 0-5 year olds receiving quality early learning experiences. The OEL will lead the City of Chattanooga's role in the implementation of Chattanooga 2.0's Early Learning Education Working Group, collaborate with key stakeholders, and serve as a unifying voice and advocate for the Mayor's vision of early learning.

Baby University (Youth & Family Development)

Total Funded: \$575,000

Research shows 80-90% of brain development occurs by age 3. Baby U capitalizes on this opportunity, providing support and early intervention to the most vulnerable. Without a successful start, children fall behind before Kindergarten and remain behind. They are at greater risk for dropout, teen pregnancy, lower incomes, unstable housing, and other costly consequences. It is imperative that healthy pregnancies and early brain development are supported so essential developmental milestones may be achieved, leading to lifelong success. By partnering with parents, Baby U ensures that the earliest health, safety, and developmental needs of babies are met. The program has had tremendous success promoting healthy pregnancies and early child development. Baby University will partner with My Brother's Keeper to enhance services for fathers, improving involvement from the earliest years.

Early Learning Scholarships (Youth & Family Development)

Total Funded: \$100,000

This offer will provide for Early Learning Scholarships for families in need as part of an initiative of the Office of Early Learning. Without access to quality childhood education, children are less likely to catch up to their peers and reach their potential. Through early learning scholarships, the City of Chattanooga is helping parents who may earn too much money to qualify for state vouchers, but don't make enough to afford quality early learning for their children. This offer will build on the progress of other initiatives like Baby University, which helps low-income families and ensures a child's earliest developmental needs are met.

Career Development (Youth & Family Development)

Total Funded: \$134,095

Career Development resides under the department of Youth and Family Development. The main goal is to provide training and necessary resources to the citizens of Chattanooga to ensure Smart Students and Stronger Families. Our focus is to provide quality programs to prepare people with life skills, to become self-sufficient and we also teach employment skills enabling them to be gainfully employed, thus creating a strong workforce in our city. Our programs enable the entire family to become self-sufficient and prepared to secure employment that enhances the city.

Education Literacy Services (Youth & Family Development)

Total Funded: \$299,867

The cornerstone of developing Smarter Students and Stronger Families is Education. It breaks down the barriers that prevent citizens from living fulfilling lives. By increasing the educational level of all citizens, we reduce the level of violence, unemployment rate, government assistance, and other socioeconomic needs associated with poverty and illiteracy. Multiple strategies will be used to reach different populations throughout the city, but the vision is to create Smarter Students and Stronger Families through educational support services with an emphasis on reading literacy. The programs and events listed in this BFO will ensure that we increase the number of Smarter Students and Stronger Families throughout the City of Chattanooga. The Education Division of Youth and Family Development will impact the City by increasing literacy rates, graduation rates, the quality of early childhood programs, as well as, exposure to STEM programming and to the Arts.

Recreation Administration (Youth & Family Development)

Total Funded: \$1,470,696

The Recreation department lies within the YFD Division and supervises department staff to include prioritizing and assigning work; conducting performance evaluations; directing and participating in the implementation of internal operations for the department, ensuring that employees follow City and YFD policies and procedures; maintaining a healthy and safe working environment; and overseeing the process of hiring employees, termination, and disciplinary recommendations. Collaboration and teamwork gives us the ability to provide opportunities and experiences to families that provide; support resources, rebuild and strengthen family relationships, literacy and career development, improve academic performances, access to technology, job readiness skills, career development, and employment referrals to become self sufficient and successful.

Recreation Division's Program Sections (Youth & Family Development)

Total Funded: \$1,418,176

YFD Recreation Special Programs provide necessary resources to engage Chattanooga's citizens in meaningful and progressive activities leading to Smarter Students and Stronger Families. Providing quality programs and services aimed at educational enrichment, leadership, character development, career exploration, health, fitness, sports, aquatics, therapeutic and culture arts builds a local environment for families to thrive. Well-managed, affordable, accessible, maintained, and fully utilized venues create a better quality of life for Chattanooga citizens. YFD education and recreation programs are used to prepare youth to learn, recognize their potential, improve their physical and psychological health, improve their ability to avoid and/or resolve conflict and motivate them to stay in school and pursue post-secondary education. They also address the needs of the entire family by focusing on reducing health risk, develop positive relationships with authority figures and peers, strong focus on literacy and career development, exposure to job training that will increase employment options, enable families to become self-sufficient by providing support services, and increase opportunities for families to strengthen or rebuild relationships by learning and playing together.

Human Services Administration (Youth & Family Development)

Total Funded: \$1,426,650

The department of Youth and Family Development's (YFD) Human Services division provides services estimated at \$15,576,609 that benefit eligible citizens. Programs included in this division are: Head Start/Early Head Start, YFD Learning Academy, Foster Grandparent Program, Social Services (Low Income Home Energy Assistance Program, Community Services Block Grant, and Emergency Food and Shelter Program). In addition, donations from non-governmental sources such as Atlanta Light & Gas, Project Water Help, and Warm Neighbors are also disbursed. The programs provide educational opportunities, volunteer experiences, workshops (financial literacy, housing, career development), assistance with mortgage, rent, water, electricity, heating and referrals for food. Offering these services helps the city's youth, economically disadvantaged citizens, seniors and individuals/families experiencing unexpected crisis situations. The Human Services Administration is spearheading the Office of Family Empowerment initiative.

Chattanooga Ambassador Program (Youth & Family Development)

Total Funded: \$239,192

This offer funds training for young people between the of ages 16 to 18, and it's focused on developing important life-skills to aid in their transition to adulthood. The CAP initiative is designed to prepare youth through mentorship, training, and opportunities that include leadership skills and career development.

My Brother's Keeper (Youth & Family Development)

Total Funded: \$47,730

Chattanooga is one of 200 cities that accepted the My Brother's Keeper (MBK) challenge to close opportunity gaps and improve outcomes for youth in our city – especially boys and young men of color. With this offer, the City will continue implementation of the MBK Local Action Plan, which is concentrated around four goals to ensure children are ready to learn by Kindergarten,

complete post-secondary education and training, enter the workforce, and are safe from violent crime and receive second chances.

Recreation Facilities (Youth & Family Development)

Total Funded: \$4,497,794

The department mission is to create Smarter Students and Stronger Families by shifting focus that puts a greater emphasis on education, career and youth development, operational excellence, customer service and innovation. YFD is proud to offer 18 YFD Community Centers and 3 Civic Centers, offering a variety of education, activities, rental spaces and more. YFD centers aim to provide quality educational, cultural and recreation opportunities that highlights the desire for sustainable practices; high-level customer service, and quality facilities for every community; providing innovative and effective education and Youth Development programming practices; offer high quality and diverse culture educational and recreational programs and opportunities for citizens to interact with other cultures; support visual and performing arts; promote educational and recreational programs; provide opportunities for intergenerational programs; provide venues where citizens of all ages can perform and showcase their talents; utilize efficient and innovative technology and communication strategies. Offer citizens free and affordable programs; provide opportunities in convenient locations citywide; provide a variety of operating hours; provide well-maintained attractive, functional and safe facilities, practice environmental sustainability (educational programs for youth and teens); adapt to change in community needs and interests; utilize effective and innovative partnerships; provide education/recreation programs and activities that boosts positive energies, and encourages a positive temperament.

Youth Materials (Chattanooga Public Library)

Total Funded: \$50,000

This offer will allow the Library to purchase youth fiction titles, in a variety of formats, for four locations. Almost 50% of our total circulation is derived from the use of our youth materials. While each year we add to the youth fiction collection through our operating budget, the collection is in need of new books, so that we can replace heavily used titles and update the collection to reflect best practices for public library youth collections. We will purchase for all age groups (babies, toddlers, tweens, and teens). The books that will be purchased under this offer will primarily focus on diverse, bilingual titles that reflect the communities we serve.

Services Plan (Chattanooga Public Library)

Total Funded: \$25,000

The Library will commission a service needs/service delivery master plan study. The three year strategic plan approved by the Library board of directors in July 2016 clarified the need for a service needs/service delivery master plan. This plan will address how the library system can most cost-effectively optimize delivery of the services, programs, and resources needed and wanted by the community during the period of this plan and beyond, and ensure adequate access. It will answer questions, such as, to what extent can and should such services be delivered virtually? What are the most important existing uses of our current locations? How are emerging and anticipated development and transportation patterns in the city affecting access to needed services, programs, and facilities across the community? How do we best serve currently unserved and underserved portions of the community? The Study will provide a

roadmap for the Library board and Library administration and serve as a guide to providing better service to the community.

Public Library Operations (Chattanooga Public Library)

Total Funded: \$5,970,000

The Chattanooga Public Library exemplifies learning, reading, collaboration, researching, connectivity, access, opportunity, and more! We serve hundreds of thousands of individuals and families in the Chattanooga region. This BFO offer covers the operating costs for the Library. We maintain 4 unique Library branches that are strategically located throughout the City providing access to programs and materials, serving as locations for community meetings, job skills training, and classroom instruction. We provide access to technology and high-speed connectivity throughout our branches and offer gigabit connectivity on The 4th Floor downtown. Our Youth Services Department interact with children/tweens/teens through various events and programs meeting either Every Child Ready to Read, STEAM or Common Core standards. Over 550,000 citizens visited the Library in FY16 with over 977,000 items circulating. Additionally, we have issued Library Cards to every student enrolled in the Hamilton County School system regardless of residency.

Chattanooga Zoo

Total Funded: \$675,000

These funds will help the Chattanooga Zoo continue to be a valuable community resource, providing offerings that are educational, affordable, and effective. Programming, includes but is not limited to: onsite and off-site activities, senior outreach, field trips, and summer camps for Chattanooga's children, with a focus on conservation and sustainability.

Community Engagement Final (Friends of the Zoo)

Total Funded: \$25,000

The Chattanooga Zoo's Community Engagement Initiative seeks to use the unique resources of the zoo to inspire and engage target populations of Chattanooga. This initiative combines several programs built for these target audiences including DreamNight, Camp Zoo-A-Bility, GoFest!, Senior Safari Outreach, and the Latino Family Festival and provides needed recreational opportunities and educational opportunities, all while creating family time. As part of this initiative these programs teach our citizens more about the natural world, in a safe environment. Providing these recreational opportunities leads to more engaged community members within these target audiences.

Comprehensive Child Abuse Prevention (Children's Advocacy Center)

Total Funded: \$15,000

Children's Advocacy Center of Hamilton County (CACHC) is dedicated to serving those affected by alleged child abuse or neglect by offering help, hope, and healing. A key component in meeting this mission includes the CACHC Prevention Education (PE) Program which serves nearly 2,000 children and adults in our area. The PE Program seeks to prevent abuse before it happens by strengthening families and empowering children; educating the public about the realities of child abuse; and intervening early when abuse has occurred by encouraging reports from children and adults. This program is not only built on multi-agency collaboration, but it is

also uses proven sustainable practices which are evidence-based, tested, and effective. It directly supports the City budget strategies of empowering families to be more secure in their protective factors, educating youth serving agencies to protect kids, and preparing children to feel safer and more confident in school and in life. The PE program will partner with City youth-serving agencies, our school system, and local at-risk youth and families to improve parenting skills and family dynamics throughout Chattanooga.

Coordinating Calls and Resource Services (United Way)

Total Funded: \$35,000

This offer targets resident needs at the YFD for services and resources through in-person (waiting room) engagement, telephone assistance, and online access to services. United Way's 211 call center reduces the overlaps and unmet gaps between City Human Services center activities and caller needs. Two on-site specialists will service the City's Human Services waiting room to work with citizens, enter data, and address basic needs/referrals. In person, online, and phone monitoring includes tracking to reduce duplication of resources. Data collection and analysis will provide a significant assessment of community needs to help direct resource allocations. This system will build stronger community partnerships, increase resources, and accountability leading to better citizen outcomes.

Camp Signal for Children with Disabilities (Signal Centers)

Total Funded: \$40,000

Signal Centers desires to serve the community by offering a summer day camp for children with disabilities. With support from the City, this will be the fourth year of this successful camp. It is our goal to continue to meet the educational, therapeutic, and social needs of Chattanooga's children and youth and the needs of their families. Funds would be used for camp scholarships for Chattanooga citizens. First priority for partial and full scholarships will be given to families with financial need.

Indigent Mental Health Care (Helen Ross McNabb)

Total Funded: \$10,000

Children who suffer from mental illness are at-risk for other serious, co-occurring problems, including substance abuse, physical illness, truancy, juvenile delinquency and homelessness. One in four persons will need mental health treatment in any single year, and 8.2% of adults in Hamilton County report Frequent Mental Distress, defined as 14 or more days of stress, depression, and problems with emotions in the past month (Chattanooga-Hamilton County Health Department & Regional Health Council, 2010). With 9.2% of Tennesseans uninsured (University of Tennessee, 2012), and 18.4% of families in Chattanooga citizens living below the poverty level (U.S. Census), many are unable to access the mental health care they need. Nationwide changes in our health care system have increased the number of individuals struggling to obtain medical coverage and many insurance plans do not offer mental health services. Recent changes in Tennessee Medicaid coverage will significantly reduce adult and children's access to mental health case management services. Indigent Mental Health services ensure the safety, health, and well-being of Chattanooga citizens by making comprehensive mental health treatment available to anyone seeking mental treatment, including those who are underinsured or uninsured.

Project BASIC (Helen Ross McNabb)

Total Funded: \$15,000

Studies conducted in 2009 indicated that only 50% of young people with serious mental health challenges ages 18-25 were employed, compared to 66% of their peers without mental illness; in addition, only 53% of young adults with serious mental health challenges were enrolled in postsecondary education, compared to 67% of otherwise healthy young adults (SAMHSA, Data on Children's Mental Health and Trauma). This disparity highlights the critical importance of diagnosing and treating mental illness early on to avoid setbacks and further stressors in the child's future. 58% of Hamilton County citizens have a postsecondary degree but 55% of jobs posted require some form of postsecondary degree. 4 in 10 students in Hamilton County reside in poverty, requiring the focus of supports be for academic success. (Chattanooga 2.0) 22.5 % of children living in Hamilton County are living below the poverty line. 21% of low income children and youth ages 7-16 have mental health problems (Howell 2004) In the course of a school year, children with mental health issues may miss as many as 18-22 days. (Blackorby, Cameto, 2004) Over 10% of high school dropouts were attributable to mental health disorders. (Breslau, et.al 2008) Up to 14% of youth with mental health problems receive mostly D's and F's (Blackorby, Cohorst, Garza, Guzman 2003) This program provides liaison services providing support to students, family and school staff increasing attendance and passing grades and decreasing the negative impact of social and emotional challenges on academic success.

Trauma Informed Psychotherapy (Helen Ross McNabb)

Total Funded: \$20,000

Over 1 billion children globally are reported to experience childhood violence. An estimated 1 in 4 children nationally experienced childhood violence (CDVA). In 2014, 21% of children in the state of Tennessee experienced a lack of sufficient food in the home, 12% reside in unsafe communities, 10% have had one or more parents incarcerated, 21% have had one or more behavioral or emotional issue and 27% have experience at least two adverse childhood experiences (datacenter.Kidscount.org). Research shows that children who are exposed to traumatic events leave lasting scars. A traumatic event can be many types of experiences including but not limited to; violence at home or school, witnessing substance abuse, economic hardship, emotional or physical neglect, divorce of parents or incarcerated parent/caregiver. These events and the potential impact they may have on a child's life can be assessed through a tool called the ACE's. This tool utilizes a rating scale to determine the number of negative moments the child has endured. Increased number of incidents and frequency of occurrences increased the child's risk for mental, physical and social issues. Repeated traumatic situations can lead to complex PTSD. Children experience mental and physical responses to trauma, including physiological hyperarousal and dissociation. Services will focus on children exposed to trauma, assess impact on them and provide evidence based clinical interventions to improve the outcomes for these children.

Digital Inclusion (The Enterprise Center)

Total Funded: \$270,000

This request is to fund the continuation and expansion of the Enterprise Center's Digital Inclusion Programming during FY2018, as part of the ongoing effort to eliminate barriers to digital literacy, technology adoption, advanced skill development, and internet access faced by many of our underserved citizens. Programming will be expanded in FY2018 with several new Workforce Development initiatives designed to grow talent at a local level, provide a first step on

the pathway to a living-wage, and help participants meet their career goals. Tech Goes Home CHA will pilot a Workforce Readiness program, providing 48 hours of intermediate level training in technologies commonly required in office work to an estimated 90 underserved citizens of Hamilton County. In partnership with the City and Enterprise Center, Covalence will be launching a new Code School location in Chattanooga to train an estimated 40 beginners to become knowledgeable junior level developers after an intensive 10-week program. The Connectivity School is piloted in FY2017 and internet enabled tablets for TGH CHA's Early Childhood program-will be expanded to reach more citizens, and our staff will continue working with the ad hoc Digital Equity Committee to identify other ways to connect our citizens.

Early Childhood Education for At-Risk Children (Chambliss Center)

Total Funded: \$350,000

Our services educate young children, beginning at 6 weeks old, to give them the best start possible in life. Early childhood education is a proven means to ensuring success of children, even those living in poverty, in school and later in life. Our services will not only provide necessary education, but will provide a safe place for children to be while their parents work or attend classes. Thus, this offer can benefit hundreds of young children as well as their parents and the financial stability of the entire family. It is becoming increasingly hard for us to cover the cost of a high-quality early childhood education program in which parents can only afford to pay a fraction of our cost.

Enhancing Early Literacy at YFD Centers (Girls Inc)

Total Funded: \$30,000

The Bookworm Club assists 1st, 2nd and 3rd grade girls who have been identified by their teachers as in need of some additional help with their literacy skills with the objective of having all girls reading at grade level by third grade. We will continue to work with Working in partnership with the Department of Youth and Family Development, Girls Inc. will continue to offer the Bookworm Club. Girls will actively engage with literacy activities that will improve their fluency, vocabulary development, comprehension, phonics and phonemic awareness skills. This offer will continue the current Bookworm Club programming at two YFD Centers, Shepherd and South Chattanooga, for 14 girls at each location, twice a week.

Latino Family Resource Center (LaPaz)

Total Funded: \$50,000

Latino Family Resource Center (FRC) with a focus on Latino families in the City of Chattanooga in FY2015. The FRC increases the quality of life for the fastest growing demographic in Chattanooga by eliminating barriers, increasing access to available resources and providing direction. At the FRC, La Paz meets immediate needs through translation and interpretation services, provides culturally and linguistically tailored consultation, assessment and referral; creates partnerships and coordinates educational opportunities to include ESL, citizenship classes, computer training, employment readiness and English/Spanish conversation; trains interns and volunteers to provide culturally and linguistically specific services; conducts customer surveys to gain knowledge of services needed to provide appropriate programming; encourages clientele to transition from direct service to educational opportunities; and provides computer stations and ipads, as well as an online guide to increase educational opportunities

and access to available resources. With additional funding La Paz Chattanooga will hire a bilingual counselor to work 3 days a week at the FRC.

Offering Girls Inc Programming at Multiple YFD Centers (Girls Inc)

Total Funded: \$80,000

Girls Inc. proposes to launch programming in as many as three centers, one best suited for elementary, one for middle school and one for high school programming. This expansion of our partnership with the Youth and Family Development Department would serve as a pilot, expanding the educational programming currently being offered to gather data that would serve as proof of concept. This data would inform decisions about providing Girls Inc. programs at YFD Center's including those that have been shown to be effective at other Girls Inc. locations, such as the Bookworm program currently provided at Shepherd and South Chattanooga YFDC locations. Using Girls Inc. curricula, developed through a logic model, guided by a theory of change, and applied through the Girls Inc. Experience, we believe that we can effect positive change in the lives of girls through hands-on, research-based programs that provide girls with the skills and knowledge to set goals, overcome obstacles, and improve academic performance.

Preserving African American History (Bessie Smith Cultural Center)

Total Funded: \$50,000

Bessie Smith Cultural Center (BSCC) provides art, education, entertainment and community events that appeal to people of all ages, races and ethnicities. As the only organization in Chattanooga with the primary objective of preserving African American culture, BSCC is uniquely positioned to address the critical need to build learning communities and provide cultural education programs that celebrate, enhance and embrace cultural diversity in our community by offering culturally specific programs that engage participation of both parents and youth, providing culturally relevant educational lessons and activities for students in Hamilton County, present African American heritage through music and dance as a way to encourage attendees to respect and appreciate cultural diversity in our community, presenting high quality rotating exhibitions, lectures, films and workshops. Collaborations include the Chickamauga and Chattanooga National Military Park, Bethlehem Center, TechTown, Mary Walker Foundation, local artists, educators and many others.

Smarter Students through Arts Education (ArtsBuild)

Total Funded: \$50,000

ArtsBuild partners with the Department of Youth and Family Development, HCDE, local arts organizations, UTC and the John F. Kennedy Center for the Performing Arts to provide quality arts experiences for all Chattanooga elementary school students in grades 1-4 and increase student achievement in and through the arts by providing professional development in arts integration instruction strategies to Pre-K through 12th grade teachers. ArtsBuild's Imagine! Initiative provides all HCDE elementary students (grades 1-4) opportunities to attend concerts and performances presented by Chattanooga arts organizations. Since 2003 ArtsBuild has partnered with HCDE and the Kennedy Center's Partners in Education program to host a teacher professional development workshop series that focuses on the integration of the arts with literacy instruction. ArtsBuild also partners with the Department of Youth and Family Development to provide a workshop led by Kennedy Center workshop leaders for Head Start teachers and staff.

Together We Can (The Community Foundation)

Total Funded: \$106,300

Together We Can is a renewable, need-based scholarship which provides college financial assistance to eligible graduating Hamilton County public high school seniors residing in the city of Chattanooga. This scholarship provides many of Chattanooga's most economically challenged students the opportunity to not only attend college, but graduate. Approximately 95% of the recipients are minority, underrepresented and/or first generation college students. The majority of our recipients are the first in their families to attend college, so it is vital that they are supported throughout their college years. In addition to monetary assistance, the Foundation's Scholarship Director provides guidance and advice as well as monitors academic progress year-round for each recipient. Staff also encourages and assists in helping students connect with various resources on their campuses to help ease their transition from high school to college. These program components have helped many of recipients return after their first year (class of 2014-77%) and graduate within six years (Class of 2010-71%). The national college graduation rate for first generation college students is 56%

Awareness & Prevention: Personal Safety (Kids on the Block)

Total Funded: \$20,000

This Offer will provide a minimum of 60 educational awareness and prevention programs and/or workshops focused on positive executive functions and self-regulation skills adapted from the Tennessee Adverse Childhood Experiences (ACEs) initiative: Building Strong Brains, to build the foundation of brain architecture. The educational programs will target an estimated 5,500 youth, early childhood and adolescence; with the workshops targeting older children ages 11-14 to provide skills that empower youth to build safer streets and strong neighborhoods. The educational programs and workshops will focus specifically on cultural differences, respect of others and one's self, conflict resolution and anger management, toxic stress including child abuse, bullying and death, gangs, violence and peer pressure, positive self-esteem and effective communication.

Smarter Students, Stronger Families - Offers Not Funded

- AGENCY: Advocates for Children
- AGENCY: Bethlehem Leadership Unit
- AGENCY: Chattanooga Basics
- AGENCY: Advocates for Children
- AGENCY: Helen Ross McNabb Juvenile Court Liaison
- AGENCY: Expand Telemedicine Program in HCDE Schools
- AGENCY: Grind Smart-Olivet Baptist
- AGENCY: Lookout Mountain Conservancy Intern Program
- AGENCY: STEP-UP Chattanooga
- AGENCY: The Diversity Project
- AGENCY: Urban Youth Empowerment Program
- ECD: Visual Arts Education for All
- AGENCY: Youth Leadership: Strong Brains Developing Leaders

Stronger Neighborhoods

A. Results Area Summary

When Chattanooga's neighborhoods are flourishing, our community wins. The Stronger Neighborhoods results area focuses on empowering citizens and community leaders to take ownership of the preservation, progress, and prosperity of where they live. Through increasing affordable housing, creating new units, and planning and developing parks and greenways, the City is supporting initiatives and policies that contribute to the health, safety, and welfare of Chattanooga. Whether it's providing essential services like recycling and garbage collection, transportation options for all Chattanoogaans, or public art that reflects our culture and identity, the City is supporting the growth of strong communities. We are building a stronger Chattanooga together through investing in neighborhoods.

B. Key Strategies

- Increase affordable housing stock through creating new housing units and preserve existing affordable housing
- Increase use of all public transportation within the City of Chattanooga
- Effectively use income generated through loan servicing to invest in affordable housing
- Provide multiple options for transit dependent riders and visitors
- Ensure continued garbage and recycling collection and street and tree maintenance of high traffic areas
- Support community revitalization and affordable housing
- Protect public health, safety, and welfare by enforcing codes related to minimum housing standards
- Strengthen Chattanooga neighborhoods by fostering community partnerships, cultivating neighborhood leadership, identifying revitalization opportunities, and spearheading activities that reduce blight
- Expand planning and developing of the parks and greenway system, ensuring a long term view and community engagement
- Support work with low income residents to reduce their energy bills and promote economic mobility
- Provide curbside garbage, recycle, brush and bulky trash collection as well as household hazardous waste, recycling, refuse, and wood collection at centers
- Help homeless veterans and chronically homeless secure permanent housing in the Chattanooga area
- Reflect the unique culture and identity of the city and its neighborhoods through public art and creative placemaking

C. Funded Offers

Affordable Housing for Low-Income Residents (Habitat for Humanity)

Total Funded: \$50,000

This offer will fund the purchase of seven vacant lots in the Villages at Alton Park to continue Habitat's investment in the growth, stability, and safety of this community, and the funds will support construction and infrastructure program components. Habitat's homeownership program

targets families whose total income is between 30%-80% of AMI. Safe, affordable, 3.0 Energy Star rated homes are built and sold to qualifying families at no profit (family pays 75% of appraised value) and zero interest.

Block Leaders Connect (Chattanooga Police Department)

Total Funded: \$3,225

Block Leaders Connect (BLC) is affiliated with the CPD and will impact East Chattanooga Neighborhoods by helping them build capacity, membership and new leadership. BLC will enable Neighborhood Associations to be better informed regarding who lives and does business in their neighborhood.

CARTA Public Transportation (CARTA)

Total Funded: \$4,942,440

CARTA is requesting financial assistance for its core operations: fixed bus route service and complementary demand response paratransit service (Care-A-Van). In FY16, ridership for fixed bus route service was approximately 1.7 million and ridership for Care-A-Van was approximately 48,000. The majority of CARTA's riders, approximately 83%, are dependent on public transportation. CARTA is in the process of evaluating its current services to make changes and adjustments when financially and operationally feasible. CARTA strives to meet the needs of its transit dependent riders while also attracting choice riders.

Citizen Driven Public Art Strategy (Economic & Community Development)

Total Funded: \$5,000

This offer will help fund Public Art Chattanooga's vision for a citizen driven, 5 to 10 year, Public Art Strategy conducted by an outside national Public Art Consulting group. The plan will engage Chattanooga's diverse, creative community and not only identifies opportunities for public art but details operational and funding strategies that include achievable action strategies that fit with Chattanooga's particular culture and align with Public Art Chattanooga's capabilities. With the current growth and the impressive support for public art projects both internally and externally, it is crucial that we engage the community in developing a strategy that ensures the City's public art accurately represents the aspirations of Chattanooga's diverse citizens. Balancing community input with advice from outside public art industry experts, will give us a clear direction regarding programming, themes, art forms and locations for public art for the next 5 to 10 years.

Neighborhood Services and Development (Economic & Community Development)

Total Funded: \$617,332

The Neighborhood Services & Development (NSD) Division of Economic and Community Development is charged with strengthening Chattanooga neighborhoods by fostering community partnerships, cultivating neighborhood leadership via leadership training, identifying revitalization opportunities, preserving and producing affordable housing, and spearheading activities that reduce blight. NSD actively serves citizens by delivering a series of programs including, the Neighborhood Leadership Roundtable, Neighborhood University, Slow Ride, and De-Code Day.

Outdoor Chattanooga Open Spaces (Economic & Community Development)

Total Funded: \$718,587

Chattanooga is Outside Magazine's 'Best Town Ever' and offers unparalleled access to the outdoors. Open Spaces and Outdoor Chattanooga work to ensure the vibrancy of our outdoor

public spaces are enjoyed by all. Outdoor Chattanooga gets Chattanoogaans outside with programming and resources for local residents and visitors. Further, Outdoor Chattanooga facilitates world class sporting events in such as Head of the Hooch, Chattanooga Waterfront Triathlon, 7 Bridges Marathon, World Canine Disc Dog Championships, and the IRONMAN Chattanooga competition. Open Spaces is taking on expanded role in planning and developing the parks and greenway system, ensuring a long term view and community engagement are at the heart of planning for the future.

Homeless to Housed (Economic & Community Development)

Total Funded: \$194,204

Since January, 2015 over 220 veterans have secured permanent housing in the Chattanooga area as a result of the efforts of the Homeless to Housed program. This offer is to continue the outstanding strides made by the collective community of individuals, service providers and institutions committed to ending homelessness among veterans. The need continues to exist for ongoing collaboration and concentrated efforts to ensure newly homeless veterans are quickly housed and the service model is maintained. Further, once veterans have reached 'functional zero', Chattanooga has committed to house all chronically homeless individuals following a similar model to that used to successfully house the city's homeless veterans. These efforts will require ongoing leadership, weekly case management, and monitoring of goals and progress, to be overseen by the Homeless Program Coordinator.

Public Art Chattanooga Core Offer (Economic & Community Development)

Total Funded: \$196,011

Public art contributes to the sense of livability and vibrancy in Chattanooga and bolsters the economic growth of our city. The robust arts and culture industry contributes over \$105 million to the local economy. As Chattanooga continues to develop, thrive and innovate, it is important that our city and its neighborhoods reflect their unique culture and identity through public art and creative placemaking. This offer funds a Director of Public Art and a Project Manager and expenses related to the care, maintenance and marketing of the City's permanent public art collection.

Code Enforcement Division (Economic & Community Development)

Total Funded: \$2,137,607

Code enforcement (CE) protects public health, safety, and welfare by enforcing codes related to minimum housing standards for existing structures and properties, enforcing zoning codes, and supporting Chattanooga Police Department's crime reduction efforts. Last year, in collaboration with the Chattanooga Police Department, Codes Enforcement inspected 268 properties tied to criminal activity. They were successful in closing 81 illegal businesses or activities by condemning structures. In response to neighborhood leader feedback, this year, Codes Enforcement will put a renewed focus on abandoned housing. Additionally, Codes will deploy an Administrative Hearing Officer to reduce repeat and serious offenses. In the coming year, Codes seeks to accelerate their progress by bringing over 11,600 blighted properties into compliance and demolishing or bringing revitalization to 60 abandoned properties.

Trust for Public Land Planning Services Contract (Economic & Community Development)

Total Funded: \$100,000

The Trust for Public land is a local research-based nonprofit that specializes in public space planning and preservation. This contract is for park and open space planning, research, and

public engagement services. This contract assists the Outdoor Chattanooga Open Spaces Division efforts and assists in continuing the mission to increase community health and the local economy.

City Council Broadcasts (WTCL)

Total Funded: \$75,000

Stronger neighborhoods are built by informed neighbors. While Chattanooga City Council meetings are open to the public, Chattanooga's citizens are not always able to attend due to scheduling conflicts, physical disability, or transportation issues. WTCL will continue to record weekly City Council meetings and broadcast closed-captioned highlights from those meetings over the air, and make those programs available online as well. Our broadcasts reach approximately 99% of all households in Chattanooga, providing equal access to all citizens. WTCL's recordings have also provided a record of the proceedings that the City has relied on to meet the needs of Chattanooga citizens. FY18 funds would enable HD video recording, post-production, captioning, setup and breakdown, online access & promotion, in addition to providing career development opportunities to Chattanooga youth.

Loan Servicing (Chattanooga Neighborhood Enterprise)

Total Funded: \$170,000

This offer is for CNE's services to function as the Loan Servicing Agent for the City of Chattanooga. Loan servicing is an essential function to the City as their loan portfolio is worth \$12.334 million, representing 868 loans. Loan servicing duties include providing customer service, processing payments, pursuing collections and if necessary, foreclosing on properties. In FY 2016, the loan portfolio generated \$929,592 in income (\$145,627 in interest earnings and \$783,965 in principal repayments). The City uses the income generated through loan servicing to further its housing objectives identified in its Consolidated Plan and is a needed supplement to the shrinking CDBG and HOME funding allocation by the federal government. CNE's effective management of this asset is vital to achieving the city's affordable housing outcomes. In FY18, CNE will accomplish the following objectives: loan portfolio's delinquency rate will outperform the higher credit standard of Tennessee FHA's delinquency rate of 9.37% by lowering delinquency from 8.9% to 7.9%. an increase customer satisfaction to 92%.

Affordable Housing & Resident Engagement (Chattanooga Neighborhood Enterprise)

Total Funded: \$535,000

Chattanooga Neighborhood Enterprise (CNE) supports community revitalization and affordable housing. CNE operates the city's down payment and home improvement loan programs, services its loan portfolio, and develops affordable housing units, serving both low and moderate income households. CNE also provides pre purchase and foreclosure prevention counseling and comprehensive neighborhood revitalization.

Furniture Bank (GOODWILL)

Total Funded: \$10,000

The Chattanooga Furniture Bank provides furniture to families in need. For Chattanoogaans transitioning from homelessness, fleeing domestic violence, or recovering from a natural disaster, the furniture enables them to more quickly move on with their new lives. The Furniture Bank serves 38 families per month and takes referrals from the City and Veteran's Coalition, as well as others.

Emergency Cold Weather Shelter (Homeless Coalition)

Total Funded: \$70,000

When temperatures drop, this offer allows provides emergency shelter for those experiencing homelessness. The program is designed to prevent death and injury from sustained exposure to cold temperatures and winter weather for those lacking shelter. The Community Kitchen and Chattanooga Regional Homeless Coalition collaborate to provide this vital service.

Empower Chattanooga (green|spaces)

Total Funded: \$15,000

Empower Chattanooga works with low income residents to reduce their energy bills and promote economic mobility. According to the Department of Energy, low-income households spend an average of 15%-20% of their income on energy bills, whereas energy burdens above 6% are typically considered unaffordable. Residents in East Chattanooga, Highland Park, East Lake and Alton Park are using 43% more energy per square foot during the winter months than the average home in Chattanooga, equating to \$500 - \$600 per month. Currently over 1.4 million is provided to low-income residents in the EPB service territory in the form of direct energy assistance payments along with an additional \$450,000 invested in weatherization programs each year. By educating and empowering citizens to take control of their own energy consumption, Empower Chattanooga will reduce the dependence on utility assistance programs and other social services while providing those served with more disposable income. In the coming year, the initiative seeks to educate an additional 2000 families with the Empower Workshops, increasing presence in schools and hosting community-building events that provide leadership development opportunities.

City Wide Maintenance (Public Works)

Total Funded: \$6,305,403

This offer is to ensure continued collection and maintenance of high traffic areas such as the central business district as well as main and secondary roads pertaining to essential services. This includes street construction, tree and right-of-way maintenance, and a 24 hour emergency response time. City Wide Maintenance is also responsible for continuous road maintenance, right-of-way mowing, mechanical street sweeping, litter abatement, loose leaf collection, maintenance and management of the entire City's tree canopy and associated infrastructure, dead animal collection and disposal, maintenance of the downtown central business district, and emergency response to all weather related events such as snow and ice, floods, and any wind events including tornadoes.

Park Maintenance (Public Works)

Total Funded: \$2,303,637

The Parks Maintenance Division manages and maintains Chattanooga's park system of over 100 sites including 12 miles of greenways, trails, and paths; 52 tennis courts; 47 athletic fields; 34 pavilions and picnic shelters; 40 playgrounds; and all other park features like parking lots, benches, trash receptacles, bike racks and outdoor fitness equipment. Several operations improvements were implemented over the previous year. The General Supervisor of Landscaping started the Park Inspection Program to evaluate parks based on the new maintenance standards and develop plans to improve those components which do not meet standards. The Park Rangers started collecting survey data on park users' satisfaction with park amenities and services and suggestions for improvements. This information is periodically

reviewed with staff who maintain the specific park so they understand the areas they are maintaining well and the areas where they can focus attention to improve user experiences. Surveys are also provided to organizers after park permits, rentals and special events to understand if the park grounds and facilities met their expectations.

Solid Waste and Recycle Collection (Public Works)

Total Funded: \$13,854,190

This offer is to fund curbside garbage, recycle, brush and bulky trash collection as well as the household hazardous waste facility, recycle and refuse collection centers, wood compost facility and the two City owned landfills. Operations in this offer service over 60,000 households with approximately 50 employees. Garbage and bulky trash flash curbside collection were responsible for the collection and disposal of over 57,782 tons of solid waste material from citizen's homes and businesses last fiscal year. Additionally, over 18,875 tons were diverted from the landfill in the same period in part of the City's ongoing waste diversion program.

Strengthening Communities through the Arts (Bessie Smith Cultural Center)

Total Funded: \$30,000

Bessie Smith Cultural Center (BSCC) is committed to providing cultural and cross-curricular arts integrated programs and events designed to engage and deepen participant's connections with the arts, history and culture as an educational resource and mechanism to generate enthusiasm for learning about other cultures. This will be accomplished by providing relevant, interpretive programs for traditionally underrepresented communities in Chattanooga, providing a venue that draws people together who would otherwise not be engaged in constructive social activity, fostering trust between participants and thereby increasing their experience of collective civic engagement, which spurs participants to further collective action, and creating local and regional opportunities to spotlight culturally diverse arts programming that improve and enhance the quality of this community.

Transitional Housing (Chattanooga Room in the Inn)

Total Funded: \$25,000

Nearly 52% of the general homeless population are women and children. In order to reduce or prevent chronic homelessness of women and children, the Chattanooga Room in the Inn will sustain our transitional housing program by serving 100 individuals a year with the goal of having all residents obtain permanent housing. During this 6-9 month program residents will receive items necessary for everyday living at no cost to them. Each woman will be expected to work a plan focusing on education, employment, health, housing, finances, and family. The Case Manager, Program Coach, and Child Advocate will help the clients reach their set objectives. In the past six years, CRITI has prevented 102 individuals from being chronically homeless by addressing what led each individual to homelessness. This has saved nearly \$3.7 million for our community.

Stronger Neighborhoods - Not Funded Offers

- ECD: CityView Upgrade
- ECD: HMIS Data Quality Specialist
- ECD: Housing Navigator
- AGENCY: Mattress Recycle Pilot
- PW: Operation & Maintenance of New Parks & Facilities
- ECD: Parks Project Manager
- PW: Planting Pride
- AGENCY: Safer Seniors
- PW: Stop Litter
- AGENCY: Waterfront Management



ORDINANCE NO. 00000

AN ORDINANCE, HEREINAFTER ALSO KNOWN AS "THE FISCAL YEAR 2017-2018 OPERATIONS BUDGET AND SENIOR TAX FREEZE ORDINANCE", PROVIDING REVENUE FOR THE FISCAL YEAR BEGINNING JULY 1, 2017, AND ENDING JUNE 30, 2018; APPROPRIATING SAME TO THE PAYMENT OF EXPENSES OF THE MUNICIPAL GOVERNMENT; FIXING THE RATE OF TAXATION ON ALL TAXABLE PROPERTY IN THE CITY, AND THE TIME TAXES AND PRIVILEGES ARE DUE, HOW THEY SHALL BE PAID, WHEN THEY SHALL BECOME DELINQUENT; PROVIDING FOR INTEREST AND PENALTY ON DELINQUENT TAXES AND PRIVILEGES; AMENDING CHATTANOOGA CITY CODE, PART II, CHAPTER 2, SECTION 2-267, RELATIVE TO PAID LEAVE FOR ACTIVE-DUTY TRAINING AND TO AMEND CHATTANOOGA CITY CODE, PART II, CHAPTER 31, SECTIONS 31-36, 31-37, 31- 41, AND 31-43; AND ADOPTING THE PROPERTY TAX FREEZE PROGRAM FOR ELDERLY, LOW-INCOME HOMEOWNERS AUTHORIZED BY STATE LAW BY ADDING SECTIONS _____ TO THE CHATTANOOGA CITY CODE.

WHEREAS, Pursuant to and in compliance with the provisions of the Charter of the City of Chattanooga, Tennessee, the revenues have been estimated for operating the Municipal Government for the fiscal year 2017-2018 from all sources to be as follows:

	FY16 Actual	FY17 Projected	FY18 Proposed
<u>PROPERTY TAXES</u>			
Current Taxes on Real & Personal Property	\$ 112,106,910	\$ 116,000,000	\$ 131,828,000
Taxes on Real & Personal Property-Prior Years	5,040,575	5,000,000	5,200,000
PAYMENTS IN LIEU OF TAXES			
Chattanooga Housing Authority	\$198,239	150,000	\$140,900
Tennessee Valley Authority	2,010,675	1,934,875	1,930,000
Chattem, Inc	65,359	65,359	65,400
Unum Group	31,062	31,062	31,100
Invista	18,960	18,728	18,700
Wm Wrigley Jr Co	29,509	29,300	29,100
Astec Industries	23,602	21,149	-

	FY16 Actual	FY17 Projected	FY18 Proposed
BlueCross BlueShield	909,261	905,756	900,000
Roadtec	19,984	18,970	17,970
US Xpress, Inc	52,229	-	-
Jarnigan Road III, LLC	46,933	46,933	46,900
Alstom Power, Inc	391,158	3,327,222	-
Gestamp Chattanooga, LLC	213,033	198,184	198,200
Scannell Properties	67,411	90,000	90,000
Westinghouse Electric Co	88,694	92,163	92,200
EPB Electric	6,325,656	6,271,433	6,467,984
EPB Telecom	272,723	249,294	251,983
EPB Internet	310,489	316,689	326,556
Plastic Omnium Auto Exteriors, LLC	165,300	-	-
Total Other	73,470	128,430	135,952
TOTAL PAYMENT IN LIEU OF TAXES	\$ 11,313,747	\$ 13,895,547	\$ 10,742,945
Interest & Penalty on Current Year Taxes	\$ 289,556	\$ 300,000	\$ 300,000
Interest & Penalty on Delinquent Taxes	1,309,269	1,309,000	1,309,000
Delinquent Taxes Collection Fees	319,056	300,000	300,000
TOTAL PROPERTY TAXES	\$ 130,379,113	\$ 136,804,547	\$ 149,679,945
<u>OTHER LOCAL TAXES</u>			
Liquor Taxes	\$ 2,774,584	\$ 2,746,000	\$ 3,000,000
Beer Taxes	5,756,278	5,888,000	5,976,000
Local Litigation Taxes - City Court	2,883	3,139	3,000
Gross Receipts Taxes	5,608,405	5,900,000	6,118,000
Corp Excise Taxes – State	219,192	747,855	200,000
Franchise taxes- Application Fee	-	750	-
Franchise Taxes – Chattanooga Gas	1,692,850	1,782,000	1,869,000
Franchise Taxes – Comcast Cable	1,319,793	1,211,000	1,111,000
Franchise Taxes - Century Tel	13,481	9,515	9,600
Franchise Taxes – AT&T Mobility	122,637	98,400	98,000
Franchise Taxes - EPB Fiber Optic	1,241,696	1,345,000	1,372,000
Franchise Taxes - Zayo Group	-	9,000	20,500
TOTAL OTHER LOCAL TAXES	\$ 18,751,799	\$ 19,740,659	\$ 19,777,100
<u>LICENSES, FEES & PERMITS</u>			
Wrecker Permits	\$ 3,800	\$ 5,150	\$ 5,200
Liquor By the Drink Licenses	142,915	143,000	130,000

	FY16 Actual	FY17 Projected	FY18 Proposed
Liquor By the Drink – Interest & Penalty	925	3,337	2,000
Transient Vendor License	1,910	2,200	2,200
Motor Vehicle Licenses	460,790	412,660	412,700
Original Business License	21,380	21,170	21,100
Building Permits	1,762,394	1,650,603	1,650,600
Electrical Permits	355,899	365,000	353,700
Plumbing Permits	196,200	206,200	216,500
Street Cut-In Permits	350,378	380,000	380,000
Mechanical Code Permits	209,060	250,000	250,000
Hotel Permits	5,100	4,500	4,000
Gas Permits	44,605	45,000	45,000
Sign Permits	147,690	145,000	145,000
Taxi Permits	4,875	4,783	7,000
Temporary Use Permits	5,940	4,903	4,900
Going Out of Business Permits	200	171	200
Traffic Eng Special Events Permits	9,330	10,329	10,300
Fortwood Parking Permits	3,000	-	-
Push Cart Permits	150	300	200
Issuing Business Licenses & Permits	62,376	46,800	56,800
Plumbing Examiner Fees & Licenses	26,320	40,400	26,320
Electrical Examiner Fees & Licenses	83,500	180,000	72,000
Gas Examination Fees & Licenses	20,310	6,000	24,000
Beer Application Fees	113,435	109,000	120,000
Mechanical Exam Fees & Licenses	110,200	18,100	110,000
Permit Issuance Fees	52,761	55,000	55,000
Exhibitor's Fees	1,215	750	750
Subdivision Review/Inspection Fees	27,970	25,260	26,000
Adult Entertainment Application Fee	10,350	9,900	8,000
Zoning Letter	15,825	16,500	17,000
Variance Request Fees	9,945	8,600	9,000
Certificates of Occupancy	26,520	25,689	25,700
Sewer Verification Letter	175	225	200
Code Compliance Letter Fees	1,700	1,500	1,700
Modular Home Site Investigation	200	50	50
Plan Checking Fees	341,745	320,000	320,000
Phased Construction Plans Review	55,906	12,000	12,000
Construction Board of Appeals	1,350	1,200	1,200

	FY16 Actual	FY17 Projected	FY18 Proposed
Sign Board of Appeals	1,900	1,056	1,100
Fire Department Permits	248,103	190,000	200,000
Miscellaneous	55,405	30,000	25,000
TOTAL LICENSES, FEES & PERMITS	\$ 4,993,752	\$ 4,752,336	\$ 4,752,420

INTERGOVERNMENTAL REVENUE

State – Specialized Training Supplement	\$ 496,800	\$ 500,000	\$ 535,800
State Maintenance of Streets	189,696	215,000	235,000
State Sales Taxes	13,491,086	13,800,000	13,852,000
State Income Taxes	3,532,771	3,125,000	2,500,000
State Beer Taxes	81,872	80,927	82,000
State Mixed Drink Taxes	2,909,666	3,084,000	3,254,000
State – Telecommunication Sales Taxes	14,076	14,300	14,000
State Alcoholic Beverage Taxes	158,134	134,000	135,000
State Gas Inspection Fees	341,126	338,978	338,000
Commission from State of TN/Gross Receipts	510,374	495,000	510,000
Hamilton County Ross' Landing/Plaza	1,139,011	1,477,000	1,489,052
Local Option Sales Taxes-General Fund	45,479,387	44,656,000	45,800,000
Miscellaneous	68,944	98,447	-
TOTAL INTERGOVERNMENTAL REVENUE	\$ 68,412,943	\$ 68,018,652	\$ 68,744,852

CHARGES FOR SERVICE

Current City Court Costs	\$ 246,165	\$ 193,000	\$193,000
Court Commissions	6,985	4,976	5,000
Court Clerk's Fees	800,985	603,610	473,610
Processing of Release Forms	15,752	13,500	15,000
Court Administrative Costs	1,563	522	500
Current State Court Costs	1,403	1,392	1,000
Memorial Auditorium Rents	12,322	-	-
Tivoli Rents	18,890	-	-
Land & Building Rents	173,159	178,000	178,000
Ballfield Income	60,685	33,000	43,000
Skateboard Park	26,318	27,000	27,000
Carousel Ridership	126,134	123,000	123,000
Walker Pavilion Rents	19,873	19,371	19,600
Heritage Park House Rent	34,455	21,800	21,800
Greenway Facilities Rent	11,058	11,400	11,000

	FY16 Actual	FY17 Projected	FY18 Proposed
Fitness Center	38,676	33,000	30,000
Dock Rental	29,382	30,000	30,000
Ross' Landing Rent	66,803	65,000	65,000
Champion's Club	39,768	35,000	35,700
Recreation Center Rental	44,286	47,300	50,000
Carousel Room Rental	13,550	12,909	16,900
Coolidge Park Rental	18,900	18,000	18,000
Preservation Fees	15,392	-	-
Auditorium Box Office	32,553	-	-
Tivoli Box Office	15,313	-	-
Park Event Fee	8,573	4,594	5,000
Kidz Kamp	9,580	-	-
Sports Program Fees	8,800	9,500	9,800
Non-Traditional Program Fees	2,477	2,100	2,100
OutVenture Fees	23,190	21,690	23,000
Therapeutic Kamp Fees	1,227	1,098	1,100
Swimming Pools	123,792	115,711	105,690
Arts & Culture	1,050	861	900
Police Report Fees	36,428	11,000	11,000
Memorial Auditorium Credit Card Fees	11,090	-	-
Tivoli Credit Card Fees	4,666	-	-
Credit Card Processing Fees	48,236	56,600	56,600
Concessions	70,188	74,000	79,700
Civic Facilities Show Merchandise	3,749	-	-
Charges for Services - Electric Power Board	7,200	7,200	7,200
General Pension Admin Costs & Other Misc.	45,000	45,000	45,000
Waste Container Purchases	18,314	17,913	16,400
Other Service Charges	(86,889)	10,758	8,300
TOTAL SERVICE CHARGES	\$ 2,207,041	\$ 1,849,805	\$ 1,728,900

FINES & FORFEITURES

City Court Fines Current	\$ 40,273	\$ 6,043	\$ 6,100
City Court Fines Speeding Current	155,677	85,000	40,000
City Court Fines Other Driving Offenses	460,379	381,000	316,500
City Court Fines Non Driving Offenses	17,572	25,200	25,700
Criminal Court Fines	133,085	137,000	137,000
Traffic Court Parking Ticket Fines	43,868	45,000	45,000
Traffic Court Parking Tickets Delinquent	3,063	1,260	1,300

	FY16 Actual	FY17 Projected	FY18 Proposed
Traffic Court Parking Delinquent Court Cost	3,773	3,154	3,200
Miscellaneous	196	243	-
TOTAL FINES & FORFEITURES	\$857,886	\$683,900	\$574,800

REVENUES FROM USE OF MONEY OR PROPERTY

Interest on Investments	\$ 1,811,496	\$ 1,800,000	\$ 1,800,000
Sale of City Owned Property	-	2,289	-
Sale of Back Tax Lots	378,722	340,000	300,000
Sale of Equipment	366,234	532,000	320,000
Sale of Scrap	118	3,000	3,000
TOTAL USE OF MONEY OR PROPERTY	\$ 2,556,570	\$ 2,677,289	\$ 2,423,000

MISCELLANEOUS REVENUE

Loss & Damage	\$ 48,310	\$ 15,000	\$ 15,000
Indirect Cost	4,538,235	4,746,400	5,423,780
Payroll Deduction Charges	1,129	900	900
Plans and Specification Deposits	16,137	15,000	19,175
Condemnation	62,193	117,000	49,728
Purchase Card Rebate	43,299	53,903	54,400
Take Home Vehicle Fee	77,253	73,935	66,900
Chattanooga Parking Authority	100,000	-	-
Miscellaneous Revenue	368,093	342,955	120,100
TOTAL MISCELLANEOUS REVENUE	\$ 5,254,649	\$ 5,365,093	\$ 5,749,983

SUBTOTAL GENERAL FUND REVENUE	\$ 233,413,753	\$ 239,892,281	\$ 253,431,000
--------------------------------------	-----------------------	-----------------------	-----------------------

GOLF COURSE REVENUE	\$ 2,250,019	\$ 1,648,519	\$ 1,724,000
----------------------------	---------------------	---------------------	---------------------

TOTAL GENERAL FUND REVENUE	\$ 235,663,772	\$ 241,540,800	\$ 255,155,000
-----------------------------------	-----------------------	-----------------------	-----------------------

and,

WHEREAS, it is necessary to base the appropriations to the various departments of the Municipal Government on the above estimated revenues;

NOW, THEREFORE,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That for the purpose of raising revenue to operate the various departments, agencies, boards, commissions, offices, divisions or branches of the Municipal Government, and to pay the interest on and retire bonds of said City as they mature, there be and is hereby levied upon all taxable property within the City of Chattanooga, Tennessee, a tax for the year 2017 at a rate of \$2.277 upon every \$100.00 in assessed value of such taxable property; and to the extent applicable there is also levied a tax at the same rate upon every \$100.00 of Merchant and other Ad Valorem within the corporate limits of the City of Chattanooga, Tennessee.

SECTION 2. BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA that the City of Chattanooga adopts the property tax freeze program for elderly, low-income homeowners authorized by state law, and that Chattanooga City Code, Part II, Chapter 31, be amended by adding the following section:

Sec. 31-____ - Senior Tax Freeze Program.

(1) **Definitions, as used in this section, unless the context otherwise requires:**

“*Base tax*” means the property tax due on the principal residence of a qualifying taxpayer at the time the jurisdiction levying the tax adopts a resolution or ordinance approving the property tax freeze under this section. If the taxpayer did not qualify or did not own an eligible residence when the freeze was adopted, base tax means the maximum property tax due on the taxpayer's eligible residence for the year in which the taxpayer became eligible on the basis of an approved application. If a taxpayer reapplies after acquiring a new residence or after a period of ineligibility, the base tax shall be recalculated for the year of reapplication and reestablishment of eligibility;

“*Collecting official*” means the City Treasurer;

“*Improvement*” means any change to a dwelling or dwelling lot that would properly warrant a change by the assessor in the assessed value of the property for the year or portion of the year in which the improvement is made; and

“*Principal residence*” means the dwelling owned by the taxpayer and eligible as the taxpayer's legal residence for voting purposes. Program rules shall establish the maximum size limits for land that may qualify as a taxpayer's principal residence. The rules shall take into consideration lot size

requirements under applicable zoning, as well as property actually used to support residential structures; provided, however, that the size limit shall not exceed five (5) acres. The tax freeze granted by this section shall only apply to the residence and no more than the maximum limit for land established by the rules.

(2) **Application.**

(a) Taxpayers seeking the property tax freeze shall apply annually to the collecting official by the deadline established in program rules, and applicants must qualify on the basis of age, income and ownership of eligible property. The collecting official shall determine whether requirements for eligibility have been met, and the collecting official's determination shall be final, subject to audit and recovery of taxes, including penalty and interest at the rates otherwise provided for delinquent taxes under 67-5-2010, if the applicant is later determined to have not been eligible. Any taxpayer who knowingly provides false information concerning the taxpayer's income or other information relative to eligibility for the program, commits a Class A misdemeanor.

(b) If the collecting official approves the application, property taxes due on the applicant's principal residence shall be the lesser of:

(i) The actual tax due;

(ii) The base tax; provided, that the base tax shall be adjusted to reflect any percentage increase in the value of the property determined by the assessor to be attributed to improvements made or discovered after the time the base tax was established. The base tax shall be recalculated in any year in which the actual tax due is less than the previously established base tax for the property, and the recalculated base tax shall apply until further recalculated pursuant to this part.

(3) **Qualifications for Senior Tax Freeze Program.**

(a) To qualify for the property tax freeze, the applicant shall be sixty-five (65) years of age by the end of the year in which the application is filed. The applicant shall further own and use the property as the applicant's principal residence for which the freeze is sought in the year of application or reapplication and through the deadline date for application or reapplication.

(b) In addition to the qualifications stated in subdivision (f)(1), the applicant's income, combined with the income of any other owners of the property, the income of applicant's spouse and the income of any owner of a remainder or reversion in the property if the property constituted the person's legal residence at any time during the year, may not exceed the limit stated in subdivision (f)(3). Income for purposes of qualification means income from all sources as defined by program rules.

(c) The income limit for the property tax freeze program shall be the greater of the weighted average of the median household income for age groups sixty-five (65) years of age to seventy-four (74) years of age and seventy-five (75) years of age or over who resided within the county as

determined in the most recent federal decennial census, or the applicable state tax relief income limit established under 67-5-702. This limit shall be adjusted by the comptroller of the treasury to reflect the cost of living adjustment for social security recipients as determined by the social security administration and shall be rounded to the nearest ten dollars (\$10.00). The adjusted weighted average median household income level for each county shall be published annually by the comptroller of the treasury.

(4) **Compliance; Privacy**

(a) The comptroller of the treasury is authorized to perform income verification or other related services or assistance at the request of a county or municipality, if the county or municipality agrees to pay fees sufficient to reimburse the actual costs to the comptroller of the treasury in providing such services or assistance, unless or to the extent not appropriated by the general assembly.

(b) Financial records filed for purposes of income verification shall be confidential and shall not be subject to inspection under the Tennessee public records law, compiled in title 10, chapter 7, but shall be available to local or state officials who administer, enforce, or audit the tax freeze program or requirements imposed under this section.

(c) The property tax freeze program shall conform to any uniform definitions, application forms and requirements, income verification procedures and other necessary or desirable rules, regulations, policies and procedures not in conflict with this section, as may be adopted by the state board of equalization through the division of property assessments.

SECTION 3. That the assessment made by the Assessor of Property of Hamilton County, Tennessee, and by the Tennessee Regulatory Agency for 2017 on all property located within the corporate limits of the City of Chattanooga, Tennessee, be and is hereby adopted as the assessments of the City of Chattanooga.

SECTION 4. That the taxes herein levied on all taxable property within the corporate limits of the City of Chattanooga shall be due and payable at the office of the City Treasurer and Tax Collector OCTOBER 1, 2017, and shall become delinquent MARCH 1, 2018, on which date unpaid taxes shall bear interest at twelve percent (12%) per annum, and a penalty of six percent (6%) per annum, plus other penalties as provided by law, which shall be paid by the taxpayer; provided, that except for taxpayers receiving tax relief under T.C.A. Sections 67-5-702 through 67-5-705.

SECTION 5. That the provisions of the Business Tax Act, Tennessee Code Annotated section 67-4-701, et seq., relative to the authorization of local taxes upon the privilege of engaging in certain types of business activities be and are hereby adopted by reference, and there is hereby levied a Business Tax on all businesses taxable by municipalities under Chapter 387, Public Acts of 1971, as amended, at the maximum rates specified therein. The Tennessee Department of Revenue shall collect the Business Tax on behalf of the City as authorized in T.C.A. § 67-4-703(a). The City Treasurer is authorized and directed to collect such fees and taxes as are authorized by said Act to be collected by the City of Chattanooga, a municipality, together with such interest and penalties as may become due thereon, at the maximum rate provided by law. The City Treasurer is hereby authorized and directed, in accordance with the Business Tax Act, to register new businesses located within the City and collect a fee of Fifteen Dollars (\$15.00) for issuance of an initial business license upon the City Treasurer's receipt of the application, together with any other information reasonably required, and to issue such license at the time of registration. The City Treasurer is designated as the City official responsible for the registration of businesses located within the City of Chattanooga.

SECTION 6. That the budgets of the various departments, agencies, boards, commissions, offices, divisions, or branches of Municipal Government for the fiscal year beginning July 1, 2017, are fixed as hereafter set out; and the amount so fixed for each is hereby appropriated out of the estimated revenue for said year for the use of that department, agency, board, commission, office, division, branch of government, to-wit:

GENERAL FUND APPROPRIATIONS

	FY16 Actual	FY17 Projected	FY18 Proposed
General Government & Supported Agencies	\$ 60,940,757	\$ 60,173,288	\$ 78,827,637
Executive Department	1,682,518	1,791,249	1,840,738
Department of Finance & Administration	5,209,273	5,384,300	6,261,214
Department of General Services	4,159,865	4,267,258	-
Department of Human Resources	1,763,520	1,886,717	1,910,192
Department of Economic & Community Development	6,275,208	6,418,078	7,948,903
Department of Police	58,564,338	62,630,611	70,022,978
Department of Fire	37,099,437	37,741,023	43,876,842

	FY16 Actual	FY17 Projected	FY18 Proposed
Department of Public Works	26,634,754	28,566,116	32,035,189
Department of Youth & Family Development	9,172,555	9,567,998	10,298,434
Department of Transportation	10,099,177	10,398,358	10,389,873
SUBTOTAL	\$ 221,601,402	\$ 228,824,996	\$ 263,412,000
Golf Course	\$ 1,789,474	\$ 1,741,391	\$ 1,724,000
TOTAL GENERAL FUND	\$ 223,390,876	\$ 230,566,387	\$ 265,136,000
DEPARTMENT OF EXECUTIVE BRANCH			
Executive Office Administration	\$ 1,325,656	\$ 1,438,715	\$ 1,488,005
Multicultural Affairs	357,192	352,534	352,733
TOTAL	\$ 1,682,848	\$ 1,791,249	\$ 1,840,738
DEPARTMENT OF FINANCE & ADMINISTRATION			
City General Tax Revenue	\$ 489,941	\$ 452,726	\$ 500,000
Finance Office	2,553,749	2,666,382	2,850,313
City Treasurer	582,540	629,688	975,413
Delinquent Tax	78,394	90,000	240,775
City Court Clerk's Office	1,215,766	1,248,828	1,338,903
Office of Performance Management	208,968	210,377	215,705
Capital Planning	79,915	86,299	140,104
TOTAL	\$ 5,209,273	\$ 5,384,300	\$ 6,261,214
DEPARTMENT OF GENERAL SERVICES			
General Services Admin	\$ 643,158	\$ 608,327	\$ -
Mail Room	82,963	74,008	-
Office of Sustainability	101,594	86,873	-
Building Maintenance	1,733,122	1,827,238	-
Storage on Main Street	57,159	65,184	-
Real Estate Office	101,771	19,494	-
Farmer's Market	15,098	15,098	-
Chattanooga Zoo at Warner Park	675,000	675,000	-
Memorial Auditorium	213,087	146,036	-
Tivoli Theatre	471,680	750,000	-
Civic Facilities Administration	65,233	-	-
TOTAL	\$ 4,159,865	\$ 4,267,258	\$ -
DEPARTMENT OF HUMAN RESOURCES			
Human Resources Admin	\$ 1,247,212	\$ 1,336,943	\$ 1,355,468
Employees Insurance Office	328,035	349,494	354,913
Employees Safety Program	101,957	109,622	106,531
On Job Injury Admin	74,400	74,400	74,400

	FY16 Actual	FY17 Projected	FY18 Proposed
Physical Exam - Police	10,150	14,790	14,000
Employee Training	1,766	1,468	4,880
TOTAL	\$ 1,763,520	\$ 1,886,717	\$ 1,910,192

DEPARTMENT OF ECONOMIC & COMMUNITY DEVELOPMENT

ECD Neighborhood Serv - Admin	\$ 583,699	\$ 653,799	\$ 711,556
ECD Neighborhood Serv - Grants Admin	44,736	-	-
ECD Affordable Housing Program	64,745	61,907	132,527
ECD Economic Development	506,199	282,821	350,243
ECD Homeless Outreach Program	76,284	102,721	194,204
Community and Neighborhood Relations	379,620	393,701	484,806
Outdoor Chattanooga	336,477	535,419	718,587
Trust For Public Land	100,000	119,500	100,000
Real Estate Office	-	-	162,432
Shared Maint Riverpark Art Maint & Mgmt	94,298	195,663	205,611
Land Development Office	4,023,460	2,568,389	2,726,255
Board of Plumbing Examiners	1,659	2,050	2,100
Board of Electrical Examiners	19,970	4,400	7,150
Board of Mechanical Examiners	947	1,950	1,850
Board of Gas Fitters	1,206	1,550	2,050
Board of Appeals & Variances	10,399	9,306	11,925
Abatement & Demolition	31,509	-	-
Code Enforcement Office	-	1,484,902	2,137,607
TOTAL	\$ 6,275,208	\$ 6,418,078	\$ 7,948,903

DEPARTMENT OF POLICE

Chief of Police	1,215,691	\$1,643,237	\$2,859,283
Internal Affairs	668,924	868,055	957,156
Uniform Services Command Office	585,538	903,861	1,704,938
Community Outreach Services	30,161	225,120	562,787
Special Operations Division	3,522,461	3,660,859	4,197,156
Police Patrol Alpha	3,122,953	3,014,415	3,901,110
Police Patrol Bravo	2,724,442	2,949,522	3,163,909
Police Patrol Charlie	2,690,676	3,147,294	3,296,484
Police Patrol Delta	3,227,380	3,295,876	3,679,152
Police Patrol Echo	3,216,788	3,168,193	3,983,307
Police Patrol Fox	3,197,738	2,992,519	3,538,490
Police Patrol George	3,501,324	3,237,409	3,894,108
Police Bike Patrol	462,230	770,065	835,023
Investigative Services	848,646	1,007,961	1,348,538
Major Crimes	3,913,110	3,980,743	3,689,207
Special Investigations	5,592,534	5,066,941	5,727,532
CPD Svcs at Family Justice Center	-	-	1,037,273
Police Admin & Support Service Command	49,438	8,626	-

	FY16 Actual	FY17 Projected	FY18 Proposed
Police Admin Support & Technical Services	2,526,120	3,390,018	3,131,514
Police Training Recruiting	3,291,952	4,140,507	1,218,482
Police Budget & Finance	306,958	366,610	366,996
Police Facilities & Security	6,235,394	6,494,477	7,021,196
Police Facilities - East 11th Street	14,332.00	28,153	28,473
Real Time Intelligence Center (RTIC)	-	-	1,158,766
Records Management & Services	811,633	1,040,268	1,231,738
Polygraph	113,909	117,299	127,599
Police Communications Center	4,428,693	4,482,088	4,810,000
Animal Services	1,611,299	1,659,639	1,675,000
Family Justice Center	336,055	466,566	526,661
Violence Reduction Initiative -GF	290,000	425,690	272,500
Safety Minority Internship	27,959	78,600	78,600
TOTAL	\$ 58,564,338	\$ 62,630,611	\$ 70,022,978
DEPARTMENT OF FIRE			
Fire Admin Staff	\$ 529,996	\$ 506,201	\$ 1,434,898
Fire Inventory Purchases	708	-	-
Fire Operations	3,382,231	3,462,556	3,705,624
Fire Station # 1	4,384,764	4,370,696	5,123,122
Fire Station # 3	1,204,935	1,109,041	1,435,237
Fire Station # 4	1,170,160	1,250,745	1,365,211
Fire Station # 5	2,274,964	1,914,612	2,464,920
Fire Station # 6	1,167,174	1,236,948	1,383,111
Fire Station # 7	2,250,871	2,151,336	2,448,879
Fire Station # 8	1,212,723	1,222,223	1,378,442
Fire Station # 9	1,225,713	1,239,334	1,389,078
Fire Station # 10	1,224,639	1,225,494	1,440,992
Fire Station # 11	515	12,205	1,643,592
Fire Station # 12	1,233,927	1,166,080	1,349,248
Fire Station # 13	2,134,344	2,127,853	2,379,197
Fire Station # 14	1,093,666	1,093,252	1,246,161
Fire Station # 15	1,089,030	953,554	1,333,798
Fire Station # 16	1,073,735	1,176,152	1,343,099
Fire Station # 17	1,173,909	1,143,873	1,328,920
Fire Station # 19	2,310,023	2,284,173	1,266,165
Fire Station # 20	1,082,611	1,027,674	1,159,752
Fire Station # 21	1,144,021	1,159,255	1,370,472
Fire Station # 22	999,867	1,092,329	1,344,228
Hamilton County Rescue	7,677	9,725	9,900
Fire Tactical Services	243,835	248,608	261,888
Fire Training Division	930,904	1,145,679	846,441
Fire Deputy Chief Admin	277,781	315,299	335,157
Fire Marshall Staff	1,305,375	1,339,909	1,586,877

	FY16 Actual	FY17 Projected	FY18 Proposed
Fire Logistics & Technology	969,339	1,508,420	1,502,434
Fire Special Operations	-	247,797	-
TOTAL	\$ 37,099,437	\$37,741,023	\$43,876,842

DEPARTMENT OF PUBLIC WORKS

Public Works Admin	\$ 751,804	\$1,006,329	\$752,086
City Engineer	1,496,363	1,466,679	1,345,948
Field Surveyors	240,340	281,930	249,740
Facilities Management	-	-	357,716
Mail Room	-	-	73,769
Office of Sustainability	-	-	108,057
Building Maintenance	-	-	1,938,485
Storage on Main Street	-	-	55,420
GIS	-	-	327,856
Public Works Utilities	190,775	185,497	199,600
Solid Waste Disposal	6,210,400	6,310,400	6,210,400
Farmer's Market	-	-	15,098
CWS Admin	1,313,188	1,391,225	1,512,324
CWS Emergency	580,536	627,258	559,868
CWS Street Cleaning	1,974,309	1,146,628	-
Central Business District	239,622	344,757	373,246
CWS Street Cleaning Crews	267,231	431,384	632,646
CWS Mowing Tractors/Leaf Collection	295,460	679,937	1,035,738
CWS Street Sweeping	273,152	624,600	1,097,966
Brush Pick-up	1,241,161	1,428,276	1,456,430
Garbage Pick-up	3,937,127	4,024,088	3,703,598
Trash Flash Pick-up	425,376	591,203	547,935
Recycle Pick-up	1,023,344	1,002,321	1,109,752
Refuse Collection Centers	484,422	550,677	536,166
Sway Cars	50,671	-	-
Recycle Express	512	-	-
Blighted Property Abatement	231,223	15,226	-
Container Management	183,576	307,086	289,909
Municipal Forestry	825,876	814,658	894,015
Brainerd Levee 1, 2, 3	72,492	63,794	-
Orchard Knob Storm Station	34,170	83,230	-
Minor Storm Station	12,945	44,476	-
Park Maint - Admin	1,040,200	1,131,042	894,336
Park Maint - Playgrounds & Hardscapes	117,621	181,178	203,952
Park Maint - Buildings & Structures	6,840	6,000	-
Park Maint - Landscape	820,616	899,446	1,100,299
Park Maint - City-Wide Security	96,690	58,649	-
Park Mgmt - Heritage Park	73,102	41,309	17,170
Park Mgmt - Greenway Farm	76,388	20,000	19,590

	FY16 Actual	FY17 Projected	FY18 Proposed
Park Mgmt - Rivermont Park	10,998	-	-
Park Mgmt - Landscape Miller Park	376	-	-
Park Mgmt - Landscape Mechanic	46,219	72,053	68,290
Shared Maint - TN Riverpark Dtown- North	1,301,915	1,558,189	2,080,910
Shared Maint - TN Riverpark Dtown- South	337,329	909,191	504,000
Shared Maint - Carousel Operations	94,611	66,799	337,874
Shared Maint - TN Riverpark Security	215,971	200,601	-
Shared Maint - Renaissance Park	1,547	-	-
Shared Maint - Ross' Landing	33,493	-	-
Shared Maint - Walnut Street Bridge	1,807	-	-
Shared Maint - Waterfront Management	2,956	-	-
Chattanooga Zoo at Warner Park	-	-	675,000
Tivoli Theatre	-	-	750,000
TOTAL	\$ 26,634,754	\$ 28,566,116	\$ 32,035,189
DEPARTMENT OF YOUTH & FAMILY DEVELOPMENT			
Youth & Family Development Admin	\$501,521	\$300,869	\$301,783
Office of Early Learning	-	129,606	140,511
Recreation Admin	1,102,313	921,603	962,341
Recreation Support Services	743,833	648,245	719,843
Recreation Public Information	94,138	106,810	113,857
Youth Dev - Recreation Special Programs	159,290	38,498	39,653
Rec Program - Summer Camps	190,860	318,797	304,293
Sports Programs	478,812	478,709	372,419
Aquatics Programs	233,976	233,685	219,933
Therapeutic Programs	124,540	154,982	169,627
Fitness Center	280,577	266,909	237,067
Youth Dev. - CAPS	245,675	243,242	255,632
Youth Dev. - Education	413,808	737,017	874,867
Youth Dev. - Career Development	101,823	76,755	136,595
Youth Dev - Alton Park Partnership	-	-	28,790
Rec Facility - Skatepark	87,121	73,104	75,184
Rec Facility - Champion's Club	329,177	333,035	333,062
Rec Facility - Summit of Softball	464,734	421,616	515,183
Rec Ctr - Avondale	120,226	175,199	239,907
Rec Ctr - Brainerd	276,321	334,306	310,201
Rec Ctr - Carver	255,760	270,108	244,711
Rec Ctr - East Chattanooga	244,636	263,657	241,431
Rec Ctr - East Lake	170,066	213,303	236,051
Rec Ctr - Eastdale	148,897	181,099	220,477
Rec Ctr - First Centenary	107,109	126,998	115,103
Rec Ctr - Frances B. Wyatt	83,844	103,282	119,082
Rec Ctr - Glenwood	234,051	249,430	277,527
Rec Ctr - John A. Patten	242,525	243,675	261,224
Rec Ctr - North Chattanooga	185,954	147,322	186,773

	FY16 Actual	FY17 Projected	FY18 Proposed
Rec Ctr - Shepherd	240,141	249,088	278,619
Rec Ctr - South Chattanooga	350,986	348,501	339,518
Rec Ctr - Tyner	136,030	191,270	219,285
Rec Ctr - Washington Hills	256,991	253,954	279,006
Rec Ctr - Westside Community Ctr	56,455	83,383	132,885
Rec Ctr - Hixson	90,283	181,050	271,633
Rec Ctr - Cromwell Community Ctr	79,528	89,229	103,216
North River Center Programs	118,885	101,599	105,929
Eastgate Center Programs	139,652	198,500	216,444
Culture Arts Programs	20	79,563	-
Heritage House Programs	81,997	-	98,772
TOTAL	\$ 9,172,555	\$ 9,567,998	\$ 10,298,434
DEPARTMENT OF TRANSPORTATION			
Traffic Engineering Admin	\$929,351	\$843,164	\$1,108,997
Street Lighting	2,882,256	3,036,594	3,114,940
Smart Cities Operations	-	-	134,467
Traffic Operations	2,155,097	2,227,642	2,350,536
Transportation Admin	290,295	497,348	419,799
Transportation Design and Engineering	911,178	862,610	1,136,281
Street Paving	2,931,000	2,931,000	2,124,852
TOTAL	\$10,099,177	\$10,398,358	\$10,389,873
MUNICIPAL GOLF COURSES			
Brainerd	\$ 834,495	842,409	\$ 881,120
Brown Acres	954,979	898,982	842,909
	\$ 1,789,474	\$ 1,741,391	\$ 1,724,000

SECTION 6(a). GENERAL GOVERNMENT & SUPPORTED AGENCIES. The initials "A.O." as they appear in this Section, or elsewhere in the Ordinance, shall mean "Appropriation Only" which is hereby defined to mean that the amount as is shown being appropriated is only the appropriation of the City toward the total budget of such department, agency, board, commission, office or division or branch of government and is not to be construed to mean that such amount is its total budget or appropriation. The initials "A.S.F." as they appear in this Section, or elsewhere in this Ordinance, shall mean "Appropriation to Special Fund" which is hereby

defined to mean that the amount as is shown being appropriated is to a Special Fund that will not revert to the General Fund at the end of the fiscal year.

GENERAL GOVERNMENT & SUPPORTED AGENCIES

	FY16 Actual	FY17 Projected	FY18 Proposed
City Attorney Operations	1,529,505	\$1,541,850	\$1,696,716
City Council	661,083	717,798	781,878
City Judges Division 1	465,127	471,268	486,925
City Judges Division 2	438,541	452,912	463,107
Information Technology	5,612,089	7,126,939	7,790,529
Internal Audit	580,413	632,344	662,875
Purchasing	732,578	696,796	822,256
311 Call Center	517,285	639,736	669,966
AIM Center, Inc.A.O.	60,000	60,000	60,000
Air Pollution Control BureauA.S.F.	270,820	270,820	270,820
Arts Build.....A.O.	275,000	275,000	275,000
Bessie Smith Cultural Center.....A.O.	60,000	60,000	80,000
Bethlehem Center.....A.O.	25,000	45,000	65,000
CARTA Subsidy.....A.O.	5,045,361	4,917,440	5,012,420
Carter Street Corporation.....A.O.	200,000	200,000	200,000
Chambliss Center for Children.....A.O.	350,000	350,000	350,000
Chattanooga Area Urban League.....A.O.	125,000	125,000	115,000
Chattanooga Goodwill IndustriesA.O.	-	10,000	10,000
Chattanooga Kids on the BlockA.O.	-	-	20,000
Chattanooga Neighborhood Enterprises.....A.O.	705,000	705,000	705,000
Chattanooga Room in the Inn.....A.O.	25,000	25,000	25,000
Children's Advocacy Center.....A.O.	60,000	60,000	65,000
Community Foundation.....A.O.	101,300	106,300	106,300
Enterprise Center.....A.O.	210,000	200,000	270,000
Enterprise South Industrial Park Admin.....A.O.	9,533	10,000	10,500
Enterprise South Nature Park.....A.O.	551,557	693,415	700,585
ESIP Security.....A.O.	53,740	62,077	55,352
Friends of Moccasin Bend Nat'l Park.....A.O.	30,000	30,000	-
Friends of the Zoo, Inc.A.O.	25,000	25,000	25,000
Girls, Inc.....A.O.	30,000	30,000	110,000
Grassroots midtownA.O.	-	10,000	-
Greater Chattanooga Sports & Events.A.O.	130,000	225,000	225,000
Green SpacesA.O.	15,000	15,000	15,000
Habitat for Humanity of Greater Chattanooga..A.O.	-	50,000	50,000

	FY16 Actual	FY17 Projected	FY18 Proposed
Helen Ross McNabb (Fortwood Center). . . .A.O.	57,000	57,000	62,000
Heritage Hall Fund	65,866	68,685	69,500
Homeless CoalitionA.O.	50,000	70,000	70,000
Hope for the Inner CityA.O.	60,000	60,000	-
Joe Johnson Mental HealthA.O.	60,000	60,000	60,000
LaPaz ChattanoogaA.O.	50,000	50,000	50,000
Orange GroveA.O.	105,188	105,188	105,188
Partnership for Families, Children & Adults ...A.O.	65,000	65,000	65,000
Public LibraryA.S.F.	5,815,000	5,970,000	6,045,000
Regional Planning AgencyA.S.F.	2,351,557	2,351,557	2,203,663
Signal CenterA.O.	75,000	75,000	75,000
Speech & Hearing CenterA.O.	67,700	67,700	67,700
Tech Town FoundationA.O.	-	40,000	40,000
Tennessee RiverParkA.O.	1,032,924	1,132,073	1,363,171
United Way of Greater ChattanoogaA.O.	-	35,000	135,000
WTCL-TV-Channel 45A.O.	75,000	75,000	75,000
Youth & Family Dev Social ServicesA.S.F.	1,165,000	1,165,000	1,426,650
Debt Service FundA.S.F.	17,504,272	20,514,537	22,434,479
Capital Improvements	9,008,728	1,859,202	12,813,717
Election Expense	-	225,000	-
City Code Revision	14,823	15,000	14,000
Unemployment Insurance	56,657	50,000	60,000
Contingency Fund Appropriation	738,554	2,443,509	3,790,840
Renewal & Replacement	316,985	400,000	1,300,000
Audits, Dues & Surveys	126,726	200,000	175,000
Intergovernmental Relations	298,383	265,000	285,000
City Water Quality Management Fees	425,606	458,000	458,000
Liability Insurance PremiumsA.S.F.	1,000,000	1,000,000	2,000,000
Education Contribution (per TCA 57-4-306)	1,438,503	1,250,000	1,363,500
Tuition Assistance Program	22,353	22,575	25,000
Total	\$60,940,757	\$60,173,288	\$78,827,637
Beginning Unassigned Fund Balance (Adjusted)	53,648,011	\$65,922,139	76,800,001
Estimated Increase(Decrease)	12,272,566	\$10,877,862	\$(9,981,000)
Ending Unassigned Fund Balance	\$65,922,139	\$76,800,001	\$ 66,819,001

SECTION 7. That there be and is hereby established a budget for each of the following special funds

for Fiscal Year 2017-2018:

	FY16 Actual	FY17 Projected	FY18 Proposed
1111 <u>ECONOMIC DEVELOPMENT</u>			
ESTIMATED REVENUE			
Local Option Sales Tax	\$12,961,844	\$12,782,841	\$12,782,850
Economic Development Pilot Fee	-	4,344,062	-
Total	\$12,961,844	\$17,126,903	\$12,782,850
APPROPRIATIONS			
Economic Development Capital Projects	\$ 3,448,460	\$ 2,368,971	\$ 1,140,000
Approp to Capital From Fund Balance	-	899,651	-
Chattanooga Chamber of Commerce	450,000	450,000	450,000
Chamber of Commerce - Enterprise South	75,000	75,000	75,000
Enterprise Center - Innovation Center	275,000	231,000	257,146
Enterprise Center - Innovation District	-	181,000	195,700
Enterprise Center - Operating Support	200,000	369,000	409,654
Enterprise Center – Innovation District Master Plan	-	-	140,000
Transfer to Industrial Development Board – Workforce Development	-	-	350,000
Public Education Foundation STEP-UP Chattanooga	-	-	25,000
Sales Tax Commission	129,618	127,828	127,829
Lease Payments	9,313,022	7,949,082	9,532,219
Less: Chattanooga Lease Payment offset	(1,481,876)	(1,861,627)	-
Total	\$ 12,409,224	\$ 10,789,905	\$ 12,427,548
Beginning Fund Balance	5,018,226	5,570,846	11,907,844
Estimated Incr (Decr) in Fund Balance	552,620	6,336,998	80,302
Ending Fund Balance	\$ 5,570,846	\$ 11,907,844	\$ 11,988,146

2030 YOUTH & FAMILY DEPARTMENT-SOCIAL SERVICES

ESTIMATED REVENUE			
Federal	\$ 11,231,571	\$ 12,378,249	\$ 11,967,491
State	3,426,770	3,147,113	3,023,454
City of Chattanooga - Transfer In	1,165,000	1,165,000	1,426,650
Other - Transfer In	287,518	304,809	400,000

	FY16 Actual	FY17 Projected	FY18 Proposed
Interest Income	6,440	2,980	6,000
Charges for Service	28,468	50,378	31,000
Contributions & Donations	57,388	108,352	76,150
Total	\$ 16,203,155	\$ 17,156,881	\$ 16,930,745

APPROPRIATIONS

Administration	\$ 1,224,442	\$ 1,381,599	\$ 1,547,990
Headstart	11,116,218	11,921,991	11,514,131
Day Care	292,497	295,649	377,600
Foster Grandparents	497,852	496,070	502,886
Low Income Energy Assistance Program	2,361,298	2,060,592	2,338,881
Community Services Block Grant (CSBG)	635,327	849,380	589,801
Social Services Programs	48,766	63,850	36,150
City General Relief	62	25,000	25,000
Title II Commodities	37,953	-	-
Emergency Food and Shelter	7,811	22,750	22,750
Other	1,302	40,000	62,750
Total	\$ 16,223,528	\$ 17,156,881	\$ 17,017,939

Beginning Fund Balance	761,688	741,314	741,314
Estimated Incr (Decr) in Fund Balance	(20,374)	-	(87,194)
Ending Fund Balance	\$ 741,314	\$ 741,314	\$ 654,120

2050 STATE STREET AID

ESTIMATED REVENUE

State Shared Ops St Aid 1989 Amended Gas Tax	\$ 505,931	\$ 496,737	\$ 515,065
State Shared Ops Street Aid Gas Tax	3,150,403	3,092,865	4,182,083
State Shared Ops Street Aid Add 3 Cent Tax	939,010	921,947	956,000
State Maintenance of Streets	205,030	67,086	-
Loss, Damage, & Settlement	3,488	-	-
Other	144	144	-
Total	\$ 4,804,006	\$ 4,578,779	\$ 5,653,148

APPROPRIATIONS

Operations	\$ 3,517,759	\$3,782,975	\$ 4,678,000
Transfer Out - Transportation Capital		224,340	975,148
Total	\$3,517,759	4,007,315	5,653,148

	FY16 Actual	FY17 Projected	FY18 Proposed
Beginning Fund Balance	\$ 2,273,649	\$ 3,559,896	\$ 4,131,360
Estimated Incr (Decr) in Fund Balance	1,286,247	571,464	-
Ending Fund Balance	\$ 3,559,896	\$ 4,131,360	\$ 4,131,360

2060 COMMUNITY DEVELOPMENT FUND

ESTIMATED REVENUE

Federal and State	\$2,200,649	\$2,240,000	\$2,200,000
Miscellaneous/Other	540,781	500,000	450,000
Total	\$2,741,430	\$2,740,000	\$2,650,000

APPROPRIATIONS

Administration	\$471,984	\$466,000	\$460,000
Chattanooga Neighborhood Enterprise	158,604	124,650	125,000
Other Community Development Projects	1,495,718	2,026,798	1,750,000
Transfers	574,268	125,000	150,000
Total	\$2,700,574	\$2,742,448	\$2,485,000

Beginning Fund Balance	1,386,021	1,426,877	1,424,429
Estimated Incr (Decr) in Fund Balance	40,856	(2,448)	165,000
Ending Fund Balance	1,426,877	1,424,429	1,589,429

2070 HOTEL/MOTEL TAX FUND

ESTIMATED REVENUE

Occupancy Tax	\$ 6,668,896	\$ 6,935,652	\$ 7,250,000
Parking Garage Revenue	395,566	328,716	325,000
Interest Revenue	2,301	3,000	
Total	\$7,066,763	7,267,368	7,575,000

APPROPRIATIONS

Public Works Capital Fund	1,020,563	1,350,000	4,700,000
River Pier Garage Operations	187,924	169,002	325,000
Hotel/Motel County Trustee Collection Fee	135,573	138,713	145,000
Debt Service	4,849,629	3,997,047	5,124,526

	FY16 Actual	FY17 Projected	FY18 Proposed
Hamilton County Accounting Fee	30,000	30,000	72,500
Total	6,223,689	5,684,762	10,367,026
Beginning Fund Balance	4,633,113	5,476,188	7,058,794
Estimated Incr (Decr) in Fund Balance	843,075	1,582,606	(2,792,026)
Ending Fund Balance	\$ 5,476,188	\$ 7,058,794	\$ 4,266,768

DEBT SERVICE FUND

3100

ESTIMATED REVENUE

General Fund	\$17,504,272	\$20,514,537	\$22,434,479
Hamilton County	455,013	-	
CDBG (Fannie Mae Loan)	430,178	416,743	402,957
Hotel/Motel Tax	4,849,629	3,997,047	5,124,526
Other Sources	67,338	62,639	50,603
Total	\$23,306,430	\$24,990,966	\$28,012,565

APPROPRIATIONS

Principal	\$17,164,347	\$17,516,834	\$20,549,260
Interest	7,338,465	7,873,693	7,352,803
Bank Service Charges	87,651	90,000	110,502
Total	\$24,590,463	\$25,480,527	\$28,012,565

Beginning Fund Balance	3,446,011	2,161,978	1,672,417
Estimated Incr (Decr) in Fund Balance	(1,284,033)	(489,561)	-
Ending Fund Balance	2,161,978	1,672,417	1,672,417

6010 INTERCEPTOR SEWER SYSTEM

ESTIMATED REVENUE

Sewer Service Charges	\$57,816,580	61,467,954	65,786,773
Industrial Surcharges	3,480,068	3,480,068	2,500,000
Septic Tank Charges	377,155	283,571	350,145
Wheelage and Treatment:			
Hamilton County, TN	851,359	1,020,928	1,228,714
Lookout Mountain, TN	320,066	377,176	442,548
Lookout Mountain, GA	79,166	90,926	110,491

	FY16 Actual	FY17 Projected	FY18 Proposed
Walker County, GA	487,110	713,430	659,618
Collegedale, TN	1,020,817	1,220,278	1,423,846
Soddy-Daisy, TN	299,170	313,766	424,396
East Ridge, TN	2,095,279	2,165,912	2,930,502
Windstone	34,620	47,726	40,501
Rossville, GA	566,687	627,886	798,281
Red Bank, TN	884,610	1,037,474	1,237,167
Northwest Georgia	1,022,246	952,688	714,599
Catoosa-Ringgold, GA	523,403	551,980	555,554
Dade County, GA	15,036	16,812	21,622
Debt Service Northwest Georgia	447,353	447,354	447,354
Industrial User Permits	85,120	75,700	44,500
Industrial User Fines	4,200	-	-
Garbage Grinder Fees	70,262	75,946	83,389
Other Revenue/Charges	13,496	13,370	-
Operating Revenue:	\$70,493,803	\$74,980,945	79,800,000
Interest Earnings	\$722,494	\$348,684	250,000
Total Revenues	\$71,216,297	\$75,329,629	80,050,000

APPROPRIATIONS

Operations & Maintenance:			
Administration	3,212,461	5,657,529	5,946,110
Laboratory	749,219	905,839	901,616
Engineering	701,308	972,181	1,026,946
Plant Maintenance	2,730,096	3,558,549	3,702,313
Sewer Maintenance	3,149,651	4,733,096	4,790,840
Moccasin Bend - Liquid Handling	11,093,862	14,856,449	15,001,967
Inflow & Infiltration	1,743,321	2,372,977	2,569,458
Safety & Training	155,132	237,760	299,489
Pretreatment/Monitoring	588,264	680,718	681,263
Moccasin Bend - Solid Handling	3,004,011	4,670,172	4,782,598
Moccasin Bend - Landfill Handling	1,617,706	1,700,900	1,750,800
Combined Sewer Overflow	242,161	451,411	607,300
Inventory Moc Bend	(113,180)	-	-
Municipal Billing	296,964	-	400,000
Pump Station Operations	-	1,356,827	1,393,440
Total Operations & Maintenance	\$29,170,976	\$42,154,408	43,854,140

	FY16 Actual	FY17 Projected	FY18 Proposed
Pumping Stations:			
Mountain Creek Pump Station	37,424	139,100	139,200
Citico Pump Station	838,752	815,720	757,500
Friar Branch Pump Station	180,443	275,200	273,200
Hixson 1, 2, & 3 Pump Stations	354,649	556,957	684,450
19th Street Pump Station	235,744	202,230	227,050
Orchard Knob Pump Station	55,458	64,707	75,400
South Chickamauga Pump Station	836,377	877,380	870,250
Tiftonia Pump Stations	123,595	282,202	268,800
23rd Street Pump Station	390,374	315,284	305,300
Latta Street Pumping Stations	31,521	45,660	45,395
Residential Pump Stations	27,307	82,400	74,400
Murray Hills Pump Station	334,795	88,850	86,650
Highland Park Pump Station	38,699	45,900	68,600
Big Ridge Pump Stations	237,817	240,020	239,520
Dupont Parkway Pump Station	40,945	47,900	49,300
VAAP Pump Station	4,136	11,900	11,900
Northwest Georgia Pump Station	222,544	266,400	266,400
Brainerd Pump Station	77,971	104,667	100,650
East Brainerd Pump Station	86,338	90,700	81,200
North Chattanooga Pump Stations	77,726	92,707	60,700
South Chattanooga Pump Stations	15,965	22,007	21,500
Ooltewah-Collegedale Pump Station	448,863	72,158	46,800
Odor Control Pump Stations	1,348,076	1,662,679	1,700,000
Enterprise South Pump Station	26,749	46,375	33,850
River Park Pump Station	5,531	6,407	5,400
Ringgold Pump Station	88,333	167,050	144,550
Regional Metering Stations	11,582	22,000	21,500
Warner Park #1 Pump Station	7,578	10,600	10,600
West Chickamauga	7,802	27,200	27,200
Davidson Place	1,075	-	
Total Pumping Stations	\$6,194,171	\$6,682,360	6,697,265
Total Operations, Maintenance and Pumping Stations	\$ 35,365,146	\$ 48,836,768	\$ 50,551,405
Capital Improvement			
Appropriation to Capital	20,200,000	21,350,000	30,900,000

	FY16 Actual	FY17 Projected	FY18 Proposed
Debt Service			
Principal	6,397,702	12,077,730	12,578,774
Interest	2,011,506	2,098,826	2,069,044
Bank Fees	27,966	48,379	50,777
Sub Total Debt Service	\$ 8,437,174	\$ 14,224,935	\$ 14,698,595
Total	\$ 64,002,320	\$ 84,411,703	\$ 96,150,000
Beginning Unrestricted Net Position	70,067,974	77,281,951	68,199,877
Estimated Incr (Decr) in Fund Balance	7,213,977	(9,082,074)	(16,100,000)
Ending Unrestricted Net Position	\$ 77,281,951	\$ 68,199,877	\$ 52,099,877

6020 SOLID WASTE & SANITATION FUND

ESTIMATED REVENUE

Landfill Tipping Fees	\$ 407,425	\$ 217,501	\$ 349,000
City Tipping Fees	6,210,400	5,665,000	5,483,200
State Operations Funds	32,701	-	
Sale of Property / Scrap	147,369	42,662	35,000
Sale of Mulch	169,654	176,526	150,000
Miscellaneous	34,332	15,024	10,600
Total	\$ 7,001,881	\$ 6,116,713	\$ 6,027,800

APPROPRIATIONS

Recycling Center	\$ 790,425	\$ 805,124	\$ 863,678
Waste Disposal – Summit Monitoring	3,854	6,345	-
Waste Disposal – Birchwood Monitoring	8,175	374	-
Waste Disposal – City Landfill	1,520,400	1,137,234	1,109,275
Compost Waste Center	537,559	728,603	450,000
Debt Service			
Principal	1,791,023	1,866,418	1,917,676
Interest	426,773	367,505	418,465
Bank Fees	2,251	2,030	1,794
Capital Improvement	1,474,698	2,472,902	1,266,912
Solid Waste Reserve	539,801	-	-
Household Hazardous Waste	32,701	499	-
Total	\$ 7,127,660	\$7,387,034	\$ 6,027,800

	FY16 Actual	FY17 Projected	FY18 Proposed
Beginning Unrestricted Net Position	6,773,389	6,647,610	5,377,289
Estimated Incr (Decr) in Fund Balance	(125,779)	(1,270,321)	-
Ending Unrestricted Net Position	\$ 6,647,610	\$ 5,377,289	\$ 5,377,289

6030 WATER QUALITY FUND
ESTIMATED REVENUE

Water Quality Fee	\$ 19,834,165	\$ 19,005,941	\$ 19,154,100
Water Quality Permits	92,926	89,179	25,000
Revenue Adjustments	(473,894)	(7,175)	
Donations	-		
Other	85,197	288,505	1,000
Total	\$ 19,538,394	\$ 19,376,450	\$ 19,180,100

APPROPRIATIONS

Water Quality Management Administration	\$ 3,202,152	\$ 3,482,570	\$ 4,179,416
Water Quality Maintenance & Operations	6,443,366	6,686,966	7,447,975
Water Quality Site Development	619,965	757,236	836,303
Water Quality Engineering & Project Management	1,088,410	1,159,452	1,432,307
Water Quality Public Education	72,481	88,546	88,079
Renewal & Replacement	149,695	97,932	156,191
Brainerd Levee 1, 2, 3	-	-	60,000
Orchard Knob Storm Station	-	-	26,000
Minor Storm Stations	-	-	14,000
Debt Service			
Principal	1,303,267	1,891,277	1,999,738
Interest	467,134	676,816	597,361
Bank Service Charges	282	3,796	
Bond Sale Expenses	16,360		
Appropriation to Capital Project Fund	7,686,196	4,074,837	6,343,000
Total	\$ 21,049,308	\$ 18,919,428	\$ 23,180,100

Beginning Unrestricted Net Position	17,731,069	16,220,155	16,677,177
Estimated Incr (Decr) in Fund Balance	(1,510,914)	457,022	(4,000,000)
Ending Unrestricted Net Position	\$ 16,220,155	\$ 16,677,177	12,677,177

	FY16 Actual	FY17 Projected	FY18 Proposed
6070 TVRCS OPERATIONS			
*Previously reported as 2110 TN Valley Regional Communications			
ESTIMATED REVENUE			
Federal Operations Funds	\$ 24,390	\$ 20,738	\$ 20,102
State Operations Funds	41,373	41,663	41,776
Ham Co Ops Radio & Electronics	218,001	215,167	215,953
Other Intergovernmental Operations	700,446	678,335	508,603
Outside Sales Radio Shop	46,745	54,671	55,027
Mobile Communications Services	215,113	200,905	212,472
Miscellaneous Revenue	60,717	54,815	16,063
Total	\$ 1,306,785	\$ 1,266,294	\$ 1,069,996
APPROPRIATIONS			
Operations	1,971,200	1,020,877	1,069,996
Total	\$1,971,200	\$1,020,877	\$1,069,996
Beginning Fund Balance	899,605	235,190	480,607
Estimated Incr (Decr) in Fund Balance	(664,415)	245,417	-
Ending Fund Balance	\$ 235,190	\$ 480,607	\$ 480,607
9091 AUTOMATED TRAFFIC ENFORCEMENT			
ESTIMATED REVENUE			
Automated Traffic & Speeding Fines	\$1,687,066	\$1,453,680	\$655,700
Miscellaneous	31,660	2,651	-
Total	\$1,718,726	\$1,456,331	\$655,700
APPROPRIATIONS			
Traffic Enforcement Operations	\$1,433,694	\$1,110,258	\$655,700
Total	\$1,433,694	\$1,110,258	\$655,700
Beginning Fund Balance	491,233	776,265	1,122,338
Estimated Incr (Decr) in Fund Balance	285,032	346,073	-
Ending Fund Balance	\$ 776,265	\$ 1,122,338	\$ 1,122,338

	FY16 Actual	FY17 Projected	FY18 Proposed
9250 NARCOTICS FUND			
ESTIMATED REVENUE			
Confiscated Narcotics Funds	\$ 309,416	\$ 302,626	\$ 250,000
Fines, Forfeitures and Penalties	54,632	-	-
Other	26,304	60,472	60,000
Total	\$390,352	\$363,098	\$310,000
APPROPRIATIONS			
Operations	256,630	\$363,016	\$310,000
Capital	-	314,187	-
Total	\$256,630	\$677,203	\$310,000
Beginning Fund Balance	389,464	523,186	209,081
Estimated Incr (Decr) in Fund Balance	133,722	(314,105)	-
Ending Fund Balance	\$523,186	\$ 209,081	\$ 209,081

9252 FEDERAL ASSET FORFEITURE FUND

ESTIMATED REVENUE			
Federal	\$116,500	\$-	\$100,000
Other	7,345	-	5,000
Total	\$123,845	\$-	\$105,000
APPROPRIATIONS			
Operations	4,937	\$-	\$250,000
Capital	-	386,000	218,489
Total	\$4,937	\$386,000	\$468,489
Beginning Fund Balance	742,550	861,458	475,458
Estimated Incr (Decr) in Fund Balance	118,908	(386,000)	(363,489)
Ending Fund Balance	\$ 861,458	\$ 475,458	\$ 111,969

SECTION 7(a).That there be and is hereby authorized the appropriation of all collections and fund balances to the respective funds, other than the General Fund, to be expended for the general public purposes as indicated.

SECTION 7(b).That the Chattanooga City Council adopted Resolution 25862 on March 24, 2009, authorizing the City to enter into an Airport Operations Service Contract (“Contract”) with the Chattanooga Metropolitan Airport Authority (“Airport Authority”). In accordance with Section 5.1 of the Contract, the City hereby appropriates the sum of \$560,247 from the Debt Service Fund (which represents the total debt service requirements for the Airport Authority’s fiscal year 2018), to be used only in the event that the Airport Authority is unable to meet its debt service requirement for fiscal year 2018.

SECTION 8.That all persons under the “City of Chattanooga Classification and Pay System” and covered by the “Pay Plans” on the effective date of this Ordinance shall receive pay within the appropriate range as designed in the City’s Pay Plan. The Mayor shall authorize pay for all persons not within the “City of Chattanooga Classification System” and not covered by the “Pay Plan”.

SECTION 8(a).The Mayor is authorized to apply a two and one half percent (2.5%) increase in base pay for full time civilian employees effective July 1, 2017 with annual base pay fifty thousand dollars (\$50,000.00) and above. Employees with annual base pay of less than fifty thousand dollars (\$50,000.00) will receive an increase of One thousand two hundred fifty dollars (\$1,250.00) to their annual base pay, or \$0.60 cents per hour to employees not working in a full time capacity and excluding those employees whose pay is governed by federal and/or state formula. If necessary to achieve this pay increase, an employee’s pay may exceed the maximum in the pay range. Employees hired subsequent to March 31, 2017 shall not be eligible for the increase.

SECTION 8(b). Any person employed full time as a City employee shall not be paid less than the prevailing poverty rate, except for those employees whose pay is governed by federal formula.

SECTION 8(c). Any person employed on a temporary basis in positions authorized within the Classification Plan shall be paid at a rate not more than the minimum of the position's pay range. As provided in the Employee Information Guide, Section IV, temporary employment is for a specified period, not to exceed twelve (12) consecutive months.

SECTION 8(d). In addition to positions provided for hereinafter, known as positions within the “City of Chattanooga Classification System”, which includes only regular full time positions, the City recognizes and authorizes the following types of designation of positions as exempt from the Classification System: Regular Part-Time, Temporary, Elected Officials and Appointed Employee

SECTION 8(e). That except as otherwise provided, the positions specified hereinafter are hereby authorized at the pay ranges or maximum amounts and upon the terms hereinafter specified.

DEPARTMENT OF GENERAL GOVERNMENT
Office of City Attorney

0000026	4	Legal Assistant	GS.13	
0000028	1	Staff Attorney 2	GS.27	
0000150	1	City Attorney	GS.34	
0001029	1	Claims / Risk Analyst	GS.16	
0002142	1	Compliance Officer	GS.17	
0002963	1	Receptionist PT	NP	(1 frozen)
0004131	1	Deputy City Attorney	GS.32	
0004213	1	Public Records E-Discovery Coordinator	GS.15	
0030020	4	Staff Attorney	GS.25	
Subtotal	15			

City Judges Division 1

0000152	2	City Court Officer	NP	
0000153	1	Judicial Assistant	NP	
0020010	1	City Judge	*	
Subtotal	4			

City Judges Division 2

0000152	2	City Court Officer	NP	
0000153	1	Judicial Assistant	NP	
0020010	1	City Judge	*	

Subtotal 4

**The City Judges shall be paid the same salary as the General Sessions Judges of Hamilton County, Tennessee.*

City Council

0000159	1	Clerk to Council	GS.20
0004047	1	Administrative Support Assistant 2	GS.07
0004201	1	Council Support Specialist	GS.15
0020100	1	Council Chairperson	***
0020200	1	Council Vice Chairperson	**
0020300	7	Council Member	*
Subtotal	<u>12</u>		

**Members of the Council shall be paid fifteen percent (15%) of the Mayor's salary.*

***The Vice-Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$2,500.00.*

****The Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$5,000.00.*

Internal Audit

0002117	4	Senior Auditor	GS.21
0002118	1	City Auditor	GS.29
0004037	1	Administrative Support Specialist	GS.10
Subtotal	<u>6</u>		

Information Technology

0000023	1	Assistant Director Project Management	GS.30
0000024	1	Assistant Director IT Operations	GS.30
0000089	1	IT Project Manager	GS.26
0000107	1	Chief Information Officer	GS.33
0000108	1	Manager Applications Development	GS.28
0000109	1	Deputy Chief Information Officer	GS.29 (1 frozen)
0000110	3	Network Analyst	GS.22 (2 frozen)
0000111	1	Assistant Director IT Security	GS.30
0000113	1	Manager IT Support Services	GS.28
0000115	2	System & Data Base Specialist 2	GS.23 (1 frozen)
0000116	3	System & Data Base Specialist 1	GS.22 (1 frozen)
0000119	4	Programmer 2	GS.20
0000120	1	IT Support Services Supervisor	GS.21
0000127	4	Programmer 1	GS.18
0000147	1	Telecommunications Supervisor	GS.21
0001007	1	IT Tech Trainer	GS.18
0001009	1	UX Designer	GS.20
0004004	3	IT Business Project Analyst	GS.25
0004008	1	Web Master	GS.20

0004009	3	IT Specialist	GS.19	
0004011	1	Fiscal Analyst	GS.17	
0004015	6	IT Technician	GS.15	(3 frozen)
0004021	1	Executive Assistant	GS.14	
0004037	1	Administrative Support Specialist	GS.10	
0004046	1	Database Administrator	GS.25	(1 frozen)
0004062	1	Manager IT Operations	GS.27	
Subtotal	46			

311 Call Center

0002107	10	Customer Service Rep 1	GS.07
0002108	1	Customer Service Supervisor	GS.15
000xxx	1	Customer Service Manager	NR
Subtotal	12		

Purchasing

0000046	1	Supplier Engagement Coordinator	GS.16
0000250	1	Director Purchasing	GS.23
0000252	5	Buyer	GS.16
0000267	1	Deputy Director Purchasing	GS.21
0000997	1	Grant Specialist	GS.15
0004037	1	Administrative Support Specialist	GS.10
0004167	1	Procurement Analyst	GS.17
Subtotal	11		

**GENERAL
GOVERNMENT
TOTAL**

110

EXECUTIVE DEPARTMENT OF THE MAYOR

Administration

0000112	1	Constituent Services Coordinator	NP
0000171	1	Chief of Staff	NP
0004037	1	Administrative Support Specialist	GS.10
NEW	1	Receptionist	NP
0004195	1	Chief Operating Officer	NP
0004196	1	Chief Policy Officer	NP
0004197	1	Deputy Chief of Staff	NP
0004200	2	Administrative Specialist	NP
0004209	1	Public Safety Coordinator	NP
0005000	1	Senior Advisor to Mayor	NP

0020001	1	Mayor*	NP
Subtotal	12		

**The salary of the Mayor shall be the same as the salary of the County Mayor of Hamilton County, TN.*

		Office of Multicultural Affairs	
0002140	1	Director of Multicultural Affairs	NP
0002146	1	Community Outreach Specialist	NR
Subtotal	2		

**EXECUTIVE
BRANCH TOTAL 14**

DEPARTMENT OF FINANCE & ADMINISTRATION

Finance Office

0000075	1	Administrator City Finance Officer	GS.35	
0000076	1	Deputy Administrator Finance	GS.29	
0004210	1	Deputy Chief Operating Officer	NP	
0000077	1	Budget Officer	GS.27	
0000079	1	Manager Financial Operations	GS.27	
0000081	1	Accounts Payable Supervisor	GS.17	
0000082	1	Accounting Manager	GS.24	
0000083	1	Payroll Supervisor	GS.19	
0000085	4	Management Budget Analyst 1	GS.19	(1 frozen)
0000086	1	Management Budget Analyst 2	GS.21	
0000088	1	Management Budget Analyst 3	GS.23	
0000087	3	Accountant 1	GS.19	
0000090	1	Accountant 2	GS.21	
0000091	1	Accountant 3	GS.23	
0000099	1	Payroll Assistant	GS.09	
0000102	1	Payroll Technician	GS.11	
0000103	1	Payroll Technician 2	GS.12	
0000995	1	Grants Analyst	GS.17	
0001402	4	Accounting Technician 1	GS.08	
0004021	1	Executive Assistant	GS.14	
0004035	2	Accounting Technician 2	GS.10	
0004047	2	Administrative Support Assistant 2	GS.07	
0004143	1	Business Systems Analyst	GS.24	
0000051	1	Director Open Data & Performance Management	GS.26	
0000036	1	Strategic Capital Planner	GS.23	
000xxxx	1	Capital Coordinator	NR	
Subtotal	36			

Office of City Treasurer

0000131	1	Assistant City Treasurer	GS.22
0000132	1	Revenue Supervisor	GS.16
0000133	1	City Treasurer	GS.27
0000906	3	Property Tax Clerk III	\$10.50
0004241	2	Revenue Specialist 1	GS.07
0004242	5	Revenue Specialist 2	GS.10
0004243	1	Utility Billing Analyst	GS.13
Subtotal	14		

Municipal Billing & Collection Office

0000165	1	Municipal Billing Analyst	GS.17
0000166	1	Tax Manager	GS.20
0004243	1	Utility Billing Analyst	GS.13
Subtotal	3		

City Court Clerk's Office

0000055	1	City Court Clerk	GS.24
0000059	1	Deputy City Court Clerk	GS.17
0001101	10	Court Operations Assistant	GS.05 (3 frozen)
0004037	1	Administrative Support Specialist	GS.10
0004044	2	Court Operations Technician 2	GS.08 (1 frozen)
0004054	3	Court Operations Technician 1	GS.06
Subtotal	18		

**FINANCE &
ADMIN TOTAL**

71

DEPARTMENT OF HUMAN RESOURCES

Administration

0000037	1	Employee Relations Coordinator	GS.18
0000080	1	Training and Development Coordinator	GS.18
0000270	1	Director Human Resources	GS.32
0000272	1	Compensation Analyst	GS.18
0000273	1	Deputy Director Human Resources	GS.29
0000275	1	HRMS Records Coordinator	GS.17
0001030	1	Employment Services Manager	GS.23
0002147	1	HR Quality Assurance Officer	GS.20
0004012	4	Human Resources Generalist	GS.17
0004021	1	Executive Assistant	GS.14

0004033	1	Human Resources Technician 1	GS.11
0004057	1	Administrative Support Assistant 1	GS.04
0004072	1	Human Resources Technician 2	GS.13
Subtotal	16		

Employees Insurance Office

0000182	1	Director of Employee Benefits	GS.27
0000185	2	Benefits Technician	GS.11
0004169	1	Pension and Data Analyst	GS.21
Subtotal	4		

Employees Safety Program

0000013	1	Director of Safety, Compliance & Risk Management	GS.27
Subtotal	1		

**HUMAN RESOURCES
TOTAL**

21

WELLNESS INITIATIVE

0000011	1	Manager Employee Wellness & Occup Health	GS.23
0004037	1	Administrative Support Spec	GS.10
Subtotal	2		

DEPARTMENT OF ECONOMIC & COMMUNITY DEVELOPMENT

Administration

0004011	1	Fiscal Analyst	GS.17
0004021	1	Executive Assistant	GS.14
0004037	1	Administrative Support Specialist	GS.10
0004017	1	Public Relations Coordinator 1	GS.15
0004206	1	Administrator	GS.32
0004208	1	Deputy Administrator	GS.29
0004231	1	Civic Engagement Coordinator	NR
NEW	1	Brownsfield Coordinator	NR
NEW	1	Director of Workforce Development	NR
Subtotal	9		

Affordable Housing

0004223	1	Affordable Housing Specialist	NP
Subtotal	1		

		Economic Development	
0004208	1	Deputy Administrator	GS.29
Subtotal	1		

		Real Estate	
0004163	1	Real Property Coordinator	GS.18
Subtotal	1		

		Homeless Outreach	
0000043	1	Homeless Program Coordinator	GS.16
0000969	6	Homeless Vet Outreach Specialists (PT)	\$9.00
Subtotal	7		

		Neighborhood Service Development	
0000155	2	Neighborhood Relations Specialist	GS.14
0000053	1	Neighborhood Services Development Manager	GS.23
0004016	2	Neighborhood Program Specialist	GS.15
0004086	1	Project Specialist	GS.14
Subtotal	6		

		Code Enforcement Office	
0000137	1	Demolition Abatement Specialist	GS.14
0000542	1	Chief Neighborhood Code Enforcement Insp.	GS.19
0000565	8	Code Enforcement Inspector 1	GS.12
0000574	3	Code Enforcement Inspector Supervisor	GS.16
0004047	5	Administrative Support Assistant 2	GS.07
0004133	4	Code Enforcement Inspector 2	GS.14
Subtotal	22		

		Outdoor Chattanooga	
0000378	1	Recreation Program Coordinator	GS.16
0000382	1	Recreation Specialist	GS.09
0000935	1	Recreation Specialist (PT)	\$11.38
0001012	1	Director of Open Spaces	NR
0002133	1	Customer Relations Specialist	GS.15
0004007	1	Recreation Division Manager	GS.20
0001013	1	Parks Planner	GS.19
0004083	1	Recreation Program Specialist	GS.13
Subtotal	8		

1 Frozen

Public Art			
0000301	1	Public Art Project Manager	NR
0001003	1	Director Public Art	GS.16
Subtotal	2		

Land Development Office			
0004047	0	Administrative Support Assistant 2	GS.07
0000052	1	Applications Analyst	GS.20
0000541	1	Assistant Director Dev Svcs	GS.25
0000578	1	Assistant Director Land Use Dev	GS.21 1 Frozen
0000553	1	Building Inspector 1	GS.14
0000555	1	Building Inspector 2	GS.15
0000544	1	Chief Building Inspector	GS.19
0000545	1	Chief Electrical Inspector	GS.19
0000546	1	Chief Plumbing Inspector	GS.19
0004133	2	Code Enforcement Inspector 2	GS.14
0000552	5	Combination Inspector	GS.15 1 Frozen
0000521	2	Construction Inspector 1	GS.14
0001955	1	Development Ombudsman	GS.16
0000567	1	Director	GS.27
0000548	2	Electrical Inspector 1	GS.14
0000554	1	Electrical Inspector 2	GS.15
0000559	1	Gas Mechanical Inspector 2	GS.15
0001408	1	Development Review Planner	GS.17
0004165	1	Manager Land Use Development	GS.19 1 Frozen
0004032	1	Office Supervisor	GS.12
0001004	5	Permit Clerk	GS.06
0004101	2	Plans Review Specialist 1	GS.09
0004096	1	Plans Review Specialist 2	GS.12
0004080	1	Plans Review Specialist 3	GS.15
0000550	1	Plumbing Inspector 1	GS.14
0000551	1	Plumbing Inspector 2	GS.15
Subtotal	37		

**ECON & COMM
DEVELOP TOAL 94**

Community Development			
0000188	1	Manager Community Development	GS.23
0000192	4	Community Development Specialist	GS.16
0004011	1	Fiscal Analyst	GS.17

Subtotal 6

**COMMUNITY DEVELOP
TOAL
TOTAL**

6

**POLICE DEPARTMENT
SWORN**

0000796	3	Assistant Police Chief	PD.9
0000805	1	Police Chief	GS.34
0000806	1	Police Chief of Staff	GS.30
0000809	7	Police Captain	PD.8
0000812	19	Police Lieutenant	PD.7
0000813	85	Police Sergeant	PD.6
0004060	90	Master Police Officer	PD.5
0000818	292	Police Officer	PD.2
Subtotal	<u>498</u>		

NON-SWORN

0004035	1	Accounting Technician 2	GS.10
0004057	4	Administrative Support Assistant 1	GS.04
0004047	9	Administrative Support Assistant 2	GS.07
0004037	3	Administrative Support Specialist	GS.10
0004040	2	Building Maintenance Mechanic 1	GS.09
0003003	4	Crime Analyst	GS.15
0003004	1	Crime Analyst Supervisor	GS.17
0004245	3	Crime Scene Technician	GS.13
0004017	1	Communication Coordinator 1	GS.15
0004020	1	Electronics Surveillance Tech	GS.14
0004021	1	Executive Assistant	GS.14
0000861	1	Fingerprint Technician	GS.09
0004011	1	Fiscal Analyst	GS.17
0004042	1	Fiscal Technician	GS.09
0004010	1	General Supervisor	GS.18
0001301	1	Inventory Clerk	GS.05
0004014	1	Occupational Safety Specialist	GS.17
0000556	2	Pawn Technician	GS.06
0004052	2	Personnel Assistant	GS.08
0000829	2	Photographic Lab Technician	GS.09
0001010	1	Police Information Center Manager	GS.17
0000061	21	Police Information Center Technician 1	GS.05
0000062	5	Police Information Center Technician 2	GS.10

0000840	9	Police Property Technician	GS.07
0000841	1	Police Property Supervisor	GS.14
0000975	2	School Patrol Lieutenant	\$21.84
0000976	30	School Patrol Officer	N/A
0000834	1	School Patrol Officer Supervisor	GS.09
0004214	1	Special Assistant City Attorney	NP
0002205	1	Terminal Agency Coordinator	GS.11
Subtotal	114		

Family Justice

0000134	2	Navigator	GS.11
0000135	1	Clinical Coordinator/Internship Facilitator	GS.21
0001103	1	Community Outreach/Volunteer Coordinator	GS.14
0004037	1	Administrative Support Specialist	GS.10
0000027	1	FJC Executive Director	NP
Subtotal	6		

POLICE TOTAL

618

AUTOMATED TRAFFIC FUND

SWORN

0004060	2	Master Police Officer	P5
Subtotal	2		

AUTOMATED TRAFFIC TOTAL

2

FIRE DEPARTMENT
SWORN

0000865	1	Fire Chief	GS.34
0000866	1	Deputy Fire Chief	FD.7C
0000867	1	Fire Marshall	FD.6C
0000869	9	Fire Battalion Chief	FD.5A
0000873	81	Fire Lieutenant	FD.3A (3 frozen)
0000874	118	Firefighter	FD.1A (6 frozen)
0000060	47	Firefighter Engineer	FD.1F
0000892	64	Firefighter Senior	FD.2A (3 frozen)
0004001	3	Assistant Fire Chief	FD.6C
0004003	81	Fire Captain	FD.4A (3 frozen)
0004111	9	Staff Captain	FD.4C
0004112	10	Staff Lieutenant	FD.3C (2 frozen)

0004113	2	Staff Firefighter Senior	FD.2C	(1 frozen)
0004115	1	Executive Deputy Fire Chief	GS.29	
0004211	1	Deputy Fire Marshall	FD.5C	
Subtotal	429			

NON - SWORN

0000168	1	Public Relations Coordinator 2	GS.18
0000891	3	Fire Equipment Specialist	GS.11
0004011	1	Fiscal Analyst	GS.17
0004010	1	General Supervisor	GS.18
0004021	1	Executive Assistant	GS.14
0004029	1	Building Maintenance Mechanic 2	GS.12
0004040	3	Building Maintenance Mechanic 1	GS.09
0004047	3	Administrative Support Assistant 2	GS.07
0004051	1	Inventory Technician	GS.08
0004037	1	Administration Support Specialist	GS.10
Subtotal	16		

FIRE TOTAL

445

		TN Valley Regional Communications	
0004047	1	Administrative Support Assistant 2	GS.07
0004019	2	Electronics Communication Tech 1	GS.14
0000213	3	Electronics Communication Tech 2	GS.16
0004116	1	Electronics Shop Supervisor	GS.18
0000199	1	Manager Electronics Communication	GS.25
Subtotal	8		

DEPARTMENT OF PUBLIC WORKS

Public Works Admin

0000450	1	Administrator	GS.34
0000451	1	Deputy Administrator	GS.31
0004000	1	Administrative Services Manager	GS.23
0004011	3	Fiscal Analyst	GS.17
0001926	1	Digital Specialist PWD	GS.15
0004021	1	Executive Assistant	GS.14
0004028	1	Inventory Coordinator	GS.13
0004047	2	Administrative Support Assistant 2	GS.07
0004255	1	Quality Assurance Manager	GS.20
Subtotal	12		

CWS Administration

0000474	1	Director, City Wide Services	GS.27
0000479	1	Accident Investigator	GS.10
0001301	1	Inventory Clerk	GS.05
0004014	1	Occupational Safety Specialist	GS.17
0004028	1	Inventory Coordinator	GS.13
0004035	1	Accounting Technician 2	GS.10
0004037	4	Administrative Support Specialist	GS.10
0004051	1	Inventory Technician	GS.08
0004057	2	Administrative Support Assistant 1	GS.04
0004059	1	Crew Worker 1	GS.02
0004065	1	Deputy Director CWS	GS.26
0004068	1	Administrative Manager	GS.22

Subtotal 16

Municipal Forestry

0000311	1	Municipal Forester	GS.23
0000312	1	Forestry Supervisor	GS.18
0000333	1	Tree Trimmer	GS.09
0004038	3	Crew Supervisor 2	GS.12
0004100	5	Equipment Operator 4	GS.10

Subtotal 11

Central Business District

0004038	1	Crew Supervisor 2	GS.12
0004059	5	Crew Worker 1	GS.02
0004102	1	Equipment Operator 3	GS.08

Subtotal 7

Emergency

0004058	1	Crew Worker 2	GS.04
0004100	7	Equipment Operator 4	GS.10 (1 frozen)
0004102	1	Equipment Operator 3	GS.08 (1 frozen)
0004105	1	Equipment Operator 1	GS.05

Subtotal 10

Refuse Collection Centers

0004100	1	Equipment Operator 4	GS.10
---------	---	----------------------	-------

Subtotal 1

Engineering

0000505	1	City Engineer	GS.31	
0000512	1	Assistant City Engineer	GS.28	
0000513	1	Civil Engineer	GS.19	
0000516	3	Engineering Coordinator	GS.21	
0004064	1	Engineering Manager	GS.27	
0004253	1	Accounts Coordinator	GS.17	
0000965	1	Engineer Coop	\$12.33	(1 frozen)
0000582	1	Engineering Technician	GS.13	
0004057	1	Administrative Support Assistant 1	GS.04	(1 frozen)
0004135	1	Construction Inspector 2	GS.15	
0004150	2	Senior Engineer	GS.25	
Subtotal	14			

Street Cleaning Crews

0004010	1	General Supervisor	GS.18	
0004038	1	Crew Supervisor 2	GS.12	
0004045	4	Crew Supervisor 1	GS.08	
0004058	4	Crew Worker 2	GS.04	(2 frozen)
0004059	3	Crew Worker 1	GS.02	(2 frozen)
Subtotal	13			

Street Sweeping

0004100	6	Equipment Operator 4	GS.10	
Subtotal	6			

Mowing Tractors/Leaf Collection

0004038	1	Crew Supervisor 2	GS.12	
0004100	8	Equipment Operator 4	GS.10	(2 frozen)
Subtotal	9			

Brush Pick-up

0004010	1	General Supervisor	GS.18	
0004100	11	Equipment Operator 4	GS.10	(1 frozen)
Subtotal	12			

Trash Flash

0004100	4	Equipment Operator 4	GS.10	
Subtotal	4			

Recycle Pick-up

0004059	2	Crew Worker 1	GS.02
0000031	1	Recycling Coordinator	GS.16
0004030	1	Crew Supervisor 3	GS.14
0004124	3	Equipment Operator 5	GS.12
0004019	1	General Supervisor	GS.18
Subtotal	8		

Garbage Pick-up

0000532	1	Manager Sanitation	GS.22
0004010	1	General Supervisor	GS.18
0004030	1	Crew Supervisor 3	GS.14
0004058	1	Crew Worker 2	GS.04
0004059	3	Crew Worker 1	GS.02
0004124	15	Equipment Operator 5	GS.12
0004102	3	Equipment Operator 3	GS.08 (1 frozen)
Subtotal	25		

Container Management

0004030	1	Crew Supervisor 3	GS.14
0004058	2	Crew Worker 2	GS.04
Subtotal	3		

Parks Maintenance Administration

0002934	1	Director Parks	GS.25
0000123	1	Parks Outreach Coordinator	GS.15
0004028	1	Inventory Coordinator	GS.13 (1 frozen)
0004037	1	Administrative Support Specialist	GS.10
Subtotal	4		

Parks Maintenance - City-Wide Security

0000850	2	Park Ranger	GS.04 (1 frozen)
Subtotal	2		

Parks Maintenance - Landscape

0004010	1	General Supervisor	GS.18
0004045	2	Crew Supervisor 1	GS.08
0004038	5	Crew Supervisor 2	GS.12
0004058	4	Crew Worker 2	GS.04
0004059	2	Crew Worker 1	GS.02 (1 frozen)
Subtotal	14		

		Landscape Mechanic		
0000208	1	Equipment Mechanic 1	GS.10	
Subtotal	1			

		Playgrounds & Hardscapes		
0004038	1	Crew Supervisor 2	GS.12	
0004010	1	General Supervisor	GS.18	
Subtotal	2			

		Field Survey		
0000518	1	Survey Party Chief	GS.14	
0000522	2	Survey Instrument Technician	GS.09	(1 frozen)
	1	Survey Party Chief Supervisor	NR	
Subtotal	4			

		Rivermont Park		
0004045	1	Crew Supervisor 1	GS.08	(1 frozen)
Subtotal	1			

		East Lake		
0004045	1	Crew Supervisor 1	GS.08	(1 frozen)
Subtotal	1			

		Carousel Operations		
0000968	2	Carousel Assistant PT	\$7.78	(1 frozen)
Subtotal	2			

		Tennessee Riverpark Downtown		
0004010	1	General Supervisor	GS.18	
0002943	1	Assistant Director Parks	GS.21	
0004029	1	Building Maintenance Mechanic 2	GS.12	
0004030	2	Crew Supervisor 3	GS.14	
0004040	1	Building Maintenance Mechanic 1	GS.09	
0004045	4	Crew Supervisor 1	GS.08	
0004058	4	Crew Worker 2	GS.04	
0004059	11	Crew Worker 1	GS.02	(4 frozen)
0004105	1	Equipment Operator 1	GS.05	
Subtotal	26			

		Tennessee Riverpark Security		
0000850	4	Park Ranger	GS.04	

0004038	1	Crew Supervisor 2	GS.12
Subtotal	5		

Facilities Management

0004057	1	Administrative Support Assistant 1	GS.04
0004047	1	Administrative Support Assistant 2	GS.07
0000187	1	Building Information Specialist	GS.22
0004220	1	Manager Facilities Operations	GS.22
0000022	1	Special Project Coordinator	NR (1 frozen)
Subtotal	5		

Mail Room

0004057	1	Administrative Support Assistant 1	GS.04
Subtotal	1		

Office of Sustainability

0004134	1	Director of Sustainability	NR
Subtotal	1		

Building Maintenance

0004040	8	Building Maintenance Mechanic 1	GS.09 (1 frozen)
0004029	4	Building Maintenance Mechanic 2	GS.12
0004045	1	Crew Supervisor 1	GS.08
0004059	3	Crew Worker 1	GS.02 (1 frozen)
0004058	2	Crew Worker 2	GS.04
0004049	2	Crew Worker 3	GS.07
0004010	2	General Supervisor	GS.18
0000198	1	Security Guard	GS.04
Subtotal	23		

GIS Positions

0004069	1	GIS Systems & Database Manager	GS.24
0004075	4	GIS Analyst 1	GS.18
0004090	1	GIS Technician	GS.13
0004076	1	GIS Analyst 2	GS.19
0005024	1	Manager IT	GS.24
0000598	1	Sewer Project Coordinator	GS.15
Subtotal	9		

WORKS TOTAL

252

		Municipal Golf Courses	
0004146	1	Admin Support Specialist	GS.10
0001521	4	Crew Worker 1 or 2	GS.2 or 4
0000414	1	Golf Course Director	GS.2
0000224	1	Equipment Mechanic 2	GS.22
0001512	2	Equipment Operator 3 or 4	GS.12
0000317	1	Golf Course Superintendent	GS.12
0000399	1	Golf Manager	GS.8 or 10
0001521	4	Crew Worker 1 or 2	GS.16
0000224	1	Equipment Mechanic 2	GS.16
0000317	1	Golf Course Superintendent	GS.15
0000399	1	Golf Manager	GS.15
0000330	1	Pro Shop Clerk	

GOLF TOTAL

19

		Development Resource Center	
0004057	1	Administrative Support Assistant 1	GS.04
0004059	4	Crew Worker 1	GS.02
Subtotal	5		

		Municipal Garage - Amnicola	
0000204	1	Fleet Maintenance Shift Supervisor	GS.16
0000205	1	Manager Fleet	GS.23
0000206	6	Equipment Mechanic 3*	GS.13
0000208	3	Equipment Mechanic 1*	GS.10
0000209	1	Data Analyst	GS.12
0000218	3	Fleet Maintenance Shop Supervisor	GS.18
0000224	9	Equipment Mechanic 2*	GS.12
0001301	1	Inventory Clerk	GS.05
0004028	1	Inventory Coordinator	GS.13
0004051	3	Inventory Technician	GS.08
0004059	1	Crew Worker 1	GS.02
0004249	1	Director Fleet Management	GS.27
Subtotal	31		

**denotes positions authorized to receive a tool allowance based on City of Chattanooga policy*

12th Street Garage

0000204	2	Fleet Maintenance Shift Supervisor	GS.16
0000206	7	Equipment Mechanic 3*	GS.13
0000208	6	Equipment Mechanic 1*	GS.10
0000224	6	Equipment Mechanic 2*	GS.12
0004028	1	Inventory Coordinator	GS.13
0004037	1	Administrative Support Specialist	GS.10
0004051	1	Inventory Technician	GS.08
0004057	1	Administrative Support Assistant 1	GS.04
0004058	1	Crew Worker 2	GS.04
0004059	2	Crew Worker 1	GS.02
0004100	1	Equipment Operator 4	GS.10
Subtotal	29		

**denotes positions authorized to receive a tool allowance based on City of Chattanooga policy*

SOLID WASTE
Sanitary Fills

0000663	1	Manager Landfill	GS.22
0004059	1	Crew Worker 1	GS.02
0004098	2	Landfill Technician	GS.11
0004124	5	Equipment Operator 5	GS.12
0004126	1	Crew Supervisor 3 CDL	GS.14
0004058	2	Crew Worker 2	GS.04
Subtotal	12		

Wood Recycle

0000671	1	Scale Operator	GS.04
0004058	1	Crew Worker 2	GS.04
0004059	1	Crew Worker 1	GS.02
0004124	3	Equipment Operator 5	GS.12
0004126	1	Crew Supervisor 3 CDL	GS.14
Subtotal	7		

Recycle Center

0004100	1	Equipment Operator 4	GS.10
Subtotal	1		

**SOLID
WASTE TOTAL 20**

WATER QUALITY MANAGEMENT FUND POSITIONS

Water Quality Management

0000512	1	Assistant City Engineer	GS.28
0000516	1	Engineering Coordinator	GS.21
0000736	2	Water Quality Supervisor	GS.19
0000738	4	Water Quality Technician	GS.12
0000740	2	Water Quality Specialist 1	GS.14
0001016	5	Water Quality Specialist 2	GS.18
0004047	1	Administrative Support Assistant 2	GS.07
0000334	1	Landscape Inspector	GS.14
0000582	1	Engineering Technician	GS.13
0004140	1	Manager Water Quality Management	GS.25
0004237	1	Landscape Architect 1	GS.15
Subtotal	20		

Water Quality Operations

0000683	1	Manager Sewer Construction	GS.22
0004010	3	General Supervisor	GS.18
0004030	7	Crew Supervisor 3	GS.14
0004038	7	Crew Supervisor 2	GS.12
0004045	4	Crew Supervisor 1	GS.08
0004047	1	Administrative Support Assistant 2	GS.07
0004049	9	Crew Worker 3	GS.07
0004058	13	Crew Worker 2	GS.04
0004059	26	Crew Worker 1	GS.02
0004100	11	Equipment Operator 4	GS.10
0004102	4	Equipment Operator 3	GS.08
0004124	10	Equipment Operator 5	GS.12
Subtotal	96		

Water Quality Site Development

0000742	4	Soil Engineering Specialist	GS.19
0004101	1	Plans Review Specialist 1	GS.09
0004182	1	Landscape Architect 2	GS.18
0004071	1	Project Engineer	GS.22
0000733	1	Construction Program Supervisor	GS.21
0000334	1	Landscape Inspector	GS.14
0004057	1	Administrative Support Assistant 1	GS.04
0004183	1	Manager Site Development	GS.25
Subtotal	11		

Water Quality Engineering & Project Management

0000513	4	Civil Engineer	GS.19
0000516	4	Engineering Coordinator	GS.21
0000518	1	Survey Party Chief	GS.14
0000522	1	Survey Instrument Technician	GS.09
0000582	1	Engineering Technician	GS.13
0000733	1	Construction Program Supervisor	GS.21
0004064	1	Engineering Manager	GS.27
0004071	1	Project Engineer	GS.22
0004150	1	Senior Engineer	GS.25
Subtotal	<u>15</u>		

Water Quality Public Education

0000600	1	Public Information Specialist	GS.15
Subtotal	<u>1</u>		

**WATER
QUALITY TOTAL**

143

STATE STREET AID

SSA - Street Maintenance

0004038	3	Crew Supervisor 2	GS.12
0004045	1	Crew Supervisor 1	GS.08
0004058	11	Crew Worker 2	GS.04 (4 frozen)
0004059	20	Crew Worker 1	GS.02 (5 frozen)
0004126	3	Crew Supervisor 3 CDL	GS.14 (3 frozen)
0000516	1	Engineering Coordinator	GS.21 (1 frozen)
0004100	8	Equipment Operator 4	GS.10 (1 frozen)
0004102	7	Equipment Operator 3	GS.08
0004124	10	Equipment Operator 5	GS.12 (4 frozen)
0004010	1	General Supervisor	GS.18
0004142	1	Manager Street Maintenance	GS.22
Subtotal	<u>66</u>		

SSA - Transportation

0004058	2	Crew Worker 2	GS.04
Subtotal	<u>2</u>		

**STATE STREET
AID TOTAL**

68

INTERCEPTOR SEWER SYSTEM

Administration

0004035	1	Accounting Technician 2	GS.10
0004037	1	Administrative Support Specialist	GS.10
0000424	1	Deputy Director of Wastewater Utility	GS.28
0000575	1	Director Waste Resources	GS.29
0004011	1	Fiscal Analyst	GS.17
0004009	1	IT Specialist	GS.19
0004052	1	Personnel Assistant	GS.08
0000045	1	Utility Financial Service Manager	GS.23
0004035	1	Accounting Technician 2	GS.10
Subtotal	8		

Laboratory

0000594	1	Chemist	GS.17
0004094	4	Laboratory Technician 1	GS.12
0004091	2	Laboratory Technician 2	GS.13
0000591	1	Manager Laboratory Services	GS.23
Subtotal	8		

Engineering

0004047	1	Administrative Support Assistant 2	GS.07
0000596	1	Construction Inspector Supervisor	GS.18
0001530	1	Crew Scheduler	GS.08
0000516	1	Engineering Coordinator	GS.21
0004064	1	Engineering Manager	GS.27
0004071	1	Project Engineer	GS.22
0000598	3	Sewer Project Coordinator	GS.15
0000590	1	Waste Resources Plant Engineer	GS.22
0000597	1	Waste Resources System Engineer	GS.25
Subtotal	11		

Plant Maintenance

0004035	1	Accounting Technician 2	GS.10
0004047	1	Administrative Support Assistant 2	GS.07
0004155	1	Asset Management Systems Coordinator	GS.13
0004040	1	Building Maintenance Mechanic 1*	GS.09
0000603	2	Chief Electrical Instrument Technician*	GS.19
0000605	2	Chief Maintenance Mechanic*	GS.19
0004038	1	Crew Supervisor 2*	GS.12
0004058	4	Crew Worker 2	GS.04

0000516	1	Engineering Coordinator	GS.21
0004010	2	General Supervisor	GS.18
0004067	10	Industrial Electrician 1*	GS.15
0004073	2	Industrial Electrician 2*	GS.16
0004301	8	Industrial Maintenance Mechanic 1	GS.12
0004302	5	Industrial Maintenance Mechanic 2	GS.13
0001301	3	Inventory Clerk	GS.05
0004028	1	Inventory Coordinator	GS.13
0004051	1	Inventory Technician	GS.08
0000618	2	Plant Maintenance Lubricator*	GS.05
0004170	1	Plant Maintenance Planner	GS.13
0000601	1	Waste Resource Maintenance Manager*	GS.24
Subtotal	50		

**denotes positions authorized to receive a tool allowance based on City of Chattanooga, Dept of Public Works, Interceptor Sewer System policy.*

Sewer Maintenance

0004030	1	Crew Supervisor 3	GS.14
0004126	4	Crew Supervisor 3 CDL	GS.14
0004058	8	Crew Worker 2	GS.04
0004100	5	Equipment Operator 4	GS.10
0004124	4	Equipment Operator 5	GS.12
0004010	1	General Supervisor	GS.18
0000683	1	Manager Sewer Construction	GS.22
Subtotal	24		

Moccasin Bend Treatment Plant - Liquid Handling

0000633	4	Chief Plant Operator	GS.15
0004058	1	Crew Worker 2	GS.04
0004234	1	Plant Liquid Operations Supervisor	GS.22
0004203	1	Plant Manager	GS.25
0000638	4	Plant Operator 1	GS.09
0004034	13	Plant Operator 2	GS.11
0000636	4	Plant Operator 3	GS.13
0000598	1	Sewer Project Coordinator	GS.15
Subtotal	29		

Inflow and Infiltration

0004030	1	Crew Supervisor 3	GS.14
0004126	1	Crew Supervisor 3 CDL	GS.14
0004058	3	Crew Worker 2	GS.04
0004102	5	Equipment Operator 4	GS.10

0004010	1	General Supervisor	GS.18
Subtotal	11		

Safety & Training

0004047	1	Administrative Support Asst 2	GS.07
0000000	1	Assistant Occupational Safety Specialist	NR
0004244	1	Industrial Occupational Safety Supervisor	GS.18
Subtotal	2		

Pretreatment/Monitoring

0004047	1	Administrative Support Assistant 2	GS.07
0000653	4	Pretreatment Inspector 1	GS.12
0000655	2	Pretreatment Inspector 2	GS.14
0000652	1	Pretreatment Supervisor	GS.19
Subtotal	8		

Moccasin Bend Treatment Plant - Solid Handling

0004058	1	Crew Worker 2	GS.04
0004100	1	Equipment Operator 4	GS.10
0000638	4	Plant Operator 1	GS.09
0004034	5	Plant Operator 2	GS.11
0000636	3	Plant Operator 3	GS.13
0004235	1	Plant Solids Operation Supervisor	GS.20
Subtotal	15		

Moccasin Bend Treatment Plant - Pump Stations

0000638	3	Plant Operator 1	GS.09
0004034	4	Plant Operator 2	GS.11
0000636	2	Plant Operator 3	GS.13
0004236	1	Pump Station Operations Supervisor	GS.21
Subtotal	10		

**INTERCEPTOR SEWER
SYSTEM TOTAL**

177

Youth & Family Development Administration

0004207	1	Administrator	GS.32
0004221	1	Deputy Administrator	GS.29
0004089	1	Community Impact Manager YFD Adm. Civilian	GS.21
0004011	1	Fiscal Analyst	GS.17

0001515	1	Director of Early Learning	NP
Subtotal	5		

Recreation Community Centers

0002938	1	Director Recreation	GS.25
0004120	1	Assistant Director Recreation	GS.21
NEW	1	Assistant Director Programs	NR
0004037	1	Administrative Support Specialist	GS.10
0000378	2	Recreation Program Coordinator	GS.16
Subtotal	6		

Recreation Support Services

0004010	1	General Supervisor	GS.18
0004045	1	Crew Supervisor 1	GS.08
0004058	3	Crew Worker 2	GS.04
0004059	4	Crew Worker 1	GS.02
0000208	1	Equipment Mechanic 1	GS.10 (1 frozen)
Subtotal	10		

Public Information

0004017	1	Public Relations Coordinator 1	GS.15
Subtotal	1		

Recreation Special Programs

0004083	1	Recreation Program Specialist (Urban & Comm)	GS.13 (1 frozen)
Subtotal	1		

Kidz Kamp

0000378	1	Recreation Program Coordinator	GS.16
Subtotal	1		

Sports Programs

0000378	1	Recreation Program Coordinator	GS.16
0004083	1	Recreation Program Specialist	GS.13
Subtotal	2		

Aquatics Programs

0000421	1	Aquatics Program Coordinator	GS.16
Subtotal	1		

Therapeutic Programs			
0000420	1	Therapeutic Program Coordinator	GS.16
0004083	1	Recreation Program Specialist	GS.13
Subtotal	2		

Fitness Center			
0000954	1	Fitness Trainer PT	\$10.61
0000960	1	Front Desk Clerk PT	\$8.86 (1 frozen)
0004007	1	Recreation Division Manager	GS.20
0004057	1	Administrative Support Assistant 1	GS.04
Subtotal	4		

Youth Development - CAP			
0004083	1	Recreation Program Specialist	GS.13
Subtotal	1		

Youth Development - Career Development			
0000032	1	Career Development Coordinator	GS.16
Subtotal	1		

Recreation Facility - Champion's Club			
0000394	1	Tennis Professional	GS.16
0000981	2	Tennis Assistant PT	\$8.02
0004059	1	Crew Worker 1	GS.02
0004083	1	Recreation Program Specialist	GS.13
Subtotal	5		

Recreation Facility - Summit of Softball			
0004038	1	Crew Supervisor 2	GS.12
0004058	5	Crew Worker 2	GS.04
Subtotal	6		

Recreation Center - Avondale			
0004025	1	Recreation Facility Manager 2	GS.15
0004059	1	Crew Worker 1	GS.02
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - Brainerd			
0004059	1	Crew Worker 1	GS.02

0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - Carver

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - East Chattanooga

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center -East Lake

0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	3		

Recreation Center - Eastdale

0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	3		

Recreation Center - First Centenary

0004025	1	Recreation Facility Manager 1	GS.14
0000382	1	Recreation Specialist	GS.09
Subtotal	2		

Recreation Center -Francis B. Wyatt

0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	1		

Recreation Center - Glenwood

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

		Recreation Center - John A. Patton	
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	3		

		Recreation Center - North Chattanooga	
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	1	Recreation Specialist	GS.09
Subtotal	3		

		Recreation Center - Shepherd	
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

		Recreation Center - South Chattanooga	
0004059	1	Crew Worker 1	GS.02
0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

		Recreation Center - Tyner	
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	1	Recreation Specialist	GS.09
Subtotal	3		

		Recreation Center - Washington Hills	
0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

		Recreation Center - Westside Community Center	
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09 (1 frozen)
Subtotal	3		

Recreation Center - Hixson

0004059	1	Crew Worker 1	GS.02
0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

Recreation Center - Cromwell Community Center

0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	1		

Programs - North River Center

0004026	1	Community Facilities Supervisor	GS.13
Subtotal	1		

Programs - Eastgate Center Programs

0004026	1	Administrative Support Specialist	GS.10
0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	2		

Heritage House Programs

0004026	1	Community Facilities Supervisor	GS.13
Subtotal	1		

**YOUTH &
FAMILY TOTAL**

108

SOCIAL SERVICES FUND POSITIONS

Social Services Administration

001A010	1	Administrator	GS.32
001A171	1	Department Administrator	GS.29
0001207	1	Executive Assistant	GS.14
0004011	1	Fiscal Analyst	GS.17
0001402	1	Accounting Technician 1	GS.08
0004052	1	Personnel Assistant	GS.08
0004047	1	Administrative Support Assistant 2	GS.07
0004045	1	Crew Supervisor 1	GS.08
Subtotal	8		

Social Services - Occupancy

0004059	2	Crew Worker 1	GS.02
Subtotal	2		

**SOCIAL
SERVICES TOTAL**

10

DEPARTMENT OF TRANSPORTATION

Design Engineering

000029	1	Transportation Design Manager	GS.23	
0000513	1	Civil Engineer	GS.19	
0000513	1	Engineering Designer	GS.19	
0000516	1	Engineering Coordinator	GS.21	
0000582	1	Engineering Technician	GS.13	
0001200	1	Transportation Project Coordinator	GS.18	
0004064	1	Engineering Manager	GS.27	
0004117	1	Contracts & Accts Coordinator	GS.11	(1 frozen)
0003006	1	Accounts Coordinator	GS.17	
0004135	1	Construction Inspector 2	GS.15	
0004150	1	Senior Engineer	GS.25	
0004215	1	Transportation Designer	GS.17	
0004216	1	City Trans Engineer	GS.30	
Subtotal	13			

Traffic Administration

0000768	1	City Traffic Engineer	GS.27	
0000770	0	Traffic Operations Analyst	GS.16	(1 frozen)
0000771	1	Traffic Engineering Coordinator	GS.13	
0000774	3	Traffic Engineering Tech	GS.10	
0000771	1	Public Space Coordinator	GS.13	
0004141	1	Traffic Signal Systems Engineer	GS.25	
0004186	2	Traffic Signal Designer Specialist	GS.19	
0004217	1	Assistant Transportation Engineer		
Subtotal	10			

Traffic Operations

0000206	1	Equipment Mechanic 3	GS.13	(1 frozen)
0000743	1	Manager	GS.24	
0000756	2	Electronics Tech 1	GS.14	
0004010	1	General Supervisor	GS.18	
0004018	1	Electrician 2	GS.14	
0004027	3	Electrician 1	GS.13	
0004037	2	Administrative Support Specialist	GS.10	
0004038	1	Crew Supervisor 2	GS.12	

0004049	2	Crew Worker 3	GS.07	
0004058	2	Crew Worker 2	GS.04	
0004059	7	Crew Worker 1	GS.02	(1 frozen)
0004100	5	Equipment Operator 4	GS.10	
0004228	2	Signal Tech Apprentice	GS.09	
0000078	1	Manager Intelligent Trans Systems	GS.22	
Subtotal	31			

Transportation Admin

0004021	1	Executive Assistant	GS.14
0004063	1	Public Engagement & Policy Coordinator	GS.15
0004202	1	Administrator Transportation	GS.32
0004239	1	Deputy Administrator	GS.31
NEW	1	Smart Cities Director	NR
Subtotal	5		

**TRANSPORTATION
TOTAL**

59

GRAND TOTAL

2,312

NR - Positions Not Rated in the Classification System
NP - Non Plan

SECTION 8(f). In order to achieve the efficiencies in personnel assignments, the Mayor is hereby authorized to realign, reclassify or otherwise change positions within the total number of funded positions provided for.

SECTION 8(g). This ordinance further provides longevity bonus pay for permanent, full time classified service employees who have five (5) or more years of continuous service as of October 31, 2017. The longevity pay shall be seventy-five dollars (\$75.00) for each full year of continuous service up to a maximum of thirty (30) years or two thousand two hundred fifty dollars (\$2,250). Employees terminated prior to October 31, 2017 shall not qualify for the longevity bonus pay.

SECTION 9. That the City Finance Officer is authorized to pay a uniform and equipment maintenance allowance of five hundred dollars (\$500.00) for all sworn police officers and firefighters as of July 1, 2017, except for those new employees who have received from the city a new uniform since July 1, 2016. Further, the City Finance Officer is authorized to pay a supplemental tool allowance of two hundred dollars (\$200.00) for certain employees as set forth in Resolution No. 18381, dated December 5, 1989, as amended; and is authorized to pay a supplemental uniform allowance of two hundred fifty dollars (\$250.00) for City Court Officers. It shall be the duty of employees receiving these supplements to use the funds for the specified purpose and retain receipts to that effect.

SECTION 10. That the City Finance Officer is authorized to make contributions to the Pension and Other Post-Employment Benefits (OPEB) Trust funds on behalf of all participants as specified in the most recent actuarial valuation for each plan.

SECTION 10(a). That the City Finance Officer is authorized to match the total salaries of all participants in the Fire and Police Pension Fund with a contribution not to exceed forty two and ninety-five hundredth percent (42.95%) as specified in the most recent actuarial valuation.

SECTION 10(b). That the City Finance Officer is authorized to contribute to the General Pension Plan an amount equal to nineteen and fifty eight hundredth percent (19.58%) of all participants' salaries as specified in the most recent actuarial valuation.

SECTION 10(c). That the City Finance Officer is authorized to pay the following Union Pension Plan the specified amounts per participation agreements

Central Pension Fund	\$1.55 per hour
----------------------	-----------------

SECTION 10(d). That the City Finance Officer is authorized to contribute to the Other Post-Employment Benefit Trust Fund a percentage of all participants' salaries as specified in the most recent actuarial study.

SECTION 11. That the City Finance Officer is authorized to reimburse officials and employees for use of personal vehicles on official business at the current rate per mile recognized and established by the Internal Revenue Service.

SECTION 12. That for employees currently receiving a monthly allowance of four hundred dollars (\$400.00) per person in-lieu of a take-home government vehicle shall continue to receive same for as long as such employee holds his or her current position. Additional employees may receive this allowance only with approval of the Mayor and passage of an ordinance by the City Council.

SECTION 13. That all salaries and wages and other expenditures shall be paid only upon the authorization of the official who has the responsibility of expending the appropriation against which the salaries or wages or other expenditures are charged, pursuant to Private Acts of 1953, Chapter 105, Section 2 (4). That all funds appropriated in this Ordinance for payment of salaries and/or wages shall be spent for salaries and wages only unless proper authorization is given to do otherwise.

SECTION 14. That the City Finance Officer is authorized to pay the payroll and/or costs of personal services, whether on the payroll, voucher or otherwise, of the Air Pollution Control Bureau, The Public Library, Regional Planning Agency, Youth & Family Development – Social Services, Scenic Cities Beautiful, and any other department, agency, board, commission, office, division, or branch of Municipal Government heretofore or hereafter established, notwithstanding that same is not specified hereinbefore, as certified to him by the respective administrative official.

SECTION 15. That employees called to active duty and deployed outside the continental United States (“OCONUS”) to a combat zone or a qualified hazardous duty area, as those terms are defined by federal law,

shall be paid the difference that their City pay exceeds their total military base pay, up to \$850.00 per month, from the time called to active duty until relieved from active duty status or until June 30, 2018, whichever occurs first. Payments beyond the current fiscal year shall be subject to future appropriations by City Council. The City Finance Officer be and is authorized to appropriate the necessary money from other available funds. The difference in pay shall be calculated without regard to any payment of combat pay. Further, with the concurrence of the General Pension Fund and the Fire and Police Pension Fund, or any union fund participation agreement, the City shall pay such contributions necessary, both the employee's and the employer's share, based on their pension-eligible salary at the time of call-up (not counting over-time pay) to ensure the continued enrollment and pension-eligibility of employees while called-up for deployment OCONUS for the same period as referenced above. In this manner, the affected employees shall not be penalized nor incur financial hardship as relates to their pension eligibility.

If the City's medical insurance provider will extend medical coverage to families affected by the call-up of reservists for deployment OCONUS beyond the customary six (6) month period, the City shall pay the employers share of the premium for any employee called-up to active duty. The employee's share of the coverage shall remain the responsibility of the employee and may be paid in the most convenient method by the employee. During the time of active duty, the employee may request the City to make such payments on his/her behalf and reconcile the amounts paid upon his/her return to City employment.

SECTION 16. As provided by the Employee Information Guide, Section V, Military Leave:

Unless his/her military organization requires a specified time for the training period, the employee shall arrange with his/her Department Head for a mutually suitable time period. Employees shall be granted twenty (20) days of paid leave for each calendar year for active-duty training.

SECTION 17. Whenever a request is made by a member of the public for copies of City records, the following fees are hereby levied and shall be paid by the requesting party in order to defray the City's costs:

- (1) A fee of fifteen cents (\$0.15) per page per each standard 8 ½ by 11 or 8 ½ x 14 black and white copy produced.
- (2) A fee of fifty cents (\$0.50) per page per each 8 ½ x 11 or 8 ½ x 14 color copy produced.
- (3) If the time reasonably necessary to produce the requested records, including time spent locating, retrieving, reviewing, redacting, and reproducing the records, exceeds more than one (1) hour, the City is permitted to charge the hourly wage of the employee(s) producing such requested records. The hourly wage is based upon the base salary of the employee(s) and does not include benefits. If an employee is not paid on an hourly basis, the hourly wage shall be determined by dividing the employee's annual salary by the required hours to be worked per year.
- (4) Any records request not subject to the provisions of the Tennessee Open Records Act may be provided at the discretion of the department head at a reasonable rate considering the employees' time and expenses to provide the records.

SECTION 18. That, pursuant to the Charter, it shall not be lawful for any department, agency, or branch of the Government to expend any money other than the purpose for which it was appropriated, nor shall the expenditures for a purpose exceed the appropriation for said purpose.

SECTION 19. If at any time the actual receipt of revenues is projected to be less than the estimated revenues, it shall be the duty of the Mayor to forthwith initiate an ordinance amending this budget ordinance so as to appropriately reduce or otherwise change the various appropriations made herein which, in the judgment of the City Council, should be made.

SECTION 20. The City Finance Officer is hereby authorized to transfer monies from one appropriation to another within the same fund as may be necessary to meet expenditures for the fiscal year 2018.

SECTION 21. In addition to FY18 appropriations for current year expenditures, funds shall be appropriated to meet obligations carried forward from prior year open purchase order balances in each fund. Such appropriation shall be from the fund balance of each respective fund.

SECTION 22. That Ordinance 11941 dated March 14, 2007 amended the Chattanooga City Code, Part II, Chapter 24 relative to parking, per Section 24-335, the City delegated the Management responsibilities for parking meters within the Special Parking Management Districts to Chattanooga Area Regional Transportation Authority. By this Budget Ordinance, any revenue in excess of the cost to CARTA for operation of metered parking spaces within the Special Parking Management Districts be appropriated to CARTA to be utilized for CARTA's parking management operations, including the costs of acquiring and maintaining parking equipment and systems and enforcement of these ordinances, as well as the acquisition, construction, and maintenance of off-street parking facilities and the provision of passenger shuttle services in the downtown Chattanooga area.

SECTION 23. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36(a), be and the same is hereby deleted and the following substituted in lieu thereof:

- (a) Enumeration of charges; quantity of water used. Sewer service charges shall be based upon the quantity of water used as shown by water meter readings and shall be the dollar amount derived by applying the total charge in dollars per one thousand (1,000) gallons for the quantities of water shown in the following table:

User Class (gallons)	FY18 Total Charges (\$/1,000 gallons)
First 100,000	\$10.30
Next 650,000	7.66
Next 1,250,000	6.22
Next 30,000,000	5.25
Over 32,000,000	5.11

In addition, the total charges derived from the above chart for residential users will be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water

consumed through the primary water meter. Each residence or apartment unit shall have a maximum monthly sewer service charge for a volume of no more than 12,000 gallons water used; unless the minimum charge due to water meter size exceeds the 12,000 gallon limit, and then the monthly sewer service charge shall be at least the minimum for that particular size water meter.

SECTION 24. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36(c) as relates to sewer service charges and fees be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Billable flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below per one thousand (1,000) gallons of water sold.

	Regional Operation & Maintenance Charge (\$/1,000 gallons)	Regional Debt Charge (\$/1,000 gallons)	Total Regional Charge Regional Capital Charge (\$/1,000 gallon)	Regional Charge (Wheelage and Treatment) (\$/1,000 gallons)
Wheelage and Treatment	\$ 1.5821	\$ 0.7147	\$ 1.5199	\$ 3.8167

If regional customers are billed directly through the water company, the rate to be charged shall be three dollars and eighty-two cents (\$3.82) per one thousand (1,000) gallons.

SECTION 25. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36 (d), be and the same hereby deleted and the following substituted in lieu thereof:

- (d) Total flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below applied to the quantity of water measured by a flow meter installed and maintained at or near the point of connection between the system of the regional user and the Chattanooga system. In the event of any malfunction of said meters, flow shall be estimated, interpolated and/or projected in the most equitable manner possible. Such estimates, along with available readings for periods where there was no malfunction, shall be the basis for billing.

	Regional Operation & Maintenance Charge (\$/1,000 gallons)	Regional Debt Charge (\$/1,000 gallons)	Regional Capital Charge (\$/1,000 gallons)	Total Regional Charge (Wheelage and Treatment) (\$/1,000 gallons)
Wheelage and Treatment	\$ 0.8434	\$ 0.4434	\$ 0.9020	\$ 2.1888

SECTION 26. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-37, be and the same is hereby deleted and the following substituted in lieu thereof:

Minimum sewer service charges based upon water meter connection size shall be as follows:

Monthly Minimum Sewer Service Charges

<u>Meter Size</u> (inches)	FY18 10/1/2017 <u>Charge per Month</u>
5/8	21.16
3/4	75.50
1	131.92
1-1/2	295.25
2	522.77
3	1,225.43
4	2,264.63
6	5,393.98
8	9,540.98

The minimum sewer service charge for residential users with various meter size shall be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter.

SECTION 27. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-41(c), be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Rates. Based upon the current cost of treating wastewater containing constituents with concentrations in excess of “normal wastewater,” numerical rates are hereby established for Bc and Sc as follows:

Bc = \$0.1229 per pound of BOD for concentrations in excess of three hundred (300) milligrams per liter.

Sc = \$0.0852 per pound of total suspended solids for concentrations in excess of four hundred (400) milligrams per liter.

SECTION 28. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-43 (b), (f) and (g)

be and the same are hereby deleted and the following substituted in lieu thereof:

(b) *Fees for garbage grinders.* Any user of a garbage grinder, except users in a premise used exclusively for an individual residence, shall be charged at a rate of three hundred seventeen dollars (\$317.00) per month. The superintendent shall bill users on a quarterly basis and the bills shall be due and payable within fifteen (15) days following the last day of the billing period.

(f) *Fees for septic tank discharge.* All persons discharging concentrated, domestic septic tank sewage waste from a truck under the provisions of Article III of this Chapter shall be charged at the rate of one hundred twenty-one dollars (\$121.00) per one thousand (1,000) gallons of such waste. The minimum charge for septic tank discharges shall be one half (1/2) of the rate for one thousand (1,000) gallons of the rate in effect at the time of such discharge.

(g) *Fees for holding tank wastes.* All persons discharging any holding tank waste authorized pursuant to division 6 of this article shall be charged at the rate of ten dollars and thirty cents (\$10.30) per one thousand (1,000) gallons of such discharge, plus any surcharge rate authorized by Article III of this chapter for concentrations of pollutants in excess of normal waste water without regard to the definition of the industrial user or other limitations set forth in such section. The Plant Manager may also require a chemical analysis of such waste and charge therefore.

(h) Late fees of 10% (ten) shall be applied to all amounts billed but not received by the due date indicated on the invoice.

(i) An applicable disconnect fee may be assessed for delinquent accounts.

SECTION 29. Notwithstanding any other provision of this Ordinance to the contrary, water providers within the City of Chattanooga shall bill according to the new Chattanooga sewer service charges effective on the 1st day of October 2017 until further notice.

SECTION 30. That per ordinance 12377 Section 2 Amending City Code, Part II, Chapter 31, Article VIII, Division 7, Fees, Section 31-354 the annual City of Chattanooga Water Quality fee for bills issued on or about October 1, 2017 for calendar year 2017 will be \$115.20 per ERU for Residential and Non-residential Properties.

SECTION 31. That this Ordinance shall be operative, as distinguished from its effective date, on and after July 1, 2017.

SECTION 32. That if any section, sentence, word or figures contained in this Ordinance should be declared invalid by a final decree of a Court of competent jurisdiction, such holding shall not affect the remaining sentences, sections, words or figures contained in this Ordinance, but the same shall remain in full force and effect.

SECTION 33. That this Ordinance shall take effect immediately from and after its passage.

PASSED on Second and Final Reading

_____, 2017

CHAIRPERSON

APPROVED: _____ DISAPPROVED: _____

DATE: _____, 2017

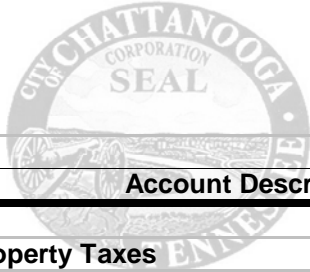
MAYOR

FY 18 General Pay Plan

Grade	Min Annual	Mid Annual	Max Annual
GS.01	OPEN		
GS.02	\$24,600	\$27,542	\$30,484
GS.03	\$24,600	\$28,304	\$32,008
GS.04	\$24,713	\$29,160	\$33,608
GS.05	\$25,133	\$30,211	\$35,289
GS.06	\$25,560	\$31,307	\$37,053
GS.07	\$25,995	\$32,450	\$38,905
GS.08	\$26,437	\$33,644	\$40,851
GS.09	\$27,254	\$35,073	\$42,893
GS.10	\$28,615	\$36,827	\$45,038
GS.11	\$30,046	\$38,668	\$47,289
GS.12	\$31,548	\$40,601	\$49,654
GS.13	\$33,127	\$42,632	\$52,138
GS.14	\$34,782	\$44,763	\$54,744
GS.15	\$36,521	\$47,001	\$57,481
GS.16	\$38,348	\$49,351	\$60,355
GS.17	\$40,265	\$51,819	\$63,373
GS.18	\$42,279	\$54,410	\$66,541
GS.19	\$44,392	\$57,130	\$69,869
GS.20	\$46,612	\$59,987	\$73,362
GS.21	\$48,942	\$62,986	\$77,031
GS.22	\$51,390	\$66,136	\$80,882
GS.23	\$53,959	\$69,442	\$84,926
GS.24	\$56,657	\$72,915	\$89,173
GS.25	\$59,490	\$76,561	\$93,631
GS.26	\$62,464	\$80,388	\$98,312
GS.27	\$65,587	\$84,408	\$103,229
GS.28	\$68,867	\$88,628	\$108,390
GS.29	\$72,311	\$93,060	\$113,809
GS.30	\$75,926	\$97,713	\$119,500
GS.31	\$79,723	\$102,599	\$125,474
GS.32	\$83,708	\$107,728	\$131,748
GS.33	\$87,894	\$113,115	\$138,335
GS.34	\$92,289	\$118,770	\$145,252
GS.35	\$96,903	\$124,709	\$152,514

FY18 Grades and Pay Ranges

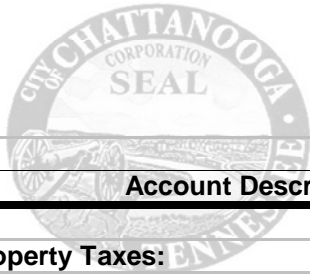
FIRE			
Grade	Min	Mid	Max
F0C	32,524	32,524	32,524
F1A	33,039	37,446	41,853
F1C	36,039	40,446	44,853
F1E	36,103	40,919	45,734
F1F	39,103	43,919	48,734
F2A	40,634	45,305	49,975
F2C	43,634	48,305	52,975
F3A	44,402	52,037	59,673
F3C	47,402	55,037	62,672
F4A	51,474	59,318	67,162
F4C	54,474	62,318	70,162
F5A	61,463	69,661	77,859
F5A	61,463	69,661	77,859
F6C	67,162	76,121	85,079
F7C	70,637	88,916	107,194
F7C	70,637	88,916	107,194
POLICE			
P1	35,142	35,142	35,142
P2	36,990	41,924	46,858
P5	46,858	51,405	55,951
P6	46,858	54,916	62,974
P7	59,359	67,276	75,194
P8	66,809	75,720	84,631
P9	82,439	99,634	116,830



City of Chattanooga
FY18 Proposed Revenues

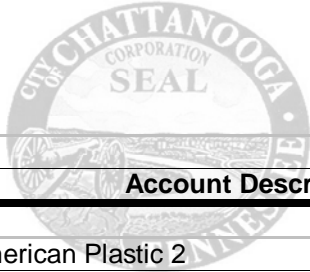
Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Property Taxes	130,379,113	130,944,479	136,804,547	149,679,945	12,875,398	9.41%
Other Local Taxes	18,751,799	17,607,421	19,740,659	19,777,100	36,441	0.18%
Licenses, Permits	4,993,752	3,989,300	4,752,336	4,752,420	84	0.00%
Other Intergovernmental Revenues	5,909,698.18	5,965,800	6,437,652	6,592,852	155,200	2.41%
State Sales Tax	13,491,087	13,500,000	13,800,000	13,852,000	52,000	0.38%
State Income Tax	3,532,771	3,750,000	3,125,000	2,500,000	(625,000)	-20.00%
Local Option Sales Tax	45,479,387	46,000,000	44,656,000	45,800,000	1,144,000	2.56%
Charges for Services	2,207,041	1,907,600	1,849,805	1,728,900	(120,905)	-6.54%
Fines, Forfeitures & Penalties	857,886	648,500	683,900	574,800	(109,100)	-15.95%
Use Of Property/Interest	2,556,570	928,000	2,677,289	2,423,000	(254,289)	-9.50%
Miscellaneous Revenue	5,254,649	5,033,900	5,365,093	5,749,983	384,890	7.17%
General Fund (1100) Only	233,413,752	230,275,000	239,892,281	253,431,000	13,538,718	5.64%





City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Property Taxes:					-	
Current Prop Tax Real & Personal	112,106,910	113,173,000	116,000,000	131,828,000	15,828,000	13.64%
Real & Personal Property Tax-Pr Yr	5,040,575	5,200,000	5,000,000	5,200,000	200,000	4.00%
Interest and penalty-Current year	289,556	181,000	300,000	300,000	-	0.00%
Interest and penalty-Prior year	1,309,269	1,196,000	1,309,000	1,309,000	-	0.00%
City fee & Atty fee-collect of delinq taxes	319,056	250,000	300,000	300,000	-	0.00%
CHA-In Lieu of Taxes	198,239	140,900	150,000	140,900	(9,100)	-6.07%
TVA-In Lieu of Taxes	2,010,675	1,996,000	1,934,875	1,930,000	(4,875)	-0.25%
J C Towers 1 & 2 In Lieu of Taxes	-	2,280	-	-	-	N/A
Good Neighbors-In Lieu of Taxes	2,808	2,800	2,800	2,800	-	0.00%
Orchard Knob Dev Corp PILOT	480	480	480	500	20	4.17%
Chattem Inc - in Lieu of Tax	65,359	65,359	65,359	65,400	41	0.06%
The Bread Factory, LLC	4,638	9,100	7,336	11,000	3,664	49.95%
Provident Life & Accident	31,062	21,062	31,062	31,100	38	0.12%
South Market, LLC	1,762	1,762	1,762	1,762	-	0.00%
Frazier Partners LLC-In Lieu of Taxes	4,289	6,434	7,960	11,900	3,940	49.50%
Invista-In Lieu of Taxes	18,960	18,960	18,728	18,700	(28)	-0.15%
Wm Wrigley Jr Co-In Lieu of Tx	29,509	27,500	29,300	29,100	(200)	-0.68%
Astec Industries-In Lieu of Tx	23,602	23,600	21,149	-	(21,149)	-100.00%
BlueCrossBlueShield-In Lieu of Tx	909,261	909,261	905,756	900,000	(5,756)	-0.64%
Heatec, Inc-In Lieu of Tx	14,676	14,676	16,061	16,100	39	0.24%
Roadtec-In Lieu of Tx	19,984	19,984	18,970	17,970	(1,000)	-5.27%
U S Express Inc-In Lieu of Tx	52,229	-	-	-	-	N/A
MK LLC-In Lieu of Tx	2,030	2,030	2,030	2,000	(30)	-1.48%
Jarnigan Road III, LLC	46,933	46,933	46,933	46,900	(33)	-0.07%
Southern Champion Tray	-	6,340	44,246	44,200	(46)	-0.10%
Alstom Power	391,158	235,000	3,327,222	-	(3,327,222)	-100.00%
Gestamp Chattanooga, LLC	213,033	200,000	198,184	198,200	16	0.01%
Scannell Properties #85, LLC	67,411	-	90,000	90,000	-	0.00%
Westinghouse	88,694	80,000	92,163	92,200	37	0.04%
Chit Chat Properties	672	672	-	-	-	N/A
Transfers In-EPB-Electric	6,325,656	6,271,433	6,271,433	6,467,984	196,551	3.13%
Transfers In-EPB-Telecom	272,723	249,294	249,294	251,983	2,689	1.08%
Transfers In-EPB-Internet	310,489	316,689	316,689	326,556	9,867	3.12%
Coca-Cola Bottling		47,713	-	-	-	N/A



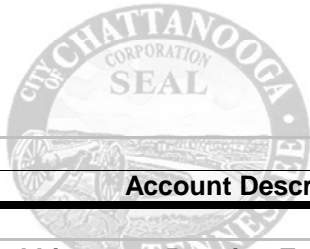
City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
American Plastic 2	11,359	11,359	29,818	29,800	(18)	-0.06%
Plastic Omnium Auto Exteriors	165,300	171,100	-	-	-	N/A
UTC One	10,148	15,940	10,147	10,100	(47)	-0.46%
UTC Two	5,790	-	5,790	5,790	-	
Rock Tenn Retail Solutions	-	15,000	-	-	-	N/A
Choo Choo Partners	14,818	14,818	-	-	-	N/A
Total Property Taxes:	130,379,113	130,944,479	136,804,547	149,679,945	12,875,398	9.41%
%chg yr. to yr.	1.95%	0.43%	4.93%	9.41%		
Amt. chg. Yr. to yr.	2,497,920	565,367	6,425,434	12,875,398	6,449,963	100.4%
Other Local Taxes:						
Liquor taxes	2,774,584	2,510,000	2,746,000	3,000,000	254,000	9.25%
Beer taxes	5,756,278	5,400,000	5,888,000	5,976,000	88,000	1.49%
Local litigation taxes-City Court	2,883	2,821	3,139	3,000	(139)	-4.43%
Gross Receipts Tax	5,608,405	4,991,200	5,900,000	6,118,000	218,000	3.69%
Corporate excise tx-intangible prop	219,192	135,000	747,855	200,000	(547,855)	-73.26%
Franchise Taxes - Application Fee	-	-	750	-	(750)	-100.00%
Franchise taxes-Chatt Gas	1,692,850	1,886,000	1,782,000	1,869,000	87,000	4.88%
Franchise taxes-Comcast Cable TV	1,319,793	1,320,000	1,211,000	1,111,000	(100,000)	-8.26%
Franchise taxes-KMC (CenturyTel)	13,481	14,400	9,515	9,600	85	0.89%
Franchise taxes-AT&T Mobility	122,637	123,000	98,400	98,000	(400)	-0.41%
Franchise taxes-EPB Fiber Optics	1,241,696	1,225,000	1,345,000	1,372,000	27,000	2.01%
Franchise taxes-Zayo Group	-	-	9,000	20,500	11,500	127.78%
Total Other Local Taxes:	18,751,799	17,607,421	19,740,659	19,777,100	36,441	0.18%
Licenses, Permits, Etc:						
Wrecker Business License	3,800	4,600	5,150	5,200	50	0.97%
Liquor by drink licenses	142,915	143,000	143,000	130,000	(13,000)	-9.09%
Liquor by drink, interest & penalty	925	2,000	3,337	2,000	(1,337)	-40.07%
Transient Vendor License	1,910	-	2,200	2,200	-	0.00%
Motor Vehicle Licenses	460,790	410,000	412,660	412,700	40	0.01%
Original Business License Fee	21,635	21,000	21,034	21,000	(34)	-0.16%
Over & Under Business License	(255)	-	136	100	(36)	-26.47%
Building permits	1,762,394	1,300,000	1,650,603	1,650,600	(3)	0.00%
Electrical permits	355,899	300,000	365,000	353,700	(11,300)	-3.10%



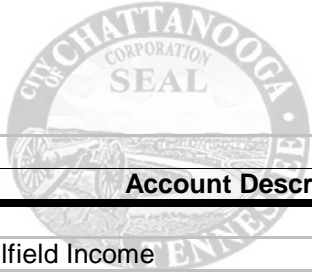
City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Plumbing fixtures connection permit	196,200	175,000	206,200	216,500	10,300	5.00%
Street cut-in permits	350,378	250,000	380,000	380,000	-	0.00%
Mechanical code permits	209,060	170,000	250,000	250,000	-	0.00%
Hotel permits	5,100	5,000	4,500	4,000	(500)	-11.11%
Gas permits	44,605	35,000	45,000	45,000	-	0.00%
Sign permits	147,690	130,000	145,000	145,000	-	0.00%
Taxicab driver permit	4,875	8,000	4,783	7,000	2,217	46.35%
Temporary Use Permit	5,940	4,100	4,903	4,900	(3)	-0.06%
Going Out of Business Permits	200	-	171	200	29	16.96%
Traffic Eng Special Events Permit	9,330	9,500	10,329	10,300	(29)	-0.28%
Fortwood Parking Permit	3,000	4,500	-	-	-	N/A
Push Cart Permits	150	-	300	200	(100)	-33.33%
Fees for issuing business licenses	62,376	46,800	46,800	56,800	10,000	21.37%
Plumbing examiners fees	26,320	60,000	40,400	26,320	(14,080)	-34.85%
Electrical examiners fees	83,500	180,000	180,000	72,000	-	0.00%
Gas examiners fees	20,310	50,000	6,000	24,000	18,000	300.00%
Beer permit application fees	113,435	100,000	109,000	120,000	11,000	10.09%
Mechanical exam fee & activity	110,200	20,000	18,100	110,000	91,900	507.73%
Permit issuance fees	52,761	46,000	55,000	55,000	-	0.00%
Exhibitor's fees	1,215	-	750	750	-	0.00%
Subdivision rev/inspection fee	27,970	20,000	25,260	26,000	740	2.93%
Adult Entertain Application Fee	10,350	10,800	9,900	8,000	(1,900)	-19.19%
Zoning Letter Fee	15,825	13,000	16,500	17,000	500	3.03%
Variance Request Fees	9,945	8,000	8,600	9,000	400	4.65%
Certificates of Occupancy	26,520	22,000	25,689	25,700	11	0.04%
Sewer Verification Letter Fee	175	300	225	200	(25)	-11.11%
Code Compliance Letter Fee	1,700	1,500	1,500	1,700	200	13.33%
ModularHome site investigation	200	-	50	50	-	0.00%
Plan Checking Fee	341,745	210,000	320,000	320,000	-	0.00%
Phased Construction Plan Rev	55,906	69,000	12,000	12,000	-	0.00%
Construction Bd of Appeals Fee	1,350	1,100	1,200	1,200	-	0.00%
Sign Board of Appeals Fee	1,900	1,500	1,056	1,100	44	4.17%
Fire Department Permits	248,103	150,000	190,000	200,000	10,000	5.26%
Misc. licenses and permits	55,405	7,600	30,000	25,000	(5,000)	-16.67%



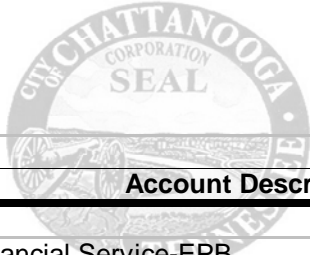
City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Total Licenses, Permits, Etc:	4,993,752	3,989,300	4,752,336	4,752,420	84	0.00%
Intergovernmental Revenues:						
State - Misc. Receipts	-	-	-	-	-	N/A
State Operations Funds TEMA	-	-	-	-	-	N/A
State - specialized training funds	496,800	535,800	500,000	535,800	35,800	7.16%
State maintenance of streets	189,696	226,000	215,000	235,000	20,000	9.30%
City allocation-state sales tax	13,491,087	13,500,000	13,800,000	13,852,000	52,000	0.38%
City allocation-state income tax	3,532,771	3,750,000	3,125,000	2,500,000	(625,000)	-20.00%
City allocation-state beer tax	81,872	81,000	80,927	82,000	1,073	1.33%
Mixed drink tax	2,909,666	2,700,000	3,084,000	3,254,000	170,000	5.51%
State - Telecommunication Sales Tax	14,076	15,000	14,300	14,000	(300)	-2.10%
State alcoholic beverage taxes	158,134	171,000	134,000	135,000	1,000	0.75%
State gas inspection fees	341,126	340,000	338,978	338,000	(978)	-0.29%
Commission from State of TN/Gross Receipts	510,374	420,000	495,000	510,000	15,000	3.03%
Hamilton County-Ross's Landing	1,139,011	1,477,000	1,477,000	1,489,052	12,052	0.82%
Local Option sales tax	45,479,387	46,000,000	44,656,000	45,800,000	1,144,000	2.56%
Hamilton County-Radio & Electronics	-	-	-	-	-	N/A
Other Local Governments	68,944	-	98,447	-	(98,447)	-100.00%
Total Intergovernmental Revenues:	68,412,942	69,215,800	68,018,652	68,744,852	726,200	1.07%
Service Charges:						
Current City Court Cost	246,165	208,600	193,000	193,000	-	0.00%
Court commissions	6,985	4,600	4,976	5,000	24	0.48%
Clerk's Fee	800,985	700,000	603,610	473,610	(130,000)	-21.54%
Delinquent Clerk's Fee	783	-	-	-	-	N/A
Service of Process	378	-	93	-	(93)	-100.00%
Delinq Service of Process	224	-	-	-	-	N/A
Processing of Release Forms	15,752	13,500	13,500	15,000	1,500	11.11%
Court Administrative Cost	1,563	600	522	500	(22)	-4.21%
Current State Court Cost	1,403	1,000	1,392	1,000	(392)	-28.16%
Court Copy Record Income	16	-	-	-	-	N/A
Other Facility Rent	8,230	-	5,000	5,000	-	0.00%
Land & Building Rents	173,159	135,300	178,000	178,000	-	0.00%



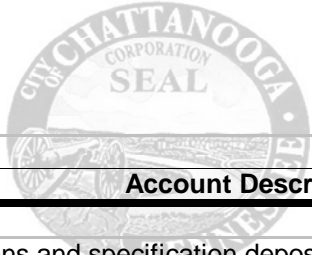
City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Ballfield Income	60,685	60,000	33,000	43,000	10,000	30.30%
Skateboard Park	26,318	25,000	27,000	27,000	-	0.00%
Carousel Ridership	126,134	100,000	123,000	123,000	-	0.00%
Walker Pavilion Rents	19,873	15,000	19,371	19,600	229	1.18%
Heritage Park House Rent	34,455	28,700	21,800	21,800	-	0.00%
Greenway facilities rent	11,058	11,900	11,400	11,000	(400)	-3.51%
Fitness Center Fees	38,676	40,000	33,000	30,000	(3,000)	-9.09%
Dock rental	29,382	22,000	30,000	30,000	-	0.00%
Ross' Landing Rent	66,803	50,000	65,000	65,000	-	0.00%
Champion's Club	39,768	36,000	35,000	35,700	700	2.00%
Recreation Center Rental	44,286	47,300	47,300	50,000	2,700	5.71%
Carousel Room Rental	13,550	11,000	12,909	16,900	3,991	30.92%
Coolidge Park Rental	18,900	13,300	18,000	18,000	-	0.00%
Preservation Fee	15,392	-	-	-	-	N/A
Auditorium box office	32,553	-	-	-	-	N/A
Tivoli box office	15,313	-	-	-	-	N/A
Memorial Ticket Stock Charge	1,027	-	-	-	-	N/A
Tivoli Ticket Stock Charge	512	-	-	-	-	N/A
Mem Auditorium OT Reimbursement	6,533	-	-	-	-	N/A
Tivoli Theatre OT Reimbursement	1,250	-	-	-	-	N/A
Park Event Fee	8,573	8,000	4,594	5,000	406	8.84%
Kidz Kamp	9,580	-	-	-	-	N/A
Sports Program Fees	8,800	4,900	9,500	9,800	300	3.16%
Non-Traditional Program Fees	2,477	2,300	2,100	2,100	-	0.00%
OutVenture Fees	23,190	19,000	21,690	23,000	1,310	6.04%
Therapeutic Fees	1,227	1,600	1,098	1,100	2	0.18%
Swimming pools	123,792	125,000	115,711	105,690	(10,021)	-8.66%
Arts & Culture	1,050	900	861	900	39	4.53%
Police Reports: Accident, et Fe	36,428	35,000	11,000	11,000	-	0.00%
Mem Aud Credit Card Fees	11,090	-	-	-	-	N/A
Tivoli Credit Card Fees	4,666	-	-	-	-	N/A
Credit Card Processing Fee	48,236	56,600	56,600	56,600	-	0.00%
Park concessions	70,188	65,300	74,000	79,700	5,700	7.70%
Civic Facilities Show Merchandise	3,749	-	-	-	-	N/A



City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Financial Service-EPB	7,200	7,200	7,200	7,200	-	0.00%
Fire & Ambulance Service Fees	11	-	4	-	(4)	-100.00%
General Pension Admin Cost	45,000	45,000	45,000	45,000	-	0.00%
Other Service Charges	(109,174)	-	188	-	(188)	-100.00%
Returned Check Fee	3,323	3,000	3,323	3,300	(23)	-0.69%
Waste Container Purchases	18,314	10,000	17,913	16,400	(1,513)	-8.45%
Non Profit Request Fee			2,150			
Total Service Charges:	2,207,041	1,907,600	1,849,805	1,728,900	(120,905)	-6.54%
Fines, Forfeitures, & Penalties:						
Current city court fines	40,273	7,000	6,043	6,100	57	0.94%
City Fines - Speeding	155,677	110,000	85,000	40,000	(45,000)	-52.94%
City Fines - Other Driving Offenses	460,379	325,000	381,000	316,500	(64,500)	-16.93%
City Fines - Non-Driving Offenses	17,572	15,000	25,200	25,700	500	1.98%
Criminal court fines	133,085	117,000	137,000	137,000	-	0.00%
Parking ticket fines	43,868	36,000	45,000	45,000	-	0.00%
Delinquent Parking Tickets	3,063	1,500	1,260	1,300	40	3.17%
Delinquent ticket-court cost	3,773	2,000	3,154	3,200	46	1.46%
Misc forfe. & pen.(beer lic.violation/boot fee)	196	35,000	243	-	(243)	-100.00%
Total Fines, Forfeitures, & Penalties:	857,886	648,500	683,900	574,800	(109,100)	-15.95%
Use of Property Income:						
Interest Earned	1,811,495	600,000	1,800,000	1,800,000	-	0.00%
Sale of City Owned Property	-	75,000	2,289	-	(2,289)	-100.00%
Sale of Back Tax Lots	378,722	100,000	340,000	300,000	(40,000)	-11.76%
Sale of Equipment - GF Dept	366,234	150,000	532,000	320,000	(212,000)	-39.85%
Sale of Scrap - GF Dept.	118	3,000	3,000	3,000	-	0.00%
Total Use of Property Income:	2,556,570	928,000	2,677,289	2,423,000	(254,289)	-9.50%
Miscellaneous Revenue:						
Private Donations	1,000	-	3,220	-	(3,220)	-100.00%
Loss & Damage - GF Dept	48,310	30,000	15,000	15,000	-	0.00%
Indirect cost	4,538,235	4,746,400	4,746,400	5,423,780	677,380	14.27%
Misc Rev - GF Dept	267,034	40,000	57,825	45,000	(12,825)	-22.18%
Payroll deduction charges	1,129	1,500	900	900	-	0.00%



City of Chattanooga
FY18 Proposed Revenues

Account Description	Actual FY 16	Budget FY 17	Projected Thru EO FY17	Proposed FY 18	Var Pp FY18 vs Pj FY17	Prop FY18 vs Proj FY17
Plans and specification deposits	16,137	12,000	15,000	19,175	4,175	27.83%
Condemnation	62,193	40,000	117,000	49,728	(67,272)	-57.50%
Municipal Lien-Interest & Penalty	13	-	67	100	33	49.25%
Damage Settlement	-	-	98,656	-	(98,656)	-100.00%
Purchase Card Rebate	43,299	40,000	53,903	54,400	497	0.92%
Take Home Vehicle Fee	77,253	70,000	73,935	66,900	(7,035)	-9.52%
Chattanooga Parking Authority	100,000	-	-	-	-	N/A
Delinquent Tax cost recovery	-	-	108,187	-	(108,187)	-100.00%
Other misc. revenue	100,046	54,000	75,000	75,000	-	0.00%
Total Miscellaneous Revenue:	5,254,649	5,033,900	5,365,093	5,749,983	384,890	7.17%
General Fund TOTAL.....	233,413,752	230,275,000	239,892,281	253,431,000	13,538,718	5.64%



City of Chattanooga
Results Area by Summary
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations					
E - GROWING ECONOMY	23,418,422	22,767,573	22,502,679	(264,894)	-1.16%
F - SMARTER STUDENTS, STRONGER FAMILIES	25,618,577	25,773,142	26,916,704	1,143,562	4.44%
H - HIGH PERFORMING GOVERNMENT	24,481,399	27,303,991	33,725,296	6,421,305	23.52%
N - STRONGER NEIGHBORHOODS	35,964,861	36,547,450	40,605,642	4,058,192	11.10%
S - SAFER STREETS	112,118,401	117,882,844	129,680,679	11,797,835	10.01%
1100 Operations Total	221,601,659	230,275,000	253,431,000	23,156,000	10.06%



City of Chattanooga
Results Area Summary
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
S - SAFER STREETS	112,118,401	117,882,844	129,680,679	11,797,835	10.01%
Grand Total	112,118,401	117,882,844	129,680,679	11,797,835	10.01%



City of Chattanooga
Results Area Summary
Fiscal Year 2018

	Actual FY16	Total Adjustments from Final	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations					
S - SAFER STREETS					
A - General Government					
General Government	10,217,171	8,987,758	8,987,758	(137)	0.00%
A - General Government Total	10,217,171	8,987,758	8,987,758	(137)	0.00%
AA - Agencies					
Clinical Therapy for Children	-	(5,000)	25,000	25,000	0.00%
Clinical Therapy Program	30,000	-	-	(30,000)	-100.00%
Forensic Interview Program	30,000	-	-	(30,000)	-100.00%
Forensic Interviewing for Kids	-	(5,000)	25,000	25,000	0.00%
General Government	53,740	55,352	55,352	(6,725)	-10.83%
Helen Ross McNabb - Mitchell Home	32,000	(23,000)	17,000	(15,000)	-46.88%
Impact! Ex-Offender Training & Development	-	(91,000)	50,000	50,000	0.00%
Increasing Safety through Emergency Safe Shelters	65,000	-	-	(65,000)	-100.00%
Intensive Criminal Justice Case Management	60,000	-	60,000	-	0.00%
AA - Agencies Total	270,740	(68,648)	232,352	(46,725)	-16.74%
H - Police					
Violence Reduction Initiative-GF	290,000	(40,000)	272,500	(40,000)	-12.80%
Administration & Support	3,808,060	(219,546)	4,857,847	(455,868)	-8.58%
Air Cards for Investigators	137,805	-	-	-	0.00%
Attrition	-	(1,014,190)	(1,014,190)	(1,014,190)	0.00%
Citizens Police Academy	-	(7,000)	7,000	7,000	0.00%
Crime Scene Civilianization	-	-	-	(210,722)	-100.00%
Emer Comm & McKamey	340	-	-	-	0.00%
Emer Comm & McKamey 1	1,611,299	(34,425)	1,675,000	15,361	0.93%
Emer Comm & McKamey2	4,428,353	-	4,810,000	327,912	7.32%
Enhancements to Public Safety Sworn Pay Plans (-	-	1,472,404	76,010	5.44%
Explorers Program	-	(11,000)	7,000	7,000	0.00%
Family Justice Center	336,055	(58,109)	526,661	58,998	12.62%
Gun Crime Network	-	545,976	1,702,691	1,702,691	0.00%
Investigative Services Division 1	4,623,948	(86,155)	4,047,301	(552,317)	-12.01%
Investigative Services Division 2	5,592,534	504,630	6,754,305	486,858	7.77%
Investigator Training	-	(6,500)	38,500	(31,500)	-45.00%
Neighborhood Policing Bureau	22,729,075	1,964,606	27,245,773	3,814,357	16.28%
Office of Chief of Police & Community Policing	1,914,777	86,149	2,878,099	86,131	3.08%
Police Chaplains	-	(6,500)	1,500	-	0.00%
Police Facilities	6,249,725	(432,145)	7,049,669	509,668	7.79%
Police Leadership and Youth	-	(59,000)	6,000	6,000	0.00%
Refugee and Immigrant Safety Education	-	(4,000)	4,000	(1,000)	-20.00%
RTIC	-	32,915	1,158,766	1,158,766	0.00%
Special Operations and Training	6,842,373	(185,456)	6,508,428	508,710	8.48%
H - Police Total	58,564,344	970,250	70,009,254	6,459,865	10.17%
J - Fire					
Attrition	-	(303,762)	(303,762)	(303,762)	0.00%
Enhancements to Public Safety Sworn Pay Plans (-	-	900,000	900,000	0.00%
Fire Administration	808,488	49,099	870,056	77,970	9.84%
Fire Logistics Division	969,338	(43,951)	1,402,434	(4,612)	-0.33%
Fire Operations	32,841,500	2,955,377	38,212,909	4,007,511	11.72%
Fire Prevention Bureau	1,305,374	137,891	1,586,877	168,266	11.86%
Fire Safety Neighborhood Engagement	-	-	-	(7,000)	-100.00%
Fire Training Division	930,906	65,490	846,441	88,322	11.65%
Increase Admin Productivity & Dev Future Leader	-	(86,372)	0	0	0.00%
No FY17 Offer	-	-	-	-	0.00%
Second Set of Turnouts	-	(100,000)	100,000	100,000	0.00%
Special Operations (Tactical Services)	243,835	17,514	261,888	31,886	13.86%
J - Fire Total	37,099,441	2,691,286	43,876,842	5,058,580	13.03%
P - Transportation					
Energy & Lighting Infrastructure	2,882,255	(49,700)	3,114,940	22,940	0.74%
Traffic Engineering	929,351	(13,814)	1,108,997	198,531	21.81%
Traffic Operations	2,155,099	(146,011)	2,350,536	104,781	4.67%
P - Transportation Total	5,966,705	(209,525)	6,574,473	326,252	5.22%
S - SAFER STREETS Total	112,118,401	12,371,121	129,680,679	11,797,835	10.01%



City of Chattanooga
 Results Area Summary
 Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
F - SMARTER STUDENTS, STRONGER FAMILIES	25,618,577	25,773,142	26,916,704	1,143,562	4.44%



City of Chattanooga
Results Area BY Offer
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	increase (Decrease) Prop vs. Budget	% Change
F - SMARTER STUDENTS, STRONGER FAMILIES					
General Government	7,740,281	6,809,012	6,626,952	(182,060)	-2.67%
A - General Government Total	7,740,281	6,809,012	6,626,952	(182,060)	-2.67%
AA - Agencies					
Audiology & Speech-Language Pathology Services	67,700	67,700	67,700	-	0.00%
Awareness & Prevention: Personal Safety	-	-	20,000	20,000	0.00%
Bethlehem Community Academy	25,000	25,000	15,000	(10,000)	-40.00%
Building a Stronger Community through the Arts & Cultural	30,000	30,000	-	(30,000)	-100.00%
Camp Signal: for children with disabilities	40,000	40,000	40,000	-	0.00%
Chattanooga Zoo: Community Engagement	25,000	25,000	25,000	-	0.00%
Comprehensive Child Abuse Prevention	-	-	15,000	15,000	0.00%
Coordinating Calls and Resource Services	-	35,000	35,000	-	0.00%
Digital Inclusion	-	-	270,000	270,000	0.00%
Early Childhood Education for At-Risk Children	350,000	350,000	350,000	-	0.00%
Education and Workforce Development in midTown	-	10,000	-	(10,000)	-100.00%
Enhancing Early Literacy at YFDC's	30,000	30,000	30,000	-	0.00%
General Government	1,584,481	1,825,488	2,063,756	238,268	13.05%
Helen Ross McNabb BASIC	15,000	15,000	15,000	-	0.00%
Helen Ross McNabb Indigent Mental Health Treatment	10,000	10,000	10,000	-	0.00%
Helen Ross McNabb Trauma Informed Psychotherapy	-	-	20,000	20,000	0.00%
Latino Family Resource Center	50,000	50,000	50,000	-	0.00%
Library Operating Services	5,815,000	5,970,000	5,970,000	-	0.00%
Offering Girls Inc Programming at multiple YFDC's	-	-	80,000	80,000	0.00%
Preserving African American History in Chattanooga	-	-	50,000	50,000	0.00%
Scholarships	-	-	100,000	100,000	0.00%
Services Plan	-	-	25,000	25,000	0.00%
Smarter Students Through Arts Education	50,000	50,000	50,000	-	0.00%
Tech Goes Home Chattanooga	210,000	200,000	-	(200,000)	-100.00%
Together We Can Scholarship Program	101,300	106,300	106,300	-	0.00%
Youth and Family Dev. - Human Services Admin.	1,165,000	1,165,000	1,426,650	261,650	22.46%
Youth Materials	-	-	50,000	50,000	0.00%
AA - Agencies Total	9,568,481	10,004,488	10,884,406	879,918	8.80%
D - General Services					
Chattanooga Zoo Management Contract	675,000	675,000	-	(675,000)	-100.00%
D - General Services Total	675,000	675,000	-	(675,000)	-100.00%
K - Public Works					
Chattanooga Zoo Management Contract	-	-	675,000	675,000	0.00%
K - Public Works Total			675,000	675,000	0.00%
N - Youth & Family Development					
Attrition	-	-	(92,715)	(92,715)	0.00%
Baby University	125,000	500,000	575,000	75,000	15.00%
Career Development	101,823	124,373	134,095	9,722	7.82%
Chattanooga Ambassador Program	244,949	239,341	239,192	(149)	-0.06%
Education and Literacy Services	288,808	291,304	299,867	8,563	2.94%
My Brother's Keeper Implementation	726	48,210	47,730	(480)	-1.00%
No FY17 Offer	20	-	-	-	0.00%
Office of Early Learning	-	180,000	140,511	(39,489)	-21.94%
YFD Recreation Administration	1,697,971	1,245,596	1,470,696	225,100	18.07%
YFD Recreation Division's Program Sections	1,555,181	1,411,550	1,418,176	6,626	0.47%
YFD Recreation Facilities	3,620,337	4,244,268	4,497,794	253,526	5.97%
N - Youth & Family Development Total	7,634,815	8,284,642	8,730,346	445,704	5.38%
Grand Total	25,618,577	25,773,142	26,916,704	1,143,562	4.44%



City of Chattanooga
 Results Area Summary
 Fiscal Year 2018

	Actual FY16	Total Adjustments from Final	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations E - GROWING ECONOMY	23,418,422	4,698,300	22,502,679	(264,894)	-1.16%



City of Chattanooga
Results Area BY Offer
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	increase (Decrease) Prop vs. Budget	% Change
E - GROWING ECONOMY					
General Government	6,192,225	5,447,209	6,040,568	593,359	10.89%
A - General Government Total	6,192,225	5,447,209	6,040,568	593,359	10.89%
AA - Agencies					
Air Quality Services	270,820	270,820	270,820	-	0.00%
Building a Stronger Community through the Arts	225,000	225,000	225,000	-	0.00%
CARTA CMAQ Grant for Enterprise South Service	-	-	69,980	69,980	0.00%
Carter Street Corporation Operating Support	200,000	200,000	200,000	-	0.00%
Chatt Alliance for Diverse Business Enterprise	125,000	125,000	115,000	(10,000)	-8.00%
Education and Inclusion for Citizens with Disabili	105,188	105,188	105,188	-	0.00%
Employment and Adult Day Services	35,000	35,000	35,000	-	0.00%
Employment for Adults with Mental Illness	60,000	60,000	60,000	-	0.00%
FY18 IRONMAN Events	130,000	225,000	225,000	-	0.00%
Growing Forward	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
Impact1! Training & Workforce Development	-	20,000	-	(20,000)	-100.00%
Increase Visitation to Moccasin Bend Park	30,000	30,000	-	(30,000)	-100.00%
Tech Workforce Program	-	40,000	40,000	-	0.00%
Workforce Development Initiative	60,000	60,000	-	(60,000)	-100.00%
AA - Agencies Total	3,592,565	3,747,565	3,549,651	(197,914)	-5.28%
B - Executive Branch					
OMA - Kiva			43,060	43,060	0.00%
B - Executive Branch Total			43,060	43,060	0.00%
D - General Services					
Civic Facilities	750,003	750,000	-	(750,000)	-100.00%
D - General Services Total	750,003	750,000	-	(750,000)	-100.00%
G - Economic & Community Development					
Attrition	-	-	(80,680)	(80,680)	0.00%
Brownfields	-	-	103,918	103,918	0.00%
ECD Administration	628,434	651,875	574,021	(77,854)	-11.94%
Economic Development - Reinvesting in Neighborhoods	506,199	338,888	350,243	11,355	3.35%
Land Development Office Operations	4,089,153	2,821,006	2,751,330	(69,676)	-2.47%
Office of Workforce Development	-	-	114,297	114,297	0.00%
G - Economic & Community Development Total	5,223,786	3,811,769	3,813,129	1,360	0.04%
K - Public Works					
Civic Facilities			750,000	750,000	0.00%
Tennessee Riverpark Downtown	1,989,624	3,104,766	2,922,784	(181,982)	-5.86%
K - Public Works Total	1,989,624	3,104,766	3,672,784	568,018	18.30%
N - Youth & Family Development					
YFD Recreation Complexes	1,537,743	1,469,481	1,568,088	98,607	6.71%
N - Youth & Family Development Total	1,537,743	1,469,481	1,568,088	98,607	6.71%
P - Transportation					
Attrition	-	-	(62,807)	(62,807)	0.00%
Design Engineering	911,177	1,048,072	1,136,281	88,209	8.42%
Infrastructure Repair and Maintenance	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
Smart Cities			134,467	134,467	0.00%
Transportation Administration	290,299	457,711	482,606	24,895	5.44%
P - Transportation Total	4,132,476	4,436,783	3,815,399	(621,384)	-14.01%
Grand Total	23,418,422	22,767,573	22,502,679	(264,894)	-1.16%



City of Chattanooga
 Results Area by Summary
 Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
N - STRONGER NEIGHBORHOODS	35,964,861	36,547,450	40,605,642	4,058,192	11.10%



City of Chattanooga
Results Area Summary
Fiscal Year 2018

	Actual FY16	Total Adjustments from Final	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations					
N - STRONGER NEIGHBORHOODS					
A - General Government					
General Government	6,811,447	8,248,006	8,248,006	2,256,076	37.65%
A - General Government Total	6,811,447	8,248,006	8,248,006	2,256,076	37.65%
AA - Agencies					
Affordable Housing & Neighborhood Revitalization	-	-	-	(50,000)	-100.00%
Affordable Housing for Low-Income Residents	-	(100,000)	50,000	50,000	0.00%
CARTA Public Transportation	5,045,361	(97,936)	4,942,440	25,000	0.51%
City Council Broadcasts, Online, Promotion	75,000	(8,547)	75,000	-	0.00%
CNE - Affordable Housing & Resident Engagement	535,000	-	535,000	-	0.00%
CNE - Outsourcing of Loan Servicing	170,000	(150,000)	170,000	-	0.00%
Emergency Cold Weather Shelter	50,000	(55,000)	70,000	-	0.00%
Empower Chattanooga	15,000	(60,000)	15,000	-	0.00%
Furniture Bank	-	-	10,000	-	0.00%
Strengthening Communities through the Arts	30,000	(20,000)	30,000	-	0.00%
Transitional Housing	25,000	(25,000)	25,000	-	0.00%
AA - Agencies Total	5,945,361	(516,483)	5,922,440	25,000	0.42%
G - Economic & Community Development					
Code Enforcement Office	-	(139,459)	2,137,607	321,498	17.70%
Economic Development - Art In The Neighborhood	574	-	-	(27,000)	-100.00%
Economic Development - Outdoor Chattanooga	336,479	(135,477)	718,587	180,598	33.57%
Economic Development - Public Art Chattanooga	93,723	(10,333)	196,011	28,433	16.97%
Economic Development - Public Art Strategy	-	(15,000)	5,000	5,000	0.00%
Neighborhood Services	444,364	(72,729)	617,332	(21,581)	-3.38%
Public Spaces Development & Engagement	100,000	(10,000)	100,000	(19,500)	-16.32%
Veterans Homeless to Housed	76,284	7,319	194,204	87,235	81.55%
G - Economic & Community Development Total	1,051,424	(375,679)	3,968,742	554,684	16.25%
H - Police					
Block Leaders Connect	-	(1,000)	3,225	3,225	0.00%
H - Police Total	-	(1,000)	3,225	3,225	0.00%
K - Public Works					
City Wide Maintenance	6,079,757	(41,887)	6,305,403	760,989	13.73%
Parks Maintenance	2,288,719	(64,839)	2,303,637	144,543	6.69%
Solid Waste and Recycle Collection	13,787,817	(817,636)	13,854,190	313,676	2.32%
K - Public Works Total	22,156,293	(924,362)	22,463,230	1,219,208	5.74%
N - STRONGER NEIGHBORHOODS Total	35,964,525	6,430,482	40,605,643	4,058,193	11.10%
1100 Operations Total	35,964,525	6,430,482	40,605,643	4,058,193	11.10%
Grand Total	35,964,525	6,430,482	40,605,643	4,058,193	11.10%



City of Chattanooga
 Results Area by Summary
 Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
H - HIGH PERFORMING GOVERNMENT	24,481,399	27,303,991	33,725,296	6,421,305	23.52%



City of Chattanooga
Results Area By Offer
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
H - HIGH PERFORMING GOVERNMENT					
A - General Government					
General Government		-	4,845,753	4,845,753	0.00%
A - General Government Total		-	4,845,753	4,845,753	0.00%
A1 - City Attorney					
Attrition	-	-	(23,501)	(23,501)	0.00%
City Attorney's Office Operations	1,484,641	1,596,673	1,570,217	(26,456)	-1.66%
Disparity Study	43,025	-	100,000	100,000	0.00%
Record & Information Management	1,839	46,800	-	(46,800)	-100.00%
Records Retention			50,000	50,000	0.00%
A1 - City Attorney Total	1,529,505	1,643,473	1,696,716	53,243	3.24%
A2 - City Council					
City Council Operations	661,083	760,213	781,878	21,665	2.85%
A2 - City Council Total	661,083	760,213	781,878	21,665	2.85%
A3 - Judges					
Judicial Operations	903,668	928,386	950,032	21,646	2.33%
A3 - Judges Total	903,668	928,386	950,032	21,646	2.33%
A4 - Information Technology					
Attrition	-	-	(180,379)	(180,379)	0.00%
IT Department Operating	5,612,089	6,754,025	7,970,908	1,216,883	18.02%
A4 - Information Technology Total	5,612,089	6,754,025	7,790,529	1,036,504	15.35%
A5 - Internal Audit					
Comprehensive Internal Audit Services	580,413	631,017	662,875	31,858	5.05%
A5 - Internal Audit Total	580,413	631,017	662,875	31,858	5.05%
A6 - Purchasing					
Attrition	-	-	(15,864)	(15,864)	0.00%
Purchasing	732,578	818,318	838,120	19,802	2.42%
A6 - Purchasing Total	732,578	818,318	822,256	3,938	0.48%
A7 - 311 Call Center					
311 Operations	517,285	687,318	669,966	(17,352)	-2.52%
Quality Assurance and Monitoring Modules	-	6,365	-	(6,365)	-100.00%
A7 - 311 Call Center Total	517,285	693,683	669,966	(23,717)	-3.42%
AA - Agencies					
Break the Barriers of Communication	-	-	65,000	65,000	0.00%
Heritage Hall	65,866	68,685	69,500	815	1.19%
AA - Agencies Total	65,866	68,685	134,500	65,815	95.82%
B - Executive Branch					
Mayor's Office	1,303,992	1,390,236	1,487,005	96,769	6.96%
Mayor's Youth Council		1,000	1,000	-	0.00%
Multiple Offers	21,664	-	-	-	0.00%
OMA - Operations	357,192	341,418	309,673	(31,745)	-9.30%
B - Executive Branch Total	1,682,848	1,732,654	1,797,678	65,024	3.75%
C - Finance & Admin					
Attrition	-	-	(15,423)	(15,423)	0.00%
Capital Projects Coordinator	-	-	55,324	55,324	0.00%
City Court Clerk Judicial Support Services	1,215,765	1,217,197	1,338,903	121,706	10.00%
Finance Administration	37,616	807,605	760,487	(47,118)	-5.83%
Financial Operations Management & Reporting	48,032	1,426,569	1,536,553	109,984	7.71%
Financial Plan Development & Management	-	561,144	568,696	7,552	1.35%
Multiple Offers	2,468,102	-	-	-	0.00%
Office of Performance Management	208,970	211,575	215,705	4,130	1.95%
Peak Academy Chattanooga	-	-	-	-	0.00%
Performance Analysts	-	-	-	-	0.00%
Strategic Capital Planning	79,915	86,300	84,780	(1,520)	-1.76%
Treasury Management Services	1,150,873	1,488,399	1,716,188	227,789	15.30%
C - Finance & Admin Total	5,209,273	5,798,789	6,261,214	462,425	7.97%
D - General Services					
Attrition	-	-	-	-	0.00%
General Services	2,734,878	2,956,520	-	(2,956,520)	-100.00%
Records Retention	-	-	-	-	0.00%
D - General Services Total	2,734,878	2,956,520	-	(2,956,520)	-100.00%
E - Human Resources					
Attrition	-	-	(28,749)	(28,749)	0.00%
Enhanced Recruiting Initiative		16,400	-	(16,400)	-100.00%
Human Resources Operations	1,731,054	1,944,524	1,938,941	(5,583)	-0.29%

City of Chattanooga
Results Area Summary
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
Multiple Offers	32,351		-	-	0.00%
TNCPE Submission for HR Department	-	5,000	-	(5,000)	-100.00%
E - Human Resources Total	1,763,405	1,965,924	1,910,192	(55,732)	-2.83%
G - Economic & Community Development					
Economic Development - Chattanooga Artist in Res	-	-	4,600	4,600	0.00%
General Services			162,432	162,432	0.00%
G - Economic & Community Development Total	-	-	167,032	167,032	0.00%
H - Police					
Air Cards for Investigations 2	-	-	10,500	10,500	0.00%
H - Police Total	-	-	10,500	10,500	0.00%
K - Public Works					
Attrition	-	-	(392,823)	(392,823)	0.00%
General Services			2,583,143	2,583,143	0.00%
Public Works Administration & Engineering	2,488,508	2,552,304	3,033,855	481,551	18.87%
K - Public Works Total	2,488,508	2,552,304	5,224,175	2,671,871	104.68%
H - HIGH PERFORMING GOVERNMENT Total	24,481,399	27,303,991	33,725,296	6,421,305	23.52%

City of Chattanooga
Dept Summary
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations					
A - General Government	30,961,123	27,236,046	34,749,036	7,512,990	27.58%
A1 - City Attorney	1,529,505	1,643,473	1,696,716	53,243	3.24%
A2 - City Council	661,083	760,213	781,878	21,665	2.85%
A3 - Judges	903,668	928,386	950,032	21,646	2.33%
A4 - Information Technology	5,612,089	6,754,025	7,790,529	1,036,504	15.35%
A5 - Internal Audit	580,413	631,017	662,875	31,858	5.05%
A6 - Purchasing	732,578	818,318	822,256	3,938	0.48%
A7 - 311 Call Center	517,285	693,683	669,966	(23,717)	-3.42%
AA - Agencies	19,443,013	19,997,255	20,723,349	726,094	3.63%
B - Executive Branch	1,682,848	1,732,654	1,840,738	108,084	6.24%
C - Finance & Admin	5,209,273	5,798,789	6,261,214	462,425	7.97%
D - General Services	4,159,881	4,381,520	-	(4,381,520)	-100.00%
E - Human Resources	1,763,405	1,965,924	1,910,192	(55,732)	-2.83%
G - Economic & Community Development	6,275,210	7,225,827	7,948,903	723,076	10.01%
H - Police	58,564,344	63,549,389	70,022,979	6,473,590	10.19%
J - Fire	37,099,441	38,818,262	43,876,842	5,058,580	13.03%
K - Public Works	26,634,761	26,901,092	32,035,189	5,134,097	19.09%
N - Youth & Family Development	9,172,558	9,754,123	10,298,434	544,311	5.58%
P - Transportation	10,099,181	10,685,004	10,389,873	(295,131)	-2.76%
1100 Operations Total	221,601,659	230,275,000	253,431,000	23,156,000	10.06%
Capital Reserves					
A - General Government		-	9,981,000	9,981,000	0.00%
Capital Reserves Total		-	9,981,000	9,981,000	0.00%
Grand Total	221,601,659	230,275,000	263,412,000	33,137,000	14.39%



City of Chattanooga
Fund By Account Type
Fiscal Year 2018

	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	73,929,412	78,418,262	82,096,240	3,677,978	4.69%
610000 - Fringe Benefits Parent (611000-619999)	45,138,657	50,140,032	60,508,623	10,368,591	20.68%
.Personnel Expenses Total	119,068,069	128,558,294	142,604,862	14,046,568	10.93%
Operating Expenses					
700000 - Services Parent (701000-709999)	32,552,149	36,841,229	38,926,319	2,085,090	5.66%
710000 - Materials & Supplies Parent (711000-719999)	2,211,006	2,579,861	2,593,073	13,212	0.51%
720000 - Travel Expense Parent (721000-729999)	315,921	280,323	305,201	24,878	8.87%
730000 - Vehicle Operating Expense Parent (731000-739999)	12,154,840	12,470,015	12,858,561	388,546	3.12%
740000 - Insurance, Claims, Damages Parent (741000-749999)	1,233,413	1,240,950	2,274,006	1,033,056	83.25%
760000 - Capital Assets Parent (761000-769999)	377,289	325,300	300,000	(25,300)	-7.78%
770000 - Capital Outlay Parent (771000-779999)	1,051,320	583,892	1,591,953	1,008,061	172.65%
780000 - Other Expenses Parent (781000-789999)	12,240,622	13,091,137	13,869,613	778,476	5.95%
Operating Expenses Total	62,136,560	67,412,707	72,718,725	5,306,018	7.87%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	40,396,694	34,301,599	38,107,412	3,805,813	11.10%
Transfers To Total	40,396,694	34,301,599	38,107,412	3,805,813	11.10%
1100 Operations Total	221,601,323	230,272,600	253,431,000	23,158,400	10.06%
Capital Reserves					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)		-	9,981,000	9,981,000	0.00%
Transfers To Total		-	9,981,000	9,981,000	0.00%
Capital Reserves Total		-	9,981,000	9,981,000	0.00%
Grand Total	221,601,323	230,272,600	263,412,000	33,139,400	14.39%



City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
1100 Operations					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	58,618,437	73,102,400	75,639,885	2,537,485	3.47%
601102 - Temporary Staffing	1,149,281	1,410,729	1,645,545	234,816	16.65%
601103 - Part Time Employees	13,763	-	33,280	33,280	0.00%
601104 - State Training Wages	495,600	535,800	544,800	9,000	1.68%
601105 - Injured On Duty Pay	44,505	-	-	-	0.00%
601199 - .	-	(658,362)	(1,201,605)	(543,243)	82.51%
601201 - Overtime	1,205,526	608,382	870,318	261,936	43.05%
601202 - Compensatory Time	128,873	1,050	-	(1,050)	-100.00%
602101 - Uniform Allowance	402,500	448,000	455,000	7,000	1.56%
602103 - Auto Allowance	9,600	9,600	9,600	-	0.00%
602105 - Cellphone Allowance	239,204	234,096	250,884	16,788	7.17%
602201 - Incentive Awards	4,900	3,600	4,887	1,287	35.75%
602301 - Personal Leave	9,042,882	-	-	-	0.00%
602302 - Personal Leave Buybacks	37,013	-	-	-	0.00%
602303 - Final Leave Payout	1,260,794	-	-	-	0.00%
602304 - Longevity	1,219,365	1,239,098	1,259,445	20,347	1.64%
602306 - Call Back Pay	32,444	66,950	153,292	86,342	128.96%
602307 - On Call Pay	24,725	20,525	58,505	37,980	185.04%
609999 - Budget - Salaries & Wages	-	1,396,394	2,372,404	976,010	69.90%
600000 - Salaries Parent (601000-609999) Total	73,929,412	78,418,262	82,096,240	3,677,978	4.69%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	1,876,593	1,940,193	1,915,540	(24,653)	-1.27%
611102 - Medicare	999,285	1,024,147	1,018,367	(5,780)	-0.56%
611199 - .	-	81,669	(1,009,288)	(1,090,957)	-1335.83%
611201 - General Pension	4,161,576	5,364,627	6,463,705	1,099,078	20.49%
611202 - Fire & Police Pension	12,150,295	13,347,035	18,435,530	5,088,495	38.12%
611204 - Union Pension	3,102	736	733	(3)	-0.41%
611205 - Other Pensions	18,220	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	10,741,498	11,413,487	13,152,742	1,739,255	15.24%
611301 - Hospitalization	12,524,379	14,432,242	17,078,214	2,645,972	18.33%
611302 - Life Insurance Benefit	132,897	141,915	146,949	5,034	3.55%
611303 - Long-Term Disability	73,352	83,333	88,069	4,736	5.68%
611304 - Health Savings Accounts	962,928	646,927	1,195,856	548,929	84.85%
611402 - Employee Health Savings Acct	153,845	148,260	144,480	(3,780)	-2.55%
611403 - On-site Medical Program	1,340,687	1,515,461	1,877,724	362,263	23.90%
610000 - Fringe Benefits Parent (611000-619999) Total	45,138,657	50,140,032	60,508,623	10,368,591	20.68%
.Personnel Expenses Total	119,068,069	128,558,294	142,604,862	14,046,568	10.93%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	146,788	200,000	175,000	(25,000)	-12.50%
701103 - Consultant Fees	479,692	657,830	547,574	(110,256)	-16.76%
701105 - Engineering Non-construction Consulting	9,204	5,000	10,000	5,000	100.00%
701106 - Honorarium	1,697	2,000	2,000	-	0.00%
701107 - Investigative Services	8,075	12,000	10,000	(2,000)	-16.67%
701109 - Legal Services	23,026	13,218	13,218	-	0.00%
701110 - Veterinary Services	5,015	6,500	4,300	(2,200)	-33.85%
701111 - IT Hosting & Managed Services	134,749	503,800	593,200	89,400	17.75%
701208 - On-the-Job Injury Claims	1,968,162	1,249,232	1,263,934	14,702	1.18%
701210 - Psychological Exam	10,150	15,000	14,000	(1,000)	-6.67%
701211 - Diagnostic Testing	2,115	-	190	190	0.00%
701213 - On-the-Job Injury Settlement Claims	56,326	-	-	-	0.00%
702101 - Carpentry	265	-	-	-	0.00%

City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
702102 - Electrical	147,447	149,807	196,500	46,693	31.17%
702103 - Exterminating Service	16,384	18,818	17,295	(1,523)	-8.09%
702104 - Masonry	1,455	-	200	200	0.00%
702105 - Painting	20,517	12,000	8,000	(4,000)	-33.33%
702106 - Plumbing	129,322	84,450	66,200	(18,250)	-21.61%
702107 - Mechanical Trades	6,810	-	-	-	0.00%
702108 - Locksmith	2,093	2,250	1,550	(700)	-31.11%
702109 - Custodial Services	93,465	129,000	139,000	10,000	7.75%
702110 - Tree Maintenance & Planting	12,300	26,000	15,000	(11,000)	-42.31%
702111 - Irrigation	-	-	5,000	5,000	0.00%
702201 - Alarm System Repair	12,814	8,600	8,200	(400)	-4.65%
702202 - Bldg & Grounds Maintenance	295,033	239,400	344,582	105,182	43.94%
702203 - Circuit Board Repair	489	200	200	-	0.00%
702204 - Contracted Repair Service	89,228	89,121	70,583	(18,538)	-20.80%
702205 - Electric Motor Drive Repair	27,021	-	-	-	0.00%
702206 - Elevator Maintenance	28,471	21,400	20,000	(1,400)	-6.54%
702207 - Maintenance Services	40,599	53,363	37,579	(15,784)	-29.58%
702208 - Fire Prevention Measures	44,783	38,031	49,993	11,962	31.45%
702209 - Furnace Boiler	835	-	-	-	0.00%
702210 - Furniture Repair	68	-	-	-	0.00%
702211 - Grounds	36,627	310,100	310,230	130	0.04%
702212 - HVAC	99,483	116,784	100,600	(16,184)	-13.86%
702214 - Landscaping	58,398	15,000	30,000	15,000	100.00%
702215 - Building Repairs or Renovations under \$5000	23,151	22,500	12,500	(10,000)	-44.44%
702216 - Roof Repair	1,878	1,300	3,000	1,700	130.77%
702217 - Valve Repairs	10,183	500	4,600	4,100	820.00%
702218 - Pump Repairs	620	1,500	2,000	500	33.33%
702219 - Street Light Maintenance	141,654	325,000	275,300	(49,700)	-15.29%
702220 - Major Repair	22,050	-	-	-	0.00%
702221 - IT Maintenance	857,485	1,069,548	1,130,799	61,251	5.73%
702222 - Cableing & Installation	3,438	-	-	-	0.00%
702223 - Fire Fighter Equipment Repair	8,619	8,600	10,100	1,500	17.44%
702224 - Equipment Inspection and Calibration	11,719	-	-	-	0.00%
702225 - IT Maintenance - Licensing	666,739	734,400	839,500	105,100	14.31%
702226 - IT Maintenance - Hosting	30,593	505,225	551,200	45,975	9.10%
702227 - IT Maintenance - Support Maintenance	329,296	327,314	632,862	305,548	93.35%
702228 - Generator Maintenance	1,080	-	-	-	0.00%
703101 - Electricity	2,244,113	2,031,161	1,905,459	(125,703)	-6.19%
703102 - Natural Gas	220,193	229,138	173,756	(55,382)	-24.17%
703103 - Water	459,996	400,075	502,960	102,885	25.72%
703105 - Street Lighting	1,586,945	1,620,000	1,664,981	44,981	2.78%
703106 - Traffic Lighting	80,295	79,865	84,028	4,163	5.21%
703107 - Electricity Plant Charges Acct # 30-0039.000 Line 1	1,064,190	1,060,135	1,083,631	23,496	2.22%
703109 - Sewer	428,334	430,930	382,098	(48,832)	-11.33%
703201 - Telephone Service	37,007	44,273	6,950	(37,323)	-84.30%
703202 - Cellular Phone Service	10,132	7,239	7,339	100	1.38%
703203 - Pager Rental	177	177	-	(177)	-100.00%
703204 - Internet & Cable Services	60,832	39,411	10,400	(29,011)	-73.61%
703206 - Air Cards	243,721	207,770	223,606	15,836	7.62%
703207 - Digital Connectivity	838,466	853,222	1,411,040	557,818	65.38%
704102 - Clothing & Linen Service	29,087	33,430	34,642	1,212	3.63%
704103 - Demurrage	895	1,325	625	(700)	-52.83%
704104 - Equipment Rental	123,732	188,031	112,657	(75,374)	-40.09%
704105 - Property Rental	166,804	181,989	67,000	(114,989)	-63.18%
704106 - Dumpster Rental	33,553	24,358	27,780	3,422	14.05%

City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704107 - Floor Mat / Scrapper Rental	9,777	7,964	9,350	1,386	17.40%
704108 - Office Machine Rental	115,204	88,295	137,701	49,406	55.96%
704109 - Traffic Control - Rental	12,285	-	-	-	0.00%
704201 - Advertising	102,204	110,969	106,756	(4,213)	-3.80%
704203 - Publicity	660	1,000	3,500	2,500	250.00%
704204 - Alarm Monitoring	9,909	16,600	10,947	(5,653)	-34.05%
704205 - Applicant & Promotional Testing	812	10,350	5,350	(5,000)	-48.31%
704206 - Binding	475	175	175	-	0.00%
704207 - Collection Expense	23,710	23,250	23,000	(250)	-1.08%
704208 - Contracted Repair	40,871	100,000	25,650	(74,350)	-74.35%
704209 - Copying	1,334	1,600	3,300	1,700	106.25%
704210 - Printing	63,142	67,378	63,019	(4,359)	-6.47%
704211 - Court Costs	1,871	3,000	3,000	-	0.00%
704212 - Data Processing Service	5,738	365,500	401,000	35,500	9.71%
704213 - Debris Removal & Cleanup	177,770	123,500	316,000	192,500	155.87%
704214 - Lighting Service	1,612	5,568	-	(5,568)	-100.00%
704215 - Security Services	42,779	273,593	178,885	(94,708)	-34.62%
704217 - Photographic Services	2,262	1,500	1,000	(500)	-33.33%
704218 - Project Inspection Fee	552	-	-	-	0.00%
704219 - Property Appraisals	85	15,073	7,573	(7,500)	-49.76%
704220 - Instructors	51,545	-	48,156	48,156	0.00%
704221 - Recreation Support Services	12,879	10,348	51,487	41,139	397.56%
704227 - Transfer Station Cost	1,042,492	800,331	1,609,200	808,869	101.07%
704228 - Translation Service	21,868	22,700	22,000	(700)	-3.08%
704234 - Supplemental Annex Fire Services	107,524	112,900	118,545	5,645	5.00%
704235 - Zoo Lease & Management	632,833	675,000	675,000	-	0.00%
704236 - 911 Emergency Services	4,428,353	4,482,088	4,810,000	327,912	7.32%
704238 - Animal Control Contracted Services	1,611,299	1,659,639	1,675,000	15,361	0.93%
704239 - Bio-Hazard / Environmental Services	13,968	16,350	87,148	70,798	433.02%
704241 - Monitoring Services	423	1,000	-	(1,000)	-100.00%
704242 - License Testing	21,336	9,200	7,700	(1,500)	-16.30%
704243 - Programmable Logic Controller (PLC) Repairs	170	-	-	-	0.00%
704245 - Crane & Hoist Repair	150	-	-	-	0.00%
704247 - Civic Facilities Management	-	750,000	750,000	-	0.00%
704304 - Contractual Personnel Services	4,625	-	(0)	(0)	0.00%
704306 - Dues	113,967	50,919	54,656	3,737	7.34%
704307 - Employment Agencies	1,239,880	398,451	362,756	(35,695)	-8.96%
704308 - Local Transportation	64,857	25,900	86,100	60,200	232.43%
704309 - Meeting Expense	31,733	54,850	45,750	(9,100)	-16.59%
704310 - Local Mileage	3,984	7,065	4,926	(2,139)	-30.28%
704311 - Miscellaneous Services	14,482	9,300	5,600	(3,700)	-39.78%
704312 - Other Contracted Service	518,655	891,505	709,825	(181,680)	-20.38%
704313 - Recording Documents	9,186	8,250	8,454	204	2.47%
704314 - Stipends	17,820	39,895	20,830	(19,065)	-47.79%
704315 - Waste Disposal	6,463,466	6,614,786	5,824,653	(790,133)	-11.94%
704316 - Wrecker Service	1,145	-	-	-	0.00%
704317 - Contracted Operations	100,297	42,672	223,060	180,388	422.73%
704318 - Management Fee	53,000	55,000	-	(55,000)	-100.00%
704319 - Parking	55,716	47,074	59,965	12,891	27.38%
704320 - Link2Gov Internet Fee	38,278	37,681	39,400	1,719	4.56%
704321 - County Trustee Collection Fee	500,391	538,633	506,500	(32,133)	-5.97%
704322 - Neighborhood & Codes Conference	(500)	-	-	-	0.00%
704329 - Radio Maintenance	172,132	171,983	1,084,244	912,261	530.44%
704330 - Demolition Services	305,484	270,000	315,000	45,000	16.67%
704332 - Pipeline Inspection Services	378	8,865	-	(8,865)	-100.00%

City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs.	
				Budget	% Change
704335 - Public Communication	15,794	-	10,370	10,370	0.00%
704336 - Tire Disposal	14,442	5,000	15,000	10,000	200.00%
704337 - Title/Escrow Search	28,575	40,000	185,275	145,275	363.19%
704340 - Shredding and Recycling Services	4,812	1,200	1,600	400	33.33%
704341 - Council Expense Reimbursements	-	27,000	27,000	-	0.00%
704342 - IT Contracted Personnel	-	282,322	490,000	207,678	73.56%
704343 - FJC - Client Support Services	323	-	-	-	0.00%
704402 - Unallocated Purchasing Card Expense	50	-	-	-	0.00%
704407 - Wireless Data Communication	38,776	52,013	51,103	(910)	-1.75%
704501 - Freight, Express & Drayage	5,915	6,150	3,125	(3,025)	-49.19%
704502 - Postage	188,196	190,054	180,942	(9,112)	-4.79%
704503 - Warehouse Storage and Delivery	-	18,000	50,000	32,000	177.78%
704504 - Load, Delivery, and Installation	448	1,000	500	(500)	-50.00%
704601 - Local Registration Fees	28,007	22,115	17,420	(4,695)	-21.23%
704602 - Training Costs	48,784	216,810	131,550	(85,260)	-39.32%
704603 - Tuition & Books	27,621	24,750	28,100	3,350	13.54%
704701 - Lockbox Fee	5,829	8,000	8,000	-	0.00%
704702 - Bank Service Charges	3,820	1,800	1,950	150	8.33%
704703 - Bank Analysis Fee	605	8,000	5,000	(3,000)	-37.50%
704704 - ETIX Processing Fee	36,286	-	-	-	0.00%
704705 - Credit Card Use Charge	91,115	58,486	63,986	5,500	9.40%
709999 - Budget - Services	-	2,443,509	1,938,296	(505,213)	-20.68%
700000 - Services Parent (701000-709999) Total	32,552,149	36,841,229	38,926,319	2,085,090	5.66%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	4,896	4,607	4,150	(457)	-9.92%
711102 - Books	5,171	10,740	5,980	(4,760)	-44.32%
711104 - Forms & Printed Material	50,784	58,546	56,896	(1,650)	-2.82%
711105 - Instructional Materials & Supplies	13,738	8,600	14,400	5,800	67.44%
711106 - Library Supplies	54,295	56,200	56,200	-	0.00%
711107 - Newspapers	3,801	3,186	3,853	667	20.94%
711108 - Periodicals, Publications	7,741	10,150	8,206	(1,944)	-19.15%
711109 - Office Supplies & Stationery	158,527	192,235	184,586	(7,649)	-3.98%
711110 - Technology Accessories & Supplies	36,228	12,500	7,359	(5,141)	-41.13%
711111 - Printer Toner Cartridges	61,288	54,920	49,000	(5,920)	-10.78%
712101 - Asphalt and Asphalt Filler	973	2,361	51,861	49,500	2096.57%
712103 - Cement, Lime, & Plaster	1,663	2,450	1,400	(1,050)	-42.86%
712104 - Concrete, Clay Pipe, & Fittings	20,282	3,120	2,700	(420)	-13.46%
712105 - Gravel, Sand, Stone, Chert	21,316	10,500	23,500	13,000	123.81%
712106 - Hardware Replacement	7,358	5,492	6,850	1,358	24.73%
712107 - Lumber & Wood Products	18,135	18,741	16,750	(1,991)	-10.62%
712108 - Other Constr & Bldg Materials	34,300	43,000	5,445	(37,555)	-87.34%
712109 - Paint	61,210	65,924	61,850	(4,074)	-6.18%
712110 - Pipe & Fittings	567	1,000	300	(700)	-70.00%
712111 - Sewer Grates & Manhole Covers	2,702	-	-	-	0.00%
712112 - Street Signs & Markings	62,227	51,150	50,350	(800)	-1.56%
712113 - Structural Steel, Iron	487	600	500	(100)	-16.67%
712114 - Plumbing Supplies	12,540	16,100	10,500	(5,600)	-34.78%
713102 - Fasteners	230	-	-	-	0.00%
713104 - Filters, Misc	3,580	2,506	3,203	697	27.81%
713107 - Packing, Valves Etc	231	-	-	-	0.00%
713108 - Pumps & Pump Parts	945	10,000	-	(10,000)	-100.00%
713109 - Repair Parts	121,493	70,850	58,230	(12,620)	-17.81%
713110 - Valve Parts	260	-	-	-	0.00%
713116 - Motors & Parts	137	-	-	-	0.00%
713117 - Hose & Fittings	349	-	-	-	0.00%

City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
713201 - Chemicals & Lab Supplies	276	-	-	-	0.00%
713202 - Chlorine	8,006	15,000	-	(15,000)	-100.00%
713203 - Dechlorination Chemicals	470	-	-	-	0.00%
713207 - Odor Control Chemicals	-	840	-	(840)	-100.00%
713211 - Water Chemicals	20,837	25,563	26,606	1,043	4.08%
714103 - Books Library	228	-	-	-	0.00%
714105 - Building Maintenance Supplies	63,962	31,544	34,200	2,656	8.42%
714106 - Cleaning Supplies	101,988	109,264	108,732	(532)	-0.49%
714107 - Clothing	103,061	160,153	155,860	(4,293)	-2.68%
714108 - Cultural Arts Supplies	434	-	100	100	0.00%
714109 - Data Processing Supplies	3,657	3,200	3,300	100	3.13%
714111 - Electrical Supplies, Bulbs, Etc	87,782	69,050	57,040	(12,010)	-17.39%
714112 - Electronic Parts	23,176	5,600	5,876	276	4.93%
714113 - Exhibits	236	-	-	-	0.00%
714114 - Film	1,000	3,000	3,000	-	0.00%
714115 - Fire Code Equipment	65,784	372,760	451,600	78,840	21.15%
714116 - Fire Supplies	34,769	32,600	35,000	2,400	7.36%
714117 - Food & Ice	120,510	104,454	99,310	(5,144)	-4.92%
714118 - Food & Supplies for Animals	5,626	5,000	5,000	-	0.00%
714119 - Fuel	206	50	50	-	0.00%
714120 - Hardware, Nails, Small Tools	120,513	45,530	48,900	3,370	7.40%
714122 - Kitchen & Dining Room Supplies	4,765	4,800	2,330	(2,470)	-51.46%
714123 - Machine Shop & Garage Supplies	1,802	1,624	1,800	176	10.84%
714124 - Medical Supplies (First Aid)	19,123	21,700	27,610	5,910	27.24%
714125 - Oil & Lubricants	3,950	4,750	3,950	(800)	-16.84%
714126 - Other Materials & Supplies	179,843	175,315	148,475	(26,840)	-15.31%
714127 - Police Ammunition & Supplies	99,765	126,000	126,000	-	0.00%
714128 - Recreational Supplies	37,814	76,774	80,938	4,164	5.42%
714129 - Safety Equipment	70,867	30,650	33,770	3,120	10.18%
714130 - Safety Shoes	18,103	20,274	21,350	1,076	5.31%
714131 - Seeds, Trees, Plants, Hort Supplies	51,990	72,202	60,000	(12,202)	-16.90%
714133 - Welding Supplies	3,815	1,700	2,800	1,100	64.71%
714135 - Locks & Key supplies	6,762	3,091	3,685	594	19.22%
714136 - Dirt mix, Mulch, Topsoil	46,945	82,000	75,000	(7,000)	-8.54%
714137 - Thermoplastic	2,178	30,000	35,000	5,000	16.67%
714138 - Flags and Banners	-	-	540	540	0.00%
714138 - Flags Banners and Signage	8,148	3,100	1,700	(1,400)	-45.16%
714138 - Other Materials & Supplies	-	-	1,500	1,500	0.00%
714141 - Machine Parts	35	-	3,000	3,000	0.00%
714143 - Event Planning, Services and Catering	38,098	13,170	17,150	3,980	30.22%
714144 - Batteries	14,463	6,568	9,775	3,207	48.83%
714145 - Classroom/Childcare Educational Supplies	-	12,000	15,000	3,000	25.00%
714147 - Police Evidence Supplies	11,141	9,000	4,000	(5,000)	-55.56%
714148 - Security Material & Supplies	6,617	3,200	3,200	-	0.00%
714149 - Waste and Recycle Containers	54,807	182,857	170,357	(12,500)	-6.84%
714150 - Promotional Items	-	-	500	500	0.00%
714151 - Police Supplies	-	-	5,000	5,000	0.00%
714152 - Police Leather Goods	-	-	20,000	20,000	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	2,211,006	2,579,861	2,593,073	13,212	0.51%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	6,962	4,480	5,580	1,100	24.55%
721102 - Transportation	62,011	61,235	64,818	3,583	5.85%
721103 - Auto Rental	2,232	2,000	2,500	500	25.00%
721201 - Hotels	103,625	80,325	97,152	16,827	20.95%
721202 - Meals	52,611	47,552	50,907	3,355	7.06%

City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
721301 - Registration Fees	80,690	79,988	78,075	(1,913)	-2.39%
721302 - Other Travel Expenses	7,790	4,743	6,169	1,426	30.07%
720000 - Travel Expense Parent (721000-729999) Total	315,921	280,323	305,201	24,878	8.87%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	643,193	1,027,783	787,050	(240,733)	-23.42%
731102 - Gasoline	1,119,791	1,702,386	1,286,851	(415,535)	-24.41%
731103 - Propane	243	475	574	99	20.84%
731201 - Contracted Vehicle Repair	975	-	2,000	2,000	0.00%
731203 - Vehicle Labor	1,480,942	1,420,006	1,176,808	(243,198)	-17.13%
731204 - Vehicle Parts & Supplies	1,601,565	1,538,599	1,226,627	(311,972)	-20.28%
731206 - Bicycle Repair & Maintenance	-	1,500	1,500	-	0.00%
731301 - Car Wash	8,506	8,194	9,928	1,734	21.16%
731302 - Licenses & Titles	689	100	50	(50)	-50.00%
731401 - Fleet Leased Vehicle	7,288,712	6,755,859	8,364,798	1,608,939	23.82%
731402 - Fleet Daily Rental	10,224	15,113	2,375	(12,738)	-84.29%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	12,154,840	12,470,015	12,858,561	388,546	3.12%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	-	950	750	(200)	-21.05%
741103 - Liability Fund Premium	1,000,000	1,000,000	2,000,000	1,000,000	100.00%
741104 - Unemployment Compensation	56,657	50,000	60,000	10,000	20.00%
742402 - Building & Content Insurance	153,916	169,000	175,500	6,500	3.85%
742403 - Vehicle & Equipment Insurance	-	250	-	(250)	-100.00%
742404 - Liability Insurance	17,056	15,000	32,056	17,056	113.71%
742503 - Fidelity & Surety Bonds	5,784	5,750	5,700	(50)	-0.87%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	1,233,413	1,240,950	2,274,006	1,033,056	83.25%
760000 - Capital Assets Parent (761000-769999)					
761109 - CIP Architectural Services	27,689	-	-	-	0.00%
761110 - CIP Building Renovations	108,459	-	-	-	0.00%
761112 - CIP Park Development	-	325,000	300,000	(25,000)	-7.69%
761204 - Equipment Purchase	220,191	-	-	-	0.00%
761301 - Office Machinery & Equipment	4,950	-	-	-	0.00%
761305 - Telephone Equipment	-	300	-	(300)	-100.00%
761308 - Computer Software over 15000	16,000	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	377,289	325,300	300,000	(25,300)	-7.78%
770000 - Capital Outlay Parent (771000-779999)					
771105 - Street Repairs	52,519	-	-	-	0.00%
772102 - Building Equipment	13,206	-	920	920	0.00%
772103 - Fire Fighting Equipment	80,090	-	-	-	0.00%
772104 - Grounds Equipment	6,390	2,000	-	(2,000)	-100.00%
772105 - Heating & Cooling Equipment	26,510	16,200	-	(16,200)	-100.00%
772107 - Other Equipment	261,468	73,600	238,060	164,460	223.45%
772108 - Recreational Equipment	50,232	65,087	33,250	(31,837)	-48.91%
772109 - Office Furniture	60,775	10,450	9,000	(1,450)	-13.88%
772110 - Firearms & Police Protection Equip	57,803	-	-	-	0.00%
772111 - Computer Software under 15000	184,539	7,865	-	(7,865)	-100.00%
772112 - Computer equipment under 5000	161,488	8,690	10,723	2,033	23.39%
772114 - Technology Replacement Installment Purchase	62,423	-	-	-	0.00%
772116 - Traffic Lights and Equipment	6,697	-	-	-	0.00%
772201 - Carpeting	18,409	-	-	-	0.00%
772203 - Fencing	8,771	-	-	-	0.00%
779999 - Budget - Capital Outlay	-	400,000	1,300,000	900,000	225.00%
770000 - Capital Outlay Parent (771000-779999) Total	1,051,320	583,892	1,591,953	1,008,061	172.65%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	406,147	311,500	557,262	245,762	78.90%
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,438,503	1,250,000	1,363,500	113,500	9.08%

City of Chattanooga
Fund by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
781105 - Municipal Billing Overhead	-	25,000	25,000	-	0.00%
781301 - Fees, Licenses, & Permits	40,372	55,498	41,352	(14,146)	-25.49%
781302 - Landfill Surcharge	60	-	-	-	0.00%
781303 - State Fees Other	5,610	5,140	4,640	(500)	-9.73%
781306 - Water Quality Mgmt Fees	433,555	458,000	458,000	-	0.00%
781309 - Technology Cost	-	670,250	670,259	9	0.00%
782201 - Awards	26,998	39,556	26,784	(12,772)	-32.29%
782202 - Donations	41,474	1,000	1,000	-	0.00%
782204 - Safety Incentive Awards	10,917	3,000	3,000	-	0.00%
782207 - Grant Award	56,178	-	-	-	0.00%
782210 - Program Expense	2,025	1,000	600	(400)	-40.00%
784101 - Appropriations	9,778,783	10,271,193	10,718,216	447,023	4.35%
780000 - Other Expenses Parent (781000-789999) Total	12,240,622	13,091,137	13,869,613	778,476	5.95%
Operating Expenses Total	62,136,560	67,412,707	72,718,725	5,306,018	7.87%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811103 - Transfer to Golf Courses	710,000	-	-	-	0.00%
811110 - Transfer to Heritage Hall	65,866	68,685	69,500	815	1.19%
811111 - Transfer to Gen Fd Special Programs	574,451	630,000	699,731	69,731	11.07%
811114 - Transfer to Public Library	5,815,000	5,970,000	6,045,000	75,000	1.26%
811203 - Transfer to Human Services Program	1,165,000	1,165,000	1,426,650	261,650	22.46%
811208 - Transfer to Regional Planning	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
811209 - Transfer to Air Pollution Fund	270,820	270,820	270,820	-	0.00%
811302 - Transfer to Fire Capital			180,700	180,700	0.00%
811303 - Transfer to Police Capital			38,000	38,000	0.00%
811304 - Transfer to Gen Gvmt Capital	2,840,728	400,000	1,027,112	627,112	156.78%
811305 - Transfer to Gen Serv Capital	250,000	-	-	-	0.00%
811307 - Transfer to Public Works Capital	398,000	-	445,000	445,000	0.00%
811311 - Transfer to Economic Community Dev Capital	4,900,000	-	-	-	0.00%
811311 - Transfer to Economic Community Dev Capital			75,000	75,000	0.00%
811313 - Transfer to Transportation Capital	2,971,000	2,931,000	2,766,757	(164,243)	-5.60%
811314 - Transfer to YFD Capital	580,000	-	425,000	425,000	0.00%
811601 - Transfer to Debt Service	17,504,272	20,514,537	22,434,479	1,919,942	9.36%
810000 - Other Financing Uses Parent (811000-819999) Total	40,396,694	34,301,599	38,107,412	3,805,813	11.10%
Transfers To Total	40,396,694	34,301,599	38,107,412	3,805,813	11.10%
1100 Operations Total	221,601,323	230,272,600	253,431,000	23,158,400	10.06%
Capital Reserves					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811302 - Transfer to Fire Capital			325,000	325,000	0.00%
811303 - Transfer to Police Capital			1,267,408	1,267,408	0.00%
811304 - Transfer to Gen Gvmt Capital		-	1,100,000	1,100,000	0.00%
811307 - Transfer to Public Works Capital			1,610,094	1,610,094	0.00%
811311 - Transfer to Economic Community Dev Capital			3,900,000	3,900,000	0.00%
811313 - Transfer to Transportation Capital			1,778,498	1,778,498	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total		-	9,981,000	9,981,000	0.00%
Transfers To Total		-	9,981,000	9,981,000	0.00%
Capital Reserves Total		-	9,981,000	9,981,000	0.00%
Grand Total	221,601,323	230,272,600	263,412,000	33,139,400	14.39%



City of Chattanooga
Department by Offer
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
AA - Agencies					
Affordable Housing & Neighborhood Revitalization	-	50,000	-	(50,000)	-100.00%
Affordable Housing for Low-Income Residents	-	-	50,000	50,000	0.00%
Air Quality Services	270,820	270,820	270,820	-	0.00%
Audiology & Speech-Language Pathology Services	67,700	67,700	67,700	-	0.00%
Awareness & Prevention: Personal Safety	-	-	20,000	20,000	0.00%
Bethlehem Community Academy	25,000	25,000	15,000	(10,000)	-40.00%
Break the Barriers of Communication	-	-	65,000	65,000	0.00%
Building a Stronger Community through the Arts	225,000	225,000	225,000	-	0.00%
Building a Stronger Community through the Arts & Cultural	30,000	30,000	-	(30,000)	-100.00%
Camp Signal: for children with disabilities	40,000	40,000	40,000	-	0.00%
CARTA CMAQ Grant for Enterprise South Service	-	-	69,980	69,980	0.00%
CARTA Public Transportation	5,045,361	4,917,440	4,942,440	25,000	0.51%
Carter Street Corporation Operating Support	200,000	200,000	200,000	-	0.00%
Chatt Alliance for Diverse Business Enterprise	125,000	125,000	115,000	(10,000)	-8.00%
Chattanooga Zoo: Community Engagement	25,000	25,000	25,000	-	0.00%
City Council Broadcasts, Online, Promotion	75,000	75,000	75,000	-	0.00%
Clinical Therapy for Children	-	-	25,000	25,000	0.00%
Clinical Therapy Program	30,000	30,000	-	(30,000)	-100.00%
CNE - Affordable Housing & Resident Engagement	535,000	535,000	535,000	-	0.00%
CNE - Outsourcing of Loan Servicing	170,000	170,000	170,000	-	0.00%
Comprehensive Child Abuse Prevention	-	-	15,000	15,000	0.00%
Coordinating Calls and Resource Services	-	35,000	35,000	-	0.00%
Digital Inclusion	-	-	270,000	270,000	0.00%
Early Childhood Education for At-Risk Children	350,000	350,000	350,000	-	0.00%
Education and Inclusion for Citizens with Disabili	105,188	105,188	105,188	-	0.00%
Education and Workforce Development in midTown	-	10,000	-	(10,000)	-100.00%
Emergency Cold Weather Shelter	50,000	70,000	70,000	-	0.00%
Employment and Adult Day Services	35,000	35,000	35,000	-	0.00%
Employment for Adults with Mental Illness	60,000	60,000	60,000	-	0.00%
Empower Chattanooga	15,000	15,000	15,000	-	0.00%
Enhancing Early Literacy at YFDC's	30,000	30,000	30,000	-	0.00%
Forensic Interview Program	30,000	30,000	-	(30,000)	-100.00%
Forensic Interviewing for Kids	-	-	25,000	25,000	0.00%
Furniture Bank	-	10,000	10,000	-	0.00%
FY18 IRONMAN Events	130,000	225,000	225,000	-	0.00%
General Government	-	-	-	-	0.00%
General Govt-Ham County MOU	1,638,221	1,887,565	2,119,108	231,543	12.27%
Growing Forward	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
Helen Ross McNabb - Mitchell Home	32,000	32,000	17,000	(15,000)	-46.88%
Helen Ross McNabb BASIC	15,000	15,000	15,000	-	0.00%
Helen Ross McNabb Indigent Mental Health Treatment	10,000	10,000	10,000	-	0.00%
Helen Ross McNabb Trauma Informed Psychotherapy	-	-	20,000	20,000	0.00%
Heritage Hall	65,866	68,685	69,500	815	1.19%
Impact1! Ex-Offender Training & Development	-	-	50,000	50,000	0.00%
Impact1! Training & Workforce Development	-	20,000	-	(20,000)	-100.00%
Increase Visitation to Moccasin Bend Park	30,000	30,000	-	(30,000)	-100.00%
Increasing Safety through Emergency Safe Shelter	65,000	65,000	-	(65,000)	-100.00%
Intensive Criminal Justice Case Management	60,000	60,000	60,000	-	0.00%
Latino Family Resource Center	50,000	50,000	50,000	-	0.00%
Library Operating Services	5,815,000	5,970,000	5,970,000	-	0.00%
Offering Girls Inc Programming at multiple YFDC's	-	-	80,000	80,000	0.00%
Preserving African American History in Chattanooga	-	-	50,000	50,000	0.00%
Scholarships	-	-	100,000	100,000	0.00%
Services Plan	-	-	25,000	25,000	0.00%
Smarter Students Through Arts Education	50,000	50,000	50,000	-	0.00%
Strengthening Communities through the Arts	30,000	30,000	30,000	-	0.00%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
Tech Goes Home Chattanooga	210,000	200,000	-	(200,000)	-100.00%
Tech Workforce Program	-	40,000	40,000	-	0.00%
Together We Can Scholarship Program	101,300	106,300	106,300	-	0.00%
Transitional Housing	25,000	25,000	25,000	-	0.00%
Workforce Development Initiative	60,000	60,000	-	(60,000)	-100.00%
Youth and Family Dev. - Human Services Admin.	1,165,000	1,165,000	1,426,650	261,650	22.46%
Youth Materials			50,000	50,000	0.00%
AA - Agencies Total	19,443,013	19,997,255	20,723,349	726,094	3.63%
Grand Total	19,443,013	19,997,255	20,723,349	726,094	3.63%

City of Chattanooga
Agencies by Offer
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
AA - Agencies					
Affordable Housing & Neighborhood Revitalization					
A10055 - Approp - Habitat for Humanity of Greater Chattanooga	-	50,000	-	(50,000)	-100.00%
Affordable Housing & Neighborhood Revitalization Total	-	50,000	-	(50,000)	-100.00%
Affordable Housing for Low-Income Residents					
A10055 - Approp - Habitat for Humanity of Greater Chattanooga	-	-	50,000	50,000	0.00%
Affordable Housing for Low-Income Residents Total	-	-	50,000	50,000	0.00%
Air Quality Services					
A12005 - Approp - Air Pollution Control Bureau	270,820	270,820	270,820	-	0.00%
Air Quality Services Total	270,820	270,820	270,820	-	0.00%
Audiology & Speech-Language Pathology Services					
A10038 - Approp - Speech & Hearing Center	67,700	67,700	67,700	-	0.00%
Audiology & Speech-Language Pathology Services Total	67,700	67,700	67,700	-	0.00%
Awareness & Prevention: Personal Safety					
A10059 - Approp - Chattanooga's Kids on the Block	-	-	20,000	20,000	0.00%
Awareness & Prevention: Personal Safety Total	-	-	20,000	20,000	0.00%
Bethlehem Community Academy					
A10045 - Approp - Bethlehem Center	25,000	25,000	15,000	(10,000)	-40.00%
Bethlehem Community Academy Total	25,000	25,000	15,000	(10,000)	-40.00%
Break the Barriers of Communication					
A10033 - Approp - Partnership Family,Child,Adult	-	-	65,000	65,000	0.00%
Break the Barriers of Communication Total	-	-	65,000	65,000	0.00%
Building a Stronger Community through the Arts					
A10003 - Approp - Arts Build	225,000	225,000	225,000	-	0.00%
Building a Stronger Community through the Arts Total	225,000	225,000	225,000	-	0.00%
Building a Stronger Community through the Arts & Cultural					
A10013 - Approp - Bessie Smith Cultural Center	30,000	30,000	-	(30,000)	-100.00%
Building a Stronger Community through the Arts & Cultural Total	30,000	30,000	-	(30,000)	-100.00%
Camp Signal: for children with disabilities					
A10040 - Approp - Signal Center	40,000	40,000	40,000	-	0.00%
Camp Signal: for children with disabilities Total	40,000	40,000	40,000	-	0.00%
CARTA CMAQ Grant for Enterprise South Service					
A11001 - CARTA Subsidy	-	-	69,980	69,980	0.00%
CARTA CMAQ Grant for Enterprise South Service Total	-	-	69,980	69,980	0.00%
CARTA Public Transportation					
A11001 - CARTA Subsidy	5,045,361	4,917,440	4,942,440	25,000	0.51%
CARTA Public Transportation Total	5,045,361	4,917,440	4,942,440	25,000	0.51%
Carter Street Corporation Operating Support					
A10004 - Approp - Carter Street Corporation	200,000	200,000	200,000	-	0.00%
Carter Street Corporation Operating Support Total	200,000	200,000	200,000	-	0.00%
Chatt Alliance for Diverse Business Enterprise					
A10011 - Approp - Chatt Area Urban League	125,000	125,000	115,000	(10,000)	-8.00%
Chatt Alliance for Diverse Business Enterprise Total	125,000	125,000	115,000	(10,000)	-8.00%
Chattanooga Zoo: Community Engagement					
A10049 - Approp - Chattanooga Zoo	25,000	25,000	25,000	-	0.00%
Chattanooga Zoo: Community Engagement Total	25,000	25,000	25,000	-	0.00%
City Council Broadcasts, Online, Promotion					
A10006 - Approp - WTCL-TV Channel 45	75,000	75,000	75,000	-	0.00%
City Council Broadcasts, Online, Promotion Total	75,000	75,000	75,000	-	0.00%
Clinical Therapy for Children					
A10009 - Approp - Children's Advocacy Center	-	-	25,000	25,000	0.00%
Clinical Therapy for Children Total	-	-	25,000	25,000	0.00%
Clinical Therapy Program					
A10009 - Approp - Children's Advocacy Center	30,000	30,000	-	(30,000)	-100.00%
Clinical Therapy Program Total	30,000	30,000	-	(30,000)	-100.00%
CNE - Affordable Housing & Resident Engagement					
A10005 - Approp - Chatt Neighborhood Enterprise	535,000	535,000	535,000	-	0.00%

City of Chattanooga
Agencies by Offer
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
CNE - Affordable Housing & Resident Engagement Total	535,000	535,000	535,000	-	0.00%
CNE - Outsourcing of Loan Servicing					
A10005 - Approp - Chatt Neighborhood Enterprise	170,000	170,000	170,000	-	0.00%
CNE - Outsourcing of Loan Servicing Total	170,000	170,000	170,000	-	0.00%
Comprehensive Child Abuse Prevention					
A10009 - Approp - Children's Advocacy Center	-	-	15,000	15,000	0.00%
Comprehensive Child Abuse Prevention Total	-	-	15,000	15,000	0.00%
Coordinating Calls and Resource Services					
A10056 - Approp - United Way of Greater Chattanooga	-	35,000	35,000	-	0.00%
Coordinating Calls and Resource Services Total	-	35,000	35,000	-	0.00%
Digital Inclusion					
A10018 - Approp - Enterprise Center	-	-	270,000	270,000	0.00%
Digital Inclusion Total	-	-	270,000	270,000	0.00%
Early Childhood Education for At-Risk Children					
A10034 - Approp - Chambliss Center for Children	350,000	350,000	350,000	-	0.00%
Early Childhood Education for At-Risk Children Total	350,000	350,000	350,000	-	0.00%
Education and Inclusion for Citizens with Disabili					
A10039 - Approp - Orange Grove	105,188	105,188	105,188	-	0.00%
Education and Inclusion for Citizens with Disabili Total	105,188	105,188	105,188	-	0.00%
Education and Workforce Development in midTown					
A10054 - Approp - Grassroots midTown	-	10,000	-	(10,000)	-100.00%
Education and Workforce Development in midTown Total	-	10,000	-	(10,000)	-100.00%
Emergency Cold Weather Shelter					
A10032 - Approp - Homeless Coalition	50,000	70,000	70,000	-	0.00%
Emergency Cold Weather Shelter Total	50,000	70,000	70,000	-	0.00%
Employment and Adult Day Services					
A10040 - Approp - Signal Center	35,000	35,000	35,000	-	0.00%
Employment and Adult Day Services Total	35,000	35,000	35,000	-	0.00%
Employment for Adults with Mental Illness					
A10044 - Approp - AIM Center, Inc	60,000	60,000	60,000	-	0.00%
Employment for Adults with Mental Illness Total	60,000	60,000	60,000	-	0.00%
Empower Chattanooga					
A10052 - Approp - Green Spaces	15,000	15,000	15,000	-	0.00%
Empower Chattanooga Total	15,000	15,000	15,000	-	0.00%
Enhancing Early Literacy at YFDC's					
A10047 - Approp - Girls, Inc.	30,000	30,000	30,000	-	0.00%
Enhancing Early Literacy at YFDC's Total	30,000	30,000	30,000	-	0.00%
Forensic Interview Program					
A10009 - Approp - Children's Advocacy Center	30,000	30,000	-	(30,000)	-100.00%
Forensic Interview Program Total	30,000	30,000	-	(30,000)	-100.00%
Forensic Interviewing for Kids					
A10009 - Approp - Children's Advocacy Center	-	-	25,000	25,000	0.00%
Forensic Interviewing for Kids Total	-	-	25,000	25,000	0.00%
Furniture Bank					
A10053 - Approp - Chattanooga Goodwill Industries	-	10,000	10,000	-	0.00%
Furniture Bank Total	-	10,000	10,000	-	0.00%
FY18 IRONMAN Events					
A10048 - Approp - Greater Chattanooga Sports & Events	130,000	225,000	225,000	-	0.00%
FY18 IRONMAN Events Total	130,000	225,000	225,000	-	0.00%
General Government					
A10007 - Approp - Tennessee River Park	-	-	-	-	0.00%
A10019 - Approp - Enterprise South Nature Park	-	-	-	-	0.00%
A10027 - Approp - ESIP Security Services	-	-	-	-	0.00%
General Government Total	-	-	-	-	0.00%
General Govt-Ham County MOU					
A10007 - Approp - Tennessee River Park	1,032,924	1,132,073	1,363,171	231,098	20.41%
A10019 - Approp - Enterprise South Nature Park	551,557	693,415	700,585	7,170	1.03%

City of Chattanooga
Agencies by Offer
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A10027 - Approp - ESIP Security Services	53,740	62,077	55,352	(6,725)	-10.83%
General Govt-Ham County MOU Total	1,638,221	1,887,565	2,119,108	231,543	12.27%
Growing Forward					
A12006 - Approp - Regional Planning Agency	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
Growing Forward Total	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
Helen Ross McNabb - Mitchell Home					
A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)	32,000	32,000	17,000	(15,000)	-46.88%
Helen Ross McNabb - Mitchell Home Total	32,000	32,000	17,000	(15,000)	-46.88%
Helen Ross McNabb BASIC					
A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)	15,000	15,000	15,000	-	0.00%
Helen Ross McNabb BASIC Total	15,000	15,000	15,000	-	0.00%
Helen Ross McNabb Indigent Mental Health Treatment					
A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)	10,000	10,000	10,000	-	0.00%
Helen Ross McNabb Indigent Mental Health Treatment Total	10,000	10,000	10,000	-	0.00%
Helen Ross McNabb Trauma Informed Psychotherapy					
A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)	-	-	20,000	20,000	0.00%
Helen Ross McNabb Trauma Informed Psychotherapy Total	-	-	20,000	20,000	0.00%
Heritage Hall					
A12008 - Approp - Heritage Hall Fund	65,866	68,685	69,500	815	1.19%
Heritage Hall Total	65,866	68,685	69,500	815	1.19%
Impact1! Ex-Offender Training & Development					
A10045 - Approp - Bethlehem Center	-	-	50,000	50,000	0.00%
Impact1! Ex-Offender Training & Development Total	-	-	50,000	50,000	0.00%
Impact1! Training & Workforce Development					
A10045 - Approp - Bethlehem Center	-	20,000	-	(20,000)	-100.00%
Impact1! Training & Workforce Development Total	-	20,000	-	(20,000)	-100.00%
Increase Visitation to Moccasin Bend Park					
A10026 - Approp - Friends of Moccasin Bend Natl Park	30,000	30,000	-	(30,000)	-100.00%
Increase Visitation to Moccasin Bend Park Total	30,000	30,000	-	(30,000)	-100.00%
Increasing Safety through Emergency Safe Shelter					
A10033 - Approp - Partnership Family,Child,Adult	65,000	65,000	-	(65,000)	-100.00%
Increasing Safety through Emergency Safe Shelter Total	65,000	65,000	-	(65,000)	-100.00%
Intensive Criminal Justice Case Management					
A10037 - Approp - Joe Johnson Mental Health	60,000	60,000	60,000	-	0.00%
Intensive Criminal Justice Case Management Total	60,000	60,000	60,000	-	0.00%
Latino Family Resource Center					
A10051 - Approp - LaPaz Chattanooga	50,000	50,000	50,000	-	0.00%
Latino Family Resource Center Total	50,000	50,000	50,000	-	0.00%
Library Operating Services					
A12001 - Approp - Bicentennial Library	5,815,000	5,970,000	5,970,000	-	0.00%
Library Operating Services Total	5,815,000	5,970,000	5,970,000	-	0.00%
Offering Girls Inc Programming at multiple YFDC's					
A10047 - Approp - Girls, Inc.	-	-	80,000	80,000	0.00%
Offering Girls Inc Programming at multiple YFDC's Total	-	-	80,000	80,000	0.00%
Preserving African American History in Chattanooga					
A10013 - Approp - Bessie Smith Cultural Center	-	-	50,000	50,000	0.00%
Preserving African American History in Chattanooga Total	-	-	50,000	50,000	0.00%
Scholarships					
A10056 - Approp - United Way of Greater Chattanooga	-	-	100,000	100,000	0.00%
Scholarships Total	-	-	100,000	100,000	0.00%
Services Plan					
A12001 - Approp - Bicentennial Library			25,000	25,000	0.00%
Services Plan Total			25,000	25,000	0.00%
Smarter Students Through Arts Education					
A10003 - Approp - Arts Build	50,000	50,000	50,000	-	0.00%
Smarter Students Through Arts Education Total	50,000	50,000	50,000	-	0.00%
Strengthening Communities through the Arts					

City of Chattanooga
Agencies by Offer
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A10013 - Approp - Bessie Smith Cultural Center	30,000	30,000	30,000	-	0.00%
Strengthening Communities through the Arts Total	30,000	30,000	30,000	-	0.00%
Tech Goes Home Chattanooga					
A10018 - Approp - Enterprise Center	210,000	200,000	-	(200,000)	-100.00%
Tech Goes Home Chattanooga Total	210,000	200,000	-	(200,000)	-100.00%
Tech Workforce Program					
A10057 - Approp - TechTown Foundation	-	40,000	40,000	-	0.00%
Tech Workforce Program Total	-	40,000	40,000	-	0.00%
Together We Can Scholarship Program					
A10010 - Approp - Community Foundation of Greater Chattanooga	101,300	106,300	106,300	-	0.00%
Together We Can Scholarship Program Total	101,300	106,300	106,300	-	0.00%
Transitional Housing					
A10050 - Approp - Chattanooga Room in the Inn	25,000	25,000	25,000	-	0.00%
Transitional Housing Total	25,000	25,000	25,000	-	0.00%
Workforce Development Initiative					
A10046 - Approp - Hope for the Inner City	60,000	60,000	-	(60,000)	-100.00%
Workforce Development Initiative Total	60,000	60,000	-	(60,000)	-100.00%
Youth and Family Dev. - Human Services Admin.					
A12004 - Approp - Human Services	1,165,000	1,165,000	1,426,650	261,650	22.46%
Youth and Family Dev. - Human Services Admin. Total	1,165,000	1,165,000	1,426,650	261,650	22.46%
Youth Materials					
A12001 - Approp - Bicentennial Library			50,000	50,000	0.00%
Youth Materials Total			50,000	50,000	0.00%
Grand Total	19,443,013	19,997,255	20,723,349	726,094	3.63%

City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	FY18			Increase (Decrease) Req vs. Budget	
	Actual FY16	Budget FY17	Proposed		% Change
1100 Operations					
AA - Agencies					
A10003 - Approp - Arts Build	275,000	275,000	275,000	-	0.00%
A10004 - Approp - Carter Street Corporation	200,000	200,000	200,000	-	0.00%
A10005 - Approp - Chatt Neighborhood Enterprise	705,000	705,000	705,000	-	0.00%
A10006 - Approp - WTCI-TV Channel 45	75,000	75,000	75,000	-	0.00%
A10007 - Approp - Tennessee River Park	1,032,924	1,132,073	1,363,171	231,098	20.41%
A10009 - Approp - Children's Advocacy Center	60,000	60,000	65,000	5,000	8.33%
A10010 - Approp - Community Foundation of Greater Chattanooga	101,300	106,300	106,300	-	0.00%
A10011 - Approp - Chatt Area Urban League	125,000	125,000	115,000	(10,000)	-8.00%
A10013 - Approp - Bessie Smith Cultural Center	60,000	60,000	80,000	20,000	33.33%
A10018 - Approp - Enterprise Center	210,000	200,000	270,000	70,000	35.00%
A10019 - Approp - Enterprise South Nature Park	551,557	693,415	700,585	7,170	1.03%
A10026 - Approp - Friends of Moccasin Bend Natl Park	30,000	30,000	-	(30,000)	-100.00%
A10027 - Approp - ESIP Security Services	53,740	62,077	55,352	(6,725)	-10.83%
A10032 - Approp - Homeless Coalition	50,000	70,000	70,000	-	0.00%
A10033 - Approp - Partnership Family, Child, Adult	65,000	65,000	65,000	-	0.00%
A10034 - Approp - Chambliss Center for Children	350,000	350,000	350,000	-	0.00%
A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)	57,000	57,000	62,000	5,000	8.77%
A10037 - Approp - Joe Johnson Mental Health	60,000	60,000	60,000	-	0.00%
A10038 - Approp - Speech & Hearing Center	67,700	67,700	67,700	-	0.00%
A10039 - Approp - Orange Grove	105,188	105,188	105,188	-	0.00%
A10040 - Approp - Signal Center	75,000	75,000	75,000	-	0.00%
A10044 - Approp - AIM Center, Inc	60,000	60,000	60,000	-	0.00%
A10045 - Approp - Bethlehem Center	25,000	45,000	65,000	20,000	44.44%
A10046 - Approp - Hope for the Inner City	60,000	60,000	-	(60,000)	-100.00%
A10047 - Approp - Girls, Inc.	30,000	30,000	110,000	80,000	266.67%
A10048 - Approp - Greater Chattanooga Sports & Events	130,000	225,000	225,000	-	0.00%
A10049 - Approp - Chattanooga Zoo	25,000	25,000	25,000	-	0.00%
A10050 - Approp - Chattanooga Room in the Inn	25,000	25,000	25,000	-	0.00%
A10051 - Approp - LaPaz Chattanooga	50,000	50,000	50,000	-	0.00%
A10052 - Approp - Green Spaces	15,000	15,000	15,000	-	0.00%
A10053 - Approp - Chattanooga Goodwill Industries	-	10,000	10,000	-	0.00%
A10054 - Approp - Grassroots midTown	-	10,000	-	(10,000)	-100.00%
A10055 - Approp - Habitat for Humanity of Greater Chattanooga	-	50,000	50,000	-	0.00%
A10056 - Approp - United Way of Greater Chattanooga	-	35,000	135,000	100,000	285.71%
A10057 - Approp - TechTown Foundation	-	40,000	40,000	-	0.00%
A10059 - Approp - Chattanooga's Kids on the Block	-	-	20,000	20,000	0.00%
A11001 - CARTA Subsidy	5,045,361	4,917,440	5,012,420	94,980	1.93%
A12001 - Approp - Bicentennial Library	5,815,000	5,970,000	6,045,000	75,000	1.26%
A12004 - Approp - Human Services	1,165,000	1,165,000	1,426,650	261,650	22.46%
A12005 - Approp - Air Pollution Control Bureau	270,820	270,820	270,820	-	0.00%
A12006 - Approp - Regional Planning Agency	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
A12008 - Approp - Heritage Hall Fund	65,866	68,685	69,500	815	1.19%
AA - Agencies Total	19,443,013	19,997,255	20,723,349	726,094	3.63%
1100 Operations Total	19,443,013	19,997,255	20,723,349	726,094	3.63%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
AA - Agencies					
Operating Expenses					
780000 - Other Expenses Parent (781000-789999)	9,774,770	10,171,193	10,707,716	536,523	5.27%
Operating Expenses Total	9,774,770	10,171,193	10,707,716	536,523	5.27%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	9,668,243	9,826,062	10,015,633	189,571	1.93%
Transfers To Total	9,668,243	9,826,062	10,015,633	189,571	1.93%
AA - Agencies Total	19,443,013	19,997,255	20,723,349	726,094	3.63%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
AA - Agencies					
Operating Expenses					
780000 - Other Expenses Parent (781000-789999)					
784101 - Appropriations	9,774,770	10,171,193	10,707,716	536,523	5.27%
780000 - Other Expenses Parent (781000-789999) Total	9,774,770	10,171,193	10,707,716	536,523	5.27%
Operating Expenses Total	9,774,770	10,171,193	10,707,716	536,523	5.27%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811110 - Transfer to Heritage Hall	65,866	68,685	69,500	815	1.19%
811114 - Transfer to Public Library	5,815,000	5,970,000	6,045,000	75,000	1.26%
811203 - Transfer to Human Services Program	1,165,000	1,165,000	1,426,650	261,650	22.46%
811208 - Transfer to Regional Planning	2,351,557	2,351,557	2,203,663	(147,894)	-6.29%
811209 - Transfer to Air Pollution Fund	270,820	270,820	270,820	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	9,668,243	9,826,062	10,015,633	189,571	1.93%
Transfers To Total	9,668,243	9,826,062	10,015,633	189,571	1.93%
AA - Agencies Total	19,443,013	19,997,255	20,723,349	726,094	3.63%



City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A - General Government					
Capital Reserves		-	9,981,000	9,981,000	0.00%
General Government	30,961,123	27,236,046	34,744,036	7,507,990	27.57%
A - General Government Total	30,961,123	27,236,046	44,725,036	17,488,990	64.21%



City of Chattanooga
Cost Center Summary
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	
					% Change
1100 Operations					
A - General Government					
A12002 - Approp - Debt Service Fund	17,504,272	20,514,537	22,434,479	1,919,942	9.36%
A12003 - Approp - Capital Improvements	9,008,728	400,000	2,832,717	2,432,717	608.18%
A20001 - Election Expense	-	225,000	-	(225,000)	-100.00%
A20201 - City Code Revision	14,823	10,000	14,000	4,000	40.00%
A20301 - Unemployment Insurance	56,657	50,000	60,000	10,000	20.00%
A20401 - Contingency Fund Appropriation	738,554	2,443,509	3,790,840	1,347,331	55.14%
A20501 - R&R - Finance	446	21,000	1,300,000	1,279,000	6090.48%
A20502 - R&R - Police	67,873	135,000	-	(135,000)	-100.00%
A20503 - R&R - Public Works	86,090	-	-	-	0.00%
A20505 - R&R - General Services	35,436	70,000	-	(70,000)	-100.00%
A20508 - R&R - Fire	85,060	95,000	-	(95,000)	-100.00%
A20510 - R&R - Information Technology	7,041	-	-	-	0.00%
A20515 - R&R - Youth & Family Development	28,342	50,000	-	(50,000)	-100.00%
A20516 - R&R - Transportation	6,697	29,000	-	(29,000)	-100.00%
A20601 - Audits, Dues & Surveys	126,726	200,000	175,000	(25,000)	-12.50%
A20602 - Intergovernmental Relations	298,383	265,000	285,000	20,000	7.55%
A20603 - City Water Quality Mgmt Fees	425,606	458,000	458,000	-	0.00%
A20604 - Liability Insurance Premiums	1,000,000	1,000,000	2,000,000	1,000,000	100.00%
A20607 - Education per TCA 57-4-306	1,438,503	1,250,000	1,363,500	113,500	9.08%
A20609 - ESIP Administration	9,533	-	10,500	10,500	0.00%
A20901 - TAP - General Government	-	20,000	25,000	5,000	25.00%
A20902 - TAP - Finance Department	1,500	-	-	-	0.00%
A20903 - TAP - Police Department	13,500	-	-	-	0.00%
A20904 - TAP - Fire Department	5,675	-	-	-	0.00%
A20907 - TAP - General Services	359	-	-	-	0.00%
A20915 - TAP - Transportation	1,319	-	-	-	0.00%
A - General Government Total	30,961,123	27,236,046	34,749,036	7,512,990	27.58%
1100 Operations Total	30,961,123	27,236,046	34,749,036	7,512,990	27.58%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A - General Government					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)	-	-	1,482,544	1,482,544	0.00%
Personnel Expenses Total	-	-	1,482,544	1,482,544	0.00%
Operating Expenses					
700000 - Services Parent (701000-709999)	415,111	3,163,509	2,807,296	(356,213)	-11.26%
710000 - Materials & Supplies Parent (711000-719999)	78,705	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999)	17,134	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	1,056,657	1,050,000	2,060,000	1,010,000	96.19%
760000 - Capital Assets Parent (761000-769999)	76,945	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	188,998	400,000	1,300,000	900,000	225.00%
780000 - Other Expenses Parent (781000-789999)	1,904,573	1,708,000	1,832,000	124,000	7.26%
Operating Expenses Total	3,738,123	6,321,509	7,999,296	1,677,787	26.54%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	27,223,000	20,914,537	35,248,196	14,333,659	68.53%
Transfers To Total	27,223,000	20,914,537	35,248,196	14,333,659	68.53%
A - General Government Total	30,961,123	27,236,046	44,730,036	17,493,990	64.23%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A - General Government					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	-	-	1,482,544	1,482,544	0.00%
600000 - Salaries Parent (601000-609999) Total	-	-	1,482,544	1,482,544	0.00%
610000 - Fringe Benefits Parent (611000-619999)					
.Personnel Expenses Total	-	-	1,482,544	1,482,544	0.00%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	126,726	200,000	175,000	(25,000)	-12.50%
701103 - Consultant Fees	40,201	-	-	-	0.00%
701109 - Legal Services	20,000	-	-	-	0.00%
702102 - Electrical	865	-	-	-	0.00%
702201 - Alarm System Repair	3,350	-	-	-	0.00%
704306 - Dues	62,242	-	-	-	0.00%
704309 - Meeting Expense	602	-	-	-	0.00%
704311 - Miscellaneous Services	5,500	-	-	-	0.00%
704312 - Other Contracted Service	36,480	490,000	655,000	165,000	33.67%
704502 - Postage	2,666	-	-	-	0.00%
704603 - Tuition & Books	22,353	20,000	25,000	5,000	25.00%
709999 - Budget - Services	-	2,443,509	1,933,296	(510,213)	-20.88%
700000 - Services Parent (701000-709999) Total	415,111	3,163,509	2,802,296	(361,213)	-11.42%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	917	-	-	-	0.00%
711102 - Books	52	-	-	-	0.00%
712112 - Street Signs & Markings	156	-	-	-	0.00%
714107 - Clothing	4,157	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	49,330	-	-	-	0.00%
714126 - Other Materials & Supplies	350	-	-	-	0.00%
714138 - Flags Banners and Signage	4,680	-	-	-	0.00%
714143 - Event Planning, Services and Catering	19,063	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	78,705	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	427	-	-	-	0.00%
721102 - Transportation	5,425	-	-	-	0.00%
721201 - Hotels	3,640	-	-	-	0.00%
721202 - Meals	1,840	-	-	-	0.00%
721301 - Registration Fees	5,353	-	-	-	0.00%
721302 - Other Travel Expenses	449	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	17,134	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741103 - Liability Fund Premium	1,000,000	1,000,000	2,000,000	1,000,000	100.00%
741104 - Unemployment Compensation	56,657	50,000	60,000	10,000	20.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	1,056,657	1,050,000	2,060,000	1,010,000	96.19%
760000 - Capital Assets Parent (761000-769999)					
761110 - CIP Building Renovations	24,459	-	-	-	0.00%
761204 - Equipment Purchase	31,536	-	-	-	0.00%
761301 - Office Machinery & Equipment	4,950	-	-	-	0.00%
761308 - Computer Software over 15000	16,000	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	76,945	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	3,673	-	-	-	0.00%
772103 - Fire Fighting Equipment	62,927	-	-	-	0.00%
772104 - Grounds Equipment	1,398	-	-	-	0.00%
772107 - Other Equipment	23,178	-	-	-	0.00%
772108 - Recreational Equipment	23,690	-	-	-	0.00%
772109 - Office Furniture	16,197	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18	Increase	% Change
			Proposed	(Decrease) Prop vs. Budget	
772111 - Computer Software under 15000	14,389	-	-	-	0.00%
772112 - Computer equipment under 5000	32,466	-	-	-	0.00%
772116 - Traffic Lights and Equipment	6,697	-	-	-	0.00%
772201 - Carpeting	4,383	-	-	-	0.00%
779999 - Budget - Capital Outlay	-	400,000	1,300,000	900,000	225.00%
770000 - Capital Outlay Parent (771000-779999) Total	188,998	400,000	1,300,000	900,000	225.00%
780000 - Other Expenses Parent (781000-789999)					
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,438,503	1,250,000	1,363,500	113,500	9.08%
781306 - Water Quality Mgmt Fees	425,606	458,000	458,000	-	0.00%
782202 - Donations	36,451	-	-	-	0.00%
784101 - Appropriations	4,013	-	10,500	10,500	0.00%
780000 - Other Expenses Parent (781000-789999) Total	1,904,573	1,708,000	1,832,000	124,000	7.26%
Operating Expenses Total	3,738,123	6,321,509	7,999,296	1,677,787	26.54%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811103 - Transfer to Golf Courses	710,000	-	-	-	0.00%
811302 - Transfer to Fire Capital			505,700	505,700	0.00%
811303 - Transfer to Police Capital			1,305,408	1,305,408	0.00%
811304 - Transfer to Gen Gvmt Capital	2,840,728	400,000	2,127,112	1,727,112	431.78%
811305 - Transfer to Gen Serv Capital	250,000	-	-	-	0.00%
811307 - Transfer to Public Works Capital	398,000	-	2,055,094	2,055,094	0.00%
811311 - Transfer to Economic Community Dev Capital			3,975,000	3,975,000	0.00%
811311 - Transfer to Economic Community Dev Capital	4,900,000	-	-	-	0.00%
811313 - Transfer to Transportation Capital	40,000	-	2,420,403	2,420,403	0.00%
811314 - Transfer to YFD Capital	580,000	-	425,000	425,000	0.00%
811601 - Transfer to Debt Service	17,504,272	20,514,537	22,434,479	1,919,942	9.36%
810000 - Other Financing Uses Parent (811000-819999) Total	27,223,000	20,914,537	35,248,196	14,333,659	68.53%
Transfers To Total	27,223,000	20,914,537	35,248,196	14,333,659	68.53%
A - General Government Total	30,961,123	27,236,046	44,730,036	17,493,990	64.23%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A1 - City Attorney					
Attrition	-	-	(23,501)	(23,501)	0.00%
City Attorney's Office Operations	1,484,641	1,596,673	1,570,217	(26,456)	-1.66%
Disparity Study	43,025	-	100,000	100,000	0.00%
Record & Information Management	1,839	46,800	-	(46,800)	-100.00%
Records Retention			50,000	50,000	0.00%
A1 - City Attorney Total	1,529,505	1,643,473	1,696,716	53,243	3.24%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A1 - City Attorney					
A00301 - City Attorney Operations	1,527,666	1,596,673	1,646,716	50,043	3.13%
A00302 - Records Retention Management	1,839	46,800	50,000	3,200	6.84%
A1 - City Attorney Total	1,529,505	1,643,473	1,696,716	53,243	3.24%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A1 - City Attorney					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	823,440	1,002,483	942,849	(59,634)	-5.95%
601105 - Injured On Duty Pay	372	-	-	-	0.00%
601199 - .	-	-	(14,571)	(14,571)	0.00%
601201 - Overtime	83	400	-	(400)	-100.00%
602105 - Cellphone Allowance	1,680	1,800	1,440	(360)	-20.00%
602304 - Longevity	1,875	2,250	6,750	4,500	200.00%
600000 - Salaries Parent (601000-609999) Total	950,268	1,006,933	936,468	(70,465)	-7.00%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	54,495	55,702	58,370	2,668	4.79%
611102 - Medicare	13,137	13,849	14,457	608	4.39%
611199 - .	-	-	(8,930)	(8,930)	0.00%
611201 - General Pension	133,641	167,106	194,821	27,715	16.59%
611206 - Other Post-employment Benefits (OPEB)	86,136	83,603	85,907	2,304	2.76%
611301 - Hospitalization	107,706	128,633	121,160	(7,473)	-5.81%
611302 - Life Insurance Benefit	1,344	1,390	1,493	103	7.41%
611303 - Long-Term Disability	2,334	2,545	2,686	141	5.54%
611304 - Health Savings Accounts	8,034	3,590	5,386	1,796	50.03%
611402 - Employee Health Savings Acct	1,565	1,440	2,160	720	50.00%
611403 - On-site Medical Program	13,040	14,112	16,800	2,688	19.05%
610000 - Fringe Benefits Parent (611000-619999) Total	421,432	471,970	494,310	22,340	4.73%
.Personnel Expenses Total	1,371,700	1,478,903	1,430,778	(48,125)	-3.25%
Operating Expenses	157,805	164,570	265,938	101,368	61.60%
A1 - City Attorney Total	1,529,505	1,643,473	1,696,716	53,243	3.24%



City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A1 - City Attorney					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	823,440	1,002,483	942,849	(59,634)	-5.95%
601105 - Injured On Duty Pay	372	-	-	-	0.00%
601199 - .	-	-	(14,571)	(14,571)	0.00%
601201 - Overtime	83	400	-	(400)	-100.00%
602105 - Cellphone Allowance	1,680	1,800	1,440	(360)	-20.00%
602301 - Personal Leave	118,832	-	-	-	0.00%
602303 - Final Leave Payout	3,986	-	-	-	0.00%
602304 - Longevity	1,875	2,250	6,750	4,500	200.00%
600000 - Salaries Parent (601000-609999) Total	950,268	1,006,933	936,468	(70,465)	-7.00%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	54,495	55,702	58,370	2,668	4.79%
611102 - Medicare	13,137	13,849	14,457	608	4.39%
611199 - .	-	-	(8,930)	(8,930)	0.00%
611201 - General Pension	133,641	167,106	194,821	27,715	16.59%
611206 - Other Post-employment Benefits (OPEB)	86,136	83,603	85,907	2,304	2.76%
611301 - Hospitalization	107,706	128,633	121,160	(7,473)	-5.81%
611302 - Life Insurance Benefit	1,344	1,390	1,493	103	7.41%
611303 - Long-Term Disability	2,334	2,545	2,686	141	5.54%
611304 - Health Savings Accounts	8,034	3,590	5,386	1,796	50.03%
611402 - Employee Health Savings Acct	1,565	1,440	2,160	720	50.00%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	43,025	1,500	100,000	98,500	6566.67%
701109 - Legal Services	3,026	8,218	8,218	-	0.00%
701208 - On-the-Job Injury Claims	543	500	-	(500)	-100.00%
702221 - IT Maintenance	9,115	7,742	7,742	-	0.00%
702226 - IT Maintenance - Hosting	4,329	-	-	-	0.00%
703201 - Telephone Service	51	250	-	(250)	-100.00%
703204 - Internet & Cable Services	-	300	-	(300)	-100.00%
704105 - Property Rental	-	27,300	-	(27,300)	-100.00%
704108 - Office Machine Rental	4,586	4,500	4,500	-	0.00%
704201 - Advertising	3,793	4,000	4,000	-	0.00%
704209 - Copying	170	500	500	-	0.00%
704211 - Court Costs	65	-	-	-	0.00%
704219 - Property Appraisals	85	73	73	-	0.00%
704228 - Translation Service	80	-	-	-	0.00%
704306 - Dues	3,555	2,000	2,000	-	0.00%
704307 - Employment Agencies	1,021	-	-	-	0.00%
704309 - Meeting Expense	574	700	700	-	0.00%
704310 - Local Mileage	-	50	50	-	0.00%
704313 - Recording Documents	(22)	-	-	-	0.00%
704316 - Wrecker Service	165	-	-	-	0.00%
704319 - Parking	48	100	100	-	0.00%
704501 - Freight, Express & Drayage	331	250	250	-	0.00%
704502 - Postage	1,804	3,000	3,000	-	0.00%
704503 - Warehouse Storage and Delivery	-	18,000	50,000	32,000	177.78%
704601 - Local Registration Fees	1,907	2,500	2,500	-	0.00%
704602 - Training Costs	2,285	500	500	-	0.00%
704603 - Tuition & Books	250	250	250	-	0.00%
700000 - Services Parent (701000-709999) Total	80,786	82,233	184,383	102,150	124.22%
710000 - Materials & Supplies Parent (711000-719999)					
711106 - Library Supplies	53,429	55,000	55,000	-	0.00%
711107 - Newspapers	177	200	200	-	0.00%
711109 - Office Supplies & Stationery	8,127	7,000	7,000	-	0.00%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A2 - City Council					
City Council Operations	661,083	760,213	781,878	21,665	2.85%
A2 - City Council Total	661,083	760,213	781,878	21,665	2.85%

City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A2 - City Council					
A00101 - City Council	661,083	760,213	781,878	21,665	2.85%
A2 - City Council Total	661,083	760,213	781,878	21,665	2.85%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A2 - City Council					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	384,380	411,195	406,683	(4,512)	-1.10%
610000 - Fringe Benefits Parent (611000-619999)	204,132	235,552	262,246	26,694	11.33%
. Personnel Expenses Total	588,512	646,747	668,929	22,182	3.43%
700000 - Services Parent (701000-709999)	28,226	54,150	51,400	(2,750)	-5.08%
710000 - Materials & Supplies Parent (711000-719999)	19,176	15,685	17,215	1,530	9.75%
720000 - Travel Expense Parent (721000-729999)	9,882	18,000	18,150	150	0.83%
730000 - Vehicle Operating Expense Parent (731000-739999)	-	100	500	400	400.00%
770000 - Capital Outlay Parent (771000-779999)	15,252	20,250	20,920	670	3.31%
780000 - Other Expenses Parent (781000-789999)	35	5,281	4,764	(517)	-9.79%
Operating Expenses Total	72,571	113,466	112,949	(517)	-0.46%
A2 - City Council Total	661,083	760,213	781,878	21,665	2.85%



City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A2 - City Council					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	360,782	410,445	405,858	(4,587)	-1.12%
601201 - Overtime	172	-	-	-	0.00%
602301 - Personal Leave	22,751	-	-	-	0.00%
602304 - Longevity	675	750	825	75	10.00%
600000 - Salaries Parent (601000-609999) Total	384,380	411,195	406,683	(4,512)	-1.10%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	22,289	24,311	24,495	184	0.76%
611102 - Medicare	5,213	5,738	5,727	(11)	-0.19%
611201 - General Pension	53,784	68,135	80,999	12,864	18.88%
611206 - Other Post-employment Benefits (OPEB)	34,788	34,088	35,719	1,631	4.78%
611301 - Hospitalization	77,894	91,521	101,339	9,818	10.73%
611302 - Life Insurance Benefit	813	849	849	(0)	-0.02%
611303 - Long-Term Disability	1,031	1,118	1,118	(0)	-0.04%
611403 - On-site Medical Program	8,320	9,792	12,000	2,208	22.55%
610000 - Fringe Benefits Parent (611000-619999) Total	204,132	235,552	262,246	26,694	11.33%
.Personnel Expenses Total	588,512	646,747	668,929	22,182	3.43%
Operating Expenses					
700000 - Services Parent (701000-709999)					
702207 - Maintenance Services	-	500	-	(500)	-100.00%
703201 - Telephone Service	28	400	-	(400)	-100.00%
703204 - Internet & Cable Services	-	500	-	(500)	-100.00%
703206 - Air Cards	2,550	2,400	600	(1,800)	-75.00%
703207 - Digital Connectivity	344	350	-	(350)	-100.00%
704108 - Office Machine Rental	3,462	4,800	5,000	200	4.17%
704201 - Advertising	3,289	2,500	4,000	1,500	60.00%
704210 - Printing	624	700	700	-	0.00%
704306 - Dues	50	-	-	-	0.00%
704309 - Meeting Expense	12,298	10,250	10,300	50	0.49%
704310 - Local Mileage	263	750	500	(250)	-33.33%
704311 - Miscellaneous Services	1,008	600	-	(600)	-100.00%
704319 - Parking	1,435	600	1,500	900	150.00%
704341 - Council Expense Reimbursements	-	27,000	27,000	-	0.00%
704501 - Freight, Express & Drayage	34	-	-	-	0.00%
704502 - Postage	701	400	400	-	0.00%
704601 - Local Registration Fees	327	600	600	-	0.00%
700000 - Services Parent (701000-709999) Total	28,226	54,150	51,400	(2,750)	-5.08%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	45	250	250	-	0.00%
711102 - Books	-	85	85	-	0.00%
711104 - Forms & Printed Material	360	-	-	-	0.00%
711107 - Newspapers	302	450	350	(100)	-22.22%
711109 - Office Supplies & Stationery	2,885	2,600	2,800	200	7.69%
711110 - Technology Accessories & Supplies	1,324	600	-	(600)	-100.00%
711111 - Printer Toner Cartridges	-	-	600	600	0.00%
714107 - Clothing	96	-	-	-	0.00%
714108 - Cultural Arts Supplies	64	-	100	100	0.00%
714117 - Food & Ice	13,723	11,000	12,500	1,500	13.64%
714122 - Kitchen & Dining Room Supplies	234	700	530	(170)	-24.29%
714126 - Other Materials & Supplies	143	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	19,176	15,685	17,215	1,530	9.75%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	665	900	900	-	0.00%
721102 - Transportation	1,126	6,500	6,500	-	0.00%
721103 - Auto Rental	50	150	150	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	
					% Change
721201 - Hotels	3,846	4,910	5,000	90	1.83%
721202 - Meals	2,418	3,500	3,500	-	0.00%
721301 - Registration Fees	1,298	1,600	1,600	-	0.00%
721302 - Other Travel Expenses	479	440	500	60	13.64%
720000 - Travel Expense Parent (721000-729999) Total	9,882	18,000	18,150	150	0.83%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731402 - Fleet Daily Rental	-	100	500	400	400.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	-	100	500	400	400.00%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	1,213	-	920	920	0.00%
772107 - Other Equipment	1,213	20,000	20,000	-	0.00%
772111 - Computer Software under 15000	279	250	-	(250)	-100.00%
772112 - Computer equipment under 5000	11,684	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	863	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	15,252	20,250	20,920	670	3.31%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	35	-	-	-	0.00%
781309 - Technology Cost	-	5,281	4,764	(517)	-9.79%
780000 - Other Expenses Parent (781000-789999) Total	35	5,281	4,764	(517)	-9.79%
Operating Expenses Total	72,571	113,466	112,949	(517)	-0.46%
A2 - City Council Total	661,083	760,213	781,878	21,665	2.85%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A3 - Judges					
Judicial Operations	903,668	928,386	950,032	21,646	2.33%
A3 - Judges Total	903,668	928,386	950,032	21,646	2.33%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A3 - Judges					
A00201 - City Judges Division 1	465,127	476,679	486,925	10,246	2.15%
A00202 - City Judges Division 2	438,541	451,707	463,107	11,400	2.52%
A3 - Judges Total	903,668	928,386	950,032	21,646	2.33%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A3 - Judges					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	629,833	635,350	636,257	907	0.14%
610000 - Fringe Benefits Parent (611000-619999)	246,157	255,531	275,867	20,336	7.96%
. Personnel Expenses Total	875,990	890,881	912,124	21,243	2.38%
Operating Expenses					
700000 - Services Parent (701000-709999)	7,055	7,080	7,057	(23)	-0.32%
710000 - Materials & Supplies Parent (711000-719999)	5,068	7,125	7,475	350	4.91%
720000 - Travel Expense Parent (721000-729999)	3,321	5,900	6,050	150	2.54%
730000 - Vehicle Operating Expense Parent (731000-739999)	10,970	13,250	13,250	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	500	500	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	1,264	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	-	3,650	3,576	(74)	-2.03%
Operating Expenses Total	27,678	37,505	37,908	403	1.07%
A3 - Judges Total	903,668	928,386	950,032	21,646	2.33%



City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A3 - Judges					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	591,748	611,235	613,292	2,057	0.34%
601102 - Temporary Staffing	-	8,000	8,000	-	0.00%
601104 - State Training Wages	-	600	-	(600)	-100.00%
602101 - Uniform Allowance	1,000	2,000	1,000	(1,000)	-50.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	3,240	3,240	3,240	-	0.00%
602304 - Longevity	5,025	5,475	5,925	450	8.22%
600000 - Salaries Parent (601000-609999) Total	629,833	635,350	636,257	907	0.14%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	31,520	30,397	29,810	(587)	-1.93%
611102 - Medicare	8,848	8,982	8,826	(156)	-1.74%
611201 - General Pension	87,149	103,415	123,261	19,846	19.19%
611206 - Other Post-employment Benefits (OPEB)	55,936	51,739	54,351	2,612	5.05%
611403 - On-site Medical Program	5,760	5,952	7,248	1,296	21.77%
610000 - Fringe Benefits Parent (611000-619999) Total	246,157	255,531	275,867	20,336	7.96%
.Personnel Expenses Total	875,990	890,881	912,124	21,243	2.38%
Operating Expenses					
700000 - Services Parent (701000-709999)					
703201 - Telephone Service	-	120	-	(120)	-100.00%
703204 - Internet & Cable Services	-	200	-	(200)	-100.00%
704108 - Office Machine Rental	1,406	1,860	1,400	(460)	-24.73%
704210 - Printing	326	270	150	(120)	-44.44%
704306 - Dues	2,192	1,580	2,300	720	45.57%
704309 - Meeting Expense	35	200	200	-	0.00%
704310 - Local Mileage	-	50	-	(50)	-100.00%
704311 - Miscellaneous Services	1,091	750	500	(250)	-33.33%
704319 - Parking	2,005	2,000	2,457	457	22.85%
704502 - Postage	-	50	50	-	0.00%
700000 - Services Parent (701000-709999) Total	7,055	7,080	7,057	(23)	-0.32%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	236	250	250	-	0.00%
711106 - Library Supplies	866	1,200	1,200	-	0.00%
711107 - Newspapers	468	200	250	50	25.00%
711109 - Office Supplies & Stationery	865	2,250	2,200	(50)	-2.22%
711111 - Printer Toner Cartridges	315	-	350	350	0.00%
714107 - Clothing	-	950	950	-	0.00%
714117 - Food & Ice	172	300	300	-	0.00%
714122 - Kitchen & Dining Room Supplies	41	-	-	-	0.00%
714126 - Other Materials & Supplies	1,113	225	225	-	0.00%
714143 - Event Planning, Services and Catering	992	1,750	1,750	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	5,068	7,125	7,475	350	4.91%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	366	200	400	200	100.00%
721102 - Transportation	643	1,050	1,050	-	0.00%
721103 - Auto Rental	-	400	400	-	0.00%
721201 - Hotels	1,414	1,850	1,850	-	0.00%
721202 - Meals	148	650	600	(50)	-7.69%
721301 - Registration Fees	700	1,600	1,600	-	0.00%
721302 - Other Travel Expenses	50	150	150	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	3,321	5,900	6,050	150	2.54%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	1,217	3,200	3,200	-	0.00%
731301 - Car Wash	8	50	50	-	0.00%
731401 - Fleet Leased Vehicle	9,000	10,000	10,000	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase	
				(Decrease) Prop vs. Budget	% Change
731402 - Fleet Daily Rental	745	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	10,970	13,250	13,250	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742503 - Fidelity & Surety Bonds	-	500	500	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	500	500	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772112 - Computer equipment under 5000	1,264	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	1,264	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	-	400	400	-	0.00%
781309 - Technology Cost	-	3,250	3,176	(74)	-2.28%
780000 - Other Expenses Parent (781000-789999) Total	-	3,650	3,576	(74)	-2.03%
Operating Expenses Total	27,678	37,505	37,908	403	1.07%
A3 - Judges Total	903,668	928,386	950,032	21,646	2.33%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A4 - Information Technology					
Attrition	-	-	(180,379)	(180,379)	0.00%
IT Department Operating	5,612,089	6,754,025	7,970,908	1,216,883	18.02%
A4 - Information Technology Total	5,612,089	6,754,025	7,790,529	1,036,504	15.35%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A4 - Information Technology					
A00501 - Information Technology	5,612,089	6,754,025	7,790,529	1,036,504	15.35%
A4 - Information Technology Total	5,612,089	6,754,025	7,790,529	1,036,504	15.35%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A4 - Information Technology					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,246,367	2,317,994	2,207,893	(110,101)	-4.75%
610000 - Fringe Benefits Parent (611000-619999)	981,673	1,107,642	1,194,842	87,200	7.87%
.Personnel Expenses Total	3,228,040	3,425,636	3,402,735	(22,901)	-0.67%
Operating Expenses					
700000 - Services Parent (701000-709999)	2,134,026	3,277,821	4,338,330	1,060,509	32.35%
710000 - Materials & Supplies Parent (711000-719999)	31,084	10,000	5,850	(4,150)	-41.50%
720000 - Travel Expense Parent (721000-729999)	21,354	10,100	10,100	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	14,355	13,000	18,225	5,225	40.19%
770000 - Capital Outlay Parent (771000-779999)	98,310	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	920	17,468	15,289	(2,179)	-12.47%
Operating Expenses Total	2,384,049	3,328,389	4,387,794	1,059,405	31.83%
A4 - Information Technology Total	5,612,089	6,754,025	7,790,529	1,036,504	15.35%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A4 - Information Technology					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	1,759,815	2,257,804	2,259,473	1,669	0.07%
601105 - Injured On Duty Pay	673	-	-	-	0.00%
601199 - .	-	-	(111,835)	(111,835)	0.00%
601201 - Overtime	9,084	10,000	10,000	-	0.00%
601202 - Compensatory Time	7,019	-	-	-	0.00%
602105 - Cellphone Allowance	21,700	20,640	20,880	240	1.16%
602301 - Personal Leave	321,540	-	-	-	0.00%
602303 - Final Leave Payout	83,486	-	-	-	0.00%
602304 - Longevity	34,275	29,550	24,375	(5,175)	-17.51%
602306 - Call Back Pay	2,705	-	2,500	2,500	0.00%
602307 - On Call Pay	6,070	-	2,500	2,500	0.00%
600000 - Salaries Parent (601000-609999) Total	2,246,367	2,317,994	2,207,893	(110,101)	-4.75%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	131,943	133,765	134,222	457	0.34%
611102 - Medicare	30,858	31,284	31,390	106	0.34%
611199 - .	-	-	(68,544)	(68,544)	0.00%
611201 - General Pension	303,063	379,015	450,603	71,588	18.89%
611206 - Other Post-employment Benefits (OPEB)	194,678	189,622	198,695	9,073	4.79%
611301 - Hospitalization	255,474	311,169	356,175	45,006	14.46%
611302 - Life Insurance Benefit	3,580	3,593	4,209	616	17.15%
611303 - Long-Term Disability	5,587	5,827	6,581	754	12.94%
611304 - Health Savings Accounts	23,340	14,955	35,562	20,607	137.79%
611402 - Employee Health Savings Acct	3,790	4,140	4,140	-	0.00%
611403 - On-site Medical Program	29,360	34,272	41,808	7,536	21.99%
610000 - Fringe Benefits Parent (611000-619999) Total	981,673	1,107,642	1,194,842	87,200	7.87%
.Personnel Expenses Total	3,228,040	3,425,636	3,402,735	(22,901)	-0.67%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	62	-	-	-	0.00%
701103 - Consultant Fees	32,577	50,000	30,000	(20,000)	-40.00%
701110 - Veterinary Services	767	-	-	-	0.00%
701111 - IT Hosting & Managed Services	134,278	503,000	592,000	89,000	17.69%
701208 - On-the-Job Injury Claims	57	-	-	-	0.00%
702204 - Contracted Repair Service	515	-	1,000	1,000	0.00%
702221 - IT Maintenance	7,946	-	-	-	0.00%
702225 - IT Maintenance - Licensing	635,229	734,400	835,000	100,600	13.70%
702226 - IT Maintenance - Hosting	18,989	505,225	550,000	44,775	8.86%
702227 - IT Maintenance - Support Maintenance	291,321	299,444	325,000	25,556	8.53%
703101 - Electricity	110,094	85,000	90,000	5,000	5.88%
703102 - Natural Gas	975	1,000	1,000	-	0.00%
703103 - Water	958	800	800	-	0.00%
703109 - Sewer	1,021	630	630	-	0.00%
703201 - Telephone Service	2,055	-	-	-	0.00%
703202 - Cellular Phone Service	744	-	-	-	0.00%
703204 - Internet & Cable Services	43,050	-	-	-	0.00%
703206 - Air Cards	8,053	-	5,700	5,700	0.00%
703207 - Digital Connectivity	817,877	800,000	1,400,000	600,000	75.00%
704108 - Office Machine Rental	2,398	-	3,000	3,000	0.00%
704204 - Alarm Monitoring	2,388	-	2,200	2,200	0.00%
704209 - Copying	54	-	-	-	0.00%
704306 - Dues	734	1,000	1,000	-	0.00%
704309 - Meeting Expense	1,154	1,000	1,000	-	0.00%
704310 - Local Mileage	267	-	-	-	0.00%
704312 - Other Contracted Service	1,450	-	-	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704315 - Waste Disposal	145	-	-	-	0.00%
704319 - Parking	20	-	-	-	0.00%
704340 - Shredding and Recycling Services	2,095	-	-	-	0.00%
704342 - IT Contracted Personnel	-	282,322	490,000	207,678	73.56%
704501 - Freight, Express & Drayage	124	-	-	-	0.00%
704502 - Postage	33	-	-	-	0.00%
704602 - Training Costs	16,596	14,000	10,000	(4,000)	-28.57%
700000 - Services Parent (701000-709999) Total	2,134,026	3,277,821	4,338,330	1,060,509	32.35%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	578	-	-	-	0.00%
711107 - Newspapers	163	-	-	-	0.00%
711109 - Office Supplies & Stationery	2,446	5,000	5,000	-	0.00%
711110 - Technology Accessories & Supplies	23,838	5,000	-	(5,000)	-100.00%
711111 - Printer Toner Cartridges	997	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	1,865	-	-	-	0.00%
712109 - Paint	75	-	-	-	0.00%
714107 - Clothing	-	-	800	800	0.00%
714114 - Film	105	-	-	-	0.00%
714143 - Event Planning, Services and Catering	102	-	-	-	0.00%
714144 - Batteries	915	-	50	50	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	31,084	10,000	5,850	(4,150)	-41.50%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	83	-	1,500	1,500	0.00%
721102 - Transportation	7,774	3,000	-	(3,000)	-100.00%
721103 - Auto Rental	1,307	-	500	500	0.00%
721201 - Hotels	5,574	2,000	2,450	450	22.50%
721202 - Meals	2,729	600	1,000	400	66.67%
721301 - Registration Fees	2,902	4,500	4,500	-	0.00%
721302 - Other Travel Expenses	985	-	150	150	0.00%
720000 - Travel Expense Parent (721000-729999) Total	21,354	10,100	10,100	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	316	-	225	225	0.00%
731401 - Fleet Leased Vehicle	6,783	-	18,000	18,000	0.00%
731402 - Fleet Daily Rental	7,256	13,000	-	(13,000)	-100.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	14,355	13,000	18,225	5,225	40.19%
760000 - Capital Assets Parent (761000-769999)					
761110 - CIP Building Renovations	84,000	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	84,000	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772109 - Office Furniture	23,732	-	-	-	0.00%
772111 - Computer Software under 15000	3,251	-	-	-	0.00%
772112 - Computer equipment under 5000	23,420	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	33,881	-	-	-	0.00%
772201 - Carpeting	14,026	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	98,310	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	725	-	-	-	0.00%
781309 - Technology Cost	-	17,468	14,689	(2,779)	-15.91%
782201 - Awards	195	-	600	600	0.00%
780000 - Other Expenses Parent (781000-789999) Total	920	17,468	15,289	(2,179)	-12.47%
Operating Expenses Total	2,384,049	3,328,389	4,387,794	1,059,405	31.83%
A4 - Information Technology Total	5,612,089	6,754,025	7,790,529	1,036,504	15.35%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A5 - Internal Audit					
Comprehensive Internal Audit Services	580,413	631,017	662,875	31,858	5.05%
A5 - Internal Audit Total	580,413	631,017	662,875	31,858	5.05%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A5 - Internal Audit					
A00401 - Internal Audit	580,413	631,017	662,875	31,858	5.05%
A5 - Internal Audit Total	580,413	631,017	662,875	31,858	5.05%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A5 - Internal Audit					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	355,740	396,515	400,885	4,370	1.10%
610000 - Fringe Benefits Parent (611000-619999)	148,284	160,325	185,285	24,960	15.57%
. Personnel Expenses Total	504,024	556,840	586,170	29,330	5.27%
Operating Expenses					
700000 - Services Parent (701000-709999)	53,689	44,130	47,210	3,080	6.98%
710000 - Materials & Supplies Parent (711000-719999)	5,397	10,500	10,400	(100)	-0.95%
720000 - Travel Expense Parent (721000-729999)	14,137	14,610	14,610	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	665	420	420	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	675	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	1,826	4,517	4,065	(452)	-10.01%
A5 - Internal Audit Total	580,413	631,017	662,875	31,858	5.05%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A5 - Internal Audit					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	318,561	389,240	393,310	4,070	1.05%
602105 - Cellphone Allowance	3,240	3,600	3,600	-	0.00%
602301 - Personal Leave	30,243	-	-	-	0.00%
602303 - Final Leave Payout	696	-	-	-	0.00%
602304 - Longevity	3,000	3,675	3,975	300	8.16%
600000 - Salaries Parent (601000-609999) Total	355,740	396,515	400,885	4,370	1.10%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	20,631	22,922	23,126	204	0.89%
611102 - Medicare	4,825	5,361	5,522	161	3.00%
611201 - General Pension	47,717	62,452	69,871	7,419	11.88%
611206 - Other Post-employment Benefits (OPEB)	30,758	31,245	27,211	(4,034)	-12.91%
611301 - Hospitalization	10,940	14,305	15,743	1,438	10.05%
611302 - Life Insurance Benefit	495	534	534	-	0.00%
611303 - Long-Term Disability	886	994	992	(2)	-0.20%
611304 - Health Savings Accounts	24,312	13,752	32,566	18,814	136.81%
611402 - Employee Health Savings Acct	3,720	3,720	3,720	-	0.00%
611403 - On-site Medical Program	4,000	5,040	6,000	960	19.05%
610000 - Fringe Benefits Parent (611000-619999) Total	148,284	160,325	185,285	24,960	15.57%
.Personnel Expenses Total	504,024	556,840	586,170	29,330	5.27%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701102 - Auditing & Accounting Services	20,000	-	-	-	0.00%
701103 - Consultant Fees	-	25,000	25,000	-	0.00%
702221 - IT Maintenance	6,605	4,200	7,280	3,080	73.33%
703201 - Telephone Service	13	100	100	-	0.00%
703204 - Internet & Cable Services	-	300	300	-	0.00%
704108 - Office Machine Rental	2,436	2,800	-	(2,800)	-100.00%
704209 - Copying	428	-	2,800	2,800	0.00%
704210 - Printing	4,651	-	-	-	0.00%
704306 - Dues	3,485	2,000	2,000	-	0.00%
704309 - Meeting Expense	1,074	1,000	1,000	-	0.00%
704312 - Other Contracted Service	3,087	-	-	-	0.00%
704319 - Parking	-	30	30	-	0.00%
704340 - Shredding and Recycling Services	64	-	-	-	0.00%
704502 - Postage	8,375	8,000	8,000	-	0.00%
704601 - Local Registration Fees	1,889	700	700	-	0.00%
704602 - Training Costs	1,582	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	53,689	44,130	47,210	3,080	6.98%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	-	4,600	4,000	(600)	-13.04%
711108 - Periodicals, Publications	3,080	2,800	3,300	500	17.86%
711109 - Office Supplies & Stationery	2,117	1,800	1,800	-	0.00%
711110 - Technology Accessories & Supplies	-	1,000	1,000	-	0.00%
714117 - Food & Ice	200	300	300	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	5,397	10,500	10,400	(100)	-0.95%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	130	60	60	-	0.00%
721102 - Transportation	3,787	2,100	2,100	-	0.00%
721201 - Hotels	5,570	4,400	4,400	-	0.00%
721202 - Meals	1,978	2,000	2,000	-	0.00%
721301 - Registration Fees	2,350	5,850	5,850	-	0.00%
721302 - Other Travel Expenses	322	200	200	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	14,137	14,610	14,610	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	
					% Change
731102 - Gasoline	81	200	200	-	0.00%
731203 - Vehicle Labor	259	100	100	-	0.00%
731204 - Vehicle Parts & Supplies	325	100	100	-	0.00%
731301 - Car Wash	-	20	20	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	665	420	420	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772111 - Computer Software under 15000	675	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	675	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	1,750	2,000	2,000	-	0.00%
781309 - Technology Cost	-	2,437	1,985	(452)	-18.55%
782201 - Awards	76	80	80	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	1,826	4,517	4,065	(452)	-10.01%
Operating Expenses Total	76,389	74,177	76,705	2,528	3.41%
A5 - Internal Audit Total	580,413	631,017	662,875	31,858	5.05%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A6 - Purchasing					
Attrition	-	-	(15,864)	(15,864)	0.00%
Purchasing	732,578	818,318	838,120	19,802	2.42%
A6 - Purchasing Total	732,578	818,318	822,256	3,938	0.48%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A6 - Purchasing					
A00701 - Purchasing	732,578	818,318	822,256	3,938	0.48%
A6 - Purchasing Total	732,578	818,318	822,256	3,938	0.48%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A6 - Purchasing					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	456,215	488,269	480,823	(7,446)	-1.52%
610000 - Fringe Benefits Parent (611000-619999)	214,615	264,853	269,423	4,570	1.73%
. Personnel Expenses Total	670,830	753,122	750,246	(2,876)	-0.38%
Operating Expenses					
700000 - Services Parent (701000-709999)	55,949	52,544	59,781	7,237	13.77%
710000 - Materials & Supplies Parent (711000-719999)	4,383	5,835	4,735	(1,100)	-18.85%
720000 - Travel Expense Parent (721000-729999)	-	2,200	2,200	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	165	375	674	299	79.73%
770000 - Capital Outlay Parent (771000-779999)	850	180	-	(180)	-100.00%
780000 - Other Expenses Parent (781000-789999)	401	4,062	4,620	558	13.74%
Operating Expenses Total	61,748	65,196	72,010	6,814	10.45%
A6 - Purchasing Total	732,578	818,318	822,256	3,938	0.48%



City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A6 - Purchasing					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	389,405	482,824	484,463	1,639	0.34%
601199 - .	-	-	(9,835)	(9,835)	0.00%
602105 - Cellphone Allowance	660	720	720	-	0.00%
602301 - Personal Leave	57,167	-	-	-	0.00%
602302 - Personal Leave Buybacks	4,369	-	-	-	0.00%
602303 - Final Leave Payout	264	-	-	-	0.00%
602304 - Longevity	4,350	4,725	5,475	750	15.87%
600000 - Salaries Parent (601000-609999) Total	456,215	488,269	480,823	(7,446)	-1.52%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	26,642	28,382	28,468	86	0.30%
611102 - Medicare	6,231	6,638	6,658	20	0.30%
611199 - .	-	-	(6,029)	(6,029)	0.00%
611201 - General Pension	63,772	80,787	96,665	15,878	19.65%
611206 - Other Post-employment Benefits (OPEB)	41,140	40,418	42,625	2,207	5.46%
611301 - Hospitalization	55,604	93,178	82,312	(10,866)	-11.66%
611302 - Life Insurance Benefit	925	933	993	60	6.43%
611303 - Long-Term Disability	1,222	1,250	1,332	82	6.56%
611304 - Health Savings Accounts	9,799	1,795	4,879	3,084	171.81%
611402 - Employee Health Savings Acct	1,680	2,400	720	(1,680)	-70.00%
611403 - On-site Medical Program	7,600	9,072	10,800	1,728	19.05%
610000 - Fringe Benefits Parent (611000-619999) Total	214,615	264,853	269,423	4,570	1.73%
.Personnel Expenses Total	670,830	753,122	750,246	(2,876)	-0.38%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	-	730	-	(730)	-100.00%
701208 - On-the-Job Injury Claims	603	-	-	-	0.00%
702207 - Maintenance Services	-	1,057	-	(1,057)	-100.00%
702221 - IT Maintenance	-	-	8,000	8,000	0.00%
703201 - Telephone Service	28	1,100	-	(1,100)	-100.00%
703204 - Internet & Cable Services	-	250	-	(250)	-100.00%
703206 - Air Cards	179	-	-	-	0.00%
704108 - Office Machine Rental	1,746	2,500	3,381	881	35.24%
704201 - Advertising	44,638	40,000	43,450	3,450	8.63%
704210 - Printing	-	57	50	(7)	-12.28%
704304 - Contractual Personnel Services	4,125	-	-	-	0.00%
704306 - Dues	1,065	1,000	1,000	-	0.00%
704310 - Local Mileage	139	300	200	(100)	-33.33%
704312 - Other Contracted Service	-	500	-	(500)	-100.00%
704313 - Recording Documents	2	-	-	-	0.00%
704315 - Waste Disposal	239	400	300	(100)	-25.00%
704340 - Shredding and Recycling Services	57	150	100	(50)	-33.33%
704501 - Freight, Express & Drayage	236	500	400	(100)	-20.00%
704502 - Postage	1,902	1,500	1,800	300	20.00%
704602 - Training Costs	-	500	250	(250)	-50.00%
704603 - Tuition & Books	990	2,000	850	(1,150)	-57.50%
700000 - Services Parent (701000-709999) Total	55,949	52,544	59,781	7,237	13.77%
710000 - Materials & Supplies Parent (711000-719999)					
711105 - Instructional Materials & Supplies	-	600	100	(500)	-83.33%
711107 - Newspapers	302	-	300	300	0.00%
711108 - Periodicals, Publications	30	-	100	100	0.00%
711109 - Office Supplies & Stationery	3,762	5,000	4,000	(1,000)	-20.00%
714117 - Food & Ice	274	200	200	-	0.00%
714135 - Locks & Key supplies	15	35	35	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	4,383	5,835	4,735	(1,100)	-18.85%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Increase (Decrease) Prop vs. Budget					% Change
	Actual FY16	Budget FY17	FY18 Proposed			
720000 - Travel Expense Parent (721000-729999)						
721201 - Hotels	-	500	500	-	0.00%	
721202 - Meals	-	700	700	-	0.00%	
721301 - Registration Fees	-	1,000	1,000	-	0.00%	
720000 - Travel Expense Parent (721000-729999) Total	-	2,200	2,200	-	0.00%	
730000 - Vehicle Operating Expense Parent (731000-739999)						
731103 - Propane	50	25	324	299	1196.00%	
731402 - Fleet Daily Rental	115	350	350	-	0.00%	
730000 - Vehicle Operating Expense Parent (731000-739999)	165	375	674	299	79.73%	
770000 - Capital Outlay Parent (771000-779999)						
772107 - Other Equipment	-	180	-	(180)	-100.00%	
772111 - Computer Software under 15000	850	-	-	-	0.00%	
770000 - Capital Outlay Parent (771000-779999) Total	850	180	-	(180)	-100.00%	
780000 - Other Expenses Parent (781000-789999)						
781301 - Fees, Licenses, & Permits	150	-	-	-	0.00%	
781309 - Technology Cost	-	4,062	4,367	305	7.51%	
782201 - Awards	251	-	253	253	0.00%	
780000 - Other Expenses Parent (781000-789999) Total	401	4,062	4,620	558	13.74%	
Operating Expenses Total	61,748	65,196	72,010	6,814	10.45%	
A6 - Purchasing Total	732,578	818,318	822,256	3,938	0.48%	

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A7 - 311 Call Center					
311 Operations	517,285	687,318	669,966	(17,352)	-2.52%
Quality Assurance and Monitoring Modules	-	6,365	-	(6,365)	-100.00%
A7 - 311 Call Center Total	517,285	693,683	669,966	(23,717)	-3.42%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
A7 - 311 Call Center					
A00801 - 311 Call Center	517,285	693,683	669,966	(23,717)	-3.42%
A7 - 311 Call Center Total	517,285	693,683	669,966	(23,717)	-3.42%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A7 - 311 Call Center					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	298,069	379,202	368,213	(10,989)	-2.90%
610000 - Fringe Benefits Parent (611000-619999)	163,439	234,967	263,665	28,698	12.21%
. Personnel Expenses Total	461,508	614,169	631,878	17,709	2.88%
Operating Expenses					
700000 - Services Parent (701000-709999)	49,883	60,805	30,525	(30,280)	-49.80%
710000 - Materials & Supplies Parent (711000-719999)	582	1,850	1,434	(416)	-22.49%
720000 - Travel Expense Parent (721000-729999)	1,918	1,125	1,125	-	0.00%
760000 - Capital Assets Parent (761000-769999)	-	300	-	(300)	-100.00%
770000 - Capital Outlay Parent (771000-779999)	3,394	10,765	-	(10,765)	-100.00%
780000 - Other Expenses Parent (781000-789999)	-	4,669	5,004	335	7.17%
Operating Expenses Total	55,777	79,514	38,088	(41,426)	-52.10%
A7 - 311 Call Center Total	517,285	693,683	669,966	(23,717)	-3.42%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
A7 - 311 Call Center					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	249,548	372,677	359,713	(12,964)	-3.48%
601201 - Overtime	735	-	400	400	0.00%
601202 - Compensatory Time	1,930	-	-	-	0.00%
602301 - Personal Leave	39,717	-	-	-	0.00%
602303 - Final Leave Payout	139	-	-	-	0.00%
602304 - Longevity	6,000	6,525	8,100	1,575	24.14%
600000 - Salaries Parent (601000-609999) Total	298,069	379,202	368,213	(10,989)	-2.90%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	16,936	20,969	24,645	3,676	17.53%
611102 - Medicare	3,961	4,904	5,764	860	17.54%
611201 - General Pension	42,172	62,834	72,459	9,625	15.32%
611206 - Other Post-employment Benefits (OPEB)	27,198	31,436	31,951	515	1.64%
611301 - Hospitalization	60,315	100,902	112,301	11,399	11.30%
611302 - Life Insurance Benefit	584	801	938	137	17.10%
611303 - Long-Term Disability	727	1,025	1,207	182	17.76%
611304 - Health Savings Accounts	2,526	-	-	-	0.00%
611402 - Employee Health Savings Acct	460	-	-	-	0.00%
611403 - On-site Medical Program	8,560	12,096	14,400	2,304	19.05%
610000 - Fringe Benefits Parent (611000-619999) Total	163,439	234,967	263,665	28,698	12.21%
.Personnel Expenses Total	461,508	614,169	631,878	17,709	2.88%
Operating Expenses					
700000 - Services Parent (701000-709999)					
702227 - IT Maintenance - Support Maintenance	1,120	27,870	-	(27,870)	-100.00%
704108 - Office Machine Rental	2,326	3,600	2,400	(1,200)	-33.33%
704306 - Dues	-	100	-	(100)	-100.00%
704307 - Employment Agencies	45,938	27,610	27,000	(610)	-2.21%
704340 - Shredding and Recycling Services	52	125	125	-	0.00%
704502 - Postage	447	500	500	-	0.00%
704602 - Training Costs	-	1,000	500	(500)	-50.00%
700000 - Services Parent (701000-709999) Total	49,883	60,805	30,525	(30,280)	-49.80%
710000 - Materials & Supplies Parent (711000-719999)					
711109 - Office Supplies & Stationery	538	850	650	(200)	-23.53%
711110 - Technology Accessories & Supplies	44	700	234	(466)	-66.57%
714107 - Clothing	-	-	250	250	0.00%
714117 - Food & Ice	-	300	300	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	582	1,850	1,434	(416)	-22.49%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	472	450	450	-	0.00%
721201 - Hotels	820	500	500	-	0.00%
721202 - Meals	278	75	75	-	0.00%
721301 - Registration Fees	348	50	50	-	0.00%
721302 - Other Travel Expenses	-	50	50	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	1,918	1,125	1,125	-	0.00%
760000 - Capital Assets Parent (761000-769999)					
761305 - Telephone Equipment	-	300	-	(300)	-100.00%
760000 - Capital Assets Parent (761000-769999) Total	-	300	-	(300)	-100.00%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	799	-	-	-	0.00%
772109 - Office Furniture	-	4,450	-	(4,450)	-100.00%
772111 - Computer Software under 15000	-	4,615	-	(4,615)	-100.00%
772112 - Computer equipment under 5000	2,400	1,700	-	(1,700)	-100.00%
772114 - Technology Replacement Installment Purchas	195	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	3,394	10,765	-	(10,765)	-100.00%
780000 - Other Expenses Parent (781000-789999)					

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Increase (Decrease) Prop vs. Budget				
	Actual FY16	Budget FY17	FY18 Proposed		% Change
781309 - Technology Cost	-	4,469	4,764	295	6.60%
782201 - Awards	-	200	240	40	20.00%
780000 - Other Expenses Parent (781000-789999) Total	-	4,669	5,004	335	7.17%
Operating Expenses Total	55,777	79,514	38,088	(41,426)	-52.10%
A7 - 311 Call Center Total	517,285	693,683	669,966	(23,717)	-3.42%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
B - Executive Branch					
Mayor's Office	1,303,992	1,390,236	1,487,005	96,769	6.96%
Mayor's Youth Council		1,000	1,000	-	0.00%
Multiple Offers	21,664		-	-	0.00%
OMA - Kiva			43,060	43,060	0.00%
OMA - Operations	357,192	341,418	309,673	(31,745)	-9.30%
B - Executive Branch Total	1,682,848	1,732,654	1,840,738	108,084	6.24%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
B - Executive Branch					
B00101 - Executive Office Admin	1,325,656	1,391,236	1,488,005	96,769	6.96%
B00102 - Multicultural Affairs	357,192	341,418	352,733	11,315	3.31%
B - Executive Branch Total	1,682,848	1,732,654	1,840,738	108,084	6.24%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
B - Executive Branch					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,052,449	1,095,675	1,119,506	23,831	2.18%
610000 - Fringe Benefits Parent (611000-619999)	401,618	454,220	526,517	72,297	15.92%
. Personnel Expenses Total	1,454,067	1,549,895	1,646,023	96,128	6.20%
Operating Expenses					
700000 - Services Parent (701000-709999)	62,730	125,122	131,864	6,742	5.39%
710000 - Materials & Supplies Parent (711000-719999)	58,435	21,450	28,800	7,350	34.27%
720000 - Travel Expense Parent (721000-729999)	22,602	13,700	14,300	600	4.38%
730000 - Vehicle Operating Expense Parent (731000-739999)	13,306	13,000	13,600	600	4.62%
770000 - Capital Outlay Parent (771000-779999)	9,559	2,500	-	(2,500)	-100.00%
780000 - Other Expenses Parent (781000-789999)	62,149	6,987	6,151	(836)	-11.97%
Operating Expenses Total	228,781	182,759	194,715	11,956	6.54%
B - Executive Branch Total	1,682,848	1,732,654	1,840,738	108,084	6.24%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
B - Executive Branch					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	966,420	1,004,355	1,043,746	39,391	3.92%
601102 - Temporary Staffing	-	87,000	70,000	(17,000)	-19.54%
601201 - Overtime	277	-	-	-	0.00%
602105 - Cellphone Allowance	3,360	4,320	5,760	1,440	33.33%
602301 - Personal Leave	54,583	-	-	-	0.00%
602303 - Final Leave Payout	27,809	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,052,449	1,095,675	1,119,506	23,831	2.18%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	61,386	58,839	57,503	(1,336)	-2.27%
611102 - Medicare	14,840	14,035	14,429	394	2.81%
611201 - General Pension	133,995	170,423	205,932	35,509	20.84%
611206 - Other Post-employment Benefits (OPEB)	86,481	83,720	90,806	7,086	8.46%
611301 - Hospitalization	82,229	106,648	128,907	22,259	20.87%
611302 - Life Insurance Benefit	1,231	1,223	1,349	126	10.29%
611303 - Long-Term Disability	2,221	2,206	2,568	362	16.41%
611304 - Health Savings Accounts	7,155	3,590	9,758	6,168	171.82%
611402 - Employee Health Savings Acct	1,440	1,440	1,440	-	0.00%
611403 - On-site Medical Program	10,640	12,096	13,824	1,728	14.29%
610000 - Fringe Benefits Parent (611000-619999) Total	401,618	454,220	526,517	72,297	15.92%
.Personnel Expenses Total	1,454,067	1,549,895	1,646,023	96,128	6.20%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	600	7,500	7,494	(6)	-0.08%
701106 - Honorarium	1,276	2,000	2,000	-	0.00%
701208 - On-the-Job Injury Claims	56	-	-	-	0.00%
702221 - IT Maintenance	5,625	-	-	-	0.00%
702225 - IT Maintenance - Licensing	199	-	-	-	0.00%
702226 - IT Maintenance - Hosting	1,099	-	-	-	0.00%
703201 - Telephone Service	1,090	1,800	1,800	-	0.00%
703202 - Cellular Phone Service	87	-	-	-	0.00%
703204 - Internet & Cable Services	751	-	-	-	0.00%
703206 - Air Cards	1,122	800	800	-	0.00%
703207 - Digital Connectivity	89	-	-	-	0.00%
704104 - Equipment Rental	-	7,800	1,200	(6,600)	-84.62%
704108 - Office Machine Rental	3,104	-	5,800	5,800	0.00%
704201 - Advertising	2,600	1,000	3,000	2,000	200.00%
704203 - Publicity	660	1,000	1,000	-	0.00%
704207 - Collection Expense	(145)	-	-	-	0.00%
704209 - Copying	682	-	-	-	0.00%
704210 - Printing	2,612	2,500	2,750	250	10.00%
704217 - Photographic Services	550	500	500	-	0.00%
704228 - Translation Service	3,219	3,500	3,000	(500)	-14.29%
704304 - Contractual Personnel Services	500	-	-	-	0.00%
704306 - Dues	750	1,500	1,250	(250)	-16.67%
704307 - Employment Agencies	-	2,000	-	(2,000)	-100.00%
704308 - Local Transportation	825	-	-	-	0.00%
704309 - Meeting Expense	8,208	24,500	20,500	(4,000)	-16.33%
704311 - Miscellaneous Services	452	7,100	5,000	(2,100)	-29.58%
704312 - Other Contracted Service	3,624	-	-	-	0.00%
704314 - Stipends	270	-	-	-	0.00%
704317 - Contracted Operations	297	42,672	68,060	25,388	59.50%
704318 - Management Fee	3,000	-	-	-	0.00%
704319 - Parking	3,494	2,200	2,260	60	2.73%
704340 - Shredding and Recycling Services	46	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704501 - Freight, Express & Drayage	118	100	-	(100)	-100.00%
704502 - Postage	449	1,000	800	(200)	-20.00%
704601 - Local Registration Fees	38	650	650	-	0.00%
704602 - Training Costs	15,383	15,000	4,000	(11,000)	-73.33%
700000 - Services Parent (701000-709999) Total	62,730	125,122	131,864	6,742	5.39%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	-	1,500	1,500	-	0.00%
711102 - Books	112	100	-	(100)	-100.00%
711104 - Forms & Printed Material	-	50	-	(50)	-100.00%
711105 - Instructional Materials & Supplies	129	-	-	-	0.00%
711107 - Newspapers	1,593	600	600	-	0.00%
711109 - Office Supplies & Stationery	6,162	9,000	8,200	(800)	-8.89%
711110 - Technology Accessories & Supplies	1,897	-	-	-	0.00%
711111 - Printer Toner Cartridges	136	-	-	-	0.00%
712105 - Gravel, Sand, Stone, Chert	667	-	-	-	0.00%
712109 - Paint	186	-	-	-	0.00%
714103 - Books Library	154	-	-	-	0.00%
714105 - Building Maintenance Supplies	10	-	-	-	0.00%
714107 - Clothing	3,144	-	-	-	0.00%
714108 - Cultural Arts Supplies	347	-	-	-	0.00%
714112 - Electronic Parts	12	-	-	-	0.00%
714117 - Food & Ice	34,801	10,000	12,000	2,000	20.00%
714119 - Fuel	133	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	74	-	-	-	0.00%
714122 - Kitchen & Dining Room Supplies	529	200	200	-	0.00%
714124 - Medical Supplies (First Aid)	808	-	800	800	0.00%
714126 - Other Materials & Supplies	1,429	-	-	-	0.00%
714143 - Event Planning, Services and Catering	6,112	-	5,000	5,000	0.00%
714150 - Promotional Items	-	-	500	500	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	58,435	21,450	28,800	7,350	34.27%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	9,872	5,500	7,500	2,000	36.36%
721201 - Hotels	9,198	4,500	3,300	(1,200)	-26.67%
721202 - Meals	1,365	900	700	(200)	-22.22%
721301 - Registration Fees	1,646	2,350	2,350	-	0.00%
721302 - Other Travel Expenses	521	450	450	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	22,602	13,700	14,300	600	4.38%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	352	1,200	1,200	-	0.00%
731102 - Gasoline	792	500	800	300	60.00%
731203 - Vehicle Labor	1,838	600	600	-	0.00%
731204 - Vehicle Parts & Supplies	470	300	300	-	0.00%
731301 - Car Wash	14	50	50	-	0.00%
731302 - Licenses & Titles	250	-	-	-	0.00%
731401 - Fleet Leased Vehicle	8,599	10,350	10,350	-	0.00%
731402 - Fleet Daily Rental	991	-	300	300	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	13,306	13,000	13,600	600	4.62%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	1,500	-	-	-	0.00%
772111 - Computer Software under 15000	1,944	2,500	-	(2,500)	-100.00%
772112 - Computer equipment under 5000	-	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	6,115	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	9,559	2,500	-	(2,500)	-100.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	900	300	300	-	0.00%
781309 - Technology Cost	-	5,687	4,851	(836)	-14.70%
782201 - Awards	48	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
782202 - Donations	5,023	1,000	1,000	-	0.00%
782207 - Grant Award	56,178	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	62,149	6,987	6,151	(836)	-11.97%
Operating Expenses Total	228,781	182,759	194,715	11,956	6.54%
B - Executive Branch Total	1,682,848	1,732,654	1,840,738	108,084	6.24%



City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
C - Finance & Admin					
Attrition	-	-	(15,423)	(15,423)	0.00%
Capital Projects Coordinator	-	-	55,324	55,324	0.00%
City Court Clerk Judicial Support Services	1,215,765	1,217,197	1,338,903	121,706	10.00%
Finance Administration	37,616	807,605	760,487	(47,118)	-5.83%
Financial Operations Management & Reporting	48,032	1,426,569	1,536,553	109,984	7.71%
Financial Plan Development & Management	-	561,144	568,696	7,552	1.35%
Multiple Offers	2,468,102	-	-	-	0.00%
Office of Performance Management	208,970	211,575	215,705	4,130	1.95%
Strategic Capital Planning	79,915	86,300	84,780	(1,520)	-1.76%
Treasury Management Services	1,150,873	1,488,399	1,716,188	227,789	15.30%
C - Finance & Admin Total	5,209,273	5,798,789	6,261,214	462,425	7.97%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
C - Finance & Admin					
C00100 - City General Tax Revenue	489,941	532,133	500,000	(32,133)	-6.04%
C00101 - Finance Office	2,553,750	2,795,318	2,850,313	54,995	1.97%
C00102 - Capital Planning	79,915	86,300	140,104	53,804	62.35%
C00103 - Office of Performance Management	208,970	211,575	215,705	4,130	1.95%
C00201 - Office of City Treasurer	582,539	866,266	975,413	109,147	12.60%
C00202 - Delinquent Tax	78,393	90,000	240,775	150,775	167.53%
C00301 - City Court Clerk's Office	1,215,765	1,217,197	1,338,903	121,706	10.00%
C - Finance & Admin Total	5,209,273	5,798,789	6,261,214	462,425	7.97%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
C - Finance & Admin					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,596,096	2,859,025	2,935,849	76,824	2.69%
610000 - Fringe Benefits Parent (611000-619999)	1,217,913	1,409,284	1,579,809	170,525	12.10%
. Personnel Expenses Total	3,814,009	4,268,309	4,515,659	247,350	5.80%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,034,406	1,221,882	1,345,455	123,573	10.11%
710000 - Materials & Supplies Parent (711000-719999)	87,016	90,054	90,115	61	0.07%
720000 - Travel Expense Parent (721000-729999)	18,593	23,295	23,295	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	68	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	5,634	5,000	5,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	22,936	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	226,611	190,249	281,690	91,441	48.06%
Operating Expenses Total	1,395,264	1,530,480	1,745,555	215,075	14.05%
C - Finance & Admin Total	5,209,273	5,798,789	6,261,214	462,425	7.97%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
C - Finance & Admin					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,227,523	2,759,965	2,835,170	75,205	2.72%
601102 - Temporary Staffing	-	50,000	50,000	-	0.00%
601199 - .	-	-	(8,799)	(8,799)	0.00%
601201 - Overtime	15,073	1,000	17,118	16,118	1611.80%
601202 - Compensatory Time	3,143	-	-	-	0.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	2,760	2,160	2,160	-	0.00%
602301 - Personal Leave	285,851	-	-	-	0.00%
602302 - Personal Leave Buybacks	2,062	-	-	-	0.00%
602303 - Final Leave Payout	17,534	-	-	-	0.00%
602304 - Longevity	37,350	41,100	35,400	(5,700)	-13.87%
600000 - Salaries Parent (601000-609999) Total	2,596,096	2,859,025	2,935,849	76,824	2.69%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	150,451	158,584	161,963	3,379	2.13%
611102 - Medicare	35,540	37,812	38,435	623	1.65%
611199 - .	-	-	(6,624)	(6,624)	0.00%
611201 - General Pension	361,859	460,329	550,878	90,549	19.67%
611206 - Other Post-employment Benefits (OPEB)	232,837	230,892	243,207	12,315	5.33%
611301 - Hospitalization	347,195	438,726	478,395	39,669	9.04%
611302 - Life Insurance Benefit	4,307	4,776	4,939	163	3.41%
611303 - Long-Term Disability	6,379	7,202	7,468	266	3.69%
611304 - Health Savings Accounts	29,165	13,159	33,360	20,201	153.51%
611402 - Employee Health Savings Acct	4,980	4,380	4,380	-	0.00%
611403 - On-site Medical Program	45,200	53,424	63,408	9,984	18.69%
610000 - Fringe Benefits Parent (611000-619999) Total	1,217,913	1,409,284	1,579,809	170,525	12.10%
.Personnel Expenses Total	3,814,009	4,268,309	4,515,659	247,350	5.80%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	3,500	80,000	40,000	(40,000)	-50.00%
701208 - On-the-Job Injury Claims	358	5,000	5,000	-	0.00%
702105 - Painting	1,450	-	-	-	0.00%
702207 - Maintenance Services	15,836	15,845	16,445	600	3.79%
702215 - Building Repairs or Renovations under \$5000	6	-	-	-	0.00%
702221 - IT Maintenance	162,785	186,824	253,200	66,376	35.53%
702226 - IT Maintenance - Hosting	845	-	-	-	0.00%
703201 - Telephone Service	154	2,600	-	(2,600)	-100.00%
703204 - Internet & Cable Services	940	13,000	-	(13,000)	-100.00%
703206 - Air Cards	374	408	410	2	0.49%
703207 - Digital Connectivity	34	-	-	-	0.00%
704104 - Equipment Rental	184	-	-	-	0.00%
704108 - Office Machine Rental	6,306	8,564	10,284	1,720	20.08%
704201 - Advertising	16,710	25,500	25,500	-	0.00%
704207 - Collection Expense	23,789	23,000	23,000	-	0.00%
704208 - Contracted Repair	658	-	650	650	0.00%
704210 - Printing	7,140	10,000	9,000	(1,000)	-10.00%
704211 - Court Costs	1,806	3,000	3,000	-	0.00%
704215 - Security Services	5,674	6,283	6,285	2	0.03%
704217 - Photographic Services	-	1,000	500	(500)	-50.00%
704228 - Translation Service	16,273	17,000	17,000	-	0.00%
704306 - Dues	4,461	5,755	6,300	545	9.47%
704307 - Employment Agencies	52,180	20,000	17,500	(2,500)	-12.50%
704309 - Meeting Expense	2,208	2,500	3,000	500	20.00%
704310 - Local Mileage	169	50	150	100	200.00%
704311 - Miscellaneous Services	-	100	100	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704312 - Other Contracted Service	42	9,525	9,525	-	0.00%
704319 - Parking	9,318	10,709	12,495	1,786	16.68%
704320 - Link2Gov Internet Fee	38,036	36,000	38,000	2,000	5.56%
704321 - County Trustee Collection Fee	500,391	538,633	506,500	(32,133)	-5.97%
704337 - Title/Escrow Search	28,575	25,000	175,775	150,775	603.10%
704340 - Shredding and Recycling Services	130	125	225	100	80.00%
704501 - Freight, Express & Drayage	221	425	425	-	0.00%
704502 - Postage	96,080	117,800	115,000	(2,800)	-2.38%
704601 - Local Registration Fees	7,804	3,150	3,150	-	0.00%
704602 - Training Costs	1,300	15,000	10,800	(4,200)	-28.00%
704701 - Lockbox Fee	5,829	8,000	8,000	-	0.00%
704702 - Bank Service Charges	3,520	1,800	1,950	150	8.33%
704703 - Bank Analysis Fee	605	8,000	5,000	(3,000)	-37.50%
704705 - Credit Card Use Charge	18,715	21,286	21,286	-	0.00%
700000 - Services Parent (701000-709999) Total	1,034,406	1,221,882	1,345,455	123,573	10.11%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	-	500	500	-	0.00%
711104 - Forms & Printed Material	35,104	37,000	37,000	-	0.00%
711107 - Newspapers	-	404	465	61	15.10%
711108 - Periodicals, Publications	1,198	1,750	1,750	-	0.00%
711109 - Office Supplies & Stationery	27,626	25,800	23,800	(2,000)	-7.75%
711110 - Technology Accessories & Supplies	916	-	-	-	0.00%
711111 - Printer Toner Cartridges	20,500	19,000	21,000	2,000	10.53%
712109 - Paint	84	-	-	-	0.00%
714114 - Film	895	3,000	3,000	-	0.00%
714117 - Food & Ice	285	1,250	1,250	-	0.00%
714120 - Hardware, Nails, Small Tools	25	-	-	-	0.00%
714122 - Kitchen & Dining Room Supplies	350	300	300	-	0.00%
714124 - Medical Supplies (First Aid)	-	50	50	-	0.00%
714126 - Other Materials & Supplies	-	1,000	1,000	-	0.00%
714135 - Locks & Key supplies	33	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	87,016	90,054	90,115	61	0.07%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,399	1,600	1,600	-	0.00%
721102 - Transportation	1,209	4,705	4,705	-	0.00%
721103 - Auto Rental	-	500	500	-	0.00%
721201 - Hotels	7,145	5,100	5,100	-	0.00%
721202 - Meals	2,762	1,800	1,800	-	0.00%
721301 - Registration Fees	5,954	8,890	8,890	-	0.00%
721302 - Other Travel Expenses	124	700	700	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	18,593	23,295	23,295	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731402 - Fleet Daily Rental	68	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	68	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742503 - Fidelity & Surety Bonds	5,634	5,000	5,000	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	5,634	5,000	5,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772109 - Office Furniture	12,290	-	-	-	0.00%
772112 - Computer equipment under 5000	6,429	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	4,217	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	22,936	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	222,067	134,000	224,000	90,000	67.16%
781105 - Municipal Billing Overhead	-	25,000	25,000	-	0.00%
781301 - Fees, Licenses, & Permits	4,230	4,692	4,692	-	0.00%
781303 - State Fees Other	-	1,640	1,640	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Increase (Decrease) Prop vs. Budget				
	Actual FY16	Budget FY17	FY18 Proposed		% Change
781309 - Technology Cost	-	23,967	25,408	1,441	6.01%
782201 - Awards	314	950	950	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	226,611	190,249	281,690	91,441	48.06%
Operating Expenses Total	1,395,264	1,530,480	1,745,555	215,075	14.05%
C - Finance & Admin Total	5,209,273	5,798,789	6,261,214	462,425	7.97%



City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
D - General Services					
Chattanooga Zoo Management Contract	675,000	675,000	-	(675,000)	-100.00%
Civic Facilities	750,003	750,000	-	(750,000)	-100.00%
General Services	2,734,878	2,956,520	-	(2,956,520)	-100.00%
D - General Services Total	4,159,881	4,381,520	-	(4,381,520)	-100.00%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
D - General Services					
D00101 - General Services Admin	643,162	717,500	-	(717,500)	-100.00%
D00102 - Mail Room	82,965	77,735	-	(77,735)	-100.00%
D00103 - Office of Sustainability	101,594	107,004	-	(107,004)	-100.00%
D00301 - Building Maintenance	1,733,128	1,947,556	-	(1,947,556)	-100.00%
D00302 - Storage on Main Street	57,159	74,480	-	(74,480)	-100.00%
D00701 - Real Estate Office	101,772	17,645	-	(17,645)	-100.00%
D10001 - Farmer's Market	15,098	14,600	-	(14,600)	-100.00%
D40001 - Chattanooga Zoo at Warner Park	675,000	675,000	-	(675,000)	-100.00%
D43001 - Memorial Auditorium	213,087	-	-	-	0.00%
D43002 - Tivoli Theatre	471,682	750,000	-	(750,000)	-100.00%
D43005 - Civic Facilities Administration	65,234	-	-	-	0.00%
D - General Services Total	4,159,881	4,381,520	-	(4,381,520)	-100.00%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
D - General Services					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,128,350	1,207,395	-	(1,207,395)	-100.00%
. Personnel Expenses Total	1,708,506	1,921,735	-	(1,921,735)	-100.00%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,967,069	2,087,925	-	(2,087,925)	-100.00%
710000 - Materials & Supplies Parent (711000-719999)	159,525	127,200	-	(127,200)	-100.00%
720000 - Travel Expense Parent (721000-729999)	610	1,532	-	(1,532)	-100.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	57,701	62,054	-	(62,054)	-100.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	147,955	160,300	-	(160,300)	-100.00%
760000 - Capital Assets Parent (761000-769999)	42,814	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	66,908	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	8,793	20,774	-	(20,774)	-100.00%
Operating Expenses Total	2,451,375	2,459,785	-	(2,459,785)	-100.00%
D - General Services Total	4,159,881	4,381,520	-	(4,381,520)	-100.00%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
D - General Services					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	907,020	1,175,573	-	(1,175,573)	-100.00%
601102 - Temporary Staffing	291	-	-	-	0.00%
601105 - Injured On Duty Pay	210	-	-	-	0.00%
601201 - Overtime	7,235	8,000	-	(8,000)	-100.00%
602105 - Cellphone Allowance	7,494	7,704	-	(7,704)	-100.00%
602301 - Personal Leave	146,515	-	-	-	0.00%
602303 - Final Leave Payout	37,900	-	-	-	0.00%
602304 - Longevity	17,865	16,118	-	(16,118)	-100.00%
602306 - Call Back Pay	1,505	-	-	-	0.00%
602307 - On Call Pay	2,315	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,128,350	1,207,395	-	(1,207,395)	-100.00%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	65,420	68,201	-	(68,201)	-100.00%
611102 - Medicare	15,299	15,950	-	(15,950)	-100.00%
611199 - .	-	36,244	-	(36,244)	-100.00%
611201 - General Pension	152,879	197,463	-	(197,463)	-100.00%
611206 - Other Post-employment Benefits (OPEB)	98,241	98,784	-	(98,784)	-100.00%
611301 - Hospitalization	214,702	261,247	-	(261,247)	-100.00%
611302 - Life Insurance Benefit	2,014	2,163	-	(2,163)	-100.00%
611303 - Long-Term Disability	2,760	3,045	-	(3,045)	-100.00%
611304 - Health Savings Accounts	3,482	1,795	-	(1,795)	-100.00%
611402 - Employee Health Savings Acct	720	720	-	(720)	-100.00%
611403 - On-site Medical Program	24,639	28,728	-	(28,728)	-100.00%
610000 - Fringe Benefits Parent (611000-619999) Total	580,156	714,340	-	(714,340)	-100.00%
.Personnel Expenses Total	1,708,506	1,921,735	-	(1,921,735)	-100.00%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	-	4,500	-	(4,500)	-100.00%
701105 - Engineering Non-construction Consulting	8,814	-	-	-	0.00%
701208 - On-the-Job Injury Claims	9,607	10,000	-	(10,000)	-100.00%
702102 - Electrical	61,202	40,000	-	(40,000)	-100.00%
702103 - Exterminating Service	1,330	1,500	-	(1,500)	-100.00%
702104 - Masonry	705	-	-	-	0.00%
702105 - Painting	2,958	-	-	-	0.00%
702106 - Plumbing	37,787	27,000	-	(27,000)	-100.00%
702108 - Locksmith	254	450	-	(450)	-100.00%
702109 - Custodial Services	633	-	-	-	0.00%
702201 - Alarm System Repair	6,212	5,000	-	(5,000)	-100.00%
702202 - Bldg & Grounds Maintenance	234	-	-	-	0.00%
702204 - Contracted Repair Service	10,289	1,000	-	(1,000)	-100.00%
702206 - Elevator Maintenance	24,086	15,000	-	(15,000)	-100.00%
702207 - Maintenance Services	75	-	-	-	0.00%
702208 - Fire Prevention Measures	19,574	10,830	-	(10,830)	-100.00%
702210 - Furniture Repair	68	-	-	-	0.00%
702212 - HVAC	51,447	59,700	-	(59,700)	-100.00%
702215 - Building Repairs or Renovations under \$5000	5,573	-	-	-	0.00%
702216 - Roof Repair	1,077	1,300	-	(1,300)	-100.00%
702221 - IT Maintenance	1,902	1,400	-	(1,400)	-100.00%
702228 - Generator Maintenance	1,080	-	-	-	0.00%
703101 - Electricity	467,631	264,000	-	(264,000)	-100.00%
703102 - Natural Gas	44,612	19,900	-	(19,900)	-100.00%
703103 - Water	40,687	16,600	-	(16,600)	-100.00%
703109 - Sewer	57,858	20,150	-	(20,150)	-100.00%
703201 - Telephone Service	43	3,100	-	(3,100)	-100.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
703204 - Internet & Cable Services	601	500	-	(500)	-100.00%
703206 - Air Cards	748	900	-	(900)	-100.00%
704102 - Clothing & Linen Service	6,678	5,700	-	(5,700)	-100.00%
704103 - Demurrage	170	325	-	(325)	-100.00%
704104 - Equipment Rental	30,540	29,500	-	(29,500)	-100.00%
704107 - Floor Mat / Scrapper Rental	2,943	3,000	-	(3,000)	-100.00%
704108 - Office Machine Rental	-	2,400	-	(2,400)	-100.00%
704109 - Traffic Control - Rental	10	-	-	-	0.00%
704201 - Advertising	-	500	-	(500)	-100.00%
704204 - Alarm Monitoring	5,220	9,000	-	(9,000)	-100.00%
704208 - Contracted Repair	10,309	65,000	-	(65,000)	-100.00%
704215 - Security Services	2,113	2,010	-	(2,010)	-100.00%
704219 - Property Appraisals	-	5,000	-	(5,000)	-100.00%
704235 - Zoo Lease & Management	632,833	675,000	-	(675,000)	-100.00%
704239 - Bio-Hazard / Environmental Services	12,588	2,850	-	(2,850)	-100.00%
704241 - Monitoring Services	423	1,000	-	(1,000)	-100.00%
704243 - Programmable Logic Controller (PLC) Repairs	170	-	-	-	0.00%
704247 - Civic Facilities Management	-	750,000	-	(750,000)	-100.00%
704306 - Dues	1,276	1,000	-	(1,000)	-100.00%
704307 - Employment Agencies	8,546	-	-	-	0.00%
704312 - Other Contracted Service	318,804	16,500	-	(16,500)	-100.00%
704313 - Recording Documents	52	250	-	(250)	-100.00%
704315 - Waste Disposal	1,018	1,850	-	(1,850)	-100.00%
704319 - Parking	10	-	-	-	0.00%
704329 - Radio Maintenance	2,134	2,240	-	(2,240)	-100.00%
704337 - Title/Escrow Search	-	4,500	-	(4,500)	-100.00%
704501 - Freight, Express & Drayage	450	300	-	(300)	-100.00%
704502 - Postage	11,959	6,170	-	(6,170)	-100.00%
704602 - Training Costs	811	1,000	-	(1,000)	-100.00%
704603 - Tuition & Books	1,900	-	-	-	0.00%
704704 - ETIX Processing Fee	36,286	-	-	-	0.00%
704705 - Credit Card Use Charge	22,739	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	1,967,069	2,087,925	-	(2,087,925)	-100.00%
710000 - Materials & Supplies Parent (711000-719999)					
711109 - Office Supplies & Stationery	3,992	2,600	-	(2,600)	-100.00%
711110 - Technology Accessories & Supplies	19	-	-	-	0.00%
711111 - Printer Toner Cartridges	98	200	-	(200)	-100.00%
712103 - Cement, Lime, & Plaster	455	-	-	-	0.00%
712104 - Concrete, Clay Pipe, & Fittings	11,712	-	-	-	0.00%
712105 - Gravel, Sand, Stone, Chert	836	-	-	-	0.00%
712106 - Hardware Replacement	2,646	4,000	-	(4,000)	-100.00%
712107 - Lumber & Wood Products	973	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	2,441	5,000	-	(5,000)	-100.00%
712109 - Paint	2,695	1,200	-	(1,200)	-100.00%
712110 - Pipe & Fittings	69	-	-	-	0.00%
712111 - Sewer Grates & Manhole Covers	272	-	-	-	0.00%
712112 - Street Signs & Markings	334	150	-	(150)	-100.00%
712114 - Plumbing Supplies	8,438	10,000	-	(10,000)	-100.00%
713102 - Fasteners	230	-	-	-	0.00%
713104 - Filters, Misc	2,367	750	-	(750)	-100.00%
713108 - Pumps & Pump Parts	14	10,000	-	(10,000)	-100.00%
713109 - Repair Parts	21,340	3,500	-	(3,500)	-100.00%
713116 - Motors & Parts	89	-	-	-	0.00%
713201 - Chemicals & Lab Supplies	276	-	-	-	0.00%
713202 - Chlorine	8,006	15,000	-	(15,000)	-100.00%
713203 - Dechlorination Chemicals	470	-	-	-	0.00%
713211 - Water Chemicals	14,404	12,000	-	(12,000)	-100.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
714103 - Books Library	17	-	-	-	0.00%
714105 - Building Maintenance Supplies	5,345	3,000	-	(3,000)	-100.00%
714106 - Cleaning Supplies	12,712	13,500	-	(13,500)	-100.00%
714111 - Electrical Supplies, Bulbs, Etc	21,931	35,300	-	(35,300)	-100.00%
714112 - Electronic Parts	4,180	1,500	-	(1,500)	-100.00%
714117 - Food & Ice	12	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	5,482	2,000	-	(2,000)	-100.00%
714122 - Kitchen & Dining Room Supplies	390	-	-	-	0.00%
714126 - Other Materials & Supplies	594	4,000	-	(4,000)	-100.00%
714129 - Safety Equipment	19,977	500	-	(500)	-100.00%
714130 - Safety Shoes	1,362	800	-	(800)	-100.00%
714131 - Seeds, Trees, Plants, Hort Supplies	278	-	-	-	0.00%
714133 - Welding Supplies	3,405	1,200	-	(1,200)	-100.00%
714135 - Locks & Key supplies	1,465	1,000	-	(1,000)	-100.00%
714138 - Flags Banners and Signage	113	-	-	-	0.00%
714144 - Batteries	11	-	-	-	0.00%
714149 - Waste and Recycle Containers	75	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	159,525	127,200	-	(127,200)	-100.00%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	-	550	-	(550)	-100.00%
721201 - Hotels	-	750	-	(750)	-100.00%
721202 - Meals	-	232	-	(232)	-100.00%
721301 - Registration Fees	610	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	610	1,532	-	(1,532)	-100.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	254	900	-	(900)	-100.00%
731102 - Gasoline	10,571	15,000	-	(15,000)	-100.00%
731103 - Propane	-	150	-	(150)	-100.00%
731203 - Vehicle Labor	6,322	6,487	-	(6,487)	-100.00%
731204 - Vehicle Parts & Supplies	12,309	8,857	-	(8,857)	-100.00%
731301 - Car Wash	8	100	-	(100)	-100.00%
731401 - Fleet Leased Vehicle	28,237	30,060	-	(30,060)	-100.00%
731402 - Fleet Daily Rental	-	500	-	(500)	-100.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	57,701	62,054	-	(62,054)	-100.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	147,955	160,000	-	(160,000)	-100.00%
742403 - Vehicle & Equipment Insurance	-	250	-	(250)	-100.00%
742503 - Fidelity & Surety Bonds	-	50	-	(50)	-100.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	147,955	160,300	-	(160,300)	-100.00%
760000 - Capital Assets Parent (761000-769999)					
761204 - Equipment Purchase	42,814	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	42,814	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
771105 - Street Repairs	52,519	-	-	-	0.00%
772107 - Other Equipment	4,108	-	-	-	0.00%
772109 - Office Furniture	612	-	-	-	0.00%
772112 - Computer equipment under 5000	3,832	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	5,837	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	66,908	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	4,373	3,775	-	(3,775)	-100.00%
781302 - Landfill Surcharge	60	-	-	-	0.00%
781303 - State Fees Other	4,360	3,500	-	(3,500)	-100.00%
781309 - Technology Cost	-	12,999	-	(12,999)	-100.00%
782201 - Awards	-	500	-	(500)	-100.00%
780000 - Other Expenses Parent (781000-789999) Total	8,793	20,774	-	(20,774)	-100.00%
Operating Expenses Total	2,451,375	2,459,785	-	(2,459,785)	-100.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
D - General Services Total	4,159,881	4,381,520	-	(4,381,520)	-100.00%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
E - Human Resources					
Attrition	-	-	(28,749)	(28,749)	0.00%
Enhanced Recruiting Initiative		16,400	-	(16,400)	-100.00%
Human Resources Operations	1,731,054	1,944,524	1,938,941	(5,583)	-0.29%
Multiple Offers	32,351		-	-	0.00%
TNCPE Submission for HR Department	-	5,000	-	(5,000)	-100.00%
E - Human Resources Total	1,763,405	1,965,924	1,910,192	(55,732)	-2.83%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
E - Human Resources					
E00101 - Human Resources Admin	1,247,214	1,419,895	1,355,468	(64,427)	-4.54%
E00102 - Employee Training	1,766	10,130	4,880	(5,250)	-51.83%
E00201 - Employees Insurance Office	327,918	343,974	354,913	10,939	3.18%
E00203 - Employees Safety Program	101,957	102,525	106,531	4,006	3.91%
E00301 - OJI Admin	74,400	74,400	74,400	-	0.00%
E00303 - Physical Exam - Police	10,150	15,000	14,000	(1,000)	-6.67%
E - Human Resources Total	1,763,405	1,965,924	1,910,192	(55,732)	-2.83%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
E - Human Resources					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,037,567	1,102,846	1,068,788	(34,058)	-3.09%
610000 - Fringe Benefits Parent (611000-619999)	511,195	563,267	623,520	60,253	10.70%
. Personnel Expenses Total	1,548,762	1,666,113	1,692,308	26,195	1.57%
Operating Expenses					
700000 - Services Parent (701000-709999)	183,885	262,095	181,997	(80,098)	-30.56%
710000 - Materials & Supplies Parent (711000-719999)	17,870	18,830	18,330	(500)	-2.66%
720000 - Travel Expense Parent (721000-729999)	6,288	5,742	3,980	(1,762)	-30.69%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,228	3,663	3,893	230	6.28%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	1,572	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	800	9,481	9,684	203	2.14%
Operating Expenses Total	214,643	299,811	217,884	(81,927)	-27.33%
E - Human Resources Total	1,763,405	1,965,924	1,910,192	(55,732)	-2.83%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
E - Human Resources					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	892,485	1,086,166	1,070,470	(15,696)	-1.45%
601199 - .	-	-	(15,812)	(15,812)	0.00%
601201 - Overtime	2,858	3,000	1,500	(1,500)	-50.00%
601202 - Compensatory Time	1,371	1,050	-	(1,050)	-100.00%
602105 - Cellphone Allowance	2,880	2,880	2,880	-	0.00%
602301 - Personal Leave	128,823	-	-	-	0.00%
602304 - Longevity	9,150	9,750	9,750	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,037,567	1,102,846	1,068,788	(34,058)	-3.09%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	60,431	61,936	61,968	32	0.05%
611102 - Medicare	14,179	14,486	14,493	7	0.05%
611199 - .	-	-	(12,937)	(12,937)	0.00%
611201 - General Pension	146,460	179,407	213,127	33,720	18.80%
611206 - Other Post-employment Benefits (OPEB)	94,293	89,757	93,980	4,223	4.70%
611301 - Hospitalization	175,293	194,604	226,353	31,749	16.31%
611302 - Life Insurance Benefit	1,848	1,983	1,993	10	0.50%
611303 - Long-Term Disability	2,691	2,950	2,943	(7)	-0.24%
611403 - On-site Medical Program	16,000	18,144	21,600	3,456	19.05%
610000 - Fringe Benefits Parent (611000-619999) Total	511,195	563,267	623,520	60,253	10.70%
.Personnel Expenses Total	1,548,762	1,666,113	1,692,308	26,195	1.57%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	36,520	103,000	50,000	(53,000)	-51.46%
701107 - Investigative Services	8,000	12,000	10,000	(2,000)	-16.67%
701208 - On-the-Job Injury Claims	75,412	74,400	74,400	-	0.00%
701210 - Psychological Exam	10,150	15,000	14,000	(1,000)	-6.67%
702207 - Maintenance Services	102	102	-	(102)	-100.00%
702221 - IT Maintenance	32,351	25,400	9,000	(16,400)	-64.57%
703201 - Telephone Service	56	875	-	(875)	-100.00%
703204 - Internet & Cable Services	-	475	-	(475)	-100.00%
703206 - Air Cards	517	408	408	-	0.00%
703207 - Digital Connectivity	34	-	-	-	0.00%
704104 - Equipment Rental	4,460	4,500	500	(4,000)	-88.89%
704108 - Office Machine Rental	-	-	4,329	4,329	0.00%
704201 - Advertising	1,027	500	500	-	0.00%
704205 - Applicant & Promotional Testing	572	10,350	5,350	(5,000)	-48.31%
704209 - Copying	-	250	-	(250)	-100.00%
704210 - Printing	893	1,850	1,350	(500)	-27.03%
704306 - Dues	4,501	3,700	3,700	-	0.00%
704307 - Employment Agencies	281	500	-	(500)	-100.00%
704309 - Meeting Expense	1,174	500	500	-	0.00%
704310 - Local Mileage	184	100	25	(75)	-75.00%
704311 - Miscellaneous Services	34	-	-	-	0.00%
704312 - Other Contracted Service	207	-	-	-	0.00%
704319 - Parking	48	75	75	-	0.00%
704340 - Shredding and Recycling Services	140	200	200	-	0.00%
704501 - Freight, Express & Drayage	225	400	200	(200)	-50.00%
704502 - Postage	3,694	3,750	3,700	(50)	-1.33%
704601 - Local Registration Fees	1,030	510	510	-	0.00%
704602 - Training Costs	1,597	1,250	1,250	-	0.00%
704603 - Tuition & Books	676	2,000	2,000	-	0.00%
700000 - Services Parent (701000-709999) Total	183,885	262,095	181,997	(80,098)	-30.56%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	-	150	150	-	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
711102 - Books	14	330	330	-	0.00%
711104 - Forms & Printed Material	550	1,800	1,800	-	0.00%
711105 - Instructional Materials & Supplies	2,834	5,000	4,500	(500)	-10.00%
711109 - Office Supplies & Stationery	5,220	4,850	4,850	-	0.00%
711110 - Technology Accessories & Supplies	445	-	-	-	0.00%
711111 - Printer Toner Cartridges	2,991	2,500	2,500	-	0.00%
714107 - Clothing	520	200	200	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	39	-	-	-	0.00%
714117 - Food & Ice	757	500	500	-	0.00%
714119 - Fuel	73	50	50	-	0.00%
714122 - Kitchen & Dining Room Supplies	228	200	200	-	0.00%
714126 - Other Materials & Supplies	-	-	-	-	0.00%
714129 - Safety Equipment	52	50	50	-	0.00%
714148 - Security Material & Supplies	4,147	3,200	3,200	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	17,870	18,830	18,330	(500)	-2.66%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	60	-	-	-	0.00%
721103 - Auto Rental	-	100	100	-	0.00%
721201 - Hotels	3,048	1,200	800	(400)	-33.33%
721202 - Meals	1,451	2,015	1,355	(660)	-32.75%
721301 - Registration Fees	1,409	2,050	1,550	(500)	-24.39%
721302 - Other Travel Expenses	320	377	175	(202)	-53.58%
720000 - Travel Expense Parent (721000-729999) Total	6,288	5,742	3,980	(1,762)	-30.69%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	150	200	200	-	0.00%
731301 - Car Wash	21	-	-	-	0.00%
731401 - Fleet Leased Vehicle	3,468	3,000	3,468	468	15.60%
731402 - Fleet Daily Rental	589	463	225	(238)	-51.40%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,228	3,663	3,893	230	6.28%
770000 - Capital Outlay Parent (771000-779999)					
772112 - Computer equipment under 5000	952	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	620	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	1,572	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781309 - Technology Cost	-	8,531	8,734	203	2.38%
782201 - Awards	800	950	950	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	800	9,481	9,684	203	2.14%
Operating Expenses Total	214,643	299,811	217,884	(81,927)	-27.33%
E - Human Resources Total	1,763,405	1,965,924	1,910,192	(55,732)	-2.83%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
G - Economic & Community Development					
Attrition	-	-	(80,680)	(80,680)	0.00%
Brownfields	-	-	103,918	103,918	0.00%
Code Enforcement Office	-	1,816,109	2,137,607	321,498	17.70%
ECD Administration	628,434	651,875	574,021	(77,854)	-11.94%
Economic Development - Art In The Neighborhood	574	27,000	-	(27,000)	-100.00%
Economic Development - Chattanooga Artist in Residence	-	-	4,600	4,600	0.00%
Economic Development - Outdoor Chattanooga	336,479	537,989	718,587	180,598	33.57%
Economic Development - Park Project Managing	-	-	(1)	(1)	0.00%
Economic Development - Public Art Chattanooga	93,723	167,578	196,011	28,433	16.97%
Economic Development - Public Art Strategy	-	-	5,000	5,000	0.00%
Economic Development - Reinvesting in Neighborhoods	506,199	338,888	350,243	11,355	3.35%
General Services			162,432	162,432	0.00%
Land Development Office Operations	4,089,153	2,821,006	2,751,330	(69,676)	-2.47%
Neighborhood Services	444,364	638,913	617,332	(21,581)	-3.38%
Office of Workforce Development	-	-	114,297	114,297	0.00%
Public Spaces Development & Engagement	100,000	119,500	100,000	(19,500)	-16.32%
Veterans Homeless to Housed	76,284	106,969	194,204	87,235	81.55%
G - Economic & Community Development Total	6,275,210	7,225,827	7,948,903	723,076	10.01%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
G - Economic & Community Development					
G00101 - ECD - Neighborhood Serv - Admin	583,699	651,875	711,556	59,681	9.16%
G00102 - ECD - Neighborhood Serv - Grants Admin	44,735	-	-	-	0.00%
G00104 - ECD - Affordable Housing Program	64,745	126,478	132,425	5,947	4.70%
G00105 - ECD - Economic Development	506,199	338,888	350,243	11,355	3.35%
G00106 - ECD - Homeless Outreach Program	76,284	106,969	194,304	87,335	81.65%
G00107 - ECD - Real Estate Office			162,432	162,432	0.00%
G00201 - Neighborhood Service Development	379,619	512,435	484,806	(27,629)	-5.39%
G00301 - Code Enforcement Office	-	1,816,109	2,137,607	321,498	17.70%
G70001 - Outdoor Chattanooga	336,479	537,989	718,587	180,598	33.57%
G70101 - Trust For Public Land	100,000	119,500	100,000	(19,500)	-16.32%
G70203 - Shared Maint - Riverpark Art Maint & Mgmt	94,297	194,578	205,611	11,033	5.67%
G71001 - Land Development Office	4,023,460	2,800,531	2,726,255	(74,276)	-2.65%
G71002 - Board of Plumbing Examiners	1,660	2,050	2,100	50	2.44%
G71003 - Board of Electrical Examiners	19,971	6,400	7,150	750	11.72%
G71004 - Board of Mechanical Examiners	947	2,350	1,850	(500)	-21.28%
G71005 - Board of Gas Fitters	1,206	2,050	2,050	-	0.00%
G71006 - Board of Appeals & Variances	10,400	7,625	11,925	4,300	56.39%
G71007 - Special Ops Abatement & Demolition	31,509	-	-	-	0.00%
G - Economic & Community Development Total	6,275,210	7,225,827	7,948,903	723,076	10.01%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
G - Economic & Community Development					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	3,218,381	3,627,595	3,851,371	223,776	6.17%
610000 - Fringe Benefits Parent (611000-619999)	1,611,744	1,926,551	2,237,895	311,344	16.16%
. Personnel Expenses Total	4,830,125	5,554,146	6,089,266	535,120	9.63%
Operating Expenses					
700000 - Services Parent (701000-709999)	724,731	1,032,934	1,223,219	190,285	18.42%
710000 - Materials & Supplies Parent (711000-719999)	33,283	116,879	72,486	(44,393)	-37.98%
720000 - Travel Expense Parent (721000-729999)	28,265	35,852	51,362	15,510	43.26%
730000 - Vehicle Operating Expense Parent (731000-739999)	258,460	241,697	243,961	2,264	0.94%
740000 - Insurance, Claims, Damages Parent (741000-749999)	150	4,200	10,700	6,500	154.76%
770000 - Capital Outlay Parent (771000-779999)	21,159	14,000	19,783	5,783	41.31%
780000 - Other Expenses Parent (781000-789999)	54,037	101,119	118,395	17,276	17.08%
Operating Expenses Total	1,120,085	1,546,681	1,739,906	193,225	12.49%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	325,000	125,000	119,731	(5,269)	-4.22%
Transfers To Total	325,000	125,000	119,731	(5,269)	-4.22%
G - Economic & Community Development Total	6,275,210	7,225,827	7,948,903	723,076	10.01%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
G - Economic & Community Development					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,616,478	3,434,895	3,692,778	257,883	7.51%
601102 - Temporary Staffing	59,204	124,950	119,950	(5,000)	-4.00%
601199 - .	-	-	(45,217)	(45,217)	0.00%
601201 - Overtime	3,454	-	-	-	0.00%
601202 - Compensatory Time	3,949	-	-	-	0.00%
602105 - Cellphone Allowance	22,450	20,400	32,760	12,360	60.59%
602201 - Incentive Awards	-	1,600	1,000	(600)	-37.50%
602301 - Personal Leave	427,231	-	-	-	0.00%
602303 - Final Leave Payout	40,165	-	-	-	0.00%
602304 - Longevity	45,450	45,750	50,100	4,350	9.51%
600000 - Salaries Parent (601000-609999) Total	3,218,381	3,627,595	3,851,371	223,776	6.17%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	187,578	201,851	215,292	13,441	6.66%
611102 - Medicare	43,870	47,715	50,351	2,636	5.53%
611199 - .	-	-	(35,463)	(35,463)	0.00%
611201 - General Pension	429,270	576,521	720,003	143,482	24.89%
611206 - Other Post-employment Benefits (OPEB)	299,497	288,433	317,293	28,860	10.01%
611301 - Hospitalization	482,552	668,281	752,557	84,276	12.61%
611302 - Life Insurance Benefit	5,914	6,759	7,142	383	5.67%
611303 - Long-Term Disability	7,986	9,346	9,716	370	3.95%
611304 - Health Savings Accounts	79,673	39,577	90,424	50,847	128.48%
611402 - Employee Health Savings Acct	12,940	11,460	10,980	(480)	-4.19%
611403 - On-site Medical Program	62,464	76,608	99,600	22,992	30.01%
610000 - Fringe Benefits Parent (611000-619999) Total	1,611,744	1,926,551	2,237,895	311,344	16.16%
.Personnel Expenses Total	4,830,125	5,554,146	6,089,266	535,120	9.63%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	5,943	6,000	13,680	7,680	128.00%
701105 - Engineering Non-construction Consulting	-	5,000	10,000	5,000	100.00%
701109 - Legal Services	-	5,000	5,000	-	0.00%
701111 - IT Hosting & Managed Services	-	800	1,200	400	50.00%
701208 - On-the-Job Injury Claims	713	-	-	-	0.00%
702102 - Electrical	269	500	1,500	1,000	200.00%
702103 - Exterminating Service	228	228	228	-	0.00%
702106 - Plumbing	255	250	2,000	1,750	700.00%
702108 - Locksmith	320	900	500	(400)	-44.44%
702204 - Contracted Repair Service	-	5,400	300	(5,100)	-94.44%
702207 - Maintenance Services	-	1,000	500	(500)	-50.00%
702221 - IT Maintenance	47,709	55,925	67,181	11,256	20.13%
702226 - IT Maintenance - Hosting	1,321	-	1,200	1,200	0.00%
703101 - Electricity	4,126	12,000	6,600	(5,400)	-45.00%
703102 - Natural Gas	612	2,500	1,300	(1,200)	-48.00%
703103 - Water	1,471	1,500	2,000	500	33.33%
703109 - Sewer	1,672	1,800	1,800	-	0.00%
703201 - Telephone Service	4,065	14,208	2,050	(12,158)	-85.57%
703202 - Cellular Phone Service	669	-	2,120	2,120	0.00%
703204 - Internet & Cable Services	-	120	120	-	0.00%
703206 - Air Cards	18,926	-	-	-	0.00%
703207 - Digital Connectivity	1,118	16,040	11,040	(5,000)	-31.17%
704104 - Equipment Rental	4,825	3,000	3,048	48	1.60%
704105 - Property Rental	250	1,150	700	(450)	-39.13%
704108 - Office Machine Rental	10,797	13,560	17,410	3,850	28.39%
704201 - Advertising	14,643	17,950	13,800	(4,150)	-23.12%
704203 - Publicity	-	-	2,500	2,500	0.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704206 - Binding	475	175	175	-	0.00%
704210 - Printing	12,782	19,350	24,100	4,750	24.55%
704213 - Debris Removal & Cleanup	5,618	115,000	260,000	145,000	126.09%
704214 - Lighting Service	-	5,568	-	(5,568)	-100.00%
704217 - Photographic Services	12	-	-	-	0.00%
704219 - Property Appraisals	-	10,000	7,500	(2,500)	-25.00%
704221 - Recreation Support Services	520	520	-	(520)	-100.00%
704239 - Bio-Hazard / Environmental Services	-	12,500	85,000	72,500	580.00%
704242 - License Testing	21,336	9,200	7,700	(1,500)	-16.30%
704306 - Dues	5,233	6,750	5,150	(1,600)	-23.70%
704309 - Meeting Expense	3,234	5,350	6,850	1,500	28.04%
704310 - Local Mileage	345	2,400	2,000	(400)	-16.67%
704311 - Miscellaneous Services	-	750	-	(750)	-100.00%
704312 - Other Contracted Service	133,515	212,200	28,000	(184,200)	-86.80%
704313 - Recording Documents	9,154	8,000	8,454	454	5.68%
704314 - Stipends	-	15,000	3,400	(11,600)	-77.33%
704315 - Waste Disposal	874	1,800	1,800	-	0.00%
704317 - Contracted Operations	-	-	155,000	155,000	0.00%
704319 - Parking	15,214	9,860	9,860	-	0.00%
704322 - Neighborhood & Codes Conference	(500)	-	-	-	0.00%
704329 - Radio Maintenance	337	337	-	(337)	-100.00%
704330 - Demolition Services	305,484	270,000	315,000	45,000	16.67%
704337 - Title/Escrow Search	-	10,500	9,500	(1,000)	-9.52%
704340 - Shredding and Recycling Services	63	100	150	50	50.00%
704407 - Wireless Data Communication	3,886	14,013	13,053	(960)	-6.85%
704501 - Freight, Express & Drayage	687	450	450	-	0.00%
704502 - Postage	43,342	35,600	35,500	(100)	-0.28%
704601 - Local Registration Fees	188	5,420	1,800	(3,620)	-66.79%
704602 - Training Costs	769	63,560	37,800	(25,760)	-40.53%
704705 - Credit Card Use Charge	42,231	33,700	37,200	3,500	10.39%
700000 - Services Parent (701000-709999) Total	724,731	1,032,934	1,223,219	190,285	18.42%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	31	-	-	-	0.00%
711102 - Books	-	3,100	600	(2,500)	-80.65%
711104 - Forms & Printed Material	-	200	200	-	0.00%
711105 - Instructional Materials & Supplies	-	800	7,800	7,000	875.00%
711107 - Newspapers	-	404	780	376	93.07%
711108 - Periodicals, Publications	-	2,100	100	(2,000)	-95.24%
711109 - Office Supplies & Stationery	15,171	23,000	17,300	(5,700)	-24.78%
711110 - Technology Accessories & Supplies	482	-	750	750	0.00%
711111 - Printer Toner Cartridges	3,423	2,000	2,000	-	0.00%
712103 - Cement, Lime, & Plaster			-	-	0.00%
712104 - Concrete, Clay Pipe, & Fittings			-	-	0.00%
712105 - Gravel, Sand, Stone, Chert			-	-	0.00%
712107 - Lumber & Wood Products	268	13,300	12,300	(1,000)	-7.52%
712108 - Other Constr & Bldg Materials	286	30,300	500	(29,800)	-98.35%
712109 - Paint	640	4,124	2,100	(2,024)	-49.08%
714105 - Building Maintenance Supplies	59	-	200	200	0.00%
714106 - Cleaning Supplies	176	1,000	500	(500)	-50.00%
714107 - Clothing	1,321	2,300	2,400	100	4.35%
714109 - Data Processing Supplies	483	-	-	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	379	-	50	50	0.00%
714115 - Fire Code Equipment	-	100	100	-	0.00%
714117 - Flags and Banners	-	-	-	-	0.00%
714117 - Food & Ice	5,345	14,350	11,965	(2,385)	-16.62%
714120 - Hardware, Nails, Small Tools	199	500	600	100	20.00%
714122 - Kitchen & Dining Room Supplies	72	50	100	50	100.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
714124 - Medical Supplies (First Aid)	109	200	300	100	50.00%
714126 - Other Materials & Supplies	583	10,101	101	(10,000)	-99.00%
714128 - Recreational Supplies	4,101	2,000	4,000	2,000	100.00%
714129 - Safety Equipment	-	1,650	1,150	(500)	-30.30%
714135 - Locks & Key supplies	26	50	300	250	500.00%
714138 - Flags and Banners	-	-	540	540	0.00%
714138 - Other Materials & Supplies	-	-	1,500	1,500	0.00%
714143 - Event Planning, Services and Catering	-	5,000	4,000	(1,000)	-20.00%
714144 - Batteries	129	250	250	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	33,283	116,879	72,486	(44,393)	-37.98%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,053	100	200	100	100.00%
721102 - Transportation	1,362	7,150	11,960	4,810	67.27%
721201 - Hotels	6,957	12,500	17,000	4,500	36.00%
721202 - Meals	6,656	6,850	8,450	1,600	23.36%
721301 - Registration Fees	11,683	8,552	12,202	3,650	42.68%
721302 - Other Travel Expenses	554	700	1,550	850	121.43%
720000 - Travel Expense Parent (721000-729999) Total	28,265	35,852	51,362	15,510	43.26%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731102 - Gasoline	35,534	53,289	30,889	(22,400)	-42.03%
731203 - Vehicle Labor	7,593	2,000	2,800	800	40.00%
731204 - Vehicle Parts & Supplies	6,122	3,000	3,500	500	16.67%
731301 - Car Wash	654	900	900	-	0.00%
731401 - Fleet Leased Vehicle	208,447	182,508	205,872	23,364	12.80%
730000 - Vehicle Operating Expense Parent (731000-739999)	258,460	241,697	243,961	2,264	0.94%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	-	4,000	10,500	6,500	162.50%
742503 - Fidelity & Surety Bonds	150	200	200	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	150	4,200	10,700	6,500	154.76%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	5,422	-	60	60	0.00%
772108 - Recreational Equipment	1,564	8,000	8,000	-	0.00%
772109 - Office Furniture	-	6,000	9,000	3,000	50.00%
772111 - Computer Software under 15000	3,999	-	-	-	0.00%
772112 - Computer equipment under 5000	9,990	-	2,723	2,723	0.00%
772114 - Technology Replacement Installment Purchas	184	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	21,159	14,000	19,783	5,783	41.31%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	51,567	72,500	72,500	-	0.00%
781301 - Fees, Licenses, & Permits	1,235	2,900	2,300	(600)	-20.69%
781309 - Technology Cost	-	23,119	40,934	17,815	77.06%
782201 - Awards	1,235	2,600	2,661	61	2.33%
780000 - Other Expenses Parent (781000-789999) Total	54,037	101,119	118,395	17,276	17.08%
Operating Expenses Total	1,120,085	1,546,681	1,739,906	193,225	12.49%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811111 - Transfer to Gen Fd Special Programs	325,000	125,000	119,731	(5,269)	-4.22%
810000 - Other Financing Uses Parent (811000-819999) Total	325,000	125,000	119,731	(5,269)	-4.22%
Transfers To Total	325,000	125,000	119,731	(5,269)	-4.22%
G - Economic & Community Development Total	6,275,210	7,225,827	7,948,903	723,076	10.01%



City of Chattanooga
Department by Offer
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
H - Police					
Violence Reduction Initiative-GF	290,000	312,500	272,500	(40,000)	-12.80%
Administration & Support	3,808,060	5,313,715	4,857,847	(455,868)	-8.58%
Air Cards for Investigations 2	-	-	10,500	10,500	0.00%
Air Cards for Investigators	137,805	-	-	-	0.00%
Attrition	-	-	(1,014,190)	(1,014,190)	0.00%
Block Leaders Connect	-	-	3,225	3,225	0.00%
Citizens Police Academy	-	-	7,000	7,000	0.00%
Crime Scene Civilianization	-	210,722	-	(210,722)	-100.00%
Emer Comm & McKamey	340	-	-	-	0.00%
Emer Comm & McKamey 1	1,611,299	1,659,639	1,675,000	15,361	0.93%
Emer Comm & McKamey2	4,428,353	4,482,088	4,810,000	327,912	7.32%
Enhancements to Public Safety Sworn Pay Plans (HR Offer)	-	1,396,394	1,472,404	76,010	5.44%
Explorers Program	-	-	7,000	7,000	0.00%
Family Justice Center	336,055	467,663	526,661	58,998	12.62%
Gun Crime Network	-	-	1,702,691	1,702,691	0.00%
Investigative Services Division 1	4,623,948	4,599,618	4,047,301	(552,317)	-12.01%
Investigative Services Division 2	5,592,534	6,267,447	6,754,305	486,858	7.77%
Investigator Training	-	70,000	38,500	(31,500)	-45.00%
Motorcycle Helmets-Updated Communications Systems	-	-	-	-	0.00%
Neighborhood Policing Bureau	22,729,075	23,431,416	27,245,773	3,814,357	16.28%
Office of Chief of Police & Community Policing	1,914,777	2,791,968	2,878,099	86,131	3.08%
Police Chaplains	-	1,500	1,500	-	0.00%
Police Facilities	6,249,725	6,540,001	7,049,669	509,668	7.79%
Police Leadership and Youth	-	-	6,000	6,000	0.00%
Refugee and Immigrant Safety Education	-	5,000	4,000	(1,000)	-20.00%
RTIC	-	-	1,158,766	1,158,766	0.00%
Special Operations and Training	6,842,373	5,999,718	6,508,428	508,710	8.48%
Supervisor, Leadership, Implicit Bias Training	-	-	-	-	0.00%
H - Police Total	58,564,344	63,549,389	70,022,979	6,473,590	10.19%



City of Chattanooga
Cost Center Summary
Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
H - Police					
H00101 - Chief of Police	1,215,691	3,145,287	2,608,390	(536,897)	-17.07%
H00102 - Internal Affairs	668,927	868,055	957,156	89,101	10.26%
H001X1 - Promotions-Captains, Lieutenants, Sergeants	-	-	250,895	250,895	0.00%
H00201 - Police Uniform Services Command	585,539	906,092	1,704,938	798,846	88.16%
H00202 - Police Community Services	30,159	181,520	562,787	381,267	210.04%
H00203 - Police Special Operations	3,522,461	3,675,204	4,197,156	521,952	14.20%
H00301 - Police Patrol Alpha	3,122,954	3,014,415	3,901,110	886,695	29.42%
H00302 - Police Patrol Bravo	2,724,442	2,799,522	3,163,909	364,387	13.02%
H00303 - Police Patrol Charlie	2,690,676	2,647,294	3,296,484	649,190	24.52%
H00306 - Police Bike Patrol	462,230	770,065	835,023	64,958	8.44%
H00401 - Police Patrol Echo	3,216,787	3,168,193	3,983,307	815,114	25.73%
H00402 - Police Patrol Fox	3,197,740	3,292,519	3,538,490	245,971	7.47%
H00501 - Police Patrol Delta	3,227,383	3,295,876	3,679,152	383,276	11.63%
H00502 - Police Patrol George	3,501,324	3,537,440	3,894,108	356,668	10.08%
H00601 - Investigative Services Command	848,646	1,007,961	1,348,538	340,577	33.79%
H00603 - Major Crimes	3,913,107	3,872,379	3,689,207	(183,172)	-4.73%
H00604 - Special Investigations	5,592,534	6,267,447	5,727,532	(539,915)	-8.61%
H006X5 - CPD SVU at FJC	-	-	1,037,273	1,037,273	0.00%
H00701 - Police Admin & Support Svc Command	49,439	10,485	-	(10,485)	-100.00%
H00702 - Police Admin Support & Tech Svcs	2,526,120	3,778,701	3,131,514	(647,187)	-17.13%
H00703 - Police Training Recruiting	3,291,953	2,245,914	1,218,482	(1,027,432)	-45.75%
H00704 - Police Budget & Finance	306,959	364,768	366,996	2,228	0.61%
H00705 - Police Facilities & Security	6,235,393	6,511,625	7,021,196	509,571	7.83%
H00706 - Police Facilities - East 11th St Station	14,332	28,376	28,473	97	0.34%
H007X7 - RTIC	-	-	1,158,766	1,158,766	0.00%
H00801 - Records Management & Services	811,634	1,042,177	1,231,738	189,561	18.19%
H00802 - Polygraph	113,908	117,584	127,599	10,015	8.52%
H00803 - Police Communications Center	4,428,693	4,482,088	4,810,000	327,912	7.32%
H00804 - Animal Services	1,611,299	1,659,639	1,675,000	15,361	0.93%
H00805 - Family Justice Center	336,055	467,663	526,661	58,998	12.62%
H00806 - Violence Reduction Initiative-GF	290,000	312,500	272,500	(40,000)	-12.80%
H00807 - Safety Minority Internship	27,959	78,600	78,600	-	0.00%
H - Police Total	58,564,344	63,549,389	70,022,979	6,473,590	10.19%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
H - Police					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	26,034,345	28,593,160	29,360,339	767,179	2.68%
610000 - Fringe Benefits Parent (611000-619999)	17,512,641	19,588,871	24,228,082	4,639,211	23.68%
. Personnel Expenses Total	43,546,986	48,182,031	53,588,421	5,406,390	11.22%
Operating Expenses					
700000 - Services Parent (701000-709999)	8,738,098	9,021,658	9,918,624	896,966	9.94%
720000 - Travel Expense Parent (721000-729999)	111,487	43,610	41,030	(2,580)	-5.92%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	200	-	(200)	-100.00%
760000 - Capital Assets Parent (761000-769999)	137,805	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	278,750	22,080	-	(22,080)	-100.00%
780000 - Other Expenses Parent (781000-789999)	16,771	247,116	412,310	165,194	66.85%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	6,721	5,000	5,000	-	0.00%
Transfers To Total	6,721	5,000	5,000	-	0.00%
H - Police Total	58,564,344	63,549,389	70,022,979	6,473,590	10.19%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
H - Police					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	20,626,586	25,512,911	26,333,068	820,157	3.21%
601102 - Temporary Staffing	24	78,600	78,600	-	0.00%
601104 - State Training Wages	251,400	288,600	298,200	9,600	3.33%
601105 - Injured On Duty Pay	32,134	-	-	-	0.00%
601199 - .	-	-	(530,193)	(530,193)	0.00%
601201 - Overtime	733,748	500,000	750,000	250,000	50.00%
601202 - Compensatory Time	68,598	-	-	-	0.00%
602101 - Uniform Allowance	208,000	240,500	248,500	8,000	3.33%
602105 - Cellphone Allowance	92,240	89,280	87,360	(1,920)	-2.15%
602301 - Personal Leave	2,993,523	-	-	-	0.00%
602302 - Personal Leave Buybacks	24,246	-	-	-	0.00%
602303 - Final Leave Payout	560,333	-	-	-	0.00%
602304 - Longevity	440,175	436,875	461,400	24,525	5.61%
602306 - Call Back Pay	3,338	50,000	128,000	78,000	156.00%
602307 - On Call Pay	-	-	33,000	33,000	0.00%
609999 - Budget - Salaries & Wages	-	1,396,394	1,472,404	76,010	5.44%
600000 - Salaries Parent (601000-609999) Total	26,034,345	28,593,160	29,360,339	767,179	2.68%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	198,950	202,389	208,985	6,596	3.26%
611102 - Medicare	351,060	354,811	361,632	6,821	1.92%
611199 - .	-	-	(483,997)	(483,997)	0.00%
611201 - General Pension	364,055	518,605	643,155	124,550	24.02%
611202 - Fire & Police Pension	6,595,962	7,374,314	10,152,268	2,777,954	37.67%
611205 - Other Pensions	18,220	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	4,612,997	5,093,739	5,961,722	867,983	17.04%
611207 - OPEB (Grants)	-	-	-	-	0.00%
611301 - Hospitalization	4,512,212	5,261,660	6,294,624	1,032,964	19.63%
611302 - Life Insurance Benefit	47,650	51,290	53,800	2,510	4.89%
611303 - Long-Term Disability	6,062	7,622	8,773	1,151	15.10%
611304 - Health Savings Accounts	299,640	157,189	331,372	174,183	110.81%
611402 - Employee Health Savings Acct	46,965	39,060	38,340	(720)	-1.84%
611403 - On-site Medical Program	458,868	528,192	657,408	129,216	24.46%
610000 - Fringe Benefits Parent (611000-619999) Total	17,512,641	19,588,871	24,228,082	4,639,211	23.68%
.Personnel Expenses Total	43,546,986	48,182,031	53,588,421	5,406,390	11.22%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	290,970	367,100	272,500	(94,600)	-25.77%
701106 - Honorarium	421	-	-	-	0.00%
701110 - Veterinary Services	4,248	6,500	4,300	(2,200)	-33.85%
70111X - Polygraph Services	-	-	-	-	0.00%
701208 - On-the-Job Injury Claims	934,725	450,000	450,000	-	0.00%
701211 - Diagnostic Testing	1,837	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	6,326	-	-	-	0.00%
702102 - Electrical	689	6,000	6,000	-	0.00%
702103 - Exterminating Service	562	1,150	1,150	-	0.00%
702106 - Plumbing	1,111	1,500	1,500	-	0.00%
702108 - Locksmith	280	750	750	-	0.00%
702109 - Custodial Services	63,349	60,000	60,000	-	0.00%
702201 - Alarm System Repair	350	500	500	-	0.00%
702202 - Bldg & Grounds Maintenance	1,650	5,900	2,000	(3,900)	-66.10%
702204 - Contracted Repair Service	314	9,408	2,500	(6,908)	-73.43%
702206 - Elevator Maintenance	4,385	6,400	5,000	(1,400)	-21.88%
702207 - Maintenance Services	3,000	8,500	6,500	(2,000)	-23.53%
702208 - Fire Prevention Measures	5,206	4,500	4,500	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
702209 - Furnace Boiler	835	-	-	-	0.00%
702211 - Grounds	925	2,500	2,500	-	0.00%
702212 - HVAC	16,604	22,284	17,500	(4,784)	-21.47%
702214 - Landscaping	5,060	-	-	-	0.00%
702215 - Building Repairs or Renovations under \$5000	2,731	20,000	10,000	(10,000)	-50.00%
702217 - Valve Repairs	85	500	100	(400)	-80.00%
702218 - Pump Repairs	-	500	-	(500)	-100.00%
702221 - IT Maintenance	381,581	611,703	587,638	(24,065)	-3.93%
702222 - Cabling & Installation	2,015	-	-	-	0.00%
702224 - Equipment Inspection and Calibration	11,719	-	-	-	0.00%
702225 - IT Maintenance - Licensing	31,311	-	4,500	4,500	0.00%
702226 - IT Maintenance - Hosting	4,010	-	-	-	0.00%
702227 - IT Maintenance - Support Maintenance	36,855	-	307,862	307,862	0.00%
703101 - Electricity	260,336	236,500	240,048	3,547	1.50%
703102 - Natural Gas	30,610	24,100	24,823	723	3.00%
703103 - Water	19,974	18,100	18,943	843	4.66%
703109 - Sewer	28,281	20,600	22,619	2,019	9.80%
703201 - Telephone Service	3,363	3,000	3,000	-	0.00%
703202 - Cellular Phone Service	1,817	395	395	-	0.00%
703204 - Internet & Cable Services	1,407	11,174	9,480	(1,694)	-15.16%
703206 - Air Cards	176,169	168,000	178,050	10,050	5.98%
703207 - Digital Connectivity	16,603	35,600	-	(35,600)	-100.00%
704102 - Clothing & Linen Service	812	2,500	2,000	(500)	-20.00%
704104 - Equipment Rental	10,282	35,000	15,300	(19,700)	-56.29%
704105 - Property Rental	102,900	102,900	-	(102,900)	-100.00%
704106 - Dumpster Rental	3,202	5,200	5,200	-	0.00%
704107 - Floor Mat / Scrapper Rental	4,158	4,000	4,000	-	0.00%
704108 - Office Machine Rental	34,290	22,550	25,000	2,450	10.86%
704109 - Traffic Control - Rental	12,275	-	-	-	0.00%
704201 - Advertising	495	700	700	-	0.00%
704204 - Alarm Monitoring	900	3,800	3,800	-	0.00%
704205 - Applicant & Promotional Testing	240	-	-	-	0.00%
704208 - Contracted Repair	10,587	10,000	2,500	(7,500)	-75.00%
704210 - Printing	87	-	250	250	0.00%
704212 - Data Processing Service	-	360,000	400,000	40,000	11.11%
704214 - Lighting Service	1,612	-	-	-	0.00%
704215 - Security Services	446	2,500	500	(2,000)	-80.00%
704228 - Translation Service	2,296	2,000	2,000	-	0.00%
704236 - 911 Emergency Services	4,428,353	4,482,088	4,810,000	327,912	7.32%
704238 - Animal Control Contracted Services	1,611,299	1,659,639	1,675,000	15,361	0.93%
704239 - Bio-Hazard / Environmental Services	1,380	1,000	-	(1,000)	-100.00%
704306 - Dues	9,191	5,500	5,500	-	0.00%
704307 - Employment Agencies	833	-	-	-	0.00%
704308 - Local Transportation	116	100	100	-	0.00%
704309 - Meeting Expense	427	500	500	-	0.00%
704310 - Local Mileage	539	1,250	250	(1,000)	-80.00%
704311 - Miscellaneous Services	1,350	-	-	-	0.00%
704312 - Other Contracted Service	1,574	-	-	-	0.00%
704315 - Waste Disposal	2,296	1,000	1,000	-	0.00%
704316 - Wrecker Service	605	-	-	-	0.00%
704319 - Parking	12,498	10,000	10,000	-	0.00%
704329 - Radio Maintenance	104,991	110,000	649,174	539,174	490.16%
704340 - Shredding and Recycling Services	2,031	-	-	-	0.00%
704343 - FJC - Client Support Services	323	-	-	-	0.00%
704501 - Freight, Express & Drayage	2,270	2,000	1,400	(600)	-30.00%
704502 - Postage	11,907	7,767	7,767	-	0.00%
704504 - Load, Delivery, and Installation	448	1,000	500	(500)	-50.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704601 - Local Registration Fees	5,535	2,500	1,525	(975)	-39.00%
704602 - Training Costs	3,836	83,000	50,000	(33,000)	-39.76%
705106 - Supportive Services Gas	-	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	8,738,098	9,021,658	9,918,624	896,966	9.94%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	981	1,349	600	(749)	-55.52%
711102 - Books	326	200	200	-	0.00%
711104 - Forms & Printed Material	2,887	3,596	4,696	1,100	30.59%
711108 - Periodicals, Publications	976	650	650	-	0.00%
711109 - Office Supplies & Stationery	29,709	45,000	40,000	(5,000)	-11.11%
711110 - Technology Accessories & Supplies	4,049	4,700	4,700	-	0.00%
711111 - Printer Toner Cartridges	16,615	16,200	13,200	(3,000)	-18.52%
712107 - Lumber & Wood Products	2,526	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	1,027	-	-	-	0.00%
712109 - Paint	1,877	2,750	1,250	(1,500)	-54.55%
712114 - Plumbing Supplies	723	100	100	-	0.00%
713104 - Filters, Misc	1,013	1,100	1,100	-	0.00%
713107 - Packing, Valves Etc	231	-	-	-	0.00%
713109 - Repair Parts	245	750	750	-	0.00%
713211 - Water Chemicals	2,368	3,500	3,500	-	0.00%
714105 - Building Maintenance Supplies	4,208	5,000	5,000	-	0.00%
714106 - Cleaning Supplies	5,109	500	500	-	0.00%
714107 - Clothing	18,908	62,400	62,400	-	0.00%
714108 - Cultural Arts Supplies	23	-	-	-	0.00%
714109 - Data Processing Supplies	3,084	3,200	3,200	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	3,494	3,200	3,200	-	0.00%
714112 - Electronic Parts	12	800	800	-	0.00%
714113 - Exhibits	-	-	-	-	0.00%
714115 - Fire Code Equipment	-	1,500	1,500	-	0.00%
714117 - Food & Ice	10,109	5,500	6,195	695	12.64%
714118 - Food & Supplies for Animals	5,626	5,000	5,000	-	0.00%
714120 - Hardware, Nails, Small Tools	928	-	-	-	0.00%
714122 - Kitchen & Dining Room Supplies	18	-	-	-	0.00%
714124 - Medical Supplies (First Aid)	976	4,950	4,950	-	0.00%
714126 - Other Materials & Supplies	10,855	24,449	40,049	15,600	63.81%
714127 - Police Ammunition & Supplies	99,765	126,000	126,000	-	0.00%
714129 - Safety Equipment	25,148	10,000	10,000	-	0.00%
714131 - Seeds, Trees, Plants, Hort Supplies	151	-	-	-	0.00%
714135 - Locks & Key supplies	552	-	-	-	0.00%
714138 - Flags Banners and Signage	1,064	1,500	-	(1,500)	-100.00%
714143 - Event Planning, Services and Catering	800	-	-	-	0.00%
714144 - Batteries	6,177	4,500	4,500	-	0.00%
714147 - Police Evidence Supplies	11,141	9,000	4,000	(5,000)	-55.56%
714148 - Security Material & Supplies	2,470	-	-	-	0.00%
714149 - Waste and Recycle Containers	50	150	150	-	0.00%
714151 - Police Supplies	-	-	5,000	5,000	0.00%
714152 - Police Leather Goods	-	-	20,000	20,000	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	276,221	347,544	373,190	25,646	7.38%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,277	320	470	150	46.88%
721102 - Transportation	22,312	6,770	7,170	400	5.91%
721103 - Auto Rental	845	850	850	-	0.00%
721201 - Hotels	36,158	12,420	15,250	2,830	22.79%
721202 - Meals	20,893	13,430	8,980	(4,450)	-33.13%
721301 - Registration Fees	27,321	9,820	7,910	(1,910)	-19.45%
721302 - Other Travel Expenses	2,681	-	400	400	0.00%
720000 - Travel Expense Parent (721000-729999) Total	111,487	43,610	41,030	(2,580)	-5.92%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	4,217	5,400	6,500	1,100	20.37%
731102 - Gasoline	858,757	1,300,000	1,004,900	(295,100)	-22.70%
731201 - Contracted Vehicle Repair	975	-	-	-	0.00%
731203 - Vehicle Labor	379,158	380,000	380,897	897	0.24%
731204 - Vehicle Parts & Supplies	212,358	320,000	221,357	(98,643)	-30.83%
731206 - Bicycle Repair & Maintenance	-	1,500	1,500	-	0.00%
731301 - Car Wash	468	1,250	1,250	-	0.00%
731302 - Licenses & Titles	419	-	-	-	0.00%
731401 - Fleet Leased Vehicle	3,995,153	3,672,000	4,068,000	396,000	10.78%
731402 - Fleet Daily Rental	-	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	5,451,505	5,680,150	5,684,404	4,254	0.07%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	-	200	-	(200)	-100.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	200	-	(200)	-100.00%
760000 - Capital Assets Parent (761000-769999)					
761204 - Equipment Purchase	137,805	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	137,805	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772105 - Heating & Cooling Equipment	2,811	16,200	-	(16,200)	-100.00%
772107 - Other Equipment	19,794	5,880	-	(5,880)	-100.00%
772109 - Office Furniture	3,722	-	-	-	0.00%
772110 - Firearms & Police Protection Equip	57,803	-	-	-	0.00%
772111 - Computer Software under 15000	151,584	-	-	-	0.00%
772112 - Computer equipment under 5000	38,371	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	3,691	-	-	-	0.00%
772203 - Fencing	974	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	278,750	22,080	-	(22,080)	-100.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	-	-	170,214	170,214	0.00%
781301 - Fees, Licenses, & Permits	805	5,000	2,000	(3,000)	-60.00%
781306 - Water Quality Mgmt Fees	3,571	-	-	-	0.00%
781309 - Technology Cost	-	242,116	240,096	(2,020)	-0.83%
782201 - Awards	3,562	-	-	-	0.00%
782204 - Safety Incentive Awards	7,548	-	-	-	0.00%
782210 - Program Expense	1,285	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	16,771	247,116	412,310	165,194	66.85%
Operating Expenses Total	15,010,637	15,362,358	16,429,558	1,067,200	6.95%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811111 - Transfer to Gen Fd Special Programs	6,721	5,000	5,000	-	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	6,721	5,000	5,000	-	0.00%
Transfers To Total	6,721	5,000	5,000	-	0.00%
H - Police Total	58,564,344	63,549,389	70,022,979	6,473,590	10.19%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
J - Fire					
Attrition	-	-	(303,762)	(303,762)	0.00%
Enhancements to Public Safety Sworn Pay Plans (HR Offer)	-	-	900,000	900,000	0.00%
Fire Administration	808,488	792,086	870,056	77,970	9.84%
Fire Logistics Divison	969,338	1,407,046	1,402,434	(4,612)	-0.33%
Fire Operations	32,841,500	34,205,398	38,212,909	4,007,511	11.72%
Fire Prevention Bureau	1,305,374	1,418,611	1,586,877	168,266	11.86%
Fire Safety Neighborhood Engagement	-	7,000	-	(7,000)	-100.00%
Fire Training Division	930,906	758,119	846,441	88,322	11.65%
Second Set of Turnouts	-	-	100,000	100,000	0.00%
Special Event Staffing Plan	-	-	-	-	0.00%
Special Operations (Tactical Services)	243,835	230,002	261,888	31,886	13.86%
J - Fire Total	37,099,441	38,818,262	43,876,842	5,058,580	13.03%



City of Chattanooga
Cost Center Summary
Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
J - Fire					
J00101 - Fire Admin Staff	529,999	489,584	1,434,898	945,314	193.09%
J00103 - Fire Inventory Purchases	708	-	-	-	0.00%
J00201 - Fire Operations	3,382,232	3,643,428	3,705,624	62,196	1.71%
J00202 - Fire Station # 1	4,384,764	4,600,581	5,123,122	522,541	11.36%
J00203 - Fire Station # 4	1,170,159	1,248,744	1,365,211	116,467	9.33%
J00204 - Fire Station # 5	2,274,964	2,161,661	2,464,920	303,259	14.03%
J00205 - Fire Station # 6	1,167,174	1,217,361	1,383,111	165,750	13.62%
J00206 - Fire Station # 8	1,212,724	1,244,836	1,378,442	133,606	10.73%
J00207 - Fire Station # 9	1,225,713	1,237,531	1,389,078	151,547	12.25%
J00208 - Fire Station # 10	1,224,638	1,296,714	1,440,992	144,278	11.13%
J00209 - Fire Station # 12	1,233,927	1,237,784	1,349,248	111,464	9.01%
J00210 - Fire Station # 13	2,134,345	2,156,888	2,379,197	222,309	10.31%
J00211 - Fire Station # 14	1,093,666	1,173,583	1,246,161	72,578	6.18%
J00212 - Fire Station # 15	1,089,030	1,193,575	1,333,798	140,223	11.75%
J00213 - Fire Station # 16	1,073,734	1,207,242	1,343,099	135,857	11.25%
J00214 - Fire Station # 17	1,173,909	1,209,243	1,328,920	119,677	9.90%
J00215 - Fire Station # 19	2,310,023	2,286,949	1,266,165	(1,020,784)	-44.64%
J00216 - Fire Station # 20	1,082,612	1,062,508	1,159,752	97,244	9.15%
J00217 - Fire Station # 21	1,144,020	1,233,991	1,370,472	136,481	11.06%
J00218 - Fire Station # 22	999,868	1,239,031	1,344,228	105,197	8.49%
J00219 - Hamilton County Rescue	7,677	9,725	9,900	175	1.80%
J00220 - Fire Station # 7	2,250,872	2,223,009	2,448,879	225,870	10.16%
J00221 - Fire Station # 3 Tiftonia	1,204,934	1,297,257	1,435,237	137,980	10.64%
J00222 - Fire Station # 11 Hixson	515	23,757	1,643,592	1,619,835	6818.35%
J00223 - Fire Special Operations	243,835	230,002	261,888	31,886	13.86%
J00224 - Fire Training	930,906	758,119	846,441	88,322	11.65%
J00301 - Fire Deputy Chief Admin	277,781	309,502	335,157	25,655	8.29%
J00307 - Fire Marshall Staff	1,305,374	1,418,611	1,586,877	168,266	11.86%
J00308 - Fire Logistics	969,338	1,407,046	1,502,434	95,388	6.78%
J - Fire Total	37,099,441	38,818,262	43,876,842	5,058,580	13.03%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
J - Fire					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	19,733,665	19,858,853	20,803,990	945,137	4.76%
610000 - Fringe Benefits Parent (611000-619999)	14,283,444	15,067,686	19,193,405	4,125,719	27.38%
. Personnel Expenses Total	34,017,109	34,926,539	39,997,396	5,070,857	14.52%
Operating Expenses					
710000 - Materials & Supplies Parent (711000-719999)	245,373	573,028	658,293	85,265	14.88%
720000 - Travel Expense Parent (721000-729999)	10,512	32,503	25,447	(7,056)	-21.71%
730000 - Vehicle Operating Expense Parent (731000-739999)	1,330,373	1,500,275	1,279,325	(220,950)	-14.73%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	750	750	-	0.00%
760000 - Capital Assets Parent (761000-769999)	8,036	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	61,464	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	11,255	199,357	186,567	(12,790)	-6.42%
Operating Expenses Total	3,082,332	3,891,723	3,879,446	(12,277)	-0.32%
J - Fire Total	37,099,441	38,818,262	43,876,842	5,058,580	13.03%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
J - Fire					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	15,812,374	19,313,506	19,184,152	(129,354)	-0.67%
601103 - Part Time Employees	13,763	-	-	-	0.00%
601104 - State Training Wages	244,200	246,600	246,600	-	0.00%
601105 - Injured On Duty Pay	1,332	-	-	-	0.00%
601199 - .	-	(328,108)	(152,149)	175,959	-53.63%
601201 - Overtime	19,682	24,000	27,300	3,300	13.75%
601202 - Compensatory Time	23,228	-	-	-	0.00%
602101 - Uniform Allowance	193,500	205,500	205,500	-	0.00%
602105 - Cellphone Allowance	12,900	13,680	13,920	240	1.75%
602301 - Personal Leave	2,732,764	-	-	-	0.00%
602302 - Personal Leave Buybacks	5,977	-	-	-	0.00%
602303 - Final Leave Payout	312,369	-	-	-	0.00%
602304 - Longevity	338,550	358,650	347,325	(11,325)	-3.16%
602306 - Call Back Pay	7,256	4,950	11,267	6,317	127.62%
602307 - On Call Pay	15,770	20,075	20,075	-	0.00%
609999 - Budget - Salaries & Wages	-	-	900,000	900,000	0.00%
600000 - Salaries Parent (601000-609999) Total	19,733,665	19,858,853	20,803,990	945,137	4.76%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	42,962	35,962	35,978	16	0.04%
611102 - Medicare	263,173	267,073	261,725	(5,348)	-2.00%
611199 - .	-	-	(151,613)	(151,613)	0.00%
611201 - General Pension	87,473	103,510	123,360	19,850	19.18%
611202 - Fire & Police Pension	5,554,333	5,972,721	8,283,262	2,310,541	38.68%
611206 - Other Post-employment Benefits (OPEB)	3,718,272	3,947,263	4,679,045	731,782	18.54%
611301 - Hospitalization	3,867,795	3,981,566	5,007,907	1,026,341	25.78%
611302 - Life Insurance Benefit	38,210	38,970	38,803	(167)	-0.43%
611303 - Long-Term Disability	1,599	1,678	1,671	(7)	-0.44%
611304 - Health Savings Accounts	290,128	290,951	382,028	91,077	31.30%
611402 - Employee Health Savings Acct	44,620	45,240	44,040	(1,200)	-2.65%
611403 - On-site Medical Program	374,879	382,752	487,200	104,448	27.29%
610000 - Fringe Benefits Parent (611000-619999) Total	14,283,444	15,067,686	19,193,405	4,125,719	27.38%
.Personnel Expenses Total	34,017,109	34,926,539	39,997,396	5,070,857	14.52%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	592,247	650,000	650,000	-	0.00%
701211 - Diagnostic Testing	-	-	190	190	0.00%
701213 - On-the-Job Injury Settlement Claims	14,000	-	-	-	0.00%
702102 - Electrical	4,874	11,000	5,000	(6,000)	-54.55%
702103 - Exterminating Service	4,807	5,960	5,960	-	0.00%
702106 - Plumbing	3,460	4,200	4,200	-	0.00%
702108 - Locksmith	-	150	150	-	0.00%
702109 - Custodial Services	18,000	18,000	18,000	-	0.00%
702204 - Contracted Repair Service	10,951	15,000	16,800	1,800	12.00%
702207 - Maintenance Services	1,934	1,934	1,934	-	0.00%
702208 - Fire Prevention Measures	10,227	10,000	11,000	1,000	10.00%
702212 - HVAC	16,208	25,500	15,000	(10,500)	-41.18%
702215 - Building Repairs or Renovations under \$5000	2,902	2,500	2,500	-	0.00%
702216 - Roof Repair	801	-	2,000	2,000	0.00%
702221 - IT Maintenance	51,801	60,121	53,286	(6,835)	-11.37%
702222 - Cableing & Installation	156	-	-	-	0.00%
702223 - Fire Fighter Equipment Repair	8,619	8,600	10,100	1,500	17.44%
703101 - Electricity	293,302	322,050	318,800	(3,250)	-1.01%
703102 - Natural Gas	37,115	67,725	58,600	(9,125)	-13.47%
703103 - Water	36,142	41,100	46,350	5,250	12.77%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
703109 - Sewer	52,780	71,450	62,400	(9,050)	-12.67%
703201 - Telephone Service	981	9,044	-	(9,044)	-100.00%
703202 - Cellular Phone Service	3,576	3,924	3,924	-	0.00%
703203 - Pager Rental	177	177	-	(177)	-100.00%
703204 - Internet & Cable Services	474	-	-	-	0.00%
703206 - Air Cards	22,400	24,944	25,763	819	3.28%
703207 - Digital Connectivity	1,415	-	-	-	0.00%
704102 - Clothing & Linen Service	17,361	18,630	17,896	(734)	-3.94%
704104 - Equipment Rental	40,671	42,056	42,056	-	0.00%
704105 - Property Rental	300	300	300	-	0.00%
704108 - Office Machine Rental	4,727	4,789	4,809	20	0.42%
704208 - Contracted Repair	780	-	-	-	0.00%
704210 - Printing	339	1,500	1,500	-	0.00%
704234 - Supplemental Annex Fire Services	107,524	112,900	118,545	5,645	5.00%
704306 - Dues	749	1,200	1,200	-	0.00%
704310 - Local Mileage	334	500	150	(350)	-70.00%
704312 - Other Contracted Service	4,252	8,100	4,500	(3,600)	-44.44%
704315 - Waste Disposal	4,957	3,831	3,831	-	0.00%
704316 - Wrecker Service	375	-	-	-	0.00%
704319 - Parking	308	200	220	20	10.00%
704329 - Radio Maintenance	40,189	34,925	218,600	183,675	525.91%
704402 - Unallocated Purchasing Card Expense	50	-	-	-	0.00%
704501 - Freight, Express & Drayage	95	-	-	-	0.00%
704502 - Postage	1,040	1,000	1,000	-	0.00%
704601 - Local Registration Fees	1,534	1,500	1,500	-	0.00%
704602 - Training Costs	385	1,000	1,000	-	0.00%
700000 - Services Parent (701000-709999) Total	1,415,319	1,585,810	1,729,064	143,254	9.03%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	3,422	3,000	3,500	500	16.67%
711104 - Forms & Printed Material	723	3,400	1,800	(1,600)	-47.06%
711105 - Instructional Materials & Supplies	10,525	1,500	1,500	-	0.00%
711107 - Newspapers	328	328	328	-	0.00%
711108 - Periodicals, Publications	1,450	1,450	1,450	-	0.00%
711109 - Office Supplies & Stationery	9,811	12,000	12,000	-	0.00%
711110 - Technology Accessories & Supplies	156	-	-	-	0.00%
712107 - Lumber & Wood Products	9	1,000	1,000	-	0.00%
712108 - Other Constr & Bldg Materials	2,314	2,000	2,745	745	37.27%
712109 - Paint	1,183	2,000	1,400	(600)	-30.00%
713109 - Repair Parts	13,736	14,500	14,500	-	0.00%
714105 - Building Maintenance Supplies	11,625	11,000	11,000	-	0.00%
714106 - Cleaning Supplies	29,487	33,000	33,000	-	0.00%
714107 - Clothing	2,305	32,000	32,000	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	9,488	10,000	10,000	-	0.00%
714115 - Fire Code Equipment	65,444	371,160	450,000	78,840	21.24%
714116 - Fire Supplies	34,769	32,600	35,000	2,400	7.36%
714117 - Food & Ice	3,004	2,000	2,000	-	0.00%
714120 - Hardware, Nails, Small Tools	7,310	9,000	8,300	(700)	-7.78%
714122 - Kitchen & Dining Room Supplies	287	1,000	1,000	-	0.00%
714124 - Medical Supplies (First Aid)	17,220	14,500	20,000	5,500	37.93%
714126 - Other Materials & Supplies	9,936	8,300	6,000	(2,300)	-27.71%
714129 - Safety Equipment	948	1,000	1,000	-	0.00%
714130 - Safety Shoes	719	720	720	-	0.00%
714135 - Locks & Key supplies	280	250	250	-	0.00%
714143 - Event Planning, Services and Catering	4,020	4,020	4,000	(20)	-0.50%
714144 - Batteries	4,874	1,300	3,800	2,500	192.31%
710000 - Materials & Supplies Parent (711000-719999) Total	245,373	573,028	658,293	85,265	14.88%
720000 - Travel Expense Parent (721000-729999)					

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
721102 - Transportation	(337)	1,951	1,183	(768)	-39.36%
721201 - Hotels	4,747	10,725	8,632	(2,093)	-19.52%
721202 - Meals	3,526	6,500	6,165	(335)	-5.15%
721301 - Registration Fees	2,576	12,351	8,323	(4,028)	-32.61%
721302 - Other Travel Expenses	-	976	1,144	168	17.21%
720000 - Travel Expense Parent (721000-729999) Total	10,512	32,503	25,447	(7,056)	-21.71%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	148,436	268,150	195,000	(73,150)	-27.28%
731102 - Gasoline	63,091	112,800	67,000	(45,800)	-40.60%
731203 - Vehicle Labor	365,221	348,050	350,000	1,950	0.56%
731204 - Vehicle Parts & Supplies	495,435	503,900	400,000	(103,900)	-20.62%
731301 - Car Wash	7	-	-	-	0.00%
731302 - Licenses & Titles	20	100	50	(50)	-50.00%
731401 - Fleet Leased Vehicle	258,163	267,275	267,275	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	1,330,373	1,500,275	1,279,325	(220,950)	-14.73%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	-	750	750	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	750	750	-	0.00%
760000 - Capital Assets Parent (761000-769999)					
761204 - Equipment Purchase	8,036	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	8,036	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	1,834	-	-	-	0.00%
772103 - Fire Fighting Equipment	17,163	-	-	-	0.00%
772104 - Grounds Equipment	355	-	-	-	0.00%
772105 - Heating & Cooling Equipment	23,699	-	-	-	0.00%
772107 - Other Equipment	11,397	-	-	-	0.00%
772109 - Office Furniture	347	-	-	-	0.00%
772112 - Computer equipment under 5000	2,155	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	4,514	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	61,464	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781301 - Fees, Licenses, & Permits	10,772	18,990	10,490	(8,500)	-44.76%
781309 - Technology Cost	-	173,467	175,077	1,610	0.93%
782201 - Awards	483	6,900	1,000	(5,900)	-85.51%
780000 - Other Expenses Parent (781000-789999) Total	11,255	199,357	186,567	(12,790)	-6.42%
Operating Expenses Total	3,082,332	3,891,723	3,879,446	(12,277)	-0.32%
J - Fire Total	37,099,441	38,818,262	43,876,842	5,058,580	13.03%



City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
K - Public Works					
Attrition	-	-	(392,823)	(392,823)	0.00%
Chattanooga Zoo Management Contract			675,000	675,000	0.00%
City Wide Maintenance	6,079,757	5,544,414	6,305,403	760,989	13.73%
Civic Facilities			750,000	750,000	0.00%
General Services			2,583,143	2,583,143	0.00%
Parks Maintenance	2,289,055	2,159,094	2,303,637	144,543	6.69%
Public Works Administration & Engineering	2,488,508	2,552,304	3,033,855	481,551	18.87%
Solid Waste and Recycle Collection	13,787,817	13,540,514	13,854,190	313,676	2.32%
Tennessee Riverpark Downtown	1,989,624	3,104,766	2,922,784	(181,982)	-5.86%
K - Public Works Total	26,634,761	26,901,092	32,035,189	5,134,097	19.09%



City of Chattanooga
Cost Center Summary
Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
K - Public Works					
K00101 - Public Works Admin	751,804	849,774	752,086	(97,688)	-11.50%
K00102 - City Engineer	1,496,363	1,463,529	1,345,948	(117,581)	-8.03%
K00105 - Field Surveyors	240,341	239,001	249,740	10,739	4.49%
K00107 - Facilities Management			357,716	357,716	0.00%
K00108 - Mail Room			73,769	73,769	0.00%
K00109 - Office of Sustainability			108,057	108,057	0.00%
K00110 - Building Maintenance			1,938,485	1,938,485	0.00%
K00111 - Storage on Main Street			55,420	55,420	0.00%
K00122 - GIS			327,856	327,856	0.00%
K00201 - Public Works Utilities	190,774	184,260	199,600	15,340	8.33%
K00301 - Solid Waste Disposal	6,210,400	6,210,400	6,210,400	-	0.00%
K00406 - Farmer's Market			15,098	15,098	0.00%
K00501 - CWS Admin	1,313,191	1,292,371	1,512,324	219,953	17.02%
K00502 - CWS Emergency	580,537	598,529	559,868	(38,661)	-6.46%
K00504 - CWS Street Cleaning	1,974,309	-	-	-	0.00%
K00506 - CWS Central Business District	239,621	320,548	373,246	52,698	16.44%
K00507 - CWS Street Cleaning Crews	267,231	640,167	632,646	(7,521)	-1.17%
K00508 - CWS Mowing Tractors/Leaf Collection	295,458	1,060,769	1,035,738	(25,031)	-2.36%
K00509 - CWS Street Sweeping	273,153	530,104	1,097,966	567,862	107.12%
K00601 - Brush Pick-up	1,241,162	1,068,340	1,456,430	388,090	36.33%
K00602 - Garbage Pick-up	3,937,129	3,844,268	3,703,598	(140,670)	-3.66%
K00603 - Trash Flash Pick-up	425,377	414,443	547,935	133,492	32.21%
K00604 - Recycle Pick-up	1,023,346	1,165,215	1,109,752	(55,463)	-4.76%
K00606 - Refuse Collection Centers	484,424	590,172	536,166	(54,006)	-9.15%
K00607 - Sway Cars	50,670	-	-	-	0.00%
K00608 - Recycle Express	512	-	-	-	0.00%
K00609 - Blighted Property Abatement	231,222	-	-	-	0.00%
K00610 - Container Management	183,575	247,676	289,909	42,233	17.05%
K00701 - Municipal Forestry	825,877	851,232	894,015	42,783	5.03%
K01301 - Brainerd Levee 1, 2, 3	72,492	31,905	-	(31,905)	-100.00%
K01302 - Orchard Knob Storm Station	34,169	27,631	-	(27,631)	-100.00%
K01303 - Minor Storm Station	12,945	6,898	-	(6,898)	-100.00%
K01401 - Park Mgmt - Admin	1,040,197	986,576	894,336	(92,240)	-9.35%
K01402 - Park Mgmt - Playgrounds & Hardscapes	117,624	126,435	203,952	77,517	61.31%
K01403 - Park Mgmt - Buildings & Structures	6,840	-	-	-	0.00%
K01404 - Park Mgmt - Landscape	820,618	755,017	1,100,299	345,282	45.73%
K01405 - Park Mgmt - City-Wide Security	96,691	102,975	-	(102,975)	-100.00%
K01406 - Park Mgmt - Heritage Park	73,103	59,336	17,170	(42,166)	-71.06%
K01407 - Park Mgmt - Greenway Farm	76,388	62,548	19,590	(42,958)	-68.68%
K01408 - Park Mgmt - Rivermont Park	10,998	-	-	-	0.00%
K01410 - Park Mgmt - Landscape Miller Park	376	-	-	-	0.00%
K01411 - Park Mgmt - Landscape Mechanic	46,220	66,207	68,290	2,083	3.15%
K01501 - Shared Maint - TN Riverpark Downtown - North	1,301,913	1,594,300	2,080,910	486,610	30.52%
K01502 - Shared Maint - Carousel Operations	94,612	105,791	337,874	232,083	219.38%
K01503 - Shared Maint - TN Riverpark Security	215,970	249,524	-	(249,524)	-100.00%
K01504 - Shared Maint - TN Riverpark Downtown - South	337,328	1,155,151	504,000	(651,151)	-56.37%
K01506 - Shared Maint - Renaissance Park	1,546	-	-	-	0.00%
K01507 - Shared Maint - Ross' Landing	33,492	-	-	-	0.00%
K01510 - Shared Maint - Walnut Street Bridge	1,807	-	-	-	0.00%
K01511 - Shared Maint - Waterfront Management	2,956	-	-	-	0.00%
K01601 - Chattanooga Zoo at Warner Park			675,000	675,000	0.00%
K01902 - Tivoli Theatre			750,000	750,000	0.00%
K - Public Works Total	26,634,761	26,901,092	32,035,189	5,134,097	19.09%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
N - Youth & Family Development					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)	4,514,658	4,832,782	5,238,686	405,904	8.40%
610000 - Fringe Benefits Parent (611000-619999)	1,834,701	2,159,350	2,389,878	230,528	10.68%
Personnel Expenses Total	6,349,359	6,992,132	7,628,564	636,432	9.10%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,954,217	1,417,081	1,370,920	(46,161)	-3.26%
710000 - Materials & Supplies Parent (711000-719999)	311,086	360,703	353,515	(7,188)	-1.99%
720000 - Travel Expense Parent (721000-729999)	27,560	48,484	69,200	20,716	42.73%
730000 - Vehicle Operating Expense Parent (731000-739999)	155,436	166,187	157,304	(8,883)	-5.35%
740000 - Insurance, Claims, Damages Parent (741000-749999)	17,056	15,000	32,056	17,056	113.71%
770000 - Capital Outlay Parent (771000-779999)	68,051	58,127	38,250	(19,877)	-34.20%
780000 - Other Expenses Parent (781000-789999)	47,063	196,409	73,625	(122,784)	-62.51%
Operating Expenses Total	2,580,469	2,261,991	2,094,870	(167,121)	-7.39%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	242,730	500,000	575,000	75,000	15.00%
Transfers To Total	242,730	500,000	575,000	75,000	15.00%
N - Youth & Family Development Total	9,172,558	9,754,123	10,298,434	544,311	5.58%



City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
K - Public Works					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	5,294,350	7,000,713	8,058,503	1,057,790	15.11%
601103 - Part Time Employees	-	-	33,280	33,280	0.00%
601105 - Injured On Duty Pay	6,568	-	-	-	0.00%
601199 - .	-	(218,643)	(222,784)	(4,141)	1.89%
601201 - Overtime	249,050	-	8,000	8,000	0.00%
601202 - Compensatory Time	504	-	-	-	0.00%
602105 - Cellphone Allowance	34,440	34,440	42,924	8,484	24.63%
602201 - Incentive Awards	2,800	-	3,387	3,387	0.00%
602301 - Personal Leave	917,379	-	-	-	0.00%
602302 - Personal Leave Buybacks	359	-	-	-	0.00%
602303 - Final Leave Payout	131,745	-	-	-	0.00%
602304 - Longevity	154,425	153,975	170,070	16,095	10.45%
602306 - Call Back Pay	248	-	1,525	1,525	0.00%
602307 - On Call Pay			2,330	2,330	0.00%
600000 - Salaries Parent (601000-609999) Total	6,791,868	6,970,485	8,097,235	1,126,750	16.16%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	393,104	407,511	468,189	60,678	14.89%
611102 - Medicare	91,933	95,306	109,497	14,191	14.89%
611199 - .	-	45,425	(170,039)	(215,464)	-474.33%
611201 - General Pension	928,831	1,176,507	1,612,403	435,896	37.05%
611204 - Union Pension	3,102	736	733	(3)	-0.41%
611206 - Other Post-employment Benefits (OPEB)	598,752	588,608	710,990	122,382	20.79%
611301 - Hospitalization	1,244,040	1,516,945	2,002,453	485,508	32.01%
611302 - Life Insurance Benefit	12,129	13,514	16,367	2,853	21.11%
611303 - Long-Term Disability	15,842	18,271	21,959	3,688	20.18%
611304 - Health Savings Accounts	82,705	52,854	131,920	79,066	149.59%
611402 - Employee Health Savings Acct	12,485	15,420	15,720	300	1.95%
611403 - On-site Medical Program	144,399	173,376	241,428	68,052	39.25%
610000 - Fringe Benefits Parent (611000-619999) Total	3,527,322	4,104,473	5,161,620	1,057,147	25.76%
.Personnel Expenses Total	10,319,190	11,074,958	13,258,855	2,183,897	19.72%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	1,560	-	900	900	0.00%
701105 - Engineering Non-construction Consulting	390	-	-	-	0.00%
701107 - Investigative Services	75	-	-	-	0.00%
701208 - On-the-Job Injury Claims	338,305	59,332	84,534	25,202	42.48%
701211 - Diagnostic Testing	176	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	36,000	-	-	-	0.00%
702102 - Electrical	65,321	83,306	184,000	100,694	120.87%
702103 - Exterminating Service	2,573	2,552	2,598	46	1.80%
702104 - Masonry	-	-	200	200	0.00%
702105 - Painting	4,151	12,000	8,000	(4,000)	-33.33%
702106 - Plumbing	84,269	49,000	58,000	9,000	18.37%
702107 - Mechanical Trades	6,810	-	-	-	0.00%
702108 - Locksmith			150	150	0.00%
702109 - Custodial Services	340	42,500	50,000	7,500	17.65%
702110 - Tree Maintenance & Planting	12,300	26,000	15,000	(11,000)	-42.31%
702111 - Irrigation	-	-	5,000	5,000	0.00%
702201 - Alarm System Repair	1,281	2,000	7,700	5,700	285.00%
702202 - Bldg & Grounds Maintenance	287,880	220,000	340,082	120,082	54.58%
702204 - Contracted Repair Service	57,714	55,313	48,983	(6,330)	-11.44%
702205 - Electric Motor Drive Repair	27,021	-	-	-	0.00%
702206 - Elevator Maintenance			15,000	15,000	0.00%
702207 - Maintenance Services	6,458	17,000	10,200	(6,800)	-40.00%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
702208 - Fire Prevention Measures	7,114	8,600	32,093	23,493	273.17%
702210 - Furniture Repair			-	-	0.00%
702211 - Grounds	6,013	304,600	300,730	(3,870)	-1.27%
702212 - HVAC	5,283	6,800	65,600	58,800	864.71%
702214 - Landscaping	46,779	15,000	30,000	15,000	100.00%
702215 - Building Repairs or Renovations under \$5000	74	-	-	-	0.00%
702216 - Roof Repair			1,000	1,000	0.00%
702218 - Pump Repairs	620	1,000	2,000	1,000	100.00%
702221 - IT Maintenance	104,010	81,233	86,072	4,839	5.96%
702222 - Cableing & Installation	596	-	-	-	0.00%
702228 - Generator Maintenance			-	-	0.00%
703101 - Electricity	639,223	615,270	749,699	134,429	21.85%
703102 - Natural Gas	43,498	24,900	37,582	12,682	50.93%
703103 - Water	277,248	251,775	337,245	85,470	33.95%
703109 - Sewer	199,395	245,000	209,650	(35,350)	-14.43%
703201 - Telephone Service	7	6,000	-	(6,000)	-100.00%
703202 - Cellular Phone Service	1,261	-	-	-	0.00%
703204 - Internet & Cable Services	8,658	1,000	500	(500)	-50.00%
703206 - Air Cards	6,676	5,610	7,410	1,800	32.09%
703207 - Digital Connectivity	589	1,232	-	(1,232)	-100.00%
704102 - Clothing & Linen Service	2,675	3,500	9,700	6,200	177.14%
704103 - Demurrage	-	-	125	125	0.00%
704104 - Equipment Rental	14,597	15,500	40,724	25,224	162.74%
704105 - Property Rental	614	-	-	-	0.00%
704106 - Dumpster Rental	30,351	19,158	22,580	3,422	17.86%
704107 - Floor Mat / Scrapper Rental	1,764	114	4,500	4,386	3847.37%
704108 - Office Machine Rental	2,706	2,500	5,196	2,696	107.84%
704201 - Advertising	391	-	-	-	0.00%
704204 - Alarm Monitoring	728	3,000	4,297	1,297	43.23%
704207 - Collection Expense	66	250	-	(250)	-100.00%
704208 - Contracted Repair	14,536	25,000	22,500	(2,500)	-10.00%
704210 - Printing	636	10,000	3,000	(7,000)	-70.00%
704212 - Data Processing Service	5,738	5,500	1,000	(4,500)	-81.82%
704213 - Debris Removal & Cleanup	172,152	8,500	56,000	47,500	558.82%
704215 - Security Services	34,546	262,800	172,100	(90,700)	-34.51%
704218 - Project Inspection Fee	552	-	-	-	0.00%
704227 - Transfer Station Cost	1,042,492	800,331	1,609,200	808,869	101.07%
704235 - Zoo Lease & Management			675,000	675,000	0.00%
704239 - Bio-Hazard / Environmental Services			2,148	2,148	0.00%
704245 - Crane & Hoist Repair	150	-	-	-	0.00%
704247 - Civic Facilities Management			750,000	750,000	0.00%
704306 - Dues	6,545	8,000	11,850	3,850	48.13%
704307 - Employment Agencies	514,323	150,000	125,500	(24,500)	-16.33%
704309 - Meeting Expense	155	250	250	-	0.00%
704311 - Miscellaneous Services	47	-	-	-	0.00%
704312 - Other Contracted Service	7,013	-	11,300	11,300	0.00%
704315 - Waste Disposal	6,431,697	6,584,455	5,786,480	(797,975)	-12.12%
704318 - Management Fee	50,000	55,000	-	(55,000)	-100.00%
704319 - Parking	9,548	9,000	9,000	-	0.00%
704320 - Link2Gov Internet Fee	59	1,481	1,000	(481)	-32.48%
704329 - Radio Maintenance	24,481	24,481	200,886	176,405	720.58%
704332 - Pipeline Inspection Services	378	8,865	-	(8,865)	-100.00%
704336 - Tire Disposal	14,442	5,000	15,000	10,000	200.00%
704340 - Shredding and Recycling Services	71	-	700	700	0.00%
704407 - Wireless Data Communication	34,890	38,000	38,050	50	0.13%
704501 - Freight, Express & Drayage	1,105	800	-	(800)	-100.00%
704502 - Postage	878	800	950	150	18.75%

City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704601 - Local Registration Fees	5,341	3,510	3,510	-	0.00%
704602 - Training Costs	2,605	11,000	12,000	1,000	9.09%
704603 - Tuition & Books	378	-	-	-	0.00%
704702 - Bank Service Charges	150	-	-	-	0.00%
704705 - Credit Card Use Charge	6,883	3,500	5,000	1,500	42.86%
700000 - Services Parent (701000-709999) Total	10,715,351	10,197,318	12,289,474	2,092,156	20.52%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	76	300	100	(200)	-66.67%
711104 - Forms & Printed Material	10,858	5,500	5,400	(100)	-1.82%
711105 - Instructional Materials & Supplies	250	-	300	300	0.00%
711107 - Newspapers	468	600	580	(20)	-3.33%
711108 - Periodicals, Publications	525	500	-	(500)	-100.00%
711109 - Office Supplies & Stationery	10,219	10,365	14,300	3,935	37.96%
711110 - Technology Accessories & Supplies	315	500	175	(325)	-65.00%
711111 - Printer Toner Cartridges	13,404	8,008	6,150	(1,858)	-23.20%
712101 - Asphalt and Asphalt Filler	187	2,361	51,861	49,500	2096.57%
712103 - Cement, Lime, & Plaster	1,208	2,400	1,400	(1,000)	-41.67%
712104 - Concrete, Clay Pipe, & Fittings	6,048	2,500	2,200	(300)	-12.00%
712105 - Gravel, Sand, Stone, Chert	1,947	5,500	2,500	(3,000)	-54.55%
712106 - Hardware Replacement	4,712	1,492	6,850	5,358	359.12%
712107 - Lumber & Wood Products	14,335	3,741	3,250	(491)	-13.12%
712108 - Other Constr & Bldg Materials	25,411	5,700	2,200	(3,500)	-61.40%
712109 - Paint	3,417	2,500	3,700	1,200	48.00%
712110 - Pipe & Fittings	498	800	300	(500)	-62.50%
712111 - Sewer Grates & Manhole Covers	2,430	-	-	-	0.00%
712112 - Street Signs & Markings	613	1,000	350	(650)	-65.00%
712113 - Structural Steel, Iron	465	500	500	-	0.00%
712114 - Plumbing Supplies	2,675	3,000	9,900	6,900	230.00%
713104 - Filters, Misc	200	-	2,103	2,103	0.00%
713108 - Pumps & Pump Parts	82	-	-	-	0.00%
713109 - Repair Parts	68,289	39,220	28,500	(10,720)	-27.33%
713110 - Valve Parts	260	-	-	-	0.00%
713116 - Motors & Parts	48	-	-	-	0.00%
713117 - Hose & Fittings	183	-	-	-	0.00%
713211 - Water Chemicals	4,065	10,063	23,106	13,043	129.61%
714103 - Books Library	-	-	-	-	0.00%
714105 - Building Maintenance Supplies	15,002	12,499	17,500	5,001	40.01%
714106 - Cleaning Supplies	22,245	14,110	34,909	20,799	147.41%
714107 - Clothing	24,889	25,285	23,250	(2,035)	-8.05%
714111 - Electrical Supplies, Bulbs, Etc	43,938	14,300	38,590	24,290	169.86%
714112 - Electronic Parts	7,998	300	2,076	1,776	592.00%
714117 - Food & Ice	21,153	21,719	19,000	(2,719)	-12.52%
714120 - Hardware, Nails, Small Tools	48,500	27,030	28,100	1,070	3.96%
714122 - Kitchen & Dining Room Supplies	45	-	-	-	0.00%
714123 - Machine Shop & Garage Supplies	965	800	1,000	200	25.00%
714125 - Oil & Lubricants	3,407	3,000	2,800	(200)	-6.67%
714126 - Other Materials & Supplies	153,652	125,390	101,100	(24,290)	-19.37%
714128 - Recreational Supplies	7,176	7,300	2,000	(5,300)	-72.60%
714129 - Safety Equipment	20,511	14,950	15,450	500	3.34%
714130 - Safety Shoes	12,390	12,954	15,530	2,576	19.89%
714131 - Seeds, Trees, Plants, Hort Supplies	34,691	38,466	39,000	534	1.39%
714133 - Welding Supplies	291	500	2,800	2,300	460.00%
714135 - Locks & Key supplies	3,499	1,600	2,700	1,100	68.75%
714136 - Dirt mix, Mulch, Topsoil	19,123	42,000	35,000	(7,000)	-16.67%
714138 - Flags Banners and Signage	1,329	1,100	1,000	(100)	-9.09%
714141 - Machine Parts	35	-	3,000	3,000	0.00%
714143 - Event Planning, Services and Catering	3,465	1,500	1,500	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
714144 - Batteries	1,059	468	1,175	707	151.07%
714149 - Waste and Recycle Containers	54,682	182,707	170,207	(12,500)	-6.84%
710000 - Materials & Supplies Parent (711000-719999) Total	673,233	654,528	723,412	68,884	10.52%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	264	-	-	-	0.00%
721102 - Transportation	885	2,200	2,750	550	25.00%
721201 - Hotels	3,243	4,000	5,150	1,150	28.75%
721202 - Meals	1,055	2,000	2,432	432	21.60%
721301 - Registration Fees	4,219	5,800	5,200	(600)	-10.34%
721302 - Other Travel Expenses	266	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	9,932	14,000	15,532	1,532	10.94%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	473,137	730,133	563,350	(166,783)	-22.84%
731102 - Gasoline	89,608	133,197	116,937	(16,260)	-12.21%
731103 - Propane	193	300	250	(50)	-16.67%
731201 - Contracted Vehicle Repair	-	-	2,000	2,000	0.00%
731203 - Vehicle Labor	695,621	644,769	412,225	(232,544)	-36.07%
731204 - Vehicle Parts & Supplies	809,935	665,442	565,400	(100,042)	-15.03%
731301 - Car Wash	6,878	5,320	6,608	1,288	24.21%
731401 - Fleet Leased Vehicle	2,521,880	2,291,133	3,471,649	1,180,516	51.53%
731402 - Fleet Daily Rental			500	500	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,597,252	4,470,294	5,138,919	668,625	14.96%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	5,961	5,000	165,000	160,000	3200.00%
742403 - Vehicle & Equipment Insurance			-	-	0.00%
742404 - Liability Insurance	336	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	6,297	5,000	165,000	160,000	3200.00%
760000 - Capital Assets Parent (761000-769999)					
761109 - CIP Architectural Services	27,689	-	-	-	0.00%
761112 - CIP Park Development	-	325,000	300,000	(25,000)	-7.69%
761204 - Equipment Purchase			-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	27,689	325,000	300,000	(25,000)	-7.69%
770000 - Capital Outlay Parent (771000-779999)					
772104 - Grounds Equipment	-	2,000	-	(2,000)	-100.00%
772107 - Other Equipment	191,561	6,500	-	(6,500)	-100.00%
772109 - Office Furniture	691	-	-	-	0.00%
772111 - Computer Software under 15000	-	500	-	(500)	-100.00%
772112 - Computer equipment under 5000	6,783	6,990	-	(6,990)	-100.00%
772114 - Technology Replacement Installment Purchase			-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	199,035	15,990	-	(15,990)	-100.00%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	76,813	60,000	60,000	-	0.00%
781301 - Fees, Licenses, & Permits	250	851	2,650	1,799	211.40%
781303 - State Fees Other	1,250	-	3,000	3,000	0.00%
781306 - Water Quality Mgmt Fees	461	-	-	-	0.00%
781309 - Technology Cost	-	75,153	69,548	(5,605)	-7.46%
782201 - Awards	5,059	5,000	5,800	800	16.00%
782204 - Safety Incentive Awards	2,949	3,000	3,000	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	86,782	144,004	143,998	(6)	0.00%
Operating Expenses Total	16,315,571	15,826,134	18,776,335	2,950,201	18.64%
K - Public Works Total	26,634,761	26,901,092	32,035,189	5,134,097	19.09%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
N - Youth & Family Development					
Attrition	-	-	(92,715)	(92,715)	0.00%
Baby University	125,000	500,000	575,000	75,000	15.00%
Career Development	101,823	124,373	134,095	9,722	7.82%
Chattanooga Ambassador Program	244,949	239,341	239,192	(149)	-0.06%
Education and Literacy Services	288,808	291,304	299,867	8,563	2.94%
My Brother's Keeper Implementation	726	48,210	47,730	(480)	-1.00%
No FY17 Offer	20	-	-	-	0.00%
Office of Early Learning	-	180,000	140,511	(39,489)	-21.94%
YFD Recreation Administration	1,697,971	1,245,596	1,470,696	225,100	18.07%
YFD Recreation Complexes	1,537,743	1,469,481	1,568,088	98,607	6.71%
YFD Recreation Division's Program Sections	1,555,181	1,411,550	1,418,176	6,626	0.47%
YFD Recreation Facilities	3,620,337	4,244,268	4,497,794	253,526	5.97%
N - Youth & Family Development Total	9,172,558	9,754,123	10,298,434	544,311	5.58%
Grand Total	9,172,558	9,754,123	10,298,434	544,311	5.58%



City of Chattanooga
Cost Center Summary
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs.	
				Budget	% Change
1100 Operations					
N - Youth & Family Development					
N10101 - Recreation Admin	1,102,314	923,423	962,341	38,918	4.21%
N10102 - Recreation Support Services	743,832	679,348	719,843	40,495	5.96%
N10103 - Recreation Public Information	94,136	79,232	113,857	34,625	43.70%
N10201 - Youth Development	159,290	64,398	39,653	(24,745)	-38.43%
N10202 - Kidz Kamp	190,861	164,907	304,293	139,386	84.52%
N10203 - Sports Programs	478,810	520,206	372,419	(147,787)	-28.41%
N10204 - Aquatics Programs	233,976	219,850	219,933	83	0.04%
N10205 - Therapeutic Programs	124,542	163,294	169,627	6,333	3.88%
N10206 - Fitness Center	280,580	233,819	237,067	3,248	1.39%
N10207 - Youth Dev - CAPS	245,675	287,551	255,632	(31,919)	-11.10%
N10208 - Youth Dev - Education	413,808	791,304	874,867	83,563	10.56%
N10209 - Youth Dev - Career Development	101,823	124,373	136,595	12,222	9.83%
N102XX - Youth Dev - Alton Park Partnership	-	-	28,790	28,790	0.00%
N10301 - Rec Facility - Skatepark	87,122	45,077	75,184	30,107	66.79%
N10302 - Rec Facility - Champion's Club	329,177	327,386	333,062	5,676	1.73%
N10306 - Rec Facility - Summit of Softball	464,734	462,747	515,183	52,436	11.33%
N10401 - Rec Ctr - Avondale	120,226	148,452	239,907	91,455	61.61%
N10402 - Rec Ctr - Brainerd	276,321	347,432	310,201	(37,231)	-10.72%
N10403 - Rec Ctr - Carver	255,760	246,048	244,711	(1,337)	-0.54%
N10404 - Rec Ctr - East Chattanooga	244,636	256,179	241,431	(14,748)	-5.76%
N10405 - Rec Ctr - East Lake	170,066	237,973	236,051	(1,922)	-0.81%
N10406 - Rec Ctr - Eastdale	148,897	179,905	220,477	40,572	22.55%
N10407 - Rec Ctr - First Centenary	107,109	111,268	115,103	3,835	3.45%
N10408 - Rec Ctr - Frances B. Wyatt	83,844	105,893	119,082	13,189	12.46%
N10409 - Rec Ctr - Glenwood	234,051	241,165	277,527	36,362	15.08%
N10410 - Rec Ctr - John A. Patten	242,525	245,357	261,224	15,867	6.47%
N10411 - Rec Ctr - North Chattanooga	185,954	206,201	186,773	(19,428)	-9.42%
N10412 - Rec Ctr - Shepherd	240,141	259,348	278,619	19,271	7.43%
N10413 - Rec Ctr - South Chattanooga	350,986	375,428	339,518	(35,910)	-9.57%
N10414 - Rec Ctr - Tyner	136,030	203,847	219,285	15,438	7.57%
N10415 - Rec Ctr - Washington Hills	256,991	258,519	279,006	20,487	7.92%
N10416 - Rec Ctr - Westside Community Ctr	56,455	85,146	132,885	47,739	56.07%
N10417 - Rec Ctr - Hixson	90,283	266,558	271,633	5,075	1.90%
N10418 - Rec Ctr - Cromwell Community Center	79,528	92,377	103,216	10,839	11.73%
N20101 - North River Center Programs	118,885	101,569	105,929	4,360	4.29%
N20102 - Eastgate Center Programs	139,652	202,629	216,444	13,815	6.82%
N20103 - Heritage House Programs	81,997	72,974	98,772	25,798	35.35%
N20104 - Cultural Arts Programs	20	-	-	-	0.00%
N30101 - Youth & Family Development	501,521	242,941	301,783	58,842	24.22%
N30102 - Office of Early Learning	-	180,000	140,511	(39,489)	-21.94%
N - Youth & Family Development Total	9,172,558	9,754,123	10,298,434	544,311	5.58%
1100 Operations Total	9,172,558	9,754,123	10,298,434	544,311	5.58%
Grand Total	9,172,558	9,754,123	10,298,434	544,311	5.58%



City of Chattanooga
Dept by Account Type
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
N - Youth & Family Development					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	4,514,658	4,832,782	5,238,686	405,904	8.40%
610000 - Fringe Benefits Parent (611000-619999)	1,834,701	2,159,350	2,389,878	230,528	10.68%
. Personnel Expenses Total	6,349,359	6,992,132	7,628,564	636,432	9.10%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,954,217	1,417,081	1,370,920	(46,161)	-3.26%
710000 - Materials & Supplies Parent (711000-719999)	311,086	360,703	353,515	(7,188)	-1.99%
720000 - Travel Expense Parent (721000-729999)	27,560	48,484	69,200	20,716	42.73%
730000 - Vehicle Operating Expense Parent (731000-739999)	155,436	166,187	157,304	(8,883)	-5.35%
740000 - Insurance, Claims, Damages Parent (741000-749999)	17,056	15,000	32,056	17,056	113.71%
770000 - Capital Outlay Parent (771000-779999)	68,051	58,127	38,250	(19,877)	-34.20%
780000 - Other Expenses Parent (781000-789999)	47,063	196,409	73,625	(122,784)	-62.51%
Operating Expenses Total	2,580,469	2,261,991	2,094,870	(167,121)	-7.39%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	242,730	500,000	575,000	75,000	15.00%
Transfers To Total	242,730	500,000	575,000	75,000	15.00%
N - Youth & Family Development Total	9,172,558	9,754,123	10,298,434	544,311	5.58%



City of Chattanooga
Dept by Account Type
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
N - Youth & Family Development					
Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	2,754,190	3,733,075	3,823,861	90,786	2.43%
601102 - Temporary Staffing	1,089,762	1,062,179	1,318,995	256,816	24.18%
601105 - Injured On Duty Pay	1,978	-	-	-	0.00%
601199 - .	-	(111,611)	(52,420)	59,191	-53.03%
601201 - Overtime	117,987	56,982	53,000	(3,982)	-6.99%
601202 - Compensatory Time	14,729	-	-	-	0.00%
602105 - Cellphone Allowance	13,740	14,352	15,000	648	4.52%
602301 - Personal Leave	411,445	-	-	-	0.00%
602303 - Final Leave Payout	36,277	-	-	-	0.00%
602304 - Longevity	74,550	77,805	80,250	2,445	3.14%
600000 - Salaries Parent (601000-609999) Total	4,514,658	4,832,782	5,238,686	405,904	8.40%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	267,373	278,763	224,258	(54,505)	-19.55%
611102 - Medicare	62,528	65,187	52,446	(12,741)	-19.55%
611199 - .	-	-	(40,295)	(40,295)	0.00%
611201 - General Pension	476,032	628,074	765,945	137,871	21.95%
611206 - Other Post-employment Benefits (OPEB)	305,804	314,238	341,027	26,789	8.53%
611301 - Hospitalization	563,023	716,931	823,629	106,698	14.88%
611302 - Life Insurance Benefit	6,445	7,534	7,683	149	1.98%
611303 - Long-Term Disability	8,345	9,979	10,419	440	4.41%
611304 - Health Savings Accounts	56,393	30,519	76,726	46,207	151.40%
611402 - Employee Health Savings Acct	11,160	11,760	11,040	(720)	-6.12%
611403 - On-site Medical Program	77,598	96,365	117,000	20,635	21.41%
610000 - Fringe Benefits Parent (611000-619999) Total	1,834,701	2,159,350	2,389,878	230,528	10.68%
Personnel Expenses Total	6,349,359	6,992,132	7,628,564	636,432	9.10%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	22,253	7,500	3,000	(4,500)	-60.00%
701111 - IT Hosting & Managed Services	471	-	-	-	0.00%
701208 - On-the-Job Injury Claims	12,160	-	-	-	0.00%
701211 - Diagnostic Testing	102	-	-	-	0.00%
702101 - Carpentry	265	-	-	-	0.00%
702102 - Electrical	14,227	9,001	-	(9,001)	-100.00%
702103 - Exterminating Service	6,656	7,200	7,131	(69)	-0.96%
702104 - Masonry	750	-	-	-	0.00%
702105 - Painting	11,958	-	-	-	0.00%
702106 - Plumbing	2,440	2,000	-	(2,000)	-100.00%
702108 - Locksmith	1,239	-	-	-	0.00%
702109 - Custodial Services	11,143	8,500	11,000	2,500	29.41%
702201 - Alarm System Repair	1,621	1,100	-	(1,100)	-100.00%
702202 - Bldg & Grounds Maintenance	2,175	8,500	-	(8,500)	-100.00%
702204 - Contracted Repair Service	9,445	3,000	1,000	(2,000)	-66.67%
702207 - Maintenance Services	12,542	6,675	-	(6,675)	-100.00%
702208 - Fire Prevention Measures	2,662	3,101	1,400	(1,701)	-54.85%
702211 - Grounds	29,689	3,000	7,000	4,000	133.33%
702212 - HVAC	7,765	-	-	-	0.00%
702214 - Landscaping	6,559	-	-	-	0.00%
702215 - Building Repairs or Renovations under \$5000	365	-	-	-	0.00%
702217 - Valve Repairs	10,098	-	4,500	4,500	0.00%
702221 - IT Maintenance	33,855	24,000	30,400	6,400	26.67%

City of Chattanooga
Dept by Account Type
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
702222 - Cableing & Installation	671	-	-	-	0.00%
703101 - Electricity	449,014	478,341	482,312	3,971	0.83%
703102 - Natural Gas	62,771	89,013	50,451	(38,562)	-43.32%
703103 - Water	83,516	70,200	97,622	27,422	39.06%
703109 - Sewer	87,327	71,300	84,999	13,699	19.21%
703201 - Telephone Service	1,038	1,676	-	(1,676)	-100.00%
703202 - Cellular Phone Service	103	700	-	(700)	-100.00%
703204 - Internet & Cable Services	4,951	13,992	-	(13,992)	-100.00%
703206 - Air Cards	6,007	4,300	4,465	165	3.84%
703207 - Digital Connectivity	345	-	-	-	0.00%
704102 - Clothing & Linen Service	1,561	3,100	5,046	1,946	62.77%
704103 - Demurrage	144	-	-	-	0.00%
704104 - Equipment Rental	18,173	50,175	9,829	(40,346)	-80.41%
704105 - Property Rental	62,740	50,339	66,000	15,661	31.11%
704107 - Floor Mat / Scrapper Rental	195	-	-	-	0.00%
704108 - Office Machine Rental	31,013	9,972	38,692	28,720	288.01%
704201 - Advertising	14,618	18,319	11,806	(6,513)	-35.55%
704204 - Alarm Monitoring	483	400	250	(150)	-37.50%
704209 - Copying	-	850	-	(850)	-100.00%
704210 - Printing	7,199	11,151	5,919	(5,232)	-46.92%
704217 - Photographic Services	1,700	-	-	-	0.00%
704220 - Instructors	51,545	-	48,156	48,156	0.00%
704221 - Recreation Support Services	12,359	9,828	51,487	41,659	423.88%
704228 - Translation Service	-	200	-	(200)	-100.00%
704306 - Dues	4,193	3,000	3,406	406	13.53%
704307 - Employment Agencies	614,021	198,341	192,756	(5,585)	-2.82%
704308 - Local Transportation	63,916	25,800	86,000	60,200	233.33%
704309 - Meeting Expense	575	8,100	950	(7,150)	-88.27%
704310 - Local Mileage	1,744	1,615	1,601	(14)	-0.87%
704311 - Miscellaneous Services	5,000	-	-	-	0.00%
704312 - Other Contracted Service	3,926	153,680	500	(153,180)	-99.67%
704314 - Stipends	17,550	24,895	17,430	(7,465)	-29.99%
704315 - Waste Disposal	21,455	20,350	30,142	9,792	48.12%
704317 - Contracted Operations	100,000	-	-	-	0.00%
704319 - Parking	22	100	-	(100)	-100.00%
704320 - Link2Gov Internet Fee	183	200	400	200	100.00%
704335 - Public Communication	15,794	-	10,370	10,370	0.00%
704340 - Shredding and Recycling Services	-	500	100	(400)	-80.00%
704501 - Freight, Express & Drayage	-	925	-	(925)	-100.00%
704502 - Postage	2,315	2,567	1,875	(692)	-26.96%
704601 - Local Registration Fees	2,204	1,075	975	(100)	-9.30%
704602 - Training Costs	1,635	8,000	1,450	(6,550)	-81.88%
704603 - Tuition & Books	1,074	500	-	(500)	-100.00%
704702 - Bank Service Charges	150	-	-	-	0.00%
704705 - Credit Card Use Charge	547	-	500	500	0.00%
700000 - Services Parent (701000-709999) Total	1,954,217	1,417,081	1,370,920	(46,161)	-3.26%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	2,686	1,108	1,400	292	26.35%
711102 - Books	591	3,125	665	(2,460)	-78.72%
711104 - Forms & Printed Material	92	1,400	1,000	(400)	-28.57%
711105 - Instructional Materials & Supplies	-	700	200	(500)	-71.43%
711108 - Periodicals, Publications	58	400	356	(44)	-11.00%
711109 - Office Supplies & Stationery	26,635	32,620	37,936	5,316	16.30%

City of Chattanooga
Dept by Account Type
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
711110 - Technology Accessories & Supplies	2,411	-	500	500	0.00%
711111 - Printer Toner Cartridges	2,671	6,512	2,700	(3,812)	-58.54%
712101 - Asphalt and Asphalt Filler	786	-	-	-	0.00%
712103 - Cement, Lime, & Plaster	-	50	-	(50)	-100.00%
712104 - Concrete, Clay Pipe, & Fittings	2,522	120	-	(120)	-100.00%
712105 - Gravel, Sand, Stone, Chert	17,866	5,000	21,000	16,000	320.00%
712107 - Lumber & Wood Products	24	500	-	(500)	-100.00%
712108 - Other Constr & Bldg Materials	939	-	-	-	0.00%
712109 - Paint	6,512	3,350	3,400	50	1.49%
712110 - Pipe & Fittings	-	200	-	(200)	-100.00%
712113 - Structural Steel, Iron	22	100	-	(100)	-100.00%
712114 - Plumbing Supplies	704	3,000	500	(2,500)	-83.33%
713104 - Filters, Misc	-	656	-	(656)	-100.00%
713108 - Pumps & Pump Parts	849	-	-	-	0.00%
713109 - Repair Parts	17,883	12,880	14,480	1,600	12.42%
713117 - Hose & Fittings	166	-	-	-	0.00%
713207 - Odor Control Chemicals	-	840	-	(840)	-100.00%
714103 - Books Library	57	-	-	-	0.00%
714105 - Building Maintenance Supplies	27,520	45	500	455	1011.11%
714106 - Cleaning Supplies	30,628	45,654	37,750	(7,904)	-17.31%
714107 - Clothing	45,252	34,518	31,110	(3,408)	-9.87%
714109 - Data Processing Supplies	90	-	100	100	0.00%
714111 - Electrical Supplies, Bulbs, Etc	1,380	1,250	200	(1,050)	-84.00%
714113 - Exhibits	236	-	-	-	0.00%
714115 - Fire Code Equipment	340	-	-	-	0.00%
714117 - Food & Ice	29,275	35,235	31,000	(4,235)	-12.02%
714120 - Hardware, Nails, Small Tools	6,496	5,000	6,000	1,000	20.00%
714122 - Kitchen & Dining Room Supplies	2,571	2,350	-	(2,350)	-100.00%
714123 - Machine Shop & Garage Supplies	837	824	800	(24)	-2.91%
714124 - Medical Supplies (First Aid)	10	2,000	1,510	(490)	-24.50%
714125 - Oil & Lubricants	543	1,750	1,150	(600)	-34.29%
714126 - Other Materials & Supplies	888	1,700	-	(1,700)	-100.00%
714128 - Recreational Supplies	26,537	67,474	74,938	7,464	11.06%
714129 - Safety Equipment	3,557	1,500	5,120	3,620	241.33%
714130 - Safety Shoes	893	2,500	2,100	(400)	-16.00%
714131 - Seeds, Trees, Plants, Hort Supplies	16,870	33,736	21,000	(12,736)	-37.75%
714133 - Welding Supplies	119	-	-	-	0.00%
714135 - Locks & Key supplies	840	56	400	344	614.29%
714136 - Dirt mix, Mulch, Topsoil	27,822	40,000	40,000	-	0.00%
714138 - Flags Banners and Signage	962	500	700	200	40.00%
714143 - Event Planning, Services and Catering	2,648	-	-	-	0.00%
714144 - Batteries	1,298	50	-	(50)	-100.00%
714145 - Classroom/Childcare Educational Supplies	-	12,000	15,000	3,000	25.00%
710000 - Materials & Supplies Parent (711000-719999) Total	311,086	360,703	353,515	(7,188)	-1.99%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	151	1,050	200	(850)	-80.95%
721102 - Transportation	5,560	18,009	18,150	141	0.78%
721103 - Auto Rental	30	-	-	-	0.00%
721201 - Hotels	7,304	11,700	23,950	12,250	104.70%
721202 - Meals	4,873	6,000	12,850	6,850	114.17%
721301 - Registration Fees	8,761	11,125	13,450	2,325	20.90%
721302 - Other Travel Expenses	881	600	600	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	27,560	48,484	69,200	20,716	42.73%

City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	874	2,000	2,000	-	0.00%
731102 - Gasoline	31,202	52,500	31,700	(20,800)	-39.62%
731203 - Vehicle Labor	7,930	12,000	14,186	2,186	18.22%
731204 - Vehicle Parts & Supplies	4,743	7,000	5,970	(1,030)	-14.71%
731301 - Car Wash	375	454	800	346	76.21%
731401 - Fleet Leased Vehicle	110,300	92,033	102,648	10,615	11.53%
731402 - Fleet Daily Rental	12	200	-	(200)	-100.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	155,436	166,187	157,304	(8,883)	-5.35%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742404 - Liability Insurance	17,056	15,000	32,056	17,056	113.71%
740000 - Insurance, Claims, Damages Parent (741000-749999)	17,056	15,000	32,056	17,056	113.71%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	6,486	-	-	-	0.00%
772104 - Grounds Equipment	4,637	-	-	-	0.00%
772107 - Other Equipment	2,496	1,040	5,000	3,960	380.77%
772108 - Recreational Equipment	24,978	57,087	25,250	(31,837)	-55.77%
772109 - Office Furniture	2,865	-	-	-	0.00%
772112 - Computer equipment under 5000	18,792	-	8,000	8,000	0.00%
772203 - Fencing	7,797	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	68,051	58,127	38,250	(19,877)	-34.20%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	16,753	20,000	5,548	(14,452)	-72.26%
781301 - Fees, Licenses, & Permits	11,669	12,000	11,930	(70)	-0.58%
781306 - Water Quality Mgmt Fees	3,917	-	-	-	0.00%
781309 - Technology Cost	-	41,433	41,297	(136)	-0.33%
782201 - Awards	13,984	21,976	14,250	(7,726)	-35.16%
782210 - Program Expense	740	1,000	600	(400)	-40.00%
784101 - Appropriations	-	100,000	-	(100,000)	-100.00%
780000 - Other Expenses Parent (781000-789999) Total	47,063	196,409	73,625	(122,784)	-62.51%
Operating Expenses Total	2,580,469	2,261,991	2,094,870	(167,121)	-7.39%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811111 - Transfer to Gen Fd Special Programs	242,730	500,000	575,000	75,000	15.00%
810000 - Other Financing Uses Parent (811000-819999) Total	242,730	500,000	575,000	75,000	15.00%
Transfers To Total	242,730	500,000	575,000	75,000	15.00%
N - Youth & Family Development Total	9,172,558	9,754,123	10,298,434	544,311	5.58%

City of Chattanooga
 Department by Offer
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
P - Transportation					
Attrition	-	-	(62,807)	(62,807)	0.00%
Bike Chattanooga			-	-	0.00%
Design Engineering	911,177	1,048,072	1,136,281	88,209	8.42%
Energy & Lighting Infrastructure	2,882,255	3,092,000	3,114,940	22,940	0.74%
Infrastructure Repair and Maintenance	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
Smart Cities			134,467	134,467	0.00%
Traffic Engineering	929,351	910,466	1,108,997	198,531	21.81%
Traffic Operations	2,155,099	2,245,755	2,350,536	104,781	4.67%
Transportation Administration	290,299	457,711	482,606	24,895	5.44%
P - Transportation Total	10,099,181	10,685,004	10,389,873	(295,131)	-2.76%



City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
P - Transportation					
P00101 - Traffic Engineering Admin	929,351	910,466	1,108,997	198,531	21.81%
P00102 - Street Lighting	2,882,255	3,092,000	3,114,940	22,940	0.74%
P001XX - Smart Cities Operations			134,467	134,467	0.00%
P00201 - Traffic Operations	2,155,099	2,245,755	2,350,536	104,781	4.67%
P00501 - Transportation Administration	290,299	457,711	419,799	(37,912)	-8.28%
P00502 - Transportation Design and Engineering	911,177	1,048,072	1,136,281	88,209	8.42%
P00503 - Paving	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
P - Transportation Total	10,099,181	10,685,004	10,389,873	(295,131)	-2.76%
1100 Operations Total	221,601,659	230,275,000	253,431,000	23,156,000	10.06%



City of Chattanooga
 Dept by Account Type
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
P - Transportation					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,501,161	2,634,988	2,700,709	65,721	2.49%
610000 - Fringe Benefits Parent (611000-619999)	1,278,191	1,421,150	1,622,258	201,108	14.15%
. Personnel Expenses Total	3,779,352	4,056,138	4,322,967	266,829	6.58%
Operating Expenses					
700000 - Services Parent (701000-709999)	2,931,618	3,149,532	3,209,720	60,188	1.91%
710000 - Materials & Supplies Parent (711000-719999)	142,500	155,700	165,023	9,323	5.99%
720000 - Travel Expense Parent (721000-729999)	5,617	5,520	4,670	(850)	-15.40%
730000 - Vehicle Operating Expense Parent (731000-739999)	256,246	300,000	299,436	(564)	-0.19%
770000 - Capital Outlay Parent (771000-779999)	12,599	40,000	213,000	173,000	432.50%
780000 - Other Expenses Parent (781000-789999)	40,249	47,114	50,204	3,090	6.56%
Operating Expenses Total	3,388,829	3,697,866	3,942,053	244,187	6.60%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
Transfers To Total	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
P - Transportation Total	10,099,181	10,685,004	10,389,873	(295,131)	-2.76%



City of Chattanooga
Dept by Account
Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	% Change
704307 - Employment Agencies	2,737	-	-	-	0.00%
704309 - Meeting Expense	15	-	-	-	0.00%
704312 - Other Contracted Service	4,681	1,000	1,000	-	0.00%
704315 - Waste Disposal	785	1,100	1,100	-	0.00%
704319 - Parking	1,748	2,200	11,968	9,768	444.00%
704329 - Radio Maintenance			15,584	15,584	0.00%
704340 - Shredding and Recycling Services	63	-	-	-	0.00%
704501 - Freight, Express & Drayage	19	-	-	-	0.00%
704502 - Postage	604	150	600	450	300.00%
704601 - Local Registration Fees	210	-	-	-	0.00%
704602 - Training Costs	-	2,000	2,000	-	0.00%
700000 - Services Parent (701000-709999) Total	2,931,618	3,149,532	3,209,720	60,188	1.91%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	210	1,000	1,000	-	0.00%
711108 - Periodicals, Publications	424	500	500	-	0.00%
711109 - Office Supplies & Stationery	3,242	2,500	2,750	250	10.00%
711110 - Technology Accessories & Supplies	303	-	-	-	0.00%
711111 - Printer Toner Cartridges	138	-	-	-	0.00%
712104 - Concrete, Clay Pipe, & Fittings	-	500	500	-	0.00%
712107 - Lumber & Wood Products	-	200	200	-	0.00%
712108 - Other Constr & Bldg Materials	17	-	-	-	0.00%
712109 - Paint	44,541	50,000	50,000	-	0.00%
712112 - Street Signs & Markings	61,124	50,000	50,000	-	0.00%
714105 - Building Maintenance Supplies	193	-	-	-	0.00%
714106 - Cleaning Supplies	1,631	1,500	2,073	573	38.20%
714107 - Clothing	2,469	2,500	2,500	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	7,133	5,000	5,000	-	0.00%
714112 - Electronic Parts	10,974	3,000	3,000	-	0.00%
714117 - Food & Ice	1,093	1,700	1,700	-	0.00%
714120 - Hardware, Nails, Small Tools	2,169	2,000	5,900	3,900	195.00%
714126 - Other Materials & Supplies	300	-	-	-	0.00%
714129 - Safety Equipment	674	1,000	1,000	-	0.00%
714130 - Safety Shoes	2,739	3,300	3,000	(300)	-9.09%
714135 - Locks & Key supplies	52	100	-	(100)	-100.00%
714137 - Thermoplastic	2,178	30,000	35,000	5,000	16.67%
714143 - Event Planning, Services and Catering	896	900	900	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	142,500	155,700	165,023	9,323	5.99%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	183	-	-	-	0.00%
721102 - Transportation	1,320	800	800	-	0.00%
721201 - Hotels	2,445	1,770	1,770	-	0.00%
721202 - Meals	288	-	-	-	0.00%
721301 - Registration Fees	1,365	2,950	2,100	(850)	-28.81%
721302 - Other Travel Expenses	16	-	-	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	5,617	5,520	4,670	(850)	-15.40%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	15,813	20,000	19,000	(1,000)	-5.00%
731102 - Gasoline	28,061	30,000	30,200	200	0.67%
731203 - Vehicle Labor	17,000	26,000	16,000	(10,000)	-38.46%
731204 - Vehicle Parts & Supplies	59,868	30,000	30,000	-	0.00%
731301 - Car Wash	73	-	200	200	0.00%
731401 - Fleet Leased Vehicle	135,214	194,000	204,036	10,036	5.17%
731402 - Fleet Daily Rental	217	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	256,246	300,000	299,436	(564)	-0.19%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment	-	40,000	213,000	173,000	432.50%
772111 - Computer Software under 15000	7,568	-	-	-	0.00%

City of Chattanooga
 Dept by Account
 Fiscal Year 2018

Row Labels	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Prop vs. Budget	
					% Change
772112 - Computer equipment under 5000	2,950	-	-	-	0.00%
772114 - Technology Replacement Installment Purchas	2,081	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	12,599	40,000	213,000	173,000	432.50%
780000 - Other Expenses Parent (781000-789999)					
781103 - Space Costs	38,947	25,000	25,000	-	0.00%
781301 - Fees, Licenses, & Permits	195	590	590	-	0.00%
781309 - Technology Cost	-	21,124	24,614	3,490	16.52%
782201 - Awards	687	400	-	(400)	-100.00%
782204 - Safety Incentive Awards	420	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	40,249	47,114	50,204	3,090	6.56%
Operating Expenses Total	3,388,829	3,697,866	3,942,053	244,187	6.60%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811313 - Transfer to Transportation Capital	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
810000 - Other Financing Uses Parent (811000-819999) Total	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
Transfers To Total	2,931,000	2,931,000	2,124,852	(806,148)	-27.50%
P - Transportation Total	10,099,181	10,685,004	10,389,873	(295,131)	-2.76%

City of Chattanooga
 Cost Center Summary
 Fiscal Year 2018

Row Labels	Values				
	Actual FY16	Budget FY17	FY18 Proposed	Increase (Decrease) Req vs. Budget	% Change
Capital Reserves					
A - General Government					
A12003 - Approp - Capital Improvements		-	9,981,000	9,981,000	0.00%
A - General Government Total		-	9,981,000	9,981,000	0.00%
Capital Reserves Total		-	9,981,000	9,981,000	0.00%
Grand Total	221,601,659	230,275,000	263,412,000	33,137,000	14.39%





City of Chattanooga



Capital Improvement Plan FY 2018 - 2022

Introduction

The FY 2018-2022 Capital Improvement Plan (CIP) shows the City of Chattanooga's five-year plan for physical improvements throughout Chattanooga, as well as internal projects that improve the provision of services to residents. The first year of the CIP is the fiscally-constrained capital budget, whereas the successive years are a roadmap for future action. Funding for capital projects—defined as projects costing more than \$25,000 and with a useful life of greater than one year—is requested annually by departments alongside the BFO process. Capital requests are reviewed and collaboratively prioritized by the 17 members of the CIP Committee, an interdisciplinary team of department administrators and designees. The CIP process encourages strategic thinking about the City's current and future capital needs and priorities, and requires collaboration and focus in order to reach a fiscally sustainable program of projects. The below strategies represent highlights of the next five years.

FY 2018 Highlights – Capital Budget

- Cleanup of Lupton City's former mill site, improving quality of life for Lupton City residents
- Rehabilitation of the Walnut Street Bridge to preserve for future generations
- Funding for the Ed Johnson Memorial, which will add an important historical context to Chattanooga's most recognizable piece of infrastructure
- Funding for a permanent remembrance for the Fallen Five, offering a contemplative space to honor our fallen heroes in proximity to the July 16, 2015 attack
- Unprecedented funding-- \$5,000,000-- for paving and major road/bridge repair
- Building Neighborhood Business Districts program focused on reinforcing economic activity in neighborhood centers
- Funding to complete the South Chickamauga Creek Greenway, a 12-mile greenway corridor linking East Ridge to the Riverwalk through multiple Chattanooga neighborhoods
- Improvements to East Lake Park and expansion of East Lake YFD Center to help create opportunities for learning and engagement in the center of this active neighborhood
- Transportation focus on connectivity and improving system safety and efficiency
- Modernization of internal City systems and equipment to improve employee productivity and safety

FY 2018-2022 Highlights – Roadmap for Future Action

- Continued funding of existing infrastructure, facilities, and equipment vital to service delivery and citizen experience
- Addition of new parks and greenways to continue efforts to connect all of Chattanooga to outdoor opportunities
- Public space enhancements to continue growth of the Innovation District
- Continued funding of CARTA's capital needs
- Annual funding of major renovations or expansions of YFD Centers to continue modernizing these community hubs as places for students and families to learn and grow

Governmental Projects

The below projects are funded through a combination of governmental funds such as City tax revenues, grants, general obligation bonds, and internal service funds. Project descriptions are included for FY 2018 projects, and a list of future year projects are shown at the end of each results area.

Growing Economy

Proposed Fiscal Year 2018 Funding: \$18,787,965 (36.5%)

3rd & 4th Street Corridor

Transformation of the 3rd and 4th Street area into a well-connected grid of 2-way streets with at-grade intersections, from Georgia Avenue to Hampton Street. Project will change Riverfront Parkway from a high-speed highway into an urban boulevard with calmed traffic and pedestrian/bicycle facilities while making land available for economic development.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
3rd & 4th Street Corridor	527,622		7,000,000			7,527,622

CARTA Capital Match

Local match for Chattanooga Area Regional Transportation Authority's (CARTA) ongoing replacements of vehicles and equipment, security improvements, and amenities such as bus shelters. The City's funding allows CARTA to leverage \$1.9 million of state and federal funds so it can continue providing transit service to Chattanooga residents.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
CARTA Capital Match	352,112	487,054	633,971	542,923	224,970	2,266,030

Central Avenue Extension

Project includes two through lanes for car traffic, planted median, streetscape, complete streets facilities, bridge, intersection improvements, and direct bicycle/pedestrian connection to the Riverwalk. The purpose of the project is provide a connection from Wilcox Blvd to 4th; improve multimodal circulation; improve safety; connect neighborhoods to the Riverfront; alleviate stormwater issues. The project spans 3rd Street to Riverside Drive.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Central Avenue Extension	233,231	9,752,000				9,985,231

Goodwin Road Extension

NEPA and Design funds for the extension of Goodwin Road from Hamilton Place Boulevard to Gunbarrel Road, with ROW acquisition occurring in FY 2020.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Goodwin Road Extension	650,000		750,000			815,000

Holmberg Bridge Panel Replacement

Replacement of the 74 remaining glass panels on the Holmberg Pedestrian Bridge with durable stainless steel grate panels tested during FY 2017. This bridge is an important pedestrian link to the Hunter Art Museum and Bluff View area from Downtown, and the project will eliminate the high maintenance cost for panel replacement that have been routinely damaged; 59 panels have been replaced in the last 7 years.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Holmberg Bridge Panel Replacement	400,000					400,000

Miller Park District

Grants for the construction of the new Miller Park from Benwood Foundation (\$500,000), Lyndhurst Foundation (\$500,000), and the Community Foundation of Greater Chattanooga (\$15,000).

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Miller Park District	1,015,000					1,015,000

One-way to Two-way Conversions

This funding will return many of the remaining one-way downtown streets to two-way operation. Conversion to two-way streets has been proven to have significant economic development benefits, as well as improving wayfinding, traffic circulation, and pedestrian safety. Anticipated conversions are 5th, 6th, 7th, 8th, Walnut, Lindsay, and Houston streets.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
One-way to Two-way Conversions	640,000					640,000

Patten Parkway

Grant funds from Benwood Foundation for the renovation of Patten Parkway.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Patten Parkway	1,000,000					1,000,000

Public Art

Capital funds for the acquisition and integration of public artwork into City of Chattanooga projects.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Public Art	50,000	50,000	50,000	50,000	50,000	50,000

Street Resurfacing & Improvements (Paving)

The city has over 1,100 miles of streets inside the corporate limits. To ensure our roads are well maintained, this budget allocates \$3.9 million from general and federal funds for resurfacing of existing streets. Traditional paving will be combined with other less expensive treatments to improve the ride and prolong the life of the street.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Street Resurfacing & Improvements (Paving)	3,900,000	3,000,000	3,800,000	3,000,000	3,000,000	16,700,000

Tivoli Foundation Annual Capital Appropriation

City of Chattanooga annual capital appropriation in support of capital improvement initiatives undertaken by the Tivoli Foundation at the Tivoli Theater, Memorial Auditorium and the Robert Kirk Walker Community Theater. This capital appropriation is specified in the Lease and Management Agreement between the City of Chattanooga and the Tivoli Theater Foundation, Inc.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Tivoli Foundation Annual Capital Appropriation	250,000	250,000	500,000			1,000,000

Walnut Street Bridge Rehabilitation

Continuation of the multi-year rehabilitation of the iconic Walnut Street Bridge, addressing priority repair items identified in the 2015 inspection of the bridge, and preserving the bridge for future generations. FY 2018 funds will allow for replacement of the wood decking, performance of below water repairs, and sandblasting and repainting the entire bridge to prevent degradation. Funding includes \$5.6 million in federal Surface Transportation Block Grant funds. FY 2019 work will address additional repair items, as well as replace the bridge lighting system.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Walnut Street Bridge Rehabilitation	9,900,000	3,000,000				12,900,000

Growing Economy

Proposed Future Year Projects

- ADA Bus Stop Accessibility*
- Bessie Smith Lawn Enhancements
- Brainerd Road Corridor Improvements*
- CB Robinson Bridge*
- Glass Street Corridor Improvements*
- North Chickamauga Creek Greenway*
- Manufacturers/Hamm Gateway*
- Rail Implementation Plan*
- Shallowford Road Improvements*
- Shepherd Road Enhancements

*Project is expected to be funded primarily through state or federal dollars.

Stronger Neighborhoods

Proposed Fiscal Year 2018 Funding: \$11,488,556 (22.3%)

Alton Park Riverwalk Connector

Design phase for future 1.2-mile rail-to-trail project connecting Alton Park and the new Southside Community Park to the Wheland Foundry Riverwalk trailhead via the CSX rail line. Feasibility of a future connection across Chattanooga Creek to Crabtree Farms will be investigated during this phase.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Alton Park Riverwalk Connector	200,000	1,000,000				1,200,000

Bridge Repair & Replacement

Ongoing funding for citywide repair/replacement of bridges prioritized through TDOT inspection rankings. In FY 2018, funds will be used for engineering of Wilder Street Bridge, connecting East Chattanooga and Amnicola Highway. Additional bridges and/or project phases will be addressed as funds allow.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Bridge Repair & Replacement	275,000	100,000	300,000	1,000,000	1,000,000	2,675,000

Building Neighborhood Business Districts

New program enabling neighborhoods to apply for funding for small- and medium-scale capital improvements that promote economic activity and reinforce neighborhood centers.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Building Neighborhood Business Districts	1,000,000	500,000	500,000	500,000	500,000	3,000,000

CDBG Sidewalks

FY 2018 funding will install and/or renovate sidewalks in low-income census tracts per Community Development Block Grant (CDBG) eligibility. Specific locations will be determined through recommendations of the Pedestrian Action Plan.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
CDBG Sidewalks	300,000	300,000	300,000	300,000	300,000	1,500,000

CMAQ Bike Lanes

This is the second phase of the Congestion Mitigation and Air Quality Improvement Program (CMAQ) protected bike lane project, and will establish protected lanes on 20th St., 23rd St., Chestnut St., Rossville Blvd., Washington St., and Veterans Bridge using 80% federal funds. The protection between the bike lanes and car lanes will consist of flexible bollards affixed in a hatched buffer area. Concrete curb will not be utilized.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
CMAQ Bike Lanes	1,216,575					1,216,575

East Lake Park Improvements

Chattanooga's oldest park, built in 1896, features a pond, playground, multiple pavilions, and walking paths. Park improvements will coincide with the current Water Quality project and are based off need, recommendations from WQ assessment, community input, and funding availability. Proposed improvements could include installing a new playground closer to the elementary school; new lighting; addition of a canoe launch; and conversion of existing tennis courts to a flexible playing field.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
East Lake Park Improvements	500,000					500,000

Greenway Farm Conference Center Replacement

Planning and design for replacement of the conference center at Greenway Farm, which has severe structural damage and is recommended to be rebuilt farther from the creek. The current building is used on a weekly basis by rental parties, community groups, and City staff. The new building would be modern, efficient, and designed to support current activities and additional programming.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Greenway Farm Conference Center Replacement	50,000	500,000				550,000

Hwy 58 Shared Use Path

Location: Highway 58 - Webb Road to Highway 153

Right-of-way acquisition for the second of three phases to connect the Highway 58 area to the South Chickamauga Creek Greenway, a non-motorized path connected to downtown. This phase will create a bike/ped path running parallel to Highway 58, with construction planned for fiscal year 2020. Once constructed, federal funds will be pursued for phase 3, closing the gap from Highway 153 to the South Chickamauga Creek Greenway.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Hwy 58 Shared Use Path	1,187,283		1,968,216			3,155,499

Lincoln Park Open Space

Planning and design to renovate the park that historically served the Lincoln Park neighborhood. Construction funds in FY 2019.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Lincoln Park Open Space	200,000	1,800,000				2,000,000

Lupton City Cleanup

Demolition and remediation of the former Dixie Yarns Mill site to improve quality of life in the Lupton City neighborhood.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Lupton City Cleanup	1,500,000					1,500,000

Riverwalk Phase 4

Extension of the Riverwalk from Wheland Foundry trailhead into St. Elmo's commercial district. This project will connect residents of St. Elmo and Alton Park to a safe, comfortable walking/biking route to downtown.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Riverwalk Phase 4	1,326,500					1,326,500

Roadway Base Failure

Ongoing repair of major base failures throughout the city.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Roadway Base Failure	525,000	350,000	500,000	500,000	500,000	2,375,000

Roadway Slope Failure

Slope repair for the following priority roads: Hamill Rd., Youngstown Rd., N. Terrace, and Agawela Dr.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Roadway Slope Failure	300,000	350,000	200,000	200,000	200,000	1,250,000

Sidewalks

Ongoing funding to install new sidewalks according to the Pedestrian Action Plan.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Sidewalks	1,000,000	1,100,000	1,210,000	1,331,000	1,464,000	6,105,000

South Chick Greenway - Cromwell Connector

Construction of a 1-mile segment to fill a gap in the South Chickamauga Creek Greenway. This section will connect to the Tennessee Valley Railroad Museum and surrounding neighborhoods, including Cromwell Hills. Currently, the City is underway in design for two other greenway sections, on each end of this project section; the Youngstown and Caine Lane sections. This is a project partnership with TPL and CDOT, with the City's contribution equaling roughly 20% of the total cost.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
South Chick Greenway - Cromwell Connector	500,000					500,000

South Chick Greenway - Youngstown Connector

This extension will fill the final gap in the South Chickamauga Creek Greenway. The parking and entry at the new Youngstown Road trailhead will provide an accessible entrance to multimodal transportation and recreation opportunities along the greenway, the full extent of which runs from Camp Jordan to the Tennessee Riverwalk.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
South Chick Greenway - Youngstown Connector	1,310,000					1,310,000

Stronger Neighborhoods

Proposed Future Year Projects

- Citywide Park Development
- Greenway Corridors
- Lynbrook Park Development*
- Sterchi Farm Master Plan Implementation
- Parks ADA Repairs
- Standifer Gap Bridge Replacement*

*Project is expected to be funded primarily through state or federal dollars.

Illustrative List

The below projects were identified as possibilities but would require funds outside of current or expected resources and therefore are not included in the FY 2018-2022 CIP. These projects may be added to a future CIP as funds are secured.

- Wilcox Boulevard – Total Cost \$71,740,000
- Somerville Avenue Extension – Total Cost Unknown

High Performing Government

Proposed Fiscal Year 2018 Funding: \$11,480,700 (22.3%)

Autonomous Vehicles Planning

Initial strategy development for entry of autonomous vehicles into Chattanooga’s transportation system; planning and identification of partnership opportunities.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Autonomous Vehicles Planning	25,000					25,000

Building Energy Efficiency Upgrades

Implementation of energy efficiency projects in City-owned buildings to promote sustainability while reducing energy costs to the City.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Building Energy Efficiency Upgrades	600,000	500,000	300,000			1,400,000

CDOT Fleet

Capital to replace specialized trucks for Traffic Operations and add into the Fleet Lease Program. FY 2018 funds will be used to replace a truck currently out of commission.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
CDOT Fleet	115,000	329,643				444,643

City Facilities Assessment

Public Works will have an assessment performed on City-owned buildings to determine priorities for City Buildings & YFD Centers Major Maintenance funds.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
City Facilities Assessment	200,000					200,000

City Network Rebuild

Continuation of a multi-year effort to modernize City network infrastructure. As part of the initiative, wireless connectivity will be added in City buildings. For 2018, the focus will be on the City Hall campus which includes City Hall, City Hall Annex and the DRC.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
City Network Rebuild	50,000	1,000,000	1,000,000	1,000,000	1,000,000	4,050,000

Data Center Relocation

Project will virtualize City servers and move to a cloud provider. Once complete, the physical data center can be vacated and returned to the tax rolls. This project was previously funded, but a portion of funds were reallocated for an emergency purchase. FY 2018 funds will allow project completion.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Data Center Relocation	450,000					450,000

Fire Capital Maintenance & Repair Projects

The Chattanooga Fire Department stands prepared to respond around the clock, and fire station maintenance is vital to ensuring a healthy and operable place for firefighters to work and live. This funding will address three major maintenance projects for fire stations 10 and 1, and priority repairs to the Fire Training Drill Tower.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Fire Capital Maintenance & Repair Projects	180,700	80,000	80,000	80,000	80,000	500,700

Fleet Leasing Program Capital

Annual appropriation of the internal Fleet capital reserve funds for systematic replacement of Fleet lease vehicles that have completed their lease term.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Fleet Leasing Program Capital	6,000,000	5,000,000	5,000,000	5,000,000	5,000,000	26,000,000

HR Benefit Enrollment Platform Replacement

Modernization of HR’s benefits enrollment platform, freeing significant staff time, while providing an efficient experience for the 2400 benefit-eligible active employees, as well as the nearly 1400 retirees and dependents enrolled in the benefits system.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
HR Benefit Enrollment Platform Replacement	150,000					150,000

HR Occupational Safety & Health Mgmt System

Purchase of a software product to assist with regulatory compliance related to OSHA reporting of job-related injury and illness. This system will result in a more productive staff, compliance efficiency, and collaborative long term goal setting opportunities for all departments. This software will allow HR to report, document, and analyze occupational health and safety data consistently. This software will ensure City best practices leading the City towards a higher performing government.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
HR Occupational Safety & Health Mgmt System	25,000					25,000

Litter Receptacle Replacement

Replacement and addition of litter receptacles downtown and in parks throughout the city.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Litter Receptacle Replacement	100,000	50,000	50,000			200,000

Public Works Vehicle/Equipment Replacement Plan

Replacement of vehicles and/or equipment to ensure efficient operations. FY 2018 funds will be used to purchase a mechanical street sweeper and a recycle truck.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Public Works Vehicle/Equipment Replacement Plan	560,000	750,000	700,000	800,000	840,000	3,650,000

Traffic Congestion Reduction Cameras

Installation of 34 closed-circuit television (CCTV) cameras in the downtown area to offer CDOT fuller control in managing traffic flow during peak use and incidents such as crashes on the interstate and special events. Additionally, these cameras provide detection and therefore can automatically react more fully to traffic conditions while providing important data points to the department on roadway use.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Traffic Congestion Reduction Cameras	1,875,000					1,875,000

Transit Signal Priority

Funded with 80% federal transportation funds, this project offers CARTA bus prioritization through the signalized intersections for Lee Highway, Brainerd Road, Shallowford Road and Gunbarrel Road. The project will also upgrade accessibility for bicyclists and pedestrians along these corridors, by adding features such as pedestrian countdown head, audible push button and bike parking facilities.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Transit Signal Priority	1,250,000					1,250,000

High Performing Government

Proposed Future Year Projects

- Finance Software

Smarter Students, Stronger Families

Proposed Fiscal Year 2018 Funding: \$6,095,094 (11.9%)

Avondale YFD Center Site Improvements

Funding for exterior elements of the new Avondale YFD Center.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Avondale YFD Center Site Improvements	225,000					225,000

Chattanooga Zoo: Africa Expansion

Capital appropriation to Friends of the Zoo, Inc. (FOZ) as it seeks to expand the zoo with an African area, bringing giraffe, lions, and a number of other species to Chattanooga. This expansion will create new jobs at the zoo in several departments, increase the zoo's educational capabilities by expanding classroom learning space in a new pavilion, create new interactive learning opportunities for all ages related to these charismatic animals, and give citizens greater opportunities for recreation in a family setting. In total, the Africa expansion is a \$10 million project. The Chattanooga Zoo is owned by the City, and operated by FOZ.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Chattanooga Zoo: Africa Expansion	250,000	250,000	250,000	250,000		1,000,000

City Buildings & YFD Centers Major Maintenance

Implementation of priority recommendations of the City Facilities Assessment, primarily major repair or replacement of roof, HVAC and other primary elements to keep City-owned buildings safe, dry, and conditioned. YFD Centers are included in this and are expected to be the largest target of these funds.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
City Buildings & YFD Centers Major Maintenance	1,595,094	1,500,000	1,500,000	1,500,000	1,500,000	7,595,094

East Lake YFD Center Expansion

Design, demolition and construction of East Lake YFD Center's community building, which will be built to connect to the existing gym. This project will modernize East Lake YFD, and bring more opportunities to engage the neighborhood and community partners by offering space for events, programs, and learning. A planning process with YFD users and the community will held to prioritize programmatic elements.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
East Lake YFD Center Expansion	1,800,000					1,800,000

Ed Johnson Memorial

City contribution toward the Ed Johnson Memorial & Reconciliation Committee's project memorializing the 24-year-old black man lynched from the Walnut Street Bridge in 1906 for a crime he did not commit. This permanent memorial is planned for installment at the south end of the Walnut Street Bridge and will be coordinated with the Walnut Street Bridge Rehabilitation project.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Ed Johnson Memorial	100,000					100,000

Erlanger Children's Hospital

City contribution toward the construction of the new Erlanger Children's Hospital, in honor of the victims of the Woodmore Bus Tragedy.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Erlanger Children's Hospital	250,000	250,000	250,000	250,000		1,000,000

Fallen Five Memorial

The Fallen Five Memorial will be a site of permanent remembrance for our fallen heroes of the July 16, 2015 attack, while acknowledging the tremendous acts of kindness, support and strength that occurred following the tragedy. The memorial design will be selected through a selection process of Public Art Chattanooga and installed on Hamilton County property in the Tennessee Riverpark.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Fallen Five Memorial	250,000					250,000

Library Electrical Upgrade

Replacement of the electrical service panels, transformers and switchgear servicing the main branch.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Library Electrical Upgrade	200,000	200,000				400,000

Library Main Branch HVAC

Replacement of the HVAC system servicing the main branch.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Library Main Branch HVAC	900,000					900,000

Parks, Playgrounds, Fields Maintenance

Ongoing funding for replacement and major maintenance items for the Parks Maintenance division of Public Works.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Parks, Playgrounds, Fields Maintenance	300,000	150,000	100,000	100,000	75,000	725,000

Skate Park Planning

Chattanooga's only skate park is regularly used and loved by the skateboarding community, however current structures are worn and aging. The adjacent dog park and skate rink are also showing larger signs of wear. The Open Spaces division will initiate a planning study to engage skate park patrons, dog park users, skaters, and the community to evaluate the existing skate park, dog park, and rink needs and opportunities for these facilities. A cost budget estimation and concept plan for future funding will be developed, as well as an exploration of funding and maintenance partnerships.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Skate Park Planning	25,000					25,000

YFD Renovation/Expansion

Ongoing funding for renovation and/or expansion of YFD Centers across the city. FY 2018 funds will be available for engineering for FY 2019 construction.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
YFD Center Renovation/ Expansion	200,000	2,000,000	2,000,000	2,000,000	2,000,000	8,200,000

Smarter Students, Stronger Families

Proposed Future Year Projects

- Library Main Branch Roof

Safer Streets

Proposed Fiscal Year 2018 Funding: \$3,580,391 (7.0%)

Apparatus Replacement Plan

Ongoing replacement of fire trucks per the Fire Department's Apparatus Replacement Plan. The plan is updated annually to reflect updated vehicle maintenance costs that may shift purchase priorities.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Apparatus Replacement Plan	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000

Citywide Security Cameras

A council and Mayoral initiative that coincides with the Police RTIC and IT Security measures. This funding will be used to move to a new centralized video Management System, replace outdated cameras, and purchase cameras for new locations and installation.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Citywide Security Cameras	500,000	125,000	125,000	125,000	125,000	1,000,000

Conductive Electronic Weapons (CEWs)

This project seeks to fund the replacement of a prior generation of Conductive Electronic Weapons (CEW) that are being phased out by the manufacturer who no longer supports firmware or software upgrades and will not be making any improvements to the platform or accessories. CEWs are critical to provide officers a less-lethal alternative for the police's de-escalation response capacity.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Conductive Electronic Weapons (CEWs)	173,204	173,187	173,187	173,187	173,187	865,952

Crime Scene Facility at PSC

The Police Annex houses multiple units including Narcotics, Street Crimes, Auto Theft, Polygraph, Vice, Property & Evidence and other Special Investigation. The renovations will allow us to update and remain compliant with OSHA and other building codes while improving evidence-gathering efficiency.

Project Name	Proposed	Proposed	Proposed	Proposed	Proposed	CIP Total

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	
Crime Scene Facility at PSC	480,000	120,000				600,000

Fire Records Management System Upgrade

Implementation of an upgrade to the current records management system that can better meet the needs of a mobile workforce and current applications while improving reporting capability.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Fire Records Management System Upgrade	325,000					325,000

In-Car Cameras

A multi-year project to fully outfit all patrol cars with functioning digital mobile audio and video recording systems. Such equipment is industry standard and recognized best practice in law enforcement.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
In-Car Cameras	371,604	300,000	300,000	300,000	300,000	1,571,604

In-Car Laptops

Ongoing replacement of laptop computers used by officers in the field.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
In-Car Laptops	300,000	300,000	300,000			900,000

Police Precinct Safety Improvements

Construction of a secure main entry to the 11th Street precinct in order to allow community access.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Police Precinct Safety Improvements	38,000					38,000

Real Time Intelligence Center

Funding to continue build-out of the Real Time Intelligence Center (RTIC). RTIC is a centralized intelligence, technology, analysis, and investigative center housed within the Police Service Center. Its purpose is to give field officers and detectives instant, or "real time" information to help identify patterns, stop emerging crime, and capture offenders. RTIC data sources enable gathering information from a variety of environments including cameras, social media, and a data warehouse in which tens of thousands of records are made available to detectives and other officers within minutes, instead of days or weeks. RTIC also provides the ability to analyze, investigate, and disseminate this information to users in the field.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Real Time Intelligence Center	192,600	213,225	156,725	83,600	83,600	729,750

Safer Streets

Proposed Future Year Projects

- Police Property & Evidence Management System

Enterprise Fund Projects

Enterprise projects are funded through user fees rather than general fund revenues. FY 2018 projects include 18 **Interceptor Sewer System** projects throughout Chattanooga and at the Moccasin Bend Wastewater Treatment Plant (MBWWTP); 8 **Water Quality** projects; and 1 **Solid Waste** project.

Interceptor Sewer System

Proposed Fiscal Year 2018 Funding: \$67,400,000

Consent Decree Projects

Friars Branch Interceptor Improvements - Phase 1

Rehabilitation of sanitary sewer pipe and manholes located in the Friars Branch Sewer Basin. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system. Trenchless technology methods are being analyzed to reduce construction and permitting costs.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Friars Branch Interceptor Improvements Phase 1	5,000,000					5,000,000

South Chickamauga Creek 4 Rehabilitation

Rehabilitation of sanitary sewer pipe and manholes located in the South Chickamauga Creek Sewer Basin. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system. Trenchless technology methods are being analyzed to reduce construction and permitting costs.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
South Chickamauga Creek 4 Rehabilitation	11,000,000					11,000,000

South Chickamauga Riverport New Pump Station

Maintenance and reliability improvements along the Tennessee River and S. Chickamauga Creek. The project includes constructing a pump station to eliminate portions of gravity sewer located within the floodplain. This project will reduce wet weather flows and go towards meeting future capacity requirements as set forth in the Consent Decree.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
South Chickamauga River Port New Pump Station	3,500,000					3,500,000

Tennessee River 13 Rehabilitation

Rehabilitation of sanitary sewer pipe and manholes located in the Tennessee River Sewer Basin. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system. Trenchless technology methods are being analyzed to reduce construction and permitting costs.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Tennessee River 13 Rehabilitation	7,000,000					7,000,000

Wet Weather Combined Sewer Storage - Phase 2

This project is a major component of the ISS plan to reduce system overflows and stay within compliance of the EPA mandated Chattanooga Consent Decree Program. This project will construct wet weather storage strategically throughout the system and store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the combined and sanitary sewer system in the event of power or mechanical failures. This project will provide the City with the system capacity necessary to approve future developments and promote growth throughout the City and surrounding areas.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Wet Weather Combined Sewer Storage - Phase 2	10,000,000					10,000,000

Other Projects

Central Avenue Interceptor Sewer

Installation of new sewer pipe line for the Central Avenue road extension.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Central Avenue Interceptor Sewer	750,000		6,000,000			6,750,000

Consent Decree Project Contingency

Contingency for projects required as part of the Consent Decree

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Consent Decree Project Contingency	4,000,000					4,000,000

CSO Enhancements Phase 1

This project includes inexpensive changes to the facilities that could be implemented quickly as there is relatively little construction required.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
CSO Enhancements Phase 1	1,000,000					1,000,000

MBWWTP EQ Blower Replacement-Phase 2

This project is a major component of the ISS plan to improve reliability, efficiency, and reduce energy usage at the plant. This project includes improvements to the EQ Basins to better utilize energy, provide maintenance efficiencies, and improve plant operations. The project is necessary to maintain plant operations and will improve the reliability of the treatment plant.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
MBWWTP EQ Blower Replacement-Phase 2	16,100,000					16,100,000

MBWWTP Laboratory Equipment

Necessary equipment required to maintain an efficient and effective plant laboratory to ensure compliance with the City's NPDES permit for the MBWWTP.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
MBWWTP Laboratory Equipment	100,000					100,000

MBWWTP Renewable Energy Project

Installation of renewable electrical energy sources at the MBWWTP to reduce overall energy consumption. It improves energy usage reliability and provides backup power at the plant.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
MBWWTP Renewable Energy Project	750,000					750,000

MBWWTP Solids Process Optimization Implementation - Phase 2 (Thickener Upgrade)

Improvements to the MBWWTP solids handling process to provide reliability and efficiency and to allow the plant to continue to produce land applied materials as a part of the City's National Bio-solids Partnership Certified Program.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
MBWWTP Solids Process Optimization Implementation - Phase 2 (Thickener Upgrade)	2,000,000					2,000,000

MBWWTP Water Use and Reuse Implementation

Improvements to the MBWWTP water systems to reduce overall water use through conservation, substitution of lower-grade water for certain non-potable water process uses, and eliminating leaks.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
MBWWTP Water Use and Reuse Implementation	1,100,000					1,100,000

Patten Parkway CSO Detention

Construction of a below-ground, wet weather storage facility to reduce wet weather flooding and

overflows in the vicinity of Patten Parkway; collaborative effort with the Water Quality program.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Patten Parkway CSO Detention	1,000,000					1,000,000

Plant Maintenance Equipment Purchase

Purchase of maintenance equipment for MBWWTP

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Plant Maintenance Equipment Purchase	100,000					100,000

Program Management for Consent Decree Implementation

Annual renewal of the scope and fee of program management services for the implementation of the EPA Consent Decree program and supporting projects.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Program Management For Consent Decree Implementation	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	8,000,000

Pump Station Safety Upgrade

Conversion of "can" pump stations to standard submersible pump stations to improve operational safety and reliability.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Pump Station Safety Upgrade	1,250,000					1,250,000

Selected Pump Station Bar Screens and Rakes Upgrades

Upgrades to the bar screens and rakes mechanical equipment at the 23rd Street, S. Chickamauga, and Citico Pump Stations, which will improve overall system reliability and operation.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Selected Pump Station Bar Screens and Rakes Upgrades	750,000					750,000

Interceptor Sewer System

Proposed Future Year Projects

- Contingency - MBWWTP Improvements
- Contingency - Plans and Studies
- Focused SSES and Rehab - Phase II
- Friars Branch Interceptor Improvements - Phase 2
- Implementation of Vulnerability Recommendations
- Long Term Control Plan Upgrades
- Lupton City Sewer Rehabilitation
- MBWWTP Building, Office, and Storage Additions
- MBWWTP EQ - UNOX Improvements
- MBWWTP Oxygen Plant Replacement
- MBWWTP Solids Process Optimization Implementation - Phase 4 (Digester Upgrades)
- MBWWTP SSO Reduction/Elimination Study
- MBWWTP Wet Weather Treatment Feasibility Study
- Pump Station Generator 1
- Pump Station Generator 2
- Pump Station Upgrades
- South Chickamauga Creek 3 Rehabilitation
- South Chickamauga Creek Storage
- Tremont Sewer Separation Implementation
- VAAP Pump Station Upgrade
- West Tiftonia Sewer Connector Rehabilitation
- Wet Weather Combined Sewer Storage - Phase 1
- Wet Weather Sewer Storage - Phase 3
- Wet Weather Sewer Storage - Phase 4

Solid Waste

Proposed Fiscal Year 2018 Funding: \$1,750,000

New Solid Waste & Recycling Facility

Relocation of existing facility to centralized spot within a half mile of the transfer station where garbage is disposed. This location is also closer to the Amnicola Highway fuel center. This move will reduce time and fuel costs for disposal trips and increase fleet efficiency.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
New Solid Waste & Recycling Facility	1,750,000					1,750,000

Water Quality

Proposed Fiscal Year 2018 Funding: \$10,712,000

3469 Brainerd Road

Design and construct new storm sewer collection system to alleviate flooding of private property and Tunnel Blvd.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
3469 Brainerd Road	812,000					812,000

3500 St. Elmo - Big Dig

Project removes the potential of a catastrophic failure of the existing basin drain under a landfill that could otherwise flood north St. Elmo. This is the final funding of this multi-year project.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
3500 St. Elmo-Big Dig	3,100,000					3,100,000

Appling Street

Raise roadway & replace undersized culvert causing localized roadway flooding and driving hazard.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Appling St.	350,000					350,000

Central Avenue Ext Separation Project

Design and construct a new storm drainage separation line from 3rd Street at Central Avenue to Citico Creek, thru a new right of way for the Central Avenue Extension.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Central Avenue Ext Separation Project	1,700,000	1,300,000				3,000,000

Cummings Hwy and I-24

Addresses failed drainage system on state right of way. TDOT has plans to improve interchange in 2017/2018, and Water Quality will investigate coordination and a possible cost share with the state in order to reduce costs and minimize impact to traffic and businesses.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Cummings Hwy and I-24	450,000					450,000

Davidson Road

Design and construct new stormwater conveyances along Davidson Rd from 7648 Davidson to 8188 Davidson. Provide flood control & water quality benefits.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Davidson Road	1,000,000		600,000			1,600,000

East Lake WQ Restoration

Physical changes as well as educational components, both with the goal of improving water quality of the pond, which will in turn reduce pollutants discharged downstream to Chattanooga Creek. The pond will be dredged to remove excess sediment, and new plant and fish species will be added to promote a healthy ecosystem. Finally, a boardwalk will be constructed over the pond to offer opportunities for engagement with the water, as well as outdoor learning. Funding includes \$100,000 from the Lyndhurst Foundation. Construction will be done in coordination with the East Lake Park Improvements (FY 2018) project.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
East Lake WQ Restoration	300,000					300,000

Patten Parkway Detention Facility

Build a 1.2M gallon capacity detention facility under Patten Parkway, prior to construction of surface improvements.

Project Name	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	CIP Total
Patten Parkway Detention Facility	3,000,000					3,000,000

Water Quality

Proposed Future Year Projects

- 11th Street
- Arden Ave Drainage Improvements
- Brainerd & South Howell
- Brainerd Road at Jenkins
- Elder Mountain Road
- Green Infrastructure SOV Bank
- LIDAR Topography Updates
- On-Call Landscape Design
- Riverfront Parkway/MLK CSS Project
- Voluntary home buyout; Regional flood control
- WPA Phase III - N. Market St, Branch/ Renaissance Park WQ Improvements
- WPA System
- WQ Heavy Equipment

AN ORDINANCE APPROPRIATING, AUTHORIZING OR ALLOCATING FUNDS TO THE CAPITAL IMPROVEMENTS BUDGET FOR THE FISCAL YEAR 2017-2018.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That there be and is hereby appropriated, authorized, or allocated the hereinafter set funds from the sources specified for the public purposes indicated of the Capital Improvements Plan for the Fiscal Year Ending June 30, 2018:

GENERAL GOVERNMENTAL FUNDS

FROM	General Obligation Bonds	\$ 6,450,000	
	General Fund (1100)	4,957,569	
	General Fund Reserves	9,981,000	
	Fleet Management Fund (6504)	6,000,000	
	Hotel Motel Tax Fund (2070)	4,700,000	
	Economic Development Fund (1111)	890,000	
	State Street Aid (2050)	975,148	
	State of Tennessee (Transportation Improvement Program)	7,662,531	
	Transportation Alternative Program (TAP)	773,493	
	Federal (CMAQ)	1,978,013	
	Federal Forfeiture Fund (6504)	250,000	
	Community Development Block Grant	200,000	
	Donations - Benwood Foundation	1,500,000	
	Donations - Community Foundation	15,000	
	Donations - Lyndhurst Foundation	500,000	
	Hamilton County	153,500	
TO	General Government & Supported Agencies		\$ 3,727,112
	Department of Police		1,555,408
	Department of Fire		1,705,700
	Department of Public Works		19,705,094
	Department of Economic & Community Development		4,990,000
	Department of Transportation		13,352,940
	Department of Youth & Family		2,200,000
		<u>\$ 47,236,254</u>	<u>\$ 47,236,254</u>

DRAFT

PROPRIETARY CAPITAL FUNDS

FROM:	State Revolving Loan Fund (ISS)	36,500,000	
	Interceptor Sewer System Operations (Fund 6010)	14,800,000	
	Interceptor Sewer System Reserves (Fund 6010)	16,100,000	
	General Obligation Bonds (Water Quality)	4,369,000	
	Solid Waste Fund Operations (6020)	1,266,912	
	Solid Waste Fund Reserves (6020)	483,088	
	Water Quality Fund Operations (Fund 6030)	2,343,000	
	Water Quality Fund Reserves (Fund 6030)	4,000,000	
TO:	Interceptor Sewer Fund		67,400,000
	Solid Waste Fund		1,750,000
	Water Quality Fund		10,712,000
	TOTAL PROPRIETARY FUNDS	<u>\$ 79,862,000</u>	<u>\$ 79,862,000</u>
	TOTAL CAPITAL BUDGET	<u><u>\$ 127,098,254</u></u>	<u><u>\$ 127,098,254</u></u>

BE IT FURTHER ORDAINED, That this Ordinance shall take effect immediately from and after its passage as provided by law.

PASSED _____, 2017

CHAIRPERSON

APPROVED _____ DISAPPROVED _____

DATE: _____, 2017

MAYOR

DM/SW



City of Chattanooga

Capital Budget Summary by Department Fiscal Year 2018

Department	Proposed FY2018	External Sources	Reserves	Operations	GO Bonds	SRF	Hotel/ Motel	Economic Dev	Other City Sources	Total
Economic & Community Development	4,990,000	1,015,000	3,900,000	75,000	-	-	-	-	-	4,990,000
Fire Department	1,705,700	-	325,000	180,700	1,200,000	-	-	-	-	1,705,700
General Government/CARTA	3,727,112	-	1,100,000	1,027,112	1,100,000	-	-	500,000	-	3,727,112
Police Department	1,555,408	-	1,267,408	38,000	-	-	-	-	250,000	1,555,408
Public Works	19,705,094	5,600,000	1,610,094	445,000	1,350,000	-	4,700,000	-	6,000,000	19,705,094
Transportation	13,327,940	6,167,537	1,778,498	2,766,757	1,000,000	-	-	640,000	975,148	13,327,940
Youth & Family Development	2,225,000	-	-	425,000	1,800,000	-	-	-	-	2,225,000
Total General Fund	47,236,254	12,782,537	9,981,000	4,957,569	6,450,000	-	4,700,000	1,140,000	7,225,148	47,236,254
Enterprise Funds:										
Interceptor Sewer System	67,400,000	-	16,100,000	14,800,000	-	36,500,000	-	-	-	67,400,000
Solid Waste	1,750,000	-	1,750,000	-	-	-	-	-	-	1,750,000
Water Quality	10,712,000	-	4,000,000	2,343,000	4,369,000	-	-	-	-	10,712,000
Total Enterprise Funds	79,862,000	-	21,850,000	17,143,000	4,369,000	36,500,000	-	-	-	79,862,000
Total All Funds	127,098,254	12,782,537	31,831,000	22,100,569	10,819,000	36,500,000	4,700,000	1,140,000	7,225,148	127,098,254





Project Name	Proposed FY2018	External	Reserves	Operations	GOBonds	SRF	Hotel/Motel	EconDev	Other City
Economic & Community Development	4,990,000	1,015,000	3,900,000	75,000	-		-	-	-
Alton Park Riverwalk Connector	200,000		200,000						
Building Neighborhood Business Districts	1,000,000		1,000,000						
East Lake Park Improvements	500,000		500,000						
Lincoln Park Improvements	200,000		200,000						
Lupton City Cleanup	1,500,000		1,500,000						
Miller Park District	1,015,000	1,015,000							
Public Art	50,000			50,000					
Skate Park Planning	25,000			25,000					
South Chick Greenway - Cromwell Connector	500,000		500,000						
Fire	1,705,700	-	325,000	180,700	1,200,000		-	-	-
Apparatus Replacement Plan	1,200,000				1,200,000				
Capital Maintenance and Repair Projects	180,700			180,700					
Fire Records Management System Upgrade	325,000		325,000						
General Government	3,727,112	-	1,100,000	1,027,112	1,100,000	-	-	500,000	-
Agency									
CARTA Capital Match	352,112			352,112					
Chattanooga Zoo: Africa Expansion	250,000			-				250,000	
Erlanger Children's Hospital	250,000			-				250,000	
Tivoli Foundation Annual Capital Appropriation	250,000			250,000				-	
Information Technology									
City Network Rebuild	50,000			50,000					
Citywide Security Cameras	500,000		500,000						
Data Center Relocation	450,000		450,000						
Human Resources									
Occupational Safety and Health Management System	25,000			25,000					
Replacing Existing Benefit Enrollment Platform	150,000		150,000						
Library									
Electrical Upgrade	200,000				200,000				
Main Branch HVAC	900,000				900,000				
Mayors Office									
Ed Johnson Memorial	100,000			100,000					
Fallen Five Memorial	250,000			250,000					



Project Name	Proposed FY2018	External	Reserves	Operations	GOBonds	SRF	Hotel/Motel	EconDev	Other City
Police Department	1,555,408	-	1,267,408	38,000	-		-	-	250,000
Conductive Electronic Weapons (CEWs)	173,204		173,204						
Crime Scene Facility at PSC	480,000		480,000						
In-Car Cameras	371,604		314,204						57,400
In-Car Laptops	300,000		300,000						
Police Precinct Safety Improvements	38,000			38,000					
Real Time Intelligence Center	192,600								192,600
Public Works	19,705,094	5,600,000	1,610,094	445,000	1,350,000		4,700,000	-	6,000,000
Building Energy Efficiency Upgrades	600,000				600,000				
City Facilities Assessment	200,000			200,000					
City Buildings & YFD Centers Major Maintenance	1,595,094		750,094	95,000	750,000				
Citywide Parks, Playgrounds, Fields Maintenance	300,000		300,000						
Fleet Leasing Program Capital	6,000,000								6,000,000
Greenway Farm Conference Center Replacement	50,000			50,000					
Holmberg Bridge Panel Replacement	400,000						400,000		
Litter Receptacle Replacement	100,000			100,000					
Vehicle / Equipment Replacement Plan	560,000		560,000						
Walnut Street Pedestrian Bridge	9,900,000	5,600,000			-		4,300,000		
Transportation	13,327,940	6,167,537	1,778,498	2,766,757	1,000,000	-	-	640,000	975,148
Asset Management									
Bridge Repair & Replacement	275,000	60,000		215,000					
Roadway Base Failure	525,000			151,905					373,095
Roadway Slope Failure	300,000		150,000	150,000					
Street Resurfacing & Improvements (Paving)	3,900,000	800,000		2,124,852					975,148
Asset Management Subtotal	5,000,000	860,000	150,000	2,641,757	-	-	-	-	1,348,243
3rd and 4th Street Corridor	527,622	471,360	56,262						
Autonomous Vehicle Planning	25,000			25,000					
Congestion Reduction Cameras	1,875,000	1,500,000	143,000						232,000
CDBG Sidewalks	300,000	200,000		100,000					
CDOT Fleet	115,000		115,000						
Central Avenue Extension	233,231	233,231							
CMAQ Bike Lanes	1,217,884	978,013	236,760						3,111
Goodwin Road Extension	650,000	520,000							130,000
Hwy 58 Shared Use Path	1,187,283	979,815	207,468						
One-way to Two-way Conversion	640,000							640,000	
Patten Parkway	1,000,000	1,000,000							
Riverwalk Phase 4	1,326,500	1,173,000	153,500						
Sidewalks	1,000,000				1,000,000				
South Chick Greenway - Youngstown Connector	1,310,000	773,493	466,508						69,999
Transit Signal Priority	1,250,000	1,000,000	250,000						



Project Name	Proposed FY2018	External	Reserves	Operations	GOBonds	SRF	Hotel/Motel	EconDev	Other City
Reduction for PY Federal Appropriation not received (Paving)	(1,359,000)	(1,359,000)							
Reduction for PY Federal Appropriation not received (Shallowf	(2,012,375)	(2,012,375)							
Traffic Signal Reflectivity (NEW&P20112)	(64,355)	(150,000)							85,645
HWY 58 Imp Pedestrian & Bike Facilities (K12140)	99,298								99,298
Reduction for Reappropriation of \$	(993,148)								(993,148)
YFD	2,225,000	-	-	425,000	1,800,000		-	-	-
Avondale YFD Center Site Improvements	225,000			225,000					
East Lake YFD Center Expansion	1,800,000				1,800,000				
YFD Renovation Planning	200,000			200,000					
Interceptor Sewer	67,400,000	-	16,100,000	14,800,000	-	36,500,000	-	-	-
SRF-Consent Decree-6012									
Friars Branch Interceptor Improvements - Phase 1	5,000,000					5,000,000			
South Chickamauga Creek 4 Rehabilitation	11,000,000					11,000,000			
South Chickamauga River Port New Pump Station	3,500,000					3,500,000			
Tennessee River 13 Rehabilitation	7,000,000					7,000,000			
Wet Weather Combined Sewer Storage - Phase 2	10,000,000					10,000,000			
Fund Balance/Operations									
Central Avenue Interceptor Sewer	750,000			750,000					
CSO Enhancements Phase 1	1,000,000			1,000,000					
Consent Decree Project Contingency	4,000,000		4,000,000						
MBWWTP EQ Blower Replacement-Phase 2	16,100,000		10,100,000	6,000,000					
MBWWTP Laboratory Equipment Purchase	100,000			100,000					
MBWWTP Renewable Energy Project	750,000			750,000					
MBWWTP Water Use and Reuse Implementation	1,100,000			1,100,000					
Patten Parkway CSO Detention	1,000,000			1,000,000					
Plant Maintenance Equipment Purchase	100,000			100,000					
Program Management For Consent Decree Implementation	2,000,000			2,000,000					
Pump Station Safety Upgrade	1,250,000			1,250,000					
Selected Pump Station Bar Screens and Rakes Upgrades	750,000			750,000					
Solids Process Optimization Implementation Ph2 (Thickener Up	2,000,000		2,000,000						



Project Name	Proposed FY2018	External	Reserves	Operations	GOBonds	SRF	Hotel/Motel	EconDev	Other City
Solid Waste	1,750,000	-	1,750,000	-	-		-	-	-
New Solid Waste and Recycle Facility	1,750,000		1,750,000						
Water Quality	10,712,000	-	4,000,000	2,343,000	4,369,000	-	-	-	-
Ent - Water Quality									
3469 Brainerd Road	812,000			812,000					
3500 St. Elmo - Big Dig	3,100,000				3,100,000				
Appling Street	350,000			350,000					
Central Avenue Ext Separation Project	1,700,000		1,000,000	700,000					
Cummings Hwy and I-24	450,000			450,000					
Davidson Road	1,000,000				1,000,000				
East Lake WQ Restoration	300,000			31,000	269,000				
Green Infrastructure SOV Bank	-								
Lynnbrook WPA Ditch Improvements	-								
On-Call Landscape Design	-								
Patten Parkway Detention Facility	3,000,000		3,000,000						
WQ Operations Building	-								
Grand Total	127,098,254	12,782,537	31,831,000	22,100,569	10,819,000	36,500,000	4,700,000	1,140,000	7,225,148
General	47,236,254	12,782,537	9,981,000	4,957,569	6,450,000	-	4,700,000	1,140,000	7,225,148
Enterprise	79,862,000	-	21,850,000	17,143,000	4,369,000	36,500,000	-	-	-

Department	Other City Sources										Total Other City Sources
	Recommended Other City Sources	Fleet Mgt Fund (6504)	Federal Forfeiture (9252)	4022/P20120 Bonds	4022/P20204 Econ Dev	4016/K12152 Bonds	4022/P20124 Bonds	4016/K12151	4022/P20503 Bonds	State Street Aid (2050)	
Police	250,000		250,000								250,000
Public Works	6,000,000	6,000,000				(503,095)		(85,645)	99,298		5,510,558
Development											0
Transportation	975,148			0	0	503,095	0	85,645	(99,298)	975,148	759,000
Total Govt Funds	7,225,148	6,000,000	250,000	-	-	-	-	-	-	975,148	6,519,558
Total All Funds	7,225,148	6,000,000	250,000	-	-	-	-	-	-	975,148	6,519,558
Development				-							-
Miller Park District											-
Police			250,000								250,000
In-Car Cameras			57,400								57,400
Real Time Intelligence Center			192,600								192,600
Public Works		6,000,000									6,000,000
Fleet Leasing Program		6,000,000									6,000,000
Walnut Street Pedestrian Bridge											-
Transportation										975,148	975,148
Installation of 24 CCTV Cameras (P20125)				232,000							232,000
CMAQ Bike Lanes (P20505)					3,111						3,111
Goodwin Road Extension						130,000					130,000
Roadway Base Failure						373,095					373,095
South ChickCreek Greenway - Faith Road							69,999				69,999
Street Improvements (Paving)										975,148	975,148
Traffic Signal Reflectivity (P20112)								85,645			85,645
HWY 58 Imp Pedestrian & Bike Facilities (K12140)									99,298		99,298
Reduction for Reappropriation of \$				(232,000)	(3,111)	(503,095)	(69,999)	(85,645)	(99,298)		(993,148)
Traffic Signal Reflectivity (NEW) (P20203)											-
Bridge Repair - TIP											-
CDBG Sidewalks											
Hwy 58 Shared Use Path											
Central Avenue											
Patten Parkway											
Riverwalk Phase 4											
Transit Signal Priority											
Reduction for PY Federal Appropriation not received (Paving)											
Reduction for PY Federal Appropriation not received (Shallowford Road, Airport to Jersey Pike)											
Total Govt Funds		6,000,000	250,000	-	-	-	-	-	-	975,148	7,225,148
Total All Funds		6,000,000	250,000	-	-	-	-	-	-	975,148	7,225,148

Department	External Funding Sources									Total External Sources
	Recommended External Sources	Lyndhurst Foundation	Benwood	Community Foundation	Federal Grant (CMAQ)	Hamilton County	Transportation Alternative Programs (TAP)	TIP Funding (Federal through MPO)	CDBG	
Police	-									-
Public Works	5,600,000	-	-	-	-	-	-	5,600,000	-	5,600,000
Development	1,015,000	500,000	500,000	15,000	-	-	-	-	-	1,015,000
Transportation	6,167,537	-	1,000,000	-	1,978,013	153,500	773,493	2,062,531	200,000	6,167,537
Total Govt Funds	12,782,537	500,000	1,500,000	15,000	1,978,013	153,500	773,493	7,662,531	200,000	12,782,537
Total All Funds	12,782,537	500,000	1,500,000	15,000	1,978,013	153,500	773,493	7,662,531	200,000	12,782,537
Development	1,015,000	500,000	500,000	15,000	-	-	-	-	-	1,015,000
Miller Park District	1,015,000	500,000	500,000	15,000						1,015,000
Police	-	-	-	-	-	-	-	-	-	-
In-Car Cameras										-
Real Time Intelligence Center										-
Public Works	5,600,000	-	-	-	-	-	-	5,600,000	-	5,600,000
Fleet Leasing Program										-
Walnut Street Pedestrian Bridge	5,600,000							5,600,000		5,600,000
Transportation	6,167,537	-	1,000,000	-	1,978,013	153,500	773,493	2,062,531	200,000	6,167,537
Installation of 24 CCTV Cameras (P20	1,500,000							1,500,000		1,500,000
CMAQ Bike Lanes (P20505)	978,013				978,013					978,013
Goodwin Road Extension	520,000							520,000		520,000
Roadway Base Failure	-									-
South ChickCreek Greenway - Faith R	773,493						773,493			773,493
Street Improvements (Paving)	800,000							800,000		800,000
Traffic Signal Reflectivity (P20112)	(446,000)							(446,000)		(446,000)
HWY 58 Imp Pedestrian & Bike Facilit	-									-
Reduction for Reappropriation of \$	-									-
Traffic Signal Reflectivity (NEW)	296,000							296,000		296,000
(P20203)	471,360							471,360		471,360
Bridge Repair - TIP	60,000							60,000		60,000
CDBG Sidewalks	200,000								200,000	200,000
Hwy 58 Shared Use Path	979,815							979,815		979,815
Central Avenue	233,231							233,231		233,231
Patten Parkway	1,000,000		1,000,000							1,000,000
Riverwalk Phase 4	1,173,000					153,500		1,019,500		1,173,000
Transit Signal Priority	1,000,000				1,000,000					1,000,000
Reduction for PY Federal Appropriation not received (Paving)	(1,359,000)							(1,359,000)		(1,359,000)
Reduction for PY Federal Appropriation not received (Shallowford Road, Airport to Jersey Pike)	(2,012,375)							(2,012,375)		(2,012,375)
										-
										-
Total Govt Funds	12,782,537	500,000	1,500,000	15,000	1,978,013	153,500	773,493	7,662,531	200,000	12,782,537
Total All Funds	12,782,537	500,000	1,500,000	15,000	1,978,013	153,500	773,493	7,662,531	200,000	12,782,537

RESOLUTION NO. _____

A RESOLUTION ADOPTING A FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2018-2022, SUBJECT TO FUTURE REVISION; A COPY OF WHICH IS ATTACHED HERETO AND MADE A PART HEREOF BY REFERENCE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE, That there be and is hereby adopted a five-year Capital Improvement Plan for Fiscal Years 2018-2022 for the City of Chattanooga, subject to future revisions; a copy of which is attached hereto and made a part hereof by reference.

ADOPTED: _____, 2017





City of Chattanooga

Capital Budget Summary by Department Fiscal Years 2018 - 2022

Department	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total
Economic & Community Development	4,990,000	4,260,000	4,227,000	3,883,000	4,760,000	22,120,000
Fire Department	1,705,700	1,280,000	1,280,000	1,280,000	1,280,000	6,825,700
General Government/CARTA	3,727,112	3,062,054	3,258,971	2,167,923	1,349,970	13,566,030
Police Department	1,555,408	1,226,412	929,912	556,787	556,787	4,825,306
Public Works	19,705,094	11,500,000	7,700,000	7,450,000	7,415,000	53,770,094
Transportation	13,327,940	19,075,739	17,228,216	10,543,500	7,864,000	68,039,395
Youth & Family Development	2,225,000	2,000,000	2,000,000	2,000,000	2,000,000	10,225,000
Total General Fund	47,236,254	42,404,205	36,624,099	27,881,210	25,225,757	179,371,525
Enterprise Funds:						
Interceptor Sewer System	67,400,000	48,550,000	51,200,000	53,200,000	48,200,000	268,550,000
Solid Waste	1,750,000	-	-	-	-	1,750,000
Water Quality	10,712,000	4,889,000	5,655,000	1,050,000	1,200,000	23,506,000
Total Enterprise Funds	79,862,000	53,439,000	56,855,000	54,250,000	49,400,000	293,806,000
Total All Funds	127,098,254	95,843,205	93,479,099	82,131,210	74,625,757	473,177,525





Project Name	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total 5 Year Plan
Economic & Community Development	4,990,000	4,260,000	4,227,000	3,883,000	4,760,000	22,120,000
Alton Park Riverwalk Connector	200,000	1,000,000	-	-	-	1,200,000
Bessie Smith Lawn Enhancement	-	-	72,000	528,000	-	600,000
Building Neighborhood Business Districts	1,000,000	500,000	500,000	500,000	500,000	3,000,000
Citywide Park Development	-	150,000	2,605,000	1,805,000	3,210,000	7,770,000
East Lake Park Improvements	500,000	-	-	-	-	500,000
Greenway Corridors	-	500,000	1,000,000	1,000,000	600,000	3,100,000
Lincoln Park Open Space	200,000	1,800,000	-	-	-	2,000,000
Lupton City Cleanup	1,500,000	-	-	-	-	1,500,000
Lynbrook Park Development	-	200,000	-	-	-	200,000
Miller Park District	1,015,000	-	-	-	-	1,015,000
North Chickamauga Creek Greenway	-	-	-	-	400,000	400,000
Public Art	50,000	50,000	50,000	50,000	50,000	250,000
Skate Park Planning	25,000	-	-	-	-	25,000
South Chick Greenway - Cromwell Connector	500,000	-	-	-	-	500,000
Sterchi Farm Master Plan Implementation	-	60,000	-	-	-	60,000
Fire	1,705,700	1,280,000	1,280,000	1,280,000	1,280,000	6,825,700
Apparatus Replacement Plan	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
Capital Maintenance and Repair Projects	180,700	80,000	80,000	80,000	80,000	500,700
Fire Records Management System Upgrade	325,000	-	-	-	-	325,000
General Government	3,727,112	3,062,054	3,258,971	2,167,923	1,349,970	13,566,030
Agency						
CARTA Capital Match	352,112	487,054	633,971	542,923	224,970	2,241,030
Chattanooga Zoo: Africa Expansion	250,000	250,000	250,000	250,000	-	1,000,000
Erlanger Children's Hospital	250,000	250,000	250,000	250,000	-	1,000,000
Tivoli Foundation Annual Capital Appropriation	250,000	250,000	500,000	-	-	1,000,000
Information Technology						
City Network Rebuild	50,000	1,000,000	1,000,000	1,000,000	1,000,000	4,050,000
Citywide Security Cameras	500,000	125,000	125,000	125,000	125,000	1,000,000
Data Center Relocation	450,000					450,000
Finance						



Project Name	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total 5 Year Plan
Finance Software		200,000	500,000	-	-	700,000
Human Resources						-
Occupational Safety and Health Management System	25,000	-	-	-	-	25,000
Replacing Existing Benefit Enrollment Platform	150,000	-	-	-	-	150,000
Library						-
Library Electrical Upgrade	200,000	200,000	-	-	-	400,000
Library Main Branch HVAC	900,000	-	-	-	-	900,000
Library Main Branch Roof	-	300,000	-	-	-	300,000
Mayors Office						-
Ed Johnson Memorial	100,000	-	-	-	-	100,000
Fallen Five Memorial	250,000	-	-	-	-	250,000
Police Department	1,555,408	1,226,412	929,912	556,787	556,787	4,825,306
Conductive Electronic Weapons (CEWs)	173,204	173,187	173,187	173,187	173,187	865,952
Crime Scene Facility at PSC	480,000	120,000	-	-	-	600,000
In-Car Cameras	371,604	300,000	300,000	300,000	300,000	1,571,604
In-Car Laptops	300,000	300,000	300,000	-	-	900,000
Police Precinct Safety Improvements	38,000	-	-	-	-	38,000
Police Property & Evidence Management System	-	120,000	-	-	-	120,000
Real Time Intelligence Center	192,600	213,225	156,725	83,600	83,600	729,750
Public Works	19,705,094	11,500,000	7,700,000	7,450,000	7,415,000	53,770,094
Building Energy Efficiency Upgrades	600,000	500,000	300,000	-	-	1,400,000
City Buildings & YFD Centers Major Maintenance	1,595,094	1,500,000	1,500,000	1,500,000	1,500,000	7,595,094
City Facilities Assessment	200,000	-	-	-	-	200,000
Fleet Leasing Program Capital	6,000,000	5,000,000	5,000,000	5,000,000	5,000,000	26,000,000
Greenway Farm Conference Center Replacement	50,000	500,000	-	-	-	550,000
Holmberg Bridge Panel Replacement	400,000	-	-	-	-	400,000
Litter Receptacle Replacement	100,000	50,000	50,000	-	-	200,000
Parks ADA Repairs	-	50,000	50,000	50,000	-	150,000
Parks, Playgrounds, Fields Maintenance	300,000	150,000	100,000	100,000	75,000	725,000
Vehicle / Equipment Replacement Plan	560,000	750,000	700,000	800,000	840,000	3,650,000
Walnut Street Bridge Rehabilitation	9,900,000	3,000,000	-	-	-	12,900,000



Project Name	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total 5 Year Plan
Transportation	13,327,940	19,075,739	17,228,216	10,543,500	7,864,000	68,039,395
Asset Management						
Bridge Repair & Replacement	275,000	100,000	300,000	1,000,000	1,000,000	2,675,000
Roadway Base Failure	525,000	350,000	500,000	500,000	500,000	2,375,000
Roadway Slope Failure	300,000	350,000	200,000	200,000	200,000	1,250,000
Standifer Gap Bridge Replacement	-	1,200,000	-	-	-	1,200,000
Street Resurfacing & Improvements (Paving)	3,900,000	3,000,000	3,800,000	3,000,000	3,000,000	16,700,000
Asset Management Subtotal	5,000,000	5,000,000	4,800,000	4,700,000	4,700,000	24,200,000
3rd and 4th Street Corridor	527,622	-	7,000,000	-	-	7,527,622
ADA Bus Stop Accessibility	-	75,000	-	-	-	75,000
Autonomous Vehicles Planning	25,000	-	-	-	-	25,000
Brainerd Road Corridor Improvements	-	-	200,000	2,000,000	-	2,200,000
CB Robinson Bridge	-	-	-	2,062,500	-	2,062,500
CDBG Sidewalks	300,000	300,000	300,000	300,000	300,000	1,500,000
CDOT Fleet	115,000	329,643	-	-	-	444,643
Central Avenue Extension	233,231	9,752,000	-	-	-	9,985,231
CMAQ Bike Lanes	1,217,884	-	-	-	-	1,217,884
Glass Street Corridor Improvements	-	-	-	150,000	1,000,000	1,150,000
Goodwin Road Extension	650,000	-	750,000	-	-	1,400,000
Hwy 58 Shared Use Path	1,187,283	-	1,968,216	-	-	3,155,499
Manufacturers/Hamm Gateway	-	1,846,096	-	-	-	1,846,096
One-way to Two-way Conversion	640,000	-	-	-	-	640,000
Patten Parkway	1,000,000	-	-	-	-	1,000,000
Rail Implementation Plan	-	-	-	-	400,000	400,000
Riverwalk Phase 4	1,326,500	-	-	-	-	1,326,500
Shallowford Road Improvements	-	-	1,000,000	-	-	1,000,000
Shepherd Road Enhancements	-	673,000	-	-	-	673,000
Sidewalks	1,000,000	1,100,000	1,210,000	1,331,000	1,464,000	6,105,000
South Chick Greenway - Youngstown Connector	1,310,000	-	-	-	-	1,310,000
Traffic Congestion Reduction Cameras	1,875,000	-	-	-	-	1,875,000
Transit Signal Priority	1,250,000	-	-	-	-	1,250,000



Project Name	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total 5 Year Plan
Reduction for PY Federal Appropriation not received (Paving)	(1,359,000)	-	-	-	-	(1,359,000)
Reduction for PY Federal Appropriation not received (Shallowford Road, Traffic Signal Reflectivity (NEW&P20112)	(2,012,375)	-	-	-	-	(2,012,375)
HWY 58 Imp Pedestrian & Bike Facilities (K12140)	(64,355)	-	-	-	-	(64,355)
Reduction for Reappropriation of \$	99,298	-	-	-	-	99,298
	(993,148)	-	-	-	-	(993,148)
YFD	2,225,000	2,000,000	2,000,000	2,000,000	2,000,000	10,225,000
Avondale YFD Center Site Improvements	225,000	-	-	-	-	225,000
East Lake YFD Center Expansion	1,800,000	-	-	-	-	1,800,000
YFD Center Renovation/Expansion	200,000	2,000,000	2,000,000	2,000,000	2,000,000	8,200,000
Interceptor Sewer	67,400,000	48,550,000	51,200,000	53,200,000	48,200,000	268,550,000
SRF - Maintenance Required-6011						
Contingency - MBWWTP Improvements	-	10,000,000	10,000,000	20,000,000	20,000,000	60,000,000
MBWWTP Oxygen Plant Replacement	-	-	-	-	12,000,000	12,000,000
MBWWTP Solids Process Optimization Implementation - Phase 4 (Digest)	-	4,000,000	4,000,000	3,000,000	4,000,000	15,000,000
SRF-Consent Decree-6012						
Focused SSES and Rehab - Phase II	-	-	-	8,500,000	8,000,000	16,500,000
Friars Branch Interceptor Improvements - Phase 1	5,000,000	-	-	-	-	5,000,000
Friars Branch Interceptor Improvements - Phase 2	-	-	10,000,000	-	-	10,000,000
South Chickamauga Creek 4 Rehabilitation	11,000,000	-	-	-	-	11,000,000
South Chickamauga Creek Storage	-	-	-	10,000,000	-	10,000,000
South Chickamauga River Port New Pump Station	3,500,000	-	-	-	-	3,500,000
Tennessee River 13 Rehabilitation	7,000,000	-	-	-	-	7,000,000
Tremont Sewer Separation Implementation	-	5,000,000	-	-	-	5,000,000
Wet Weather Combined Sewer Storage - Phase 2	10,000,000	-	-	-	-	10,000,000
Wet Weather Sewer Storage - Phase 3	-	20,000,000	-	-	-	20,000,000
Wet Weather Sewer Storage - Phase 4	-	-	10,000,000	-	-	10,000,000
Fund Balance/Operations						
Central Avenue Interceptor Sewer	750,000	-	6,000,000	-	-	6,750,000
Consent Decree Project Contingency	4,000,000	-	-	-	-	4,000,000
Contingency - Plans and Studies	-	200,000	200,000	200,000	200,000	800,000
CSO Enhancements Phase 1	1,000,000	-	-	-	-	1,000,000



Project Name	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total 5 Year Plan
Implementation of Vulnerability Recommendations	-	500,000	500,000	500,000	500,000	2,000,000
Long Term Control Plan Upgrades	-	-	-	5,000,000	-	5,000,000
Lupton City Sewer Rehabilitation	-	-	3,000,000	-	-	3,000,000
MBWWTP Building, Office, and Storage Additions	-	2,000,000	-	-	-	2,000,000
MBWWTP EQ - UNOX Improvements	-	2,000,000	-	-	-	2,000,000
MBWWTP EQ Blower Replacement-Phase 2	16,100,000	-	-	-	-	16,100,000
MBWWTP Laboratory Equipment	100,000	-	-	-	-	100,000
MBWWTP Renewable Energy Project	750,000	-	-	-	-	750,000
MBWWTP Solids Process Optimization Implementation - Phase 2 (Thicke	2,000,000	-	-	-	-	2,000,000
MBWWTP SSO Reduction/Elimination Study	-	-	-	500,000	-	500,000
MBWWTP Water Use and Reuse Implementation	1,100,000	-	-	-	-	1,100,000
MBWWTP Wet Weather Treatment Feasibility Study	-	-	-	500,000	-	500,000
Patten Parkway CSO Detention	1,000,000	-	-	-	-	1,000,000
Plant Maintenance Equipment Purchase	100,000	-	-	-	-	100,000
Program Management For Consent Decree Implementation	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	8,000,000
Pump Station Generator 1	-	-	-	750,000	-	750,000
Pump Station Generator 2	-	-	-	750,000	-	750,000
Pump Station Safety Upgrade	1,250,000	-	-	-	-	1,250,000
Pump Station Upgrades	-	2,000,000	-	2,000,000	2,000,000	6,000,000
Selected Pump Station Bar Screens and Rakes Upgrades	750,000	-	-	-	-	750,000
South Chickamauga Creek 3 Rehabilitation	-	-	6,000,000	-	-	6,000,000
VAAP Pump Station Upgrade	-	1,000,000	-	-	-	1,000,000
West Tiftonia Sewer Connector Rehabilitation	-	350,000	-	-	-	350,000



Project Name	Proposed FY2018	Proposed FY2019	Proposed FY2020	Proposed FY2021	Proposed FY2022	Total 5 Year Plan
Solid Waste	1,750,000	-	-	-	-	1,750,000
New Solid Waste and Recycle Facility	1,750,000					1,750,000
Water Quality	10,712,000	4,889,000	5,655,000	1,050,000	1,200,000	23,506,000
11th Street	-	-	2,000,000			2,000,000
3469 Brainerd Road	812,000	-				812,000
3500 St. Elmo - Big Dig	3,100,000	-	-	-	-	3,100,000
Appling Street	350,000	-	-	-	-	350,000
Arden Ave Drainage Improvements	-	250,000	-	-	-	250,000
Brainerd & South Howell	-	964,000	-	-	-	964,000
Brainerd Road at Jenkins	-	175,000	-	-	-	175,000
Central Avenue Ext Separation Project	1,700,000	1,300,000	-	-	-	3,000,000
Cummings Hwy and I-24	450,000	-	-	-	-	450,000
Davidson Road	1,000,000	-	600,000	-	-	1,600,000
East Lake WQ Restoration	300,000	-	-	-	-	300,000
Elder Mountain Road	-	50,000	-	-	-	50,000
Green Infrastructure SOV Bank	-	250,000	250,000	250,000	250,000	1,000,000
LIDAR Topography Updates	-	-	35,000	-	-	35,000
On-Call Landscape Design	-	100,000	100,000	100,000	100,000	400,000
Patten Parkway Detention Facility	3,000,000	-	-	-	-	3,000,000
Riverfront Parkway/MLK CSS Project	-	250,000	-	-	-	250,000
Voluntary Home Buyout/Regional Flood Control	-	250,000	350,000	350,000	350,000	1,300,000
WPA Phase III - N. Market/Renaissance Park WQ Improvements	-	250,000	-	-	-	250,000
WPA System	-	350,000	2,000,000	-	-	2,350,000
WQ Heavy Equipment	-	700,000	320,000	350,000	500,000	1,870,000
Grand Total	127,098,254	95,843,205	93,479,099	82,131,210	74,625,757	473,177,525
General	47,236,254	42,404,205	36,624,099	27,881,210	25,225,757	179,371,525
Enterprise	79,862,000	53,439,000	56,855,000	54,250,000	49,400,000	293,806,000